

गोंय विद्यापीठ

ताळगांव पठार, गोंय -४०३ २०६

फोन: +९१-८६६९६०९०४८

GU/Acad -PG/BoS -NEP/2024/94



(Accredited by NAAC)

Goa University

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Date: 14.05.2024

Ref: GU/Acad –PG/BoS -NEP/2023/102/25 dated 14.06.2023

CIRCULAR

In supersession to the above referred Circular, the Syllabus of various specializations for Semesters III to VIII for the Bachelor of Commerce Programme approved by the Standing Committee of the Academic Council in its meeting held on 10th May 2024 is enclosed. The common syllabus of the Semester I and II approved earlier is also enclosed.

The Dean/ Vice-Deans of the Goa Business School and Principals of the Affiliated Colleges offering the Bachelor of Commerce Programme are requested to take note of the above and bring the contents of the Circular to the notice of all concerned.

(Ashwin Lawande) Assistant Registrar – Academic-PG

To,

The Principals of Affiliated Colleges offering the Bachelor of Commerce Programme.

Copy to:

- 1. The Director, Directorate of Higher Education, Govt. of Goa
- 2. The Dean, Goa Business School, Goa University.
- 3. The Vice-Deans, Goa Business School, Goa University.
- 4. The Chairperson, BOS in Commerce.
- 5. The Controller of Examinations, Goa University.
- 6. The Assistant Registrar, UG Examinations, Goa University.
- 7. Directorate of Internal Quality Assurance, Goa University for uploading the Syllabus on the University website.

Specialization	Course Code	
Semester I and II		
Common for all Specializations	СОМ	
Semester III to VIII		
Financial Accounting	CFA	
Cost Accounting	CCA	
Business Management	СВМ	
Banking and Financial Services	CBF	

Note: All courses which are offered under more than one specializations during Semester III to VIII are also indicated with COM Course code.

Exit Options:

Award of Certificate in Commerce after Completion of One Year

Students exiting on completion of 1 year (2 Semesters) of study in Commerce who wish to opt out of the programme will be eligible for the award of Certificate in Commerce provided, they complete 4 Credits Industry Internship in manufacturing, trading, services undertakings, Non-Government Organizations, or Government Offices for a period of 4 Weeks and submit internship report. Each candidate will be allotted to a teacher who will guide the students with respect to preparation of internship report. After completion of the internship, the candidate has to submit the Certificate of Completion of Internship from the organization and Internship Report, and make a presentation before the guiding teacher. The guiding teacher shall evaluate the internship report and presentation for 4 credits as per OA-38.14.2(v)(c).

Award of Diploma in Commerce after Completion of Two Years

Students exiting on completion of 2 years (4 Semesters) of study in Commerce who wish to opt out of the programme will be eligible for the award of Diploma in Commerce provided, they complete 4 Credits Industry Internship in manufacturing, trading, services undertakings, Non-Government Organizations, or Government Offices for a period of 4 Weeks and submit internship report. Each candidate will be allotted to a teacher who will guide the students with respect to preparation of internship report. After completion of the internship, the candidate has to submit the Certificate of Completion of Internship from the organization and Internship Report, and make a presentation before the guiding teacher. The guiding teacher shall evaluate the internship report and presentation for 4 credits as per OA-38.14.2(v)(c).

Common Programme Structure for Semester I & II

		Semester I	
Course Type	Course Code	Course Title	Credits
Major	COM-100	Financial Accounting	4
Minor	COM-111	Principles and Practice of Management	4
	COM-131	Accounting for Non-Accountants	3
	COM-132	Fundamentals of Stock Market	3
Multidisciplinary	COM-133	Marketing for Beginners	3
(Any 1)	COM-134	Geography of Natural and Commercial Resources of Goa	3
	COM-135	Microeconomics	3
Ability Enhancement	•	ed from the available ability enhancement proved by the respective Board of Studies.	2
	COM-141	Computer Applications in Business	3 (1T+2P)
Skill	COM-142	Business Mathematics I	3 (1T+2P)
Enhancement	COM-143	Soft Skills and Personality Development	3 (1T+2P)
(Any 1)	COM-144	Business Documentation	3 (1T+2P)
	COM-145	Innovation and Start-ups	3 (1T+2P)
Common Value Added	To be opted from the available common value-added courses approved by the respective Board of Studies.		2+2
e 12 19	A	Total Credits	20
(File Eller	(U	Semester II	
Course Type	Course Code	Course Title	Credits
Major	COM-101	Elements of Cost	4
Minor	COM-112	Fundamentals of Banking	4
	COM-136	Warehouse and Inventory Management	3
	COM-137	Tourism and Hospitality Management	3
Multidisciplinary (Any 1)	COM-138	Management of Micro, Small and Medium Enterprises	3
	COM-139	Geography of Commercial Activities in Goa	3
	COM-140	Economics of Financial Investments	3
Ability	To be opte	ed from the available ability enhancement	2
Enhancement	courses ap	proved by the respective Board of Studies.	2
	COM-146	Business Data Processing and Networking	3 (1T+2P)
Skill	COM-147	Business Mathematics II	3 (1T+2P)
Enhancement	COM-148	Corporate Secretaryship	3 (1T+2P)
(Any 1)	COM-149	Introduction to Agripreneurship	3 (1T+2P)
	COM-150	Spreadsheet Applications for Business	3 (1T+2P)
Common Value Added	•	d from the available common value-added proved by the respective Board of Studies.	2+2
		Total Credits	20

Course Code: COM-100

Title of the Course: Financial Accounting

Effective from A	Y: 2023-24		
Pre-requisites			
for the Course:	Nil		
Course Objectives:	 Objectives of the Course are: To develop conceptual and practical knowledge of financial accounting. To acquaint learners with skills of recording various kinds of business transactions. To enable learners to prepare "Statement of Profit and Loss" and "Balance Sheet" as per Schedule III of the Companies Act 2013. To acquaint learners with the insights on recording transactions upon buying and selling of securities. 		
	Unit 1: Accounting Fundamentals and Depreciation	15 hours	
Content:	Accounting Accounting Fundamentals: Accounting: Meaning, Need, Nature, Classification, Users of Accounting Information, Accounting Equation, Accounting Principles, Concepts and Conventions, Accounting Standards: Meaning and Need, Elementary knowledge of IFRS. Depreciation Accounting: Meaning, Causes, Need for providing depreciation, AS 6, Methods of Depreciation — Sinking Fund Method and Insurance Policy Method. Unit 2: Accounting from Incomplete Records Single Entry System: Meaning, Features, Advantages, Limitations; Difference between Single Entry System and Double Entry System, Preparation of Trading, Profit & Loss Account and Balance Sheet under Conversion Method.	15 hours	
	Unit 3: Company Final Accounts Preparation of "Statement of Profit and Loss" and "Balance Sheet" as per Schedule III of the Companies Act 2013.	15 hours	
	Unit 4: Investment Accounting Meaning and types of investments- Fixed returns (Debentures and Bonds) and Fluctuating returns (Equity shares), AS-13 Accounting for investments, Exinterest/dividend; Cum- interest/ Dividend transactions, Brokerage, Securities Transaction Tax and other expenses, purchase and sale of investment, Bonus shares and Rights Issue, Valuation of investment.	15 hours	

Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignments, Class Activities		
Reference/ Readings:	 Anthony, R.N, Hawkins, D., Merchant, K. A., (2017). Accounting: Text and Cases (13th Ed). Mc Graw Hill Education. Horngren, C.T. and Philbrick, D., (2017). Introduction to Financial Accounting (11th Ed.), Pearson Education. Monga, J.R., (2023). Financial Accounting: Concepts and Applications (34th ed.). Mayur Paper Backs, New Delhi. Shukla, M.C., Grewal, T.S. and Gupta, S.C. (2017). Advanced Accounts. VolI. (19th Ed.), S. Chand & Co., New Delhi. Maheshwari, S.N., and. Maheshwari, S.K. (2022). Financial Accounting. (6th Ed.) Vikas Publishing House, New Delhi. Goyal, B. K. and Tiwari, HN, (2021). Financial Accounting (6th Ed.), International Book House Goldwin, Alderman and Sanyal (2016). Financial Accounting (2nd Ed), Cengage India Private Limited. Tulsian, P.C. (2023). Financial Accounting (1st Ed.), S. Chand publishing. Mukherjee, A., and Hanif, M. (2018) Modern Accountancy Vol.no. 1 & 2 (3rd Edition) McGraw Hill. Compendium of Statements and Standards of Accounting (2023). The Institute of Chartered Accountants of India, New Delhi. 		
Course Outcomes:	After completion of this course, the learners will be able to: 1. Explain the basic accounting concepts, conventions and accounting standards. 2. Record various kinds of business transactions. 3. Prepare the financial statements as per Companies Act, 2013. 4. Prepare Investment Accounts for buying/selling of fixed/non-fixed interest- bearing securities.		



Course Code: COM-111

Title of the Course: Principles and Practice of Management

Pre-requisites	G. W. S.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable the learners to describe the competitive landscape of a company using Porter's five force model. To acquaint the learners with skills to interpret the relevance of delegation and decentralization of authority in an organization. To acquaint the learners to recognize the various needs of an individual using Maslow's Need-Hierarchy Theory. To elucidate the principles and major techniques of control and apply the principles and techniques of coordination. 	
Content:	Unit 1: Introduction to Management Management: Concept and Need, Managerial Functions - An overview; Coordination: Essence of Management. Evolution of Management Thought, Classical Approach - Taylor, Fayol, Neo-Classical and Human Relations Approaches - Mayo, Hawthorne Experiments, Behavioural Approach, Systems Approach, Contingency Approach, MBO, Hammer and Champy- Business Process Re-engineering, Porter's Fiveforces' Model. Unit 2: Planning and Organising Types of Plan; Strategic planning - Concept, process, Importance and limitations; Environmental Analysis and diagnosis (Internal and external environment) - Definition, Importance and Techniques (SWOT/TOWS/WOTS-UP, BCG Matrix, Competitor Analysis); Decision-making: Process and Techniques; Perfect rationality and bounded rationality. Concept and process of organizing - An overview, Span of management, Different types of authority (line, staff and functional), Decentralization, Delegation of authority; Formal and Informal Structure; Principles of Organizing; Network Organization Structure. Emerging types.	15 hours 15 hours
	Unit 3: Staffing and Leading Staffing: Concept of staffing, staffing process. b. Motivation & Leadership: Concept, Importance, extrinsic and intrinsic motivation; Major Motivation theories - Maslow's Need-Hierarchy Theory; Hertzberg's Two-factor Theory, Vroom's Expectancy Theory. Leadership: Concept and importance; Leadership styles.	15 hours

	Communication: Concept, purpose, process; Oral and written communication; Formal and informal communication networks, Barriers to communication, Overcoming barriers to communication. Emerging trends in communication. Unit 4: Control and Coordination Concept, Process, Limitations, Principles of Effective Control, Major Techniques of control - Effective Control Systems. Coordination Concept, Importance, Principles and Techniques of Coordination, Concept of Managerial Effectiveness. Emerging issues in Management.	
Pedagogy:	Lectures, Classroom discussions and Case study	
Reference/ Readings:	 Tripathi, P. C. & Reddy, P.N. (2010). Principles of Management (Fourth ed.). Tata Mc Graw Hill Education Pvt. Ltd., New Delhi. Chandan, J. S. (2004). Management, Theory & Practice (Second ed.). Vikas Publishing House, New Delhi. Prasad, L. M. (2000). Principles and Practice of Management (Fifth ed.). Soultan Chand & Sons. Jain, V. (2010). Management Theory & Practice (First ed.). International Book House, New Delhi. Prasad, M. (2008). Management Concepts & Practices. (Fourth ed.). Himalaya Publishing House, Mumbai. Subba Rao, P., & Venkatram T. K. (2010). Management Theory & Practice (First ed.). Himalaya Publishing House, Mumbai. Moshal, B. S. (2009). Principles of Mangement (First ed.). Ane Books Pvt. Ltd., New Delhi. Barton, G., & Thakur, H. (1997). Management Today, Principle & Practice (First ed.). Tata Mc Graw Hill Publishing Co. Ltd., New Delhi. 	
Course Outcomes:	 After completion of this course, the learners will be able to: Describe the competitive landscape of a company using Porter's five force model. Interpret the relevance of delegation and decentralization of authority in an organization. Recognise the various needs of an individual using Maslow's Need-Hierarchy Theory. Eucidate the principles and major techniques of control and apply the principles and techniques of coordination. 	
	Contagne - Di	

Course Code: COM-131

Title of the Course: Accounting for Non Accountants

Effective from A	AY: 2023-24	
Pre-requisites		
for the Course:	Students of any stream other than commerce is eligible to take	the course.
Course Objectives:	 Objectives of the Course are: To enable learners from non-commerce background to a knowledge of financial accounting. To equip the learners with the skills of recording transactio To impart skills for preparation of accounts of trading organ professionals. 	ns.
	Unit 1: Introduction to Accounting and Accounting Principles Accounting - Meaning, Importance, Need, objectives,	10 hours
Tam'ra ti	advantages and limitations. Basic Accounting Terms (Conceptual Knowledge) — Transactions, Assets, Liabilities, Capital, Expenditure- Capital and Revenue; Income — Revenue and Capital; Gain, Profit/Surplus, Loss/Deficit, Voucher, Journal and Ledger, Subsidiary Books of Accounts, Debtors, Creditors, Posting, Casting, Balancing, C/F, C/D, Debit, Credit, Financial Year, Depreciation, Financial Statement, Final Account, Cash Flow. Basis of Accounting — Cash, Accrual and Hybrid. Accounting Systems: Double Entry system and Single-entry system (accounting for incomplete records). Accounting Principles: Concepts and Conventions.	A CONTRACTOR OF THE PARTY OF TH
Content:	Unit 2: Recording of Transactions Identification of transactions and events for recording. Classifications of accounts (Traditional): Personal Account, Real Account and Nominal Account; Classifications of accounts (Modern): Assets, Liabilities, Capital, Income and expenses. Accounting Equation. Rules of debit and credit. Basis of recording – vouchers, Journalising the transactions and posting to various ledger accounts, Preparation of Cash Book and Trial Balance. Practical Problems on Journalising, Posting, preparation of various ledgers including cash book and trial balance.	15 hours
	Unit 3: Preparation of Financial Statement from Complete and Incomplete Records	20 hours

	Preparation of final account for Trading concerns: Trading and
	Profit & Loss Account and Balance Sheet for a sole
	proprietor/Firm with basic adjustments;
	Accounts from Incomplete Records; Meaning, features,
	reasons and limitations of accounting from incomplete
	records. Determining profit and loss using statement of
	Affairs method.
	Accounting for Professionals: Preparation of Income and
	Expenditure Account and Balance sheet for Professionals
	(Doctors, Lawyers, Accountant)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Ashok, S. (2012). Financial Accounting for Manegers. Lexix Nexix
	Butterworths.
	2. David, H. and Robert, A. (2018). Accounting Text and Cases.Tata
	McGraw Hill Education Pvt Ltd.
	3. Hanif , M. and Mukharjee, A.(2019). Modern Accountancy.Tata
	McGraw Hill Pvt Itd.
	4. Karthikayan, M., Karunakaran, M. (2013). Corporate Accounting.
	Discovery Publishing House Pvt Ltd.
	5. Khan and Jain (2013). Advanced Accountancy Vol I. Kalyani Publisher.
G-6	6. Khan and Jain (2022). Management Accounting. Tata McGraw Hill
ONUNVERS	Education Pvt Ltd.
59/	7. Latitha, R., and Rajsekaran, V. (2018). Financial Accounting. Pearson
0/6/8/	India Binding House.
	8. Maheshwari S.N, Maheshwari, S.K and Maheshwari S.K (2018).
Reference/	Advanced Accountancy Vol I. Vikas Publishing House Pvt Ltd.
Readings:	9. Maheshwari S.N, Maheshwari, S.K and Maheshwari S.K (2018).
विवा वि	Corporate Accounting. Vikas Publishing House Pvt Ltd.
William Division	10. Paul, S.K (2012). Accountancy. New Central Book Agency.
	11. Pillai, R.S and Bhagavati, U.S. (2011). Fundamentals of Advanced
	Accounting Vol I. S Chand and Co Pvt.
	12. Pipara Gyan B. (2023). Balance sheet Decoded. Taxmann Publications
	Private Limited
	13. Ramachandran N., Kumar Kakani, R. (2012). Financial Accounting for
	Management. Tata McGraw Hill Education Pvt Ltd.
	14. Shukla,M.C and Grewal , T.S (2017). Advanced Account Vol I. S Chand
	and Co Ltd.
	N) // Carlot (II
	15. Shukla, M.C and Grewal, T.S (2017). Introduction to Accountancy. S
	Chand and Co Ltd.
	16. Stittle J., and Robert, W. (2008). Financial Accounting. Sage Publication.
	After completion of this course, the learners will be able to:
	·
Course	i i
2	and incomplete records.
	4. Prepare Income and Expenditure Account and Balance sheet for
	Professionals
Course Outcomes:	 Explain various terms used in accounting. Record accounting entries and prepare trial balance. Prepare profit and loss account and balance sheet from complete and incomplete records. Prepare Income and Expenditure Account and Balance sheet for

Course Code: COM-132

Title of the Course: Fundamentals of Stock Market

Dro rocuisites	NI. 2023-24	
Pre-requisites for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To develop a comprehensive understanding of the primary market. 2. To familiarize learners with the framework of the secondary market. 3. To acquaint learners with the trading and settlement procedures on the Indian stock exchanges.	
Content:	Unit 1: Primary Market An overview of Indian Securities Market, Primary Market - Meaning – Book Building Process – Intermediaries, Functions of Primary Market – Methods of floatation of Capital – Challenges of New Issues Market – SEBI measures for the primary market-IPO Unit 2: Secondary Market Secondary Market: Meaning, Functions of Secondary Market Regulatory Framework for stock exchanges in India – Defects in working of Indian stock exchanges – SEBI measures for the secondary market – Listing of Securities: Meaning – Merits and Demerits, Delisting of Securities: Meaning – Merits and Demerits, Delisting of Securities: Meaning – Indian Stock Exchanges: BSE – BOLT System – NSE — NEAT system – Market types, order types – Clearing and Settlement systems in Indian Stock Exchanges - Transaction Cycle – Clearing & Settlement Process – Rolling Settlement – Pay in and pay out – Demat settlement – Physical settlement – Funds settlement- Auction - Stock Market Indices, (BSE Sensex, NSE Nifty, Sectoral Indices)	
Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignments, Class Activities	
Reference/ Readings:	 Pandian, P. (2012) Security Analysis and Portfolio Management (2nd Ed.), Vikas Publishing House Pvt. Ltd. Avadhani, V. A. (2022). Investment and Securities Market in India (10th Ed.), Himalaya Publishing House. Chandra, P. (2021). Investment Analysis and Portfolio Management (6th Ed.), Tata McGraw – Hill. Agarwal, S. (2000). A Guide to Indian Capital Market, Bharat Publishers. Kevin, S. (2022). Security Analysis and Portfolio Management (3rd Ed.), PHI Learning Pvt. Ltd. NISM's Securities Markets Foundation module, (2022) Capital Market (Dealers) Module, Workbook from NSE Financial Markets: A Beginners Module, Workbook from NSE (Latest Editions) 	

After completion of this course, the learners will be able to:

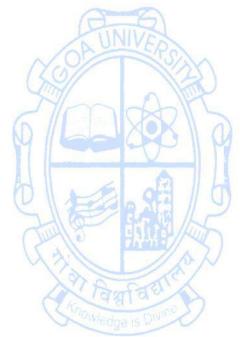
- 1. Describe the working of the Indian stock markets.
- 2. Discuss the regulatory framework for stock exchanges in India.
- 3. Examine the trading and settlement systems in Indian stock exchanges.
- 4. Comprehend Indian stock market indices





Course

Outcomes:







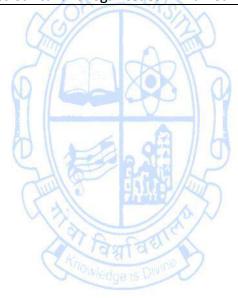
Course Code: COM-133

Title of the Course: Marketing for Beginners

Eπective from A			
Pre-requisites	NI:I		
for the Course:	Nil		
	Objectives of the Course are:		
Carras	1. To develop an understanding of various concepts of marketing.		
Course	2. To acquaint learners with the knowledge of marketing mix and the skill		
Objectives:	to develop effective marketing strategy.	ما ده محمله	
	3. To acquaint learners with recent trends in marketing an	u to enable	
	them to understand legal issues in marketing.	15 hours	
	Unit 1: Introduction to Marketing	15 nours	
	Marketing: Meaning, Nature, Scope of marketing, Need and		
	Importance of Marketing. Selling v/s Marketing. Marketing		
	Philosophies; Marketing Mix (7P's of marketing). Marketing		
	Environment: Concept and importance of marketing		
	environment, Micro and Macro environmental factors.	99	
OBUNIVERS	Consumer behaviour: Need for studying consumer	UNIVERSIT	
48/	behaviour; Stages in Consumer buying decision process;	A Para	
6/12/808/	Factors influencing consumer buying decisions.	1 50 X	
		S A H	
SIE	Unit 2: Marketing Mix Decisions	15 hours	
C. H. ETRE	Product: Meaning and classification of product. Product life	The state of the s	
Tagi at	cycle and marketing mix. Branding: concept, functions and	जिमारिक ।	
Stronge Strong	qualities of good brand name. Packaging and Labelling-		
	concept and functions;		
Content:	Place;		
	Pricing: Concept, Factors affecting price of a product, Pricing		
	strategies;		
	Promotion: Advertising, Personal selling, sales promotion,		
	Public relation, direct marketing;		
	Distribution channel: Meaning, types and strategies.		
	Ama R		
	Unit 3: Recent Trends in Marketing	15 hours	
	Digital marketing: Meaning, types, Benefits. Traditional		
	marketing v/s Digital marketing. Marketing for services:		
	Meaning, scope and importance. Green marketing, social		
	marketing, Rural marketing, Relationship marketing,		
	Influencer marketing.		
	Legal Issues in marketing- The Consumer Protection Act,		
	1986; Ethical issues in marketing, Consumerism and need for		
	consumer protection.		
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wor	·k	

Reference/ Readings:	 Kotler, Philip. (2003). Marketing Management. Prentice Hall Kotler, P., Armstrong, G. and Agnihotri, P. (2018). Principles of Marketing (17th edition) Pearson Education. Indian edition. Kotler, P., Keller, K.L. Koshy, A. & Jha. M. (2009). Marketing Management: A South Asian Perspective. (Thirteenth Ed). Pearson Education, New Delhi. Maheshwari, R.P., Jindal, Lokesh, (2011). Marketing Management Theory and Practice. Gandhi, J.C. (1987). Marketing a Managerial Introduction. Tata McGraw Hill. Etzel, M. J., Walker, B. J., Stanton, W. J., & Pandit, A. (2010). Marketing (14th ed.). Mc Graw Hill. Patni, M. (2018). Digital Marketing (1st ed.). Literature house.
Course Outcomes:	 After completion of this course, the learners will be able to: Explain the concepts of marketing. Develop the skills to analyze marketing mix. Familiarize about the current trends in marketing
	4. Discuss ethical and legal issues in marketing.









Course Code: COM-134

Title of the Course: Geography of Natural and Commercial Resources of Goa

	2023-24	1
Pre-requisites	(A)	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To orient the learners about physical and socio-economic Goa. To enable learners to appreciate the economic prospects and enlighten them of its imminent problems. To apprise the learners with regional disparity and region in Goa 	of the State
	Unit 1: Geographical Setting, Physical and Human	15 hours
Taurt are to the same to the s	Resources of Goa A. Introduction, Location- Relative and Absolute, Areal extent, boundaries. Physiographic Divisions: Mountains, Plains and Plateaus Climate: Characteristics, seasons and influence on economic activities in Goa River systems: Features and their economic importance. Mineral wealth and Soils: Types and distribution. B. Human Resources: Decadal growth (1900 onward), influencing Factors, density, and taluka -wise distribution, age-sex structure, literacy status, rural-urban composition, changes in the occupational structure after liberation, migration patterns/current trends, and its socio-economic impacts.	
Content:	Unit 2: Development of Socio-economic Resources and Infrastructure (changes from pre- to post-liberation period) Water supply works and irrigation projects, Power resources and limitations, Transport: modes, (special reference to KTC, Konkan railway, Dabolim airport, Mopa airport, Mormugao port) Telecommunication and Information Technology, Health care and educational facilities	15 hours
	Unit 3: Regional Disparity and Regional Planning in Goa	15 hours
	Variations in levels of socio-economic development (high, medium and low) in the physiographic divisions of Goa (Coastal, Midland and Ghat talukas). The recent changes in the rural -urban divide, Rural-urban continuum.	

	Measures and efforts towards promoting Balanced Regional
	Development in Goa.
	·
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 Almeida, J. C. (2013). Goa-Administration and Economy before and after 1962. Civitas & Broadway Publishing House. Panaji, Goa. Alvares, C. (2002). Fish Curry and Rice, The Goa Foundation, Mapusa, Goa. Angle, P. (2001). Goa: An Economic Update. The Goa Hindu Association Kala Vibag, Mumbai. Gomes, O. J. F. (2002) Goa, National Book Trust India, New Delhi. Govt. of Goa, Economic Survey of Goa, DPSE publication, Govt. Printing Press, Panaji, Goa. Govt. of India: Gazette of Goa, Daman & Diu (1973): Govt. Printing Press, Panaji-Goa. Kane, R.& Shivdasani, M. (2004). Destination Next: Goa. Shree
	Multimedia Vision Ltd, Mumbai. 8. Sawant, N. (2022). Goa's Landscape Through Maps.
Course Outcomes:	 After completion of this course, the learners will be able to: Describe the physical, and socio-economic resources available in Goa. Analyze the socio-economic resources and infrastructure in the State (after Liberation).
	3. Comprehend the efforts of the State government towards promoting balanced regional development of the State.
4. Analyze the regional disparities prevailing in Goa.	



Course Code: COM-135

Title of the Course: Microeconomics

Ellective from At:	2023 24	1
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To equip the learners with the theoretical concepts in microeconomics. To analyze the decision-making process of consumers, producers, entrepreneurs, and business managers. To develop abilities to identify and analyze various pricing strategies and apply them to real world situations. To make the students understand the different market structures. 	
	Unit 1: Demand Analysis and Consumer Behavior	13 hours
	Basis of consumer behavior- concept of utility, marginal utility, and total utility. Diamond water paradox. Law of Diminishing Marginal utility and Law of Equi-marginal utility. Demand-concept and meaning. Law of Demand, demand curve, types of demand, Determinants of demand, changes in demand vs movements on the same demand curve (graphically explained). Elasticity of demand- types — price, income, cross and advertising elasticities of demand. Some applications of the theory of demand -subsidies, income tax and labor supply.	
Content:	Unit 2: Supply Analysis and Production Theory Supply- concept and meaning. Law of supply-supply curve, factors affecting supply, changes in supply vs movements on the same supply curve (graphically explained). Elasticity of supply and its types. The production function- concept. Short run and long run production functions. Law of variable proportions and Laws of returns to scale. Production decision with the help of isoquants.	12 hours
	Unit 3: Cost and Revenue Analysis Meaning of Cost. Types of costs- private and social costs, accounting and economic cost, explicit and implicit costs-opportunity cost. Short run cost (SC) and Long run Cost (LC). Classification of costs - Total Cost (TC), Total Fixed Cost (TFC), Total Variable Cost (TVC), Average Cost (AC), Average Fixed Cost (AFC), Average Variable Cost (AVC) and Marginal Cost (MC), (formulae and shape of curves to be covered). Revenue meaning. Classification of revenues - Total Revenue (TR), Average Revenue (AR), Marginal Revenue	20 hours

	(MR), Short run Revenue (SR) and long run Revenue (LR) (formulae and shape of curves to be covered). Relation between cost, revenue and output using Break-Even Point (BEP) analysis- Break Even Analysis: Meaning, assumptions, break even chart and calculation of Break-Even Quantity and Break-Even Sales, contribution margin, - formulae and problems, limitations. Managerial Applications of BEP analysis- Safety Margin, targeted sales volume and expected profits (Numerical problems to be solved). Introduction to different market structures- meaning and features- Perfect Competition, Monopoly, Monopolistic Competition and Oligopoly.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 Ahuja. H. L., (2019), 'Advanced Economic Theory (Microeconomic Analysis)'. S. Chand Limited, New Delhi. Geetika, G. P. & Roy Choudhury. P., (2018), 'Managerial Economics' (3rd edition). Tata McGraw Hill Education Pvt Ltd, New Delhi. Pindyck, R.S., Rubinfeld D. L and Mehta P. L., (2001) Microeconomics, Pearson Education. Appannaiah, H.R. & Reddy, P. N. (2010) Economics for Business, Himalaya Publishing House New Delhi. Pal, S. (2014), 'Managerial Economics: Cases & Concepts', Trinity Publishers, New Delhi. Dholakia, R, and Oza, A., (1999). 'Microeconomics for Management Students', 2nd edition, Oxford Publishers, New Delhi. Latest edition. Atmanand. (1999) 'Microeconomics of the Corporate Sector.' Excel Books,1st edition New Delhi. Useful Web links https://dishtavo.dhe.goa.gov.in/https://www.business.com/articles/in-pursuit-of-profit-applications-and-uses-of-breakeven-analysis/. https://www.economist.com/economics-a-to-z https://www.economicshelp.org/
Course Outcomes:	 After completion of this course, the learners will be able to: Interpret the fundamental theories and models in demand and supply analysis. Apply various cost and revenue concepts and their behavior under various market structures in the short and long run. Analyze the price output decisions under various market structures. Apply the different pricing strategies to solve real- world business problems and managerial case studies.

Course Code: COM-141

Title of the Course: Computer Applications in Business

Effective from AY:	2023-24	1
Pre-requisites	NO.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide skills in data capturing, presentation, formatting. To provide an understanding of essentials of Information Internet Applications and Emerging Technologies. To develop skills in efficient search techniques collaboration tools. 	Technology,
	Unit 1: Information Technology Basics	10 hours
	Information: Prerequisites of Information, Need for Information Technology and its advantages; Information Technology: Definition and components; Data: Definition, Types, Data Representation, Number system and Coding Schemes(ASCII and UNICODE); Parts of a Computer: CPU, Memory, Input/ Output Devices, Auxiliary Memory; Software – Definition, Relationship between Hardware and Software, Categories of Software, OS - definition & functions Role of Information Technology in: Business, Mobile Computing, Health Services, Public Sector, Media, Defence Services, Education and Publication.	
A Faura C		विमारिक
Content:	Unit 2: Internet Applications and Emerging Technologies Internet – role and importance, Web Browser, IP Addressing – Public Vs Private, Static Vs Dynamic; WWW & related protocols; Internet Applications. Cloud Computing: Meaning, Features, & Service models, Advantages and disadvantages, Mobile Computing: Meaning, Business Applications of Mobile computing, Virtual reality & Augmented Reality: Meaning and applications, IoT - Internet of Things: Meaning & Applications	5 hours
	Unit 3: Practicals	10 hours
	Lab 1 Basic Computer Skills Surfing the Internet, Use of Email and Search Engines Securing your device Installation and Configuration of any free Antivirus Package eg. AVG/Avast etc., Online Sharing and Collaboration	25.13413

Create documents, spreadsheets and presentations online, Share and collaborate in real time, Safely store and organize your work, Control who can see your documents
Data capture using Google Forms
Create data forms to capture data for Event Registration,
Event Feedback, Customer feedback/satisfaction on a product or service and Order Request
OS Basic

Installation of Operating System , Demonstrate features of any MS Windows based OS or any of the Linux flavor , Identification of Directories , Setting up computer, Add a printer, Check device drivers, Installation of software, Users and administrative rights for installation

Lab 2

Report Formatting using Word Processing
(MS Word or any similar Open Source software)

Draft an official letter for job interview invitation/ job appointment/ invitation to a business trade show event, use mail merge to input the recipients list linking with database.

Given a project report in PDF format transfer to word processor software and format to include title page, specified Paragraph and Page Formating (page size, orientation, line spacing, font type and font size, Indent, bullets, paragraph formatting) details, Acknowledgement page, Table of contents page, List of figures page, List of Tables page, bibliography, references, distinct headers for each chapter, page numbering in roman for initial pages and normal from first chapter. The document should be checked for spelling errors and corrected appropriately. Create / Upload a document in a collaboration software like Google docs. Share and collaborate in real time, Safely store and organize your work, Control who can see your documents.

Lab 3

Presentation Software

(MS- Powerpoint or any similar Open Source software)
Preparing presentation in areas such as Customer satisfaction/ feedback, product analysis, job satisfaction using the data obtained through data capture tool, including appropriate slide animation, sound recording, slide timings, customer feedback video. Export the presentation as video or save as slide show. Prepare handouts for audience.

20 hours

30 hours



Lectures, Practical Lab Sessions, Presentations

Reference/ Readings:

1. Sinha, P. K., & Sinha, P. (2014), Computer Fundamentals (Sixth ed.), BPB Publications



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	2. Leon, A., & Leon, M. (1999), Fundamentals of Information Technology
	(First ed.), Leon Press
	3. Arvind Babu, M. C., Anandamurugan, S., & Priyaa, T. (2016), Cloud
	Computing (First ed.), Laxmi Publications Pvt Ltd
	4. Bahga, A., & Madisetti, V. (2015), Internet of Things: A Hands-On
	Approach, (First ed.), University Press
	5. https://www.howstuffworks.com
	6. https://www.panola.edu/media/825/download?attachment/
	itsw1401.pdf
	After completion of this course, the learners will be able to:
Cource	1. Explain the concepts of Information Technology.
Course	2. Discuss significance and applications of Internet Applications.
Outcomes:	3. Discuss significance and applications of Emerging Technologies.
	4. Demonstrate practical skills in Application software.









Course Code: COM-142

Title of the Course: Business Mathematics I

Pro requisites	11. EVES ET	
Pre-requisites		
for the Course:	Elementary Mathematics	
Course Objectives:	 Objectives of the Course are: To provide mathematical literacy and foundations in Mathematics necessary in the areas of Economics, Finance and Management To demonstrate modelling of descriptive problems into n formulae for solving business problems. To enable learners to integrate acquired knowledge and 	e, Commerce nathematical
	practical problems in Economics.	F b a
	 Unit 1: Mathematics of Finance Ratio, Proportions, Percentage Simple Interest, Compound Interest Annuity Unit 2: Set Theory and Solutions of Algebraic Equations 	5 hours 5 hours
SOR SOR	 Sets: Definition, Representation, Types of sets, Operations on Sets, Power set, De Morgan's laws. Relations and Functions, Domain, Co-domain, Range Quadratic Equations 	5 hours
Content:	 Unit 3: Calculus Derivatives and its applications: Definition, Computational formulae, Algebra of derivatives, derivatives of composite functions. Increasing/decreasing functions, Maxima and Minima. (Definition and Interpretation) Integration and its applications: Definition, standard forms, Algebra of integration, 	5 nours
	Integration by parts, definite integrals. Practicals List of Practicals (Each practical of two hours each) UNIT I	60 hours
	 Ratio Proportions Work and Time Unit conversion (SI to metric, metric to SI) Discounts 	
	 Profit and Loss Compound Interest (compounded annually, half-yearly, quarterly, monthly) EMI using interest on reducing balance and flat interest rate Future value Present value 	

] LINUT II
	UNIT II
	Venn diagram
	Principle of inclusion and exclusion
	Graph of a function
	Roots of quadratic equation
	Numerical Solution of Algebraic Equations:
	Bisection method
	Regula-Falsi method
	Newton-Raphson method
	UNIT III
	Cost/ Demand/ Revenue, Marginal Cost/ Demand/
	Revenue 0 1 5
	Elasticity of demand, supply
	Increasing/decreasing functions
	Maxima and minima
	 Area under a curve
	 Consumer Surplus
	 Producer's Surplus
	Numerical Differentiation using:
	 Newton's Forward difference
CIND	 Backward difference method
CONTRACTOR OF THE STATE OF THE	 Divided difference method
Story Con A	Numerical Integration using:
6 (SSX)	o Trapezoidal rule
PO LE OF	 Simpson's one-third formula
	O Weddle's formula
(1)	Practicals using softwares like GeoGebra for interactive
Tagi Ha	sessions is encouraged. Additional workshops on these
	softwares are recommended.
Pedagogy:	Lectures, Practicals
	1. Clendenen, G., & Salzman, S. (2015). Business Mathematics
	(Global Edition), Pearson Education.
	2. Sharma, J. K. (2014). Business Mathematics: Theory and
	Applications (Ane's Student Edition), Lakshi Publishers.
	3. Dikshit, A., & Jain, J. K. (2009). Business Mathematics, Himalaya
	Publishing House.
	4. Sastry, S. S. (2012). Introduction to Numerical Analysis (Fifth
	Edition), Prentice Hall India Learning Pvt. Ltd.
Reference/	5. Cain, J., & Emeritus, R. C. (2000). Mathematics for Business Careers
Readings:	(Fifth Edition), Pearson Education.
_	6. Eugene, D., & Lerner, J. (2009). Schaum's Outline of Basic Business
	Mathematics (Second Edition), McGraw-Hill Education.
	7. Hilderbrand, F. B. (2003). Introduction to Numerical Analysis
	(Second Edition), Dover Publications Inc.
	8. Robert, B., & Zima, P. (2011). Schaum's Outline of Mathematics of
	Finance (Second Edition), McGraw Hill Education.
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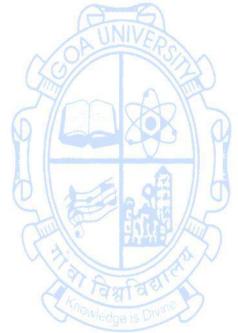
After completion of this course, the learners will be able to: 1. Solve problems in the areas of business calculus, simple

- 1. Solve problems in the areas of business calculus, simple and compound interest account, loan and consumer credit.
- 2. Undertake necessary computations for problems of interest, annuities and perpetuities, capitalized cost, depletion allowances, stocks and bonds.
- 3. Evaluate and select financial arrangements which are best for a consumer.
- 4. Demonstrate and use calculus in the areas of Commerce, Economics and Finance.













Course Code: COM-143

Title of the Course: Soft Skills and Personality Development

Effective from AY: 2023-24		
Pre-requisites	Nil	
for the Course:		
Course Objectives:	 Objectives of the Course are: To provide soft skills training and practical orientation. To acquaint learners with the personality traits and self-dev To enable learners to place emphasis on goal setting development. 	•
	Unit 1: Introduction to Soft Skills	15 hours
	Soft Skills: Meaning, Importance; Types: Self Management Skills, Communication Skills; Leadership Skills, Negotiation Skills, Presentation Skills; Life Skills, Time management Skills, Social Skills; Stress Management and Creative Thinking.	
	Unit 2: Personality Development (Practical)	30 hours
Content:	Body Language- Personality Traits; Postures and Gestures; Active Listening; Value of Time; Team Work and Team Building-Group Discussion; Social and Corporate Etiquettes – Social and Corporate Etiquettes; Interviews and CV Writing; Developing trust and Integrity in Humans.	
	Unit 3: Self Development and Goal Setting (Practical)	30 hours
faurage to	Developing potential and self-actualisation; SWOC analysis, learning to maximize success using SWOC, how to do a personal SWOC; Goal Setting including various types of goals; Interpersonal relationships, Understanding People; Conflict Resolution Skills — Seeking Win-Win Solution; Emotional Intelligence.	art a track
Pedagogy:	Lecture, Classroom Discussion, Presentation, Case Study, Role P	Play
Reference/ Readings:	 Stein, S. J. & Howard, E. B. (2011). The EQ Edge: Emotional Intelligence and Your Success. Canada: Wiley & Sons. Petes, S. J., & Francis. (2011). Soft Skills and Professional Communication. New Delhi: Tata McGraw-Hill Education. Dorch, P. (2013). What Are Soft Skills? New York: Execu Dress Publisher. Kamin, M. (2013). Soft Skills Revolution: A Guide for Connecting with Compassion for Trainers, Teams, and Leaders. Washington, DC: Pfeiffer & Company. Klaus, P., Jane R., & Molly, H. (2007). The Hard Truth about Soft Skills. London: HarperCollins E-books. 	
	After completion of this course, the learners will be able to:	
Course Outcomes:	 Explain the different soft skills and their importance. Identify the different personality traits and its implications. Prepare self - SWOC analysis, planning and goal setting. Apply various soft skills. 	

Course Code: COM-144 Title of the Course: Business Documentation

Pre-requisites	Nil	
for the Course:		
Course Objectives:	 Objectives of the Course are: To enhance business document presentation skills. To improve competence in business corresponde documentation. To acquaint learners with skills of business report writing. 	nce and
Content:	Unit 1: Business Document Presentation Business, commercial and managerial vocabulary- terms used in trade, business plans/ proposals, presenting business plans, multimedia corporate presentations; Use of digital platforms in business documentation and communication; Document sharing and collaborative working; Privacy and data security issues in business documentation Unit 2: Business Correspondence and Documentation (Practical) Letter writing, presentation, inviting quotations, sending quotations, placing orders, sales letters, claim and adjustment letters; Job application letter, preparing the resume; Social and public relations correspondence; Drafting simple contracts and deeds; Legal documentation for bank transactions; Property documentation; Contract of employment; Memorandum, inter- office memo, notices, note-sheet, agenda, minutes; Creating, storing/ archiving and retrieving folders/ documents. Unit 3: Report Writing (Practical) Format of a report; Steps in report writing; Identify the types of reports; Inserting visuals such as tables, diagrams and charts in report; Citations and References; File Management.	30 hours 30 hours
Pedagogy:	Lectures, Presentations, Case study, Role Play, Seminars	
Reference/ Readings:	 Raman, M., & Sharma, S. (2015). Technical Communications and Practice (Third ed.). Delhi: Oxford University Sharma, R.C. & Krishna, M. (2017). Business Correspond Report Writing (Fifth ed.). Tata McGraw Hill Publishing Limited. Sinha, K. K (2012). Business Communication (fourth ed.) Publishing Co., Karol Bagh, New Delhi. Pal, R. & Korlahalli, J. S. (2012). Essentials of Communications. (First ed.). Sultan Chand & Sons. Taylor, S. (2012) Model Business Letters, Emails and Othe Documents (7th ed.), FT Publishers. 	Press. Jence and Company . Galgotia Business

	 Shinley, T. (2016) Communication for Business (fourth ed.). Pearson Education. Khanna, J. K. (2013). Documentation and Information-Services, Systems & Techniques. (Fifth ed.) Y.K. Publishers.
Course Outcomes:	After completion of this course, the learners will be able to: 1. Demonstrate business document presentation skills. 2. Display competence in business correspondence. 3. Display competence in business documentation. 4. Prepare business reports.







Course Code: COM-145

Title of the Course: Innovation and Start-ups

Eπесτive from Aγ:	ZUZ3-Z4	
Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To develop an entrepreneurial mind-set. 2. To acquaint learners with skills to develop a business mod 3. To enable learners to explore funding and growth opport	unities.
Content:	Unit 1: Introduction to Startups and Entrepreneurship Introduction to Entrepreneurship, Factors influencing Entrepreneurship, Characteristic of Entrepreneur; Process and Phases of Entrepreneurship, Types of Entrepreneurs, Barriers to entrepreneurship, Entrepreneurship Motivation Theories, Entrepreneurship Models - Introduction to various form of business organization (sole proprietorship, partnership, corporations, Limited Liability company); Skills of an Entrepreneur, Ethics and Entrepreneurship Unit 2: Exploring Business Opportunity, Developing a Business Model and Starting up (Practical) Exploring Business Opportunity: Self-Discovery, Environment Scanning for idea generation, Problem Identification and Idea Generation, Spotting Trends, Creativity and Innovation, Idea Evaluation; Developing a Business Model: Team, Market Understanding, Product/ Market Fit, Customer Validation, Business Model Canvas Preparation, Preparation of Business model and Business Plan; Translating Business Model into Startup: Business Planning (Finance, HR, Marketing, Distribution, Production Plan, Networking), Obtaining Business Licenses, Applicability of Regulations	30 hours
	Unit 3: Startup Growth and Expansion (Practical) Identifying Growth Opportunities, Funding Sources of Entrepreneurship for Growth, Retention & Expansion Strategies, Expansion model, Maximizing Profits, Determine appropriate exit strategies for entrepreneurs; Identify Funding Agencies both private and government aided, Cases in various types of fundings: Debt Funding, Bootstrap, Seed, Series A; Organizational Assistance by government for startup and various policies;	30 nours

	Incubation Centres – role, support and mentorship, prototyping and stakeholder connects, startup scaling.
Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignments, Class Activities
	 Ramachandran, K. (2008). Entrepreneurship Development, McGraw Hill Katz, J., & Green, R. (2020). Entrepreneurial Small Business (6th Ed.), McGraw Hill Byrd, M. J., & Megginson, L. C. (2012). Small Business Management an Entrepreneur's Guidebook (7th Ed.), McGraw Hill Fayolle, A., & Lyon, E. M. (2007) Entrepreneurship and new value
Reference/ Readings:	 creation: The Dynamic of the Entrepreneurial Process. Cambridge University Press. 5. Hougaard S. (2005) The Business Idea: The Early Stages of Entrepreneurship. Springer 6. Lowe, R., & Mariott, S. (2006) Enterprise: Entrepreneurship & Innovation. Butterworth Heinemann 7. Dana, L. (2013). World Encyclopedia of Entrepreneurship, Edward Elgar.
G TINIVIO	8. Akhouri, M. M. P., & Mishra, S. P. Udyamita (in Hindi) MMP. By National Institute for Entrepreneurship and Small Business Development (NIESBUD), NSIC-PATC Campus, Okhla
Course Outcomes:	After completion of this course, the learners will be able to: 1. Develop an entrepreneurial mind-set by learning key skills. 2. Create and validate a business model and business plan. 3. Explore business funding opportunities. 4. Explore business growth opportunities.



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Semester II

Name of the Programme: Bachelor of Commerce (Honors)
Course Code: COM-101 Title of the Course: Elements of Cost

Effective from AY:	2023-24	-	
Pre-requisites	ALL CAND		
for the Course:	Nil		
Course Objectives:	 Objectives of the Course are: To acquaint the learners with various cost concepts and cost classification To familiarize the learners with material cost and employee cost To acquaint learners with classification of and accounting for overhead costs. To enable learners to prepare cost sheet. 		
	Unit 1: Introduction to Cost Accounting Meaning, Scope, Objectives, Limitations of Cost Accounting; Installation of a Costing System; Cost Centre, Cost Unit, Cost Classification; Overview of elements of cost; Role of Cost Accountant in an organisation.	10 hours	
Content:	Unit 2: Elements of Cost: Material and Employee Cost Material: Meaning & Need, Essentials of Material Control; Functions of Purchase Department; Purchase Requisition, Stores Control; Issue of Materials: Methods of pricing of material issues- FIFO, LIFO and Weighted Average Price method, Economic Order Quantity (EOQ); Cost Accounting and treatment of losses- Wastage, scrap, spoilage and defectives. Employee Cost: Attendance & Payroll procedures, Elements of wages; Employee Turnover: Causes, Methods of calculating Employee Turnover; concept of idle time and overtime; System of wage payments and methods: Time Rate, Piece Rate, Taylor's Differential Piece Rate, Halsey Premium Plan & Rowan Plan.	20 hours	
	Unit 3: Elements of Cost: Overheads Meaning, Importance & Classification of Overheads; Cost Allocation & Apportionment, Basis of Apportionment, Methods of Primary & Secondary Distribution; Overhead Absorption Rates. Activity Based Costing (ABC).	15 hours	
	Unit 4: Cost Sheet Cost Sheet: Meaning, Characteristics, Objectives, Limitations; Preparation of Cost Sheet, Estimated Cost Sheet	15 hours	

Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignments, Class Activities
Reference/ Readings:	 Jain S. P., & Narang, K.L. (2014). Cost Accounting Principles and practice – Kalyani Publishers, Ludhiana. LAL, B. M., Nigam, B., & Jain, J.C. (2000). Cost Accounting Principles and practice. Hall of India Pvt. Ltd., New Delhi. Bhar, B. K. (2012). Cost Accounting- Methods & Problems. Academic Publishers Calcutta 700073. Maher, M. W., & Clyde, P. S. (2006). Cost Accounting: Principles and Practice. ICC, McMillan Inc. Tulsian, P. C. (2018). Practical Costing. Publishers Sultan Chand. New Delhi Khan, M. Y., & Jain, P.K. (2003). Theory and Problems of Management and Cost Accounting- Tata McGraw Hill Publishing co. Ltd. New Delhi.
Course Outcomes:	 After completion of this course, the learners will be able to: Explain various concepts in cost accounting. Identify and account for elements of material and employee costs. Identify and account for elements of overhead costs. Prepare cost sheet.









Course Code: COM-112

Title of the Course: Fundamentals of Banking

Effective from AY:		1
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with the structure, types, and banking. To impart knowledge of functions, types of customers a customer relationship. To familiarize the learners with Negotiable Instruments To equip the learners with the basics of e-banking 	·
	Unit 1: Introduction to Banking	10 hours
CONTINUE	Origin of Modern Banking in India, Meaning and Definition of Banking. Structure of Banking in India & Types of Banks: Public Sector Banks, Private Sector Banks, Foreign Banks, Regional Rural Banks, Payment Banks, Small Saving Banks. System of Banking: Unit Banking and Branch Banking. RBI: History, Role, and Functions.	
Content:	Unit 2: Functions, Types of Customers and Banker-Customer Relationship Primary Functions Accepting Deposits: Importance of Deposits, Classification of Deposits – Demand, Time and Hybrid, Different types of Deposits – Saving, Current, Fixed, Recurring and Hybrid. DEMAT Account: Meaning and Functions. Loans and Advances: Importance of Lending, Principles of Lending, Classification of Lending: Fund Based Credit Facilities – Cash Credit, Overdraft, Demand Loan, Bill Purchased, Bill Discounted, Project Finance. Non-fund Based Credit Facilities – Guarantees, Letter of Credit. Secondary Functions and other Functions Utility Function, Agency Function and Other Fee Based Services Types of Bank Customers and Procedure and Practice in Opening Accounts of Different Customers: Minor, Individual Joint Account. KYC Norms and e-KYC. Banker-Customer Relationship – General and Termination. Unit 3: Negotiable Instruments	20 hours 15 hours
	Introduction – Meaning and Definition – Features – Kinds of Negotiable Instruments: Promissory Note, Bills of Exchange, and Cheque.	13 Hours

Crossing of Cheque, Types of Crossing; Endorsements: Meaning, Importance and Kinds of Endorsement, Rules for Endorsement.

Paying Banker: Introduction-meaning-Role-Functions-Duties.

Collecting Banker: Introduction-Meaning-Legal status of collecting banker- Holder for Value-Holder in due course.

Unit 4: E-Banking in India

15 hours

Meaning, Characteristics, Benefits and Drawbacks of E-Banking, Types of E-Banking.

ATM, Debit Card, Credit Card, NEFT, RTGS, ECS (Debit and Credit)— Meaning, Features and Functions.

NPCI: Functions and Products – Aadhaar Enabled Payment Systems, Bharat Bill Payment System, BHIM, Cheque Truncation System, Digital Rupee, Immediate Payment Service, National Automated Clearing House, National Common Mobility Card, National Financial Switch, NUUP Services, RuPay, Unified Payments Interface, BharatQR. (in brief).

Pedagogy:

Lectures, Group discussions, Seminars, Case studies, Field work

Books:



- 1. Natarajan, S, and Parameswaran R, (2015). Indian Banking (Revised Ed.). S. Chand.
- 2. Indian Institute of Banking and Finance, (2016). Digital Banking. Taxmann.
- 3. Indian Institute of Banking and Finance, (2010). Banking Products and Services. Taxmann.
- 4. Indian Institute of Banking and Finance (2015). Principles & Practices of Banking (3rd Ed). Macmillan Education.
- Indian Institute of Banking and Finance, (2010). Basics of Banking.
 Taxmann.
- 6. Khubchandani, B S, (2000). Practice and Law of Banking. Macmillan.
- 7. Agarwal O P, (2012). Modern Banking of India (2nd Ed.). Himalaya Publishing House.
- 8. Srivastava P K, (2013). Banking: Theory and Practice (12th Ed). Himalaya Publishing House.
- 9. Kandasami K P , Natarajan S, Parameswaran R, (2009). Banking Law and Practice (4th Ed.) S. Chand.
- 10. Gordon and Natarajan, (2006). Banking: Theory, Law and Practice (12th Ed). Himalaya Publishing House.

Journals:

- 1. The Indian Banker, published by Indian Banker Association
- 2. Bank Quest, published by Indian Institute of Banking and Finance
- 3. Trends and Progress of Indian Banking (Annual) published by RBI.

Websites:

- 1. Reserve Bank of India www.rbi.org.in
- 2. Indian Institute of Banking and Finance www.iibf.org.in

Reference/ Readings:

	3. Indian Banker's Association - www.iba.org.in	
	4. Institute of Banking Personal Selection - www.ibps.in	
	5. Institute of Finance, Banking and Insurance - www.ifbi.com	
	6. State Bank of India - www.onlinesbi.sbi	
	7. National Payment Corporation of India - www.npci.org.in	
	After the completion of this course, the learners will be able to:	
	1. Explain the structures, types and systems of banking.	
Course	2. Explain the functions, types of customers and banker-customer	
Outcomes:	relationship.	
	3. Elucidate negotiable instruments.	
	4. Practice e-banking.	









Course Code: COM-136

Title of the Course: Warehouse and Inventory Management

Pre-requisites for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with strategic aspects of warehousing. 2. To familiarize learners with warehouse management technology. 3. To familiarize learners with operations of warehouse. 4. To provide knowledge of Inventory and Logistics Management Unit 1: Strategic Aspects of Warehousing Introduction, Objectives, Different Types of Customers in	
	Warehousing, Importance of Warehouse in a Value Chain, Warehouse Location, Modern Warehouse Operations, World-class Warehousing Unit 2: Warehouse Information, Technology Aids in Retail	20 hours
Content:	warehouse Management, and Warehouse Operations Warehouse Information Introduction, Objectives, Importance of Warehouse Information, Decision Making Using Warehouse Information, ICT Applications in a Warehouse Technology Aids in Retail Warehouse Management Introduction, Objectives, Bar Code Scanners, Wireless LAN, Mobile Computers, Radio Frequency Identification (RFID). Warehouse and its Operations Introduction, Objectives, Warehouse Structure, Warehouse Operations, Receiving inventory, Picking inventory, Locating inventory, Organising inventory, Despatching inventory, Equipment Used for a Warehouse.	
	Unit 3: Inventory and Logistics Management Inventory Management Types and Characteristics of Inventory, Inventory Functionality, Terms Associated with Inventory Management, Planning the Inventory Resource, Components of Inventory Logistics Management Introduction, Logistics Management: Concept and Objectives, Integrated Logistics Management, Logistics and Supply Chain	15 hours
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
Reference/ Readings:	 Farahani, R. (2011). Logistics Operations and Ma Concepts and Models. Elsevier 	inagement:

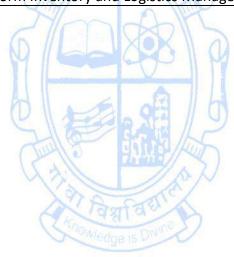
- 2. Greene, J. H. (1997). Production and Inventory Control Handbook. McGraw-Hill.
- 3. Piasecki, D. J. (2009). Inventory Management Explained: A Focus on Forecasting, Lot Sizing, Safety Stock, and Ordering Systems. Ops Publishing.
- 4. Price, P. M., & Harrison, N. J. (2015). Warehouse Management and Inventory Control (Second Ed.). Access Education
- 5. Rangarajan, V. R. (2022). Basics of Warehouse and Inventory Management: (The pillars of business Logistics) India Specific Edition (Second ed.). Notion Press.
- 6. Richards, G. (2021). Warehouse Management: The Definitive Guide to Improving Efficiency and Minimizing Costs in the Modern Warehouse. Kogan Page.
- 7. Saxena, J. P. (2003). Warehouse Management and Inventory Control (Second ed.). Vikas Publishing House.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Explain strategic aspects of warehousing.
- 2. Demonstrate application of warehouse management technology.
- 3. Summarise operations of warehouse.
- 4. Perform Inventory and Logistics Management functions.







Course Code: COM-137

Title of the Course: Tourism and Hospitality Management

Effective from AY	. 2025-24 T	
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with the fundamentals of tourism and challenges for sustainable tourism. To enable learners to understand and describe various types of tourism and their constituents. To enable learners to acquire skills in understanding the dynamics of hospitability. 	
	Unit 1: Introduction to Tourism	15 hours
	Meaning and Definition of tourism and tourism-related terms - Tour, Tourist, Tourism Market, Tourism Resources, Tourism Product, Travel agent, Tour operator. Nature, Characteristics, and Importance of Tourism. Tourism Products, Features of Tourism Product, Type of Tourism Products, Difference between Tourism Products and other products, the 5 A's of Tourism Product: Attraction, Accessibility, Accommodation, Amenities and Affordability. Social evils of Tourism Industry – Responsible Vs Irresponsible Tourism – Sustainable Tourism.	
The state of the s	Unit 2: Types and Forms of Tourism	15 hours
Complete De	Types of tourism: Domestic, International; Inbound,	Phogo s Div
Content:	Outbound, Inter-regional, Intra-regional. Forms: - Leisure, Business, Cultural, Religious, Sports, Medical, Adventure, Eco-Tourism, Green Tourism, Heritage Tourism, Sustainable Tourism, Cultural Tourism, Agri-Tourism and Rural Tourism. Factors affecting the growth of tourism, demand and supply factors for tourism, motivations in Tourism - Push and Pull factors Constituents of the tourism industry: Primary Constituents: Accommodation, Food, Transport, Intermediaries, Government Organizations; Secondary Constituents: Shops and Emporiums, Handicrafts and Souvenirs	
	Unit 3: Hospitality and its Related Sectors Origin, growth and nature of the Hospitality Industry, Factors affecting Hospitality and Tourism Industry, Employment Opportunities in the Hospitality Industry, Various sectors comprising the hospitality industry - lodging/accommodation, event planning, theme parks, transportation, cruises, Tourism and Hospitality in the 21st	15 hours

	century – Global gaming and Casino operations – Recent trends, The future of travel and tourism around the world	
Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignments, Class Activities	
Reference/ Readings:	 Goeldner, C. R. &Brent Ritchie, J. R. (2011). Tourism: Principles, Practices, Philosophies, Wiley India, Seth, P. N., & Bhat, S. S. (2010). An Introduction to Travel and Tourism, Sterling Publishers Private Limited. Bhatia, K. (2010). An Introduction to Travel and Tourism, Sterling Publishers Private Limited. Bhatia, K. (2010). International Tourism, Sterling Publishers Private Limited. Cooper, C., Fletcher, J., Gilbert, D., & Wanhill, S. (2008). Tourism: Principles and Practice, Pitman Publishing. Davison, R. (2008). Tourism. Pitman Publishing. Smith, M., & Puczkó, L. (2015). Health and Wellness Tourism. 	
Course Outcomes:	 After completion of this course, the learners will be able to: Develop awareness about the concept of Tourism Explain various forms of Tourism. Identify the challenges for tourism development. Identify the latest developments in Tourism and Hospitality industry. 	









Course Code: COM-138

Title of the Course: Management of Micro, Small and Medium Enterprises

Eπесπνе from AY		
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce learners to the concept of MSME's and different of starting MSMEs To acquaint learners with various functional areas of manasmall and medium enterprises To familiarize learners to various Institutional Support, and to MSMEs 	iging micro,
Content:	Unit 1: Introduction to Micro Small and Medium Enterprises (MSMEs) Concept of MSME, definition of MSME in India, Characteristics of MSMEs; Evolution of MSME, Role and significance of MSMEs in economic development, Challenges and opportunities of MSME in India; Identifying the Business opportunity, Business opportunities in various sectors - goods and service; Formalities for setting up an enterprise, Locational factors of Enterprise – steps in setting up an enterprise – Environmental aspects in setting up; Rural entrepreneurship – Women entrepreneurship Unit 2: Functional areas of Management of MSMEs Production Management: factors influencing choice of technology Material management- Purchasing- need and importance, Inventory Control-need and importance. Marketing Management: factors affecting choice of channels, Problems faced by SSI units and remedies to overcome the problems. Financial Management: Fixed and Working capital- factors considered, sources and management of fixed and working capital. Problems faced by SSI units. Man Power Requirements- unskilled, semi-skilled, skilled, contract and casual workers. Sources of recruitment in MSMEs, Problems faced: employee turnover, employee absenteeism, employee shortage, and maintenance of employees. Unit 3: Institutional Support, Incentives and Subsidies to MSMEs Forms of Financial support - Long term and Short-term	15 hours 15 hours
	financial support; Sources of Financial support, Development of Financial Institutions, Investment Institutions; Central level institutions; State level	

	institutions, Other agencies, Commercial Bank - Institutional aids for MSME's development – Role of SIDO, MSMEDI, NSIC, GIDC, EDC, DIC, GHRSSIDC, KVIC, EDI-India, NIESBUD, SIDBI, SFC, DRDA, GCCI and commercial banks (objectives, functions/schemes) Meaning, Need and Issues of Incentives. Incentives and Subsidies offered by Government of Goa and incentives and subsidies offered by Central Government. PMRY scheme, CMRY scheme, Seed Capital Assistance Scheme, Horticulture kiosk scheme in brief
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work.
Reference/ Readings:	 Paul, B., & Jim, D. H. (2010). Small Business Entrepreneurship. Palgrave Macmillan publishers. Vasant, D. (2003). Small Scale Industries and Entrepreneurship. Himalayan Publishing House. Suman, K. C. (2013). Micro Small and Medium Enterprises in India Hardcover. Raj Publications. Pednekar, A. P. (2013). Entrepreneurship Management. Himalaya Publishing House. Aneet, M. A. (2009). Small and Medium Enterprises in Transitional Economies, Challenges and Opportunities. DEEP and DEEP Publications. Poornima, M. C. (2019). Entrepreneurship Development Small Business Enterprises. Pearson. Khanka, S.S. (2017). Entrepreneurial Development, S. Chand. Delhi Norman, H, S., & Jeffrey R. C. (2017). Essentials of Entrepreneurship and Small Business Management. Pearson.
Course Outcomes:	After completion of this course, the learners will be able to: 1. Explain the concept of MSMEs. 2. Elaborate the different stages of starting the MSMEs. 3. Explain various functional areas of managing MSMEs. 4. Identify the Institutional Support and incentives available to MSMEs



Course Code: COM-139

Title of the Course: Geography of Commercial Activities in Goa

Pre-requisites		
for the Course:	Nil	
	Objectives of the Course are:	
Course Objectives:	 To orient the learners to comprehend the prevailing pattern and limitations of Resource Utilization in Goa. To enable the learners to appreciate the development of various economic activities in the State in the post-Liberation era. To motivate the learners to carry out further study and research in these areas. 	
	Unit 1: Geographical Study Primary Activities in Goa	15 hours
Content:	Agriculture: Significance of agriculture to Goa, Factors affecting agriculture in Goa: physical, economic, social and technological. Status and features of agriculture during pre-liberation period, Changes in post- liberation period and Current problems associated with Goan agriculture. Cropping seasons and Farming Types-khazan land, horticulture, Vaingan, Puran Xeti, Government Schemes to promote agriculture in Goa. Animal Husbandry: Dairy and poultry farming and their place in Goan economy, Government schemes to promote poultry and dairy farming in the State. Fishing: Types (shore and inland fisheries), fishing jetties, production, changes, problems and future prospects.	
	Unit 2: Geographical Study of Manufacturing in Goa Industrial scenario in pre-liberation Goa, importance of industries to Goa, Stages of Industrial Development during post-liberation period, Role of GIDC, Industrial Estates. Types of Industries: House Hold, Handicrafts, Small Scale Industries, Medium and Large-Scale Industries. Study of Industries: Chemicals and Fertilizers, Pharmaceutical, Shipbuilding, Electronic and Software industries.	15 hours
	Unit 3: Geographical study of Tertiary Activities Tourism: Meaning, types of tourists, tourist seasons and arrivals. Major tourist attractions (natural, historical, religious-socio-cultural), leading destinations and tourism infrastructural	10 hours

	facilities in the State. Role of GTDC. Positive and negative - Economic, socio- cultural, political and environment impacts. Diversification efforts and future prospects. Trade: Internal (intra-state and inter-state) and foreign trade-composition, direction, changes and future prospects. Field trip and report Local field trip/ local survey of a place of physical, social, economic and cultural importance and submission of a Report to that effect is compulsory (to be Pre- conducted, submitted to the Course Instructor and Assessed minimum one month before the announcement of SEE Schedule).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Lectures, Group discussions, Seminars, Case studies, Field work Almeida, J. C. (2013). Goa-Administration and Economy before and after 1962. Civitas & Broadway Publishing House. Panaji, Goa. Alvares, C. (2002). Fish Curry and Rice, The Goa Foundation, Mapusa, Goa. Angle, P. S.: An Economic Review of Goa, 1992. Angle, P. (2001). Goa: An Economic Update. The Goa Hindu Association Kala Vibag, Mumbai. Gomes, O. J. F. (2002) Goa, National Book Trust India, New Delhi. Govt. of Goa, Economic Survey of Goa, DPSE publication, Govt. Printing Press, Panaji, Goa. Govt. of India: Gazette of Goa, Daman & Diu (1973): Govt. Printing Press, Panaji-Goa. Jakati, D. (2019). Resource Geography of Goa. Scholars World, Delhi. Kane, R.and Shivdasani, M. (2004). Destination Next: Goa. Shree Multimedia Vision Ltd, Mumbai. Sawant, N. (2022). Goa's Landscape Through Maps. The Navhind Times. (2011). Goa 24x7: The Insider's Guide to Goa. Navhind Papers and Publications, Panaji, Goa 	
Course	 After completion of this course, the learners will be able to: Explain the utilization of physical and socio- economic resources for development of primary activities in Goa. Analyze the major developments witnessed in the manufacturing 	
Outcomes:	sector of Goa in the post-Liberation period.3. Comprehend the advances and problems of tertiary sector in Goa.4. Gain first hand information of concepts taught in the class through field work.	

Course Code: COM-140

Title of the Course: Economics of Financial Investments

Eπective from AY:	2023-24	1
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To understand the need of financial planning and investment. To acquaint the learners with various traditional and modern investment avenues. To explain the functioning of different types of investment options. To enable the learners to design an investment portfolio. 	
CASON UNIVERSITY	Unit 1: Financial Planning and Investment Decisions Meaning and Need for Financial Planning; Factors influencing Financial Planning (Returns, Risk, Liquidity, Marketability, Tax Benefit, Inflation, Safety); Need and scope of Financial Planning Services; Components of Financial Planning: Defining Financial Goals (Goal Value, Investment Horizon, Funding the Goal); creating a Risk Profile of an Investor, Designing Investment Portfolio.	10 hours
Taurian to	Unit 2: Traditional Investment Avenues Banking Products and services: Types of Bank Deposit accounts, Savings Account, Current Account, Recurring Deposit Account, Fixed Deposits, Flexi-deposit Account, Public Provident Fund, Sukanya Samruddhi Yojana; Sovereign Gold Bonds. Types of Bank Loans: Short-term, Medium term and Long -term (examples and present interest rate structure to be discussed in light of	15 hours
Content:	Nationalised and Private banks); Post Office Investment: Savings Account, Recurring Deposit, Time Deposit, Monthly Income Scheme, Senior Citizen Savings Scheme, National Saving Certificates (VIIIth Issue), Kisan Vikas Patra, Mahila Samman Saving Certificate, National Pension System (All Citizen Model), Atal Pension Yojana. Insurance Products: Types of Life Insurance Policies (Money Back Policy, Endowment Policies, Pension Policies, ULIP, Term Insurance Policies, Whole Life Policies). Types of General Insurance Policies; Health Insurance policy and its Plan, Property Insurance, Motor Insurance, Pet Insurance, Loan Insurance.	
	Unit 3: Mutual Fund Investment Meaning and Features of Mutual Funds; Benefits and Cost of Investing in Mutual Funds; Types of Mutual Fund Products (Equity, Debt, Hybrid, Solution Oriented, and	20 hours

	others). Types of Equity Schemes, Debt Schemes, Hybrid Schemes, Solution Oriented Schemes and Other Schemes; Systematic Transactions (Systematic Investment Plan, Systematic Withdrawal Plan, Systematic Transfer Plan, Switches). Analysis of Mutual Fund Fact Sheet (practical component); Calculation of Present value, Future Value, Redemption Amount, Absolute Return, Compounded Annual Growth Rate, Standard Deviation, alpha beta, Extended Internal Rate of Return, Sharpe ratio (Numerical).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies	
Reference/ Readings:	 Khan, M.Y. (2009), Indian Financial System (Sixth ed.), Tata McGi Hill Education Pvt. Ltd, New Delhi, Pandian, P.(2013) Security Analysis and Portfolio Managem (second ed.), Vikas Publishing house, UP. Investment Advisor Level 1 (2016), National Institute of Securi Market, Taxmann Publications Ltd. Mumbai Mutual Funds Products and Services (2010) Indian Institute Banking and Finance, Taxmann Publications Ltd. Mumbai 	
Paginati	After completion of this course, the learners will be able to:	
Course Outcomes:	 Understand the fundamental concepts of financial planning and Investment Products. Examine the various traditional and modern avenues of Investment. Analyse the working of different Investment Products. Evaluate the different goals of financial planning and creating an investment portfolio of an individual investor. 	



Course Code: COM-146

Title of the Course: Business Data Processing and Networking

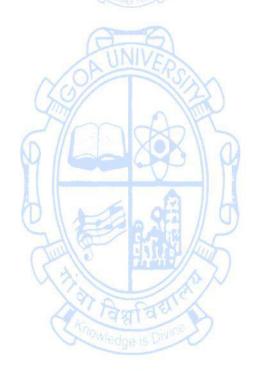
Number of Credits: 03 (1T+2P) Effective from AY: 2023-24

Pre-requisites		
for the Course:	NEL	
ioi die course.	Nil Objectives of the Course are:	
Course Objectives:	 Objectives of the Course are: To develop practical skills in data analytics. To provide knowledge of data processing, data analy commerce. To provide knowledge of computer networking. 	ysis and e-
	Unit 1: Data Processing and Data Analysis	4 hours
Content:	Organization/sources of data, Importance of data quality, Dealing with missing or incomplete data, Data Classification; Data Processing — Steps involved in data processing, advantages of computers in data processing; Data analysis and forecasting - importance of data analysis in business, Data forecasting, its need, benefits of data forecasting, Data Integration: concept and how it works Unit 2: E-Commerce Definition, E-commerce and Trade Cycle, Electronic Markets, Electronic Data Interchange and Internet Commerce, Types of E-commerce: Business to Business E-Commerce, Business to Consumer E-Commerce. Consumer to Consumer, Government to Consumer, Business to Government, Electronic Payment Systems: Smart Cards — Credit Cards — Wallets, Safe practices, Risks, E-Retail, Concept and Examples, Online shopping — Introduction, Safety measures (Encryption of data authentication, SSL, Digital signatures, Digital Certificates), E-Banking, Features and services, M-Commerce, Products and services	5 hours
	Unit 3: Basics of Computer Networking	6 hours
	Networking basics, Need for computer networks, Types of networks-LAN, MAN, WAN, Network Components – H/W, Software, Communication channels, Network Devices, Network topologies. Practicals	
	Lab 1	36 hours
	Spreadsheet	30 110013
	 (MS-Excel or any similar open source software) Working with worksheets -Entering data, Formatting, Editing, and Printing a worksheet, Formulas and Functions in Excel, operators in formula 	
	- Generally used Spreadsheet functions - Mathematical, Statistical, Financial, Logical, Date	

	and Time, Database and Text functions Introduction to some more useful functions such as the IF, nested IF, VLOOKUP and HLOOKUP Data Sorting and Filtering Result representation of data using spreadsheet What-if analysis, Logical tests (nested if functions), Goal seek, Representing results graphically Filtering, advanced filters, sorting and conditional formatting data Data validation techniques, Hyperlinks Pivot table, Scenarios Summing through the sheets Getting external data files into Excel Macros - creation, editing and deletion of macros Lab 2 Data Analytics Assignments to analyse data available from Kaggle.com such as Analysis of demographic data, environment data, public expenditure using open source softwares. Analyse data from annual reports of Companies and banks Lab 3 E-commerce Website review Write a review of an E-Commerce Site visited include: Site description, Site Design, ease in navigation, process for purchasing items, security, privacy, customer service, best features of site, Target Audience, Revenue model, Marketing Strategies Lab 4 Computer Networking Basic Networking Setup of PC, Network commands like ipconfig, ping, traceroute, nslookup etc, Setup of Home Router / Wifi Hotspot, Understanding of Firewall and Basic Firewall Setup, File and Printer Sharing, connecting to share, Finding out public address, connection speeds etc.	8 Hours 8 Hours
Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignm Activities	nents, Class
Reference/ Readings:	 Leon, A., & Leon, M., (1999), Fundamentals of I Technology (First ed.), Leon Press Kalakota, R., & Whinston, A.B., (2009), Frontiers of Commerce (Ninth ed.), Pearson Education Whiteley, D., (2000), E-Commerce: Strategy, Techno Applications (First ed.), Tata McGraw-Hill Education Mathew, R., (2020), Business Analytics for Decision Maed.), Pearson Education Vaudenay, S., (2011), A Classical Introduction to Cryptog ed.), Springer 	Electronic logies And aking, (First

	 https://www.analyticsvidhya.com/blog/2021/11/ a-comprehensive-guide-on-microsoft-excel-for-data-analysis/ https://www.tutorialspoint.com/excel_data_analysis/
	excel_data_analysis_tutorial.pdf
Course Outcomes:	After completion of this course, the learners will be able to:
	 Explain the concepts of data processing and data analysis and its applications in business
	2. Elaborate the concepts of computer networking and e-commerce technology and its applications in business.
	3. Develop skills of data analysis using relevant Application software.4. Apply the Spreadsheet tools to solve business problems.









Course Code: COM-147

Title of the Course: Business Mathematics II

Number of Credits: 03 (1T+2P) Effective from AY: 2023-24

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide mathematical literacy and foundations in concepts of Mathematics required in the areas of Economics, Finance, Commerce and Management 2. To develop an ability in mathematical reasoning and general intelligence. 3. To enable learners to integrate acquired knowledge and skills with practical problems in Business and Economics.	
	Unit 1: General Intelligence A. Mathematical Logic	5 hours
	 Logical Statement, Negation, Conjunction, Disjunction, Conditional and Bi-Conditional statements, truth tables, Tautology and Contradiction B. General Aptitude and Logical Reasoning Meaning and Prerequisites Introduction to measures of aptitude, Logical reasoning, Verbal reasoning, Numerical ability, Abstract reasoning 	
Content:	 Unit 2: Matrices and Determinants Matrices: Definition, Types of Matrices, Matrix Operations-Addition, Scalar and Matrix multiplication, Inverse of a matrix. Determinants: Definition, Computation, 	5 hours
	Properties.	
	 Unit 3: Straight Lines, Linear Programming Problems, and Progressions A. Straight Lines and Linear Programming Problems Coordinate system, Distance formula Equation of line: slope and intercepts, interpretations, equation of line, two-point form, slope-point form, slope-intercept form, two-intercept form, general form. B. Progressions Arithmetic Progression: Definition, formula for nth term, sum of first n terms Geometric Progression: Definition, formula for nth term, sum of first n terms 	5 hours

	Practicals	60 hours
	List of Practicals (Each practical of two hours each)	
<u> </u>	UNIT I	
	Equivalence of logical statements	
	Syllogism (with two premises)	
	 Syllogism (with two premises) 	
	Alphanumeric series	
	Analogies: Numerical analogy, word analogy	
	Coding-Decoding	
	• Directions	
	• Clocks	
	Blood relations	
	 Reasoning using Venn diagram 	
	 Speed, Distance and Time 	
	Work and Time	
	UNIT II	
	 Matrix multiplication 	
	 Computing determinants of matrices 	
	 Minor, Adjoint of a matrix 	
	 Computing inverse of a matrix 	
AND D	 Solution of system of equations using 	
700	elimination method	
STAR	 Solution of system of equations by Matrix 	alcapts.
() (Last) ()	Inversion method	S (250)
h LE A H	 Solution of system of equations using Cramer's 	2 9A / B
	rule	
The state of the s	UNIT III	
विषा विष	 Finding equation of line (two-point form, slope- 	
Things the A	point form)	
	 Finding equation of line (slope-intercept form, 	
	two-intercept form)	
	General equation of a line	
	Distance in coordinate system	
	·	
	Graphical method for LDP	
	Graphical method for LPP Prostical problems on ath term of a A B. Output Description of the content of	
	Practical problems on nth term of a A.P. Practical problems on ath term of a C.P. Practical problems on ath term of a C.P. Practical problems on ath term of a C.P.	
	Practical problems on nth term of a G.P. Comparties are a first a terms of A.P.	
	 Computing sum of first n terms of A.P. 	
	 Computing sum of n terms of G.P. 	
	Deflation, Inflation, Depreciation	
	Practicals using softwares like GeoGebra for interactive	
	sessions is encouraged. Additional workshops on these	
	softwares are recommended.	
Pedagogy:	Lectures, Practicals, Assignments	
Reference/	1. Loney, S. L. (2019). The Elements of Coordinate Geom	etry, Math
•	Valley Publishers.	
Readings:	2. Sharma, J. K. (2014). Business Mathematics: Theory and A	<u>applications</u>
	·	

(Ane's Student Edition), Lakshi Publishers. 3. Dikshit, A., & Jain J. K. (2009). Business Mathematics, Himalaya Publishing House. 4. Joshi N., & Chitale, S. G. (2015). A New Approach to Mathematical Techniques, Sheth Publishers. 5. Agarwal, R. S. (2018). A Modern Approach to Logical Reasoning (Second Edition), S. Chand Publications. 6. Vaidya, M.V., & Kumtha, A. P. (2022). Elementary Business Mathematics (Fifth Edition), Vipul Prakashan. 7. Seymour, L. (1998). Schaum's Outline of Set Theory and Related Topics (Second Edition), McGraw-Hill Education. 8. Sinha, N. (2020). Logical Reasoning and Data Interpretation for CAT (Seventh Edition), Pearson Education. 9. Robert, B., & Zima, P. (2011). Schaum's Outline of Mathematics of Finance (Second Edition), McGraw Hill Education. After completion of this course, the learners will be able to: 1. Analyse and relate acquired mathematical concepts to problems in **Business and Economics** 2. Solve problems on general aptitude and logical reasoning in view of Course various competitive examinations. **Outcomes:** 3. Demonstrate ability to solve system of equations and its applications in Operations Research. 4. Apply mathematical logic in reasoning and constructing mathematical arguments to provide proofs.





Course Code: COM-148

Title of the Course: Corporate Secretaryship

Number of Credits: 03 (1T+2P) Effective from AY: 2023-24

Eπесτive from AY:		
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide the learners an insight about Corporate Practices To apprise learners about the role of Corporate Secreta Company's statutory provisions, rules and regulations. To familiarize learners with aspects of Company Ma Meetings and reports. 	ry towards
Content:	Unit 1: Introduction to Company and Corporate Secretary Definition of Company, Characteristic features of a company, Kinds of Companies; Definition of Corporate Secretary, Qualification, Appointment, Functions, Dismissal, Company Secretaries Act, 1980 (Overview), Company Secretaries Regulations,1982 (Overview); Directors, Kinds of Directors-Requirement of Woman Director and Importance of Independent Director, Director Identification Number and its significance, Qualification and Disqualification- Retirement; Secretarial Standards SS-1 to SS-10 (Overview) Unit 2: General Body and Board Meetings (Practical) Board Meeting, Committee Meeting- Mandatory Committees and its importance, Role and Composition, Powers of the Board, Drafting Notices for calling AGM, EGM; Drafting Agenda and Minutes, Drafting Board Resolutions, Mock General and Board Meetings Unit 3: Secretarial Audit (Practical) Secretarial Audit: Procedure and Stages, Secretarial Audit Simulation, Drafting Auditor's Report, Checking compliance with Secretarial Standards, Preparing Annual Returns of Listed Companies	30 hours
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
Reference/ Readings:	 Kapoor, G. K., & Dhamija, S. (2022). Company Law ar (Twenty sixth ed.). Taxman Publications, New Delhi. Singh A. (2022). Company law (Seventeenth ed.). East Company. Bhandari (2023). Guide to Company Law Procedur Fifth ed.). Wadhwa & Company, Agra & Nagpur. 	stern Book

- 4. Kapoor N.D (2018). Company Law (Thirty First ed.). Sultan Chand & Sons, New Delhi.
- 5. Nolakha R.L. (2021). Company Law and Secretarial Practice (Twelfth ed.). RBD company, Rajastan.
- 6. Taxman's (2020). Taxman's Companies Act with Rules. New Delhi, India: Taxman Publications.

List of Journals/Periodicals/Magazines/Newspapers etc.

ICSI Journals and Bulletins, Student Company Secretary: ICSI Publication, Company Law Journal, Journal of Corporate Law Studies (Taylor and Francis), Corporate Laws (Oxford University press).

Web resources:

www.icsi.edu

www.indianlawjournal.com

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Explain the theoretical background of the Corporate Secretary
- 2. Perform secretarial practice related to conduct of company meetings.
- 3. Perform secretarial audit.
- 4. Demonstrate drafting skills related to Corporate Secretaryship.









Course Code: COM-149

Title of the Course: Introduction to Agripreneurship

Number of Credits: 03 (1T+2P) Effective from AY: 2023-24

Ellective Irolli At.		
Pre-requisites	Course related to Innovation and Startup should have been of	completed
for the Course:	so that the basics of entrepreneurship is clear.	
Course Objectives:	Objectives of the Course are: 1. To create awareness regarding the Agripreneurial activities 2. To familiarize learners with Agri-business Operations. 3. To acquaint learners with knowledge of specific Agri busin	
	Unit 1: Agripreneurship – Concept, Need and Scope	15 hours
Content:	Need for Agripreneurship, Role of Agripreneurship in National Economy, Scope of Entrepreneurship Development in Agriculture, Types of Agripreneurship Enterprises; Areas of Entrepreneurship Development in Agriculture: Agro Produce processing units, Agro Produce manufacturing units, Agro-inputs manufacturing units, Agro service centers, Miscellaneous areas; Challenges for Agripreneurship Development in India, Problems Faced by Agripreneurs, Motivation for Agribusiness Start-Ups; General Entrepreneurial Skills for a Agripreneurs, Broader Business Areas and options of business selection around Agripreneurship Unit 2: Managing Agri-business Operations (Practical) Identifying Quality Management Parameters in Agricultural Business, Designing Marketing Plan for Agribusiness, Preparing Financial Plan for Agribusiness, Evaluating Microfinance facilities in Agri Business; Identifying risks in Agribusiness, Ascertaining role of players in Agri-supply Chain, Evaluate Agricultural Information Systems, Identify Distribution Networks for Agri Sales Unit 3: Specific Agri-businesses (Practical) Design business models for: Farm, Dairy Products, Poultry and Hatchery, Floriculture and Landscaping, Vegetable, Fruit Production, Organic Food Production Technology, Livestock product, Food Technology and Processing, Feed Business, Fertilizer Technology	30 hours
Pedagogy:	Lectures, Discussions, Presentations, Case Studies, Assignment Activities	ents, Class
Reference/ Readings:	 Pandey, L. (2022). Introduction to Agripreneurship, Bio-Gre Mailappa, A. S., & Hazarika, B. N. (2021). Agri Startups Business. Brillion Publishing. Gupta, L., Vyas, R., Sharma, S. K., Gupta S., & Kumar, A Handbook of Agricultural Entrepreneurship. Satish Serial House. Panigrahy, S. R., Kumar S., & Singh, R. (2015). Objective Ag 	and Agri A. (2022). Publishing

	Management. Scientific Publishers. 5. Das, S. B., Khare, D., Nahatkar, S. B. R., Pahalwan, D. (2022). Agri
	Entrepreneurship Opportunities, Scientific Publishers.
	After completion of this course, the learners will be able to:
Course	1. Perform various agripreneurial activities.
Outcomes:	2. Discuss the challenges for Agripreneurship Development in India.
Outcomes:	3. Demonstrate competencies to manage Agri-business Operations.
	4. Demonstrate competencies to manage specific Agri businesses.









Course Code: COM-150

Title of the Course: Spreadsheet Applications for Business

Number of Credits: 03 (1T+2P) Effective from AY: 2023-24

Effective from AY:	2023-24								
Pre-requisites									
for the Course:	Nil								
Course Objectives:	Objectives of the Course are: 1. To equip learners with skills in describing the data using spreadsheet software for business applications. 2. To equip learners with skills in presenting the data using spreadsheet software for business applications. 3. To equip learners with skills in analyzing the data using spreadsheet software for business applications. Unit 1: Essential Spreadsheet Functionalities Planning data layout in spreadsheets, Controlling worksheet								
Content:	view, Working with numeric, text, date data types, Formatting (including conditional formatting), Converting text to columns, Handling duplication in data, Data retrieval using Lookup functions. Unit 2: Data validation, Presentation and Macros (Practical) Number, date and time validation, text and list validation, Custom validations using formula, Data sorting and filters, Charts and slicers, PivotTables and PivotCharts, Working	30 hours							
Taylar Inc.	with macros, Linking worksheets. Unit 3: Decision Making Support Tools (Practical) Working with Excel formula (Financial, statistical), Logical Functions – Practical applications of IF function, Nested IF, AND, OR, NOT functions, What if analysis – Goal Seek, Scenario analysis, Data Tables, Application of Solver tool, Data Analytics Toolpak for advanced data analysis for decision making. Dashboards - Planning dashboard layout, Static tables and charts on dashboard, Dynamic content in Excel dashboard.	30 hours							
Pedagogy:	Software based training, Case studies, assignments, and proj								
Reference/ Readings:	 Lalwani, L. (2019). Excel 2019 All-In-One: Master The New Of Excel 2019 / Office 365. BPB Publications. Wayne, W. (2019). Microsoft Excel 2019: Data Analysis an Model. PHI Learning Pvt. Ltd. Ramirez, A. (2019). Excel Formulas and Functions: Str Guide with Examples. Caprioru. Mishra, N. (2019). Excel with Microsoft Excel: Compre Easy Guide to Learn Advanced MS Excel. Penman Books. 	ep-By-Step							
	5. Basedin, A. (2017). Top Secrets of Excel Dashboards: Save with MS Excel! Andrei Basedin. After completion of this course, the learners will be able to:	Your Time							

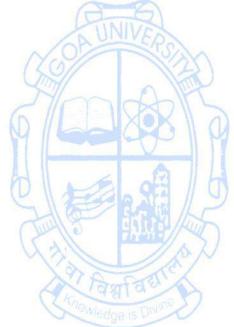
Course Outcomes:

- 1. Perform essential spreadsheet functionalities.
- 2. Perform data validation, presentation and macros using spreadsheets.
- 3. Apply decision making support tools using spreadsheets.
- 4. Apply spreadsheet application skills in business.

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Four Year Bachelor of Commerce (Financial Accounting) Programme Structure and Syllabus

Course TypeCourse CodeCourse TitleMajorCOM-200Public EconomicsCFA-201Government AccountingMinor (Any 1)CFA-211Specialized AccountingCOM-212Business LawCOM-213Business Statistics ICOM-231Fundamentals of Event ManagementCOM-232Digital MarketingCOM-233Business Ethics and GovernanceCOM-234Personal Investment and Tax PlanningCOM-235Intellectual Property Rights	4 4 4 4 4 3 3 3
Major CFA-201 Government Accounting CFA-211 Specialized Accounting COM-212 Business Law COM-213 Business Statistics I COM-231 Fundamentals of Event Management COM-232 Digital Marketing COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	4 4 4 4 3 3
Minor (Any 1) CFA-201 CFA-211 Specialized Accounting COM-212 Business Law COM-213 Business Statistics I COM-231 Fundamentals of Event Management COM-232 Digital Marketing COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	4 4 4 3 3
Minor (Any 1) COM-212 Business Law COM-213 Business Statistics I COM-231 Fundamentals of Event Management COM-232 Digital Marketing COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	4 4 3 3
COM-213 Business Statistics I COM-231 Fundamentals of Event Management COM-232 Digital Marketing COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	4 3 3
Multidisciplinary (Any 1) COM-231 Fundamentals of Event Management Digital Marketing Business Ethics and Governance COM-234 Personal Investment and Tax Planning	3
Multidisciplinary (Any 1) COM-232 Digital Marketing COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	3
Multidisciplinary (Any 1) COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	
(Any 1) COM-233 Business Ethics and Governance COM-234 Personal Investment and Tax Planning	
COM-234 Personal Investment and Tax Planning	J
COM-235 Intellectual Property Rights	3
	3
Ability To be opted from the available ability enhancement	2
Enhancement courses approved by the respective Board of Studies.	۷
COM-241 Accounting Software Application	3 (1T+2P)
Skill COM-242 Business Data Analysis	3 (1T+2P)
Enhancement COM-243 Personal Financial Planning	3 (1T+2P)
(Any 1) COM-244 Introduction to Auditing	3 (1T+2P)
COM-245 Business Database Management and Analysis	3 (1T+2P)
Total Credits	20
Semester IV	विवादिक के
Course Type Course Course Title	Credits
COM-202 Fundamentals of Macroeconomics for Business	4
Major CFA-203 Financial Statement Analysis	4
COM-204 Indirect Taxes	4
CFA-205 Forensic Accounting	2
COM-221 Accounting for Service Organisations (VET)	4
Minor (Any 1) COM-222 Corporate Law (VET)	4
COM-223 Business Statistics II (VET)	4
Ability To be opted from the available ability enhancement	2
Enhancement courses approved by the respective Board of Studies.	2
Total Credits	20
Semester V	
Course Type Course Course Title	Credits
COM-300 Indian Economy	4
CFA-301 Advanced Corporate Accounting	4
Major	4
COM-302 Direct Tax - I	

Minor	CFA-321	Principles and Practice of Auditing (VET)	4
Internship	COM-361	Internship	2
		Total Credits	20
		Semester VI	
Course Type	Course Code	Course Title	Credits
	COM-304	International Economics	4
Major	CFA-305	Financial Reporting and Sustainability Practices	4
Ţ	COM-306	0 Direct Tax - II	4
	CFA-307	Project	4
Minor	COM-322	E-Filing of Income Tax and GST Returns (VET)	4
		Total Credits	20
		Semester VII	
Course Type	Course Code	Course Title	Credits
	COM-400	Management Accounting	4
Major	COM-401	Stock Market Operations	4
	COM-402	Financial Management	4
	COM-403	Research Methodology	4
Minor	CFA-411	Business Analytics	4
	No.	Total Credits	20
S. 18 19	A	Semester VIII	PIALLY.
Course Type	Course Code	Course Title	Credits
Tage Vir	CFA-404	Modern Accounting Practices	4
	COM-405	Business Valuation	4
Major	CFA-406	Financial Modelling	4
	COM-407	Security Analysis and Portfolio Management	4
	COM-412	Basic Econometrics	4
Minor (Any 1)	CFA-413	Environmental Social and Governance - Principles and Practice	4
	_	Total Credits	20

Bachelor of Commerce Programme with Double Major

In case of Bachelor of Commerce with Double Major, the students need to opt for 60% of courses from one discipline (36 Credits) and 40% courses from another discipline (24 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Double Major, the students need to opt for 60% of courses from one discipline (52 Credits) and 40% courses from another discipline (40 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Double Major programmes.

The 60% and 40% courses to be offered from Financial Accounting in respective semesters are as follows:

A. Financial Accounting (60%)

	Semester I	
Course Code	Course Title	Credits
COM-100	Financial Accounting	4
0.0	Semester II	AND
Course Code	Course Title	Credits
mak S	NIL	6/11/20
	Semester III	
Course Code	Course Title	Credits
CFA-201	Government Accounting	4
fauri at	Semester IV	विशाय
Course Code	Course Title	Credits
COM-202	Fundamentals of Macroeconomics for Business	4
CFA-203	Financial Statement Analysis	4
CFA-205	Forensic Accounting	2
	Semester V	
Course Code	Course Title	Credits
COM-300	Indian Economy	4
CFA-301	Advanced Corporate Accounting	4
COM-303	Research Process	2
	Semester VI	
Course Code	Course Title	Credits
CFA-305	Financial Reporting and Sustainability Practices	4
CFA-307	Project	4
	Semester VII	
Course Code	Course Title	Credits
COM-400	Management Accounting	4
COM-403	Research Methodology	4
	Semester VIII	
Course Code	Course Title	Credits

CFA-404	Modern Accounting Practices	4
CFA-406	Financial Modelling	4

B. Financial Accounting (40%)

	B. Financial Accounting (40%)				
	Semester I				
Course Code	Course Title	Credits			
COM-100	Financial Accounting	4			
	Semester II				
Course Code	Course Title	Credits			
	9 NIL 9				
	Semester III				
Course Code	Course Title	Credits			
COM-200	Public Economics	4			
	Semester IV				
Course Code	Course Title	Credits			
CFA-203 Financial Statement Analysis					
	Semester V	•			
Course Code	Course Title	Credits			
CFA-301	Advanced Company Accounts	4			
TUNIVERS	Semester VI	1/09			
Course Code	Course Title	Credits			
COM-304	International Economics	4			
CFA-306	Financial Reporting and Sustainability Practices	0 45			
FINE	Semester VII				
Course Code	Course Title	Credits			
COM-400	Management Accounting	4			
COM-402	Financial Management	4			
	Semester VIII	•			
Course Code	Course Title	Credits			
CFA-404	Modern Accounting Practices	4			
CFA-406	Financial Modelling	4			

Following Double Major combinations are permitted:

Bachelor of Commerce with Double Major (Three Years)										
Disciplines	С	FA	CC	A	CI	3F	CI	3M	Double Major	
Combination	Α	В	Α	В	Α	б В	Α	В	Combinations	
Credits	36	24	36	24	36	24	36	24	36/24	
1 Option	Α			B	7 TO S				CFA/CCA	
2 Option	Α					В			CFA/CBF	
3 Option	Α							В	CFA/CBM	
4 Option			Α			В			CCA/CBF	
5 Option			Α					В	CCA/CBM	
6 Option		В	Α						CCA/CFA	
7 Option					Α			В	CBF/CBM	

8 Option	В		Α			CBF/CFA
9 Option		В	Α			CBF/CCA
10 Option	В				Α	CBM/CFA
11 Option		В			Α	CBM/CCA
12 Option				В	Α	CBM/CBF

Bachelor of Commerce (Honours) with Double Major (Four Years)									
Disciplines	С	FA	CC	A	NVE CE	3F	CE	3M	Double Major
Combination	Α	В	Α	В	Α	В	Α	В	Combinations
Credits	52	40	52 (40	52	40	52	40	52/40
1 Option	Α			В					CFA/CCA
2 Option	Α		0	公居		₽B			CFA/CBF
3 Option	Α			13/6	THE	D		В	CFA/CBM
4 Option			Α	A CO	प्याचिका	В			CCA/CBF
5 Option			Α	1	II.			В	CCA/CBM
6 Option		В	Α	1		V			CCA/CFA
7 Option				1	A	1		В	CBF/CBM
8 Option		В	10	AU	Α	200			CBF/CFA
9 Option			70	В	Α	100			CBF/CCA
10 Option		В	14D		6	1/10	A		CBM/CFA
11 Option			17/10	В	CX	N/C	A		CBM/CCA
12 Option			IL		IX.	В	A		CBM/CBF



विश्वविद्यार

Bachelor of Commerce Program with Interdisciplinary Subjects

In case of Bachelor of Commerce with Interdisciplinary Subjects, the students need to opt for Total 60 Credits of Major Courses which include 20 Credits from Subject A, 20 Credits from Subject B, and 20 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Interdisciplinary Subjects, the students need to opt for Total 92 Credits of Major Courses which include 32 Credits from Subject A, 28 Credits from Subject B, and 32 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Bachelor of Commerce/Bachelor of Commerce (Honours) with Interdisciplinary Subjects.

The list of the courses are as follows:

A. Financial Accounting (32 Credits)

	Course Code	Course Title	Credits
Α1	COM-100	Financial Accounting	4
A2	CFA-201	Government Accounting	4
А3	COM-202	Fundamentals of Macroeconomics for Business	4
A4	COM-300	Indian Economy 6	4
A5	CFA-307	Project	4
A6	COM-400	Management Accounting	4
A7	CFA-404	Modern Accounting Practices	4
A8	COM-405	Business Valuation	4

B. Financial Accounting (28 Credits)

	Course Code	Course Title	Credits
B1	COM-101	Elements of Cost	4
B2	CFA-203	Financial Statement Analysis	4
В3	CFA-205	Forensic Accounting	2
В4	COM-303	Research Process	2
B5	COM-304	International Economics	4
В6	CFA-305	Financial Reporting and Sustainability Practices	4
В7	COM-401	Stock Market Operations	4
В8	CFA-406	Financial Modelling	4

C. Financial Accounting (32 Credits)

	Course Code	Course Title	Credits
C1	COM-200	Public Economics	4
C2	COM-204	Indirect Taxes	4
С3	CFA-301	Advanced Corporate Accounting	4
C4	COM-302	Direct Tax - I	4
C5	COM-306	Direct Tax - II	4

(C6	COM-402	Financial Management	4
	C7	COM-403	Research Methodology	4
-	C8	COM-407	Security Analysis and Portfolio Management	4

Following Interdisciplinary combinations are permitted:

	Bachelor of Commerce with Interdisciplinary (Three Years)												
Disciplines	CFA				CCA	~	TINIV	CBF			СВМ		Interdisciplinary
Combination	Α	В	С	Α	В	C	Α	В	C	Α	В	С	Combinations
Credits	20	20	20	20	20	20	20	20	20	20	20	20	20/20/20
1 Option	Α				В			A	С				CFA/CCA/CBF
2 Option				Α	1	5/18	3	В	9)			С	CCA/CBF/CBM
3 Option			С			13/1	Α		/		В		CBF/CBM/CFA
4 Option		В				C	Amfa			Α			CBM/CFA/CCA

Bach	Bachelor of Commerce (Honours) with Interdisciplinary (Four Years)												
Disciplines	CFA				CCA	المرا	IMI	CBF			СВМ		Interdisciplinary
Combination	Α	В	С	Α	В	C	Α	В	C	Α	В	С	Combinations
Credits	32	28	32	32	28	32	32	28	32	32	28	32	32/28/32
1 Option	Α			K	В			3	C	4			CFA/CCA/CBF
2 Option				A	110		70	В	$/\!\!/\!\!\!/$	1		С	CCA/CBF/CBM
3 Option			С	3	11 6		Α	0	8		В		CBF/CBM/CFA
4 Option	10	В				С		V		Α			CBM/CFA/CCA



Course Code: COM-200

Title of the Course: Public Economics

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with fundamental concepts in Public Econom 2. To impart knowledge of public expenditure and public revenue 3. To familiarize learners with taxation and fiscal policy. 4. To introduce learners to the issues in public debt and fiscal federal	
	Taufara Daniel Control of the Contro	No. of Hours
COA UNIVERSITY OF THE PROPERTY	Unit 1: Introduction to Public Economics Nature and Scope of Public Economics, Meaning and Scope of Public Finance, Need for Public Sector, Public Goods - Meaning and Characteristics. Social Goods and Market Failure- free rider problem. Mixed Goods and Merit Want, Efficient Provisions of Public Goods. Budget: Meaning, Types of Budgets-Balanced, Surplus and Deficit. Preparation of Union Budget in India.	15
C Transition	Unit 2: Public expenditure and Public Revenue Public Expenditure: Meaning and Nature, Determinants of Public Expenditure, Cannons of Public Expenditure, Composition of Public Expenditure with Special Reference to India. Effects of Public Expenditure. Broad trends in Public Expenditure in India (Union and State of Goa), Reforms in Public Expenditure with Reference to India (Post 1991). Sources of Public Revenue (India and State of Goa).	15
Content:	Unit 3: Taxation and Fiscal policy Nature of Taxation and Type of Taxes, Basic Principles of Taxation Equality and Efficiency Issues in Taxation, Issues of Tax Burden, Shifting of Tax Burden, Tax Policy and Tax Administration in India, Tax Reforms in India since 1991. Fiscal Policy: meaning and objectives, Role of Fiscal Policy in Economic Development.	15
	Unit 4: Public Debt and Fiscal Federalism Public Debt: Meaning of Public Debt, Classification of Public Debt (with reference to India). Broad trends in Public Debt in India (Union and State of Goa). Causes of Increase in Public Debt, Burden of Public Debt, Redemption of Public Debt, Contribution of Public Debt in the Development Finance of India. Indian Federal Finance: Principle of Federalism. Finance Commission of India and its Functioning.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	(

	 Bhatia, H. L. (2017). <i>Public finance</i> (28th ed.). Vikas Publishing House Pvt. Ltd. Datt, R., & Sundaram, K. P. M. (2024). <i>Indian economy</i>. (73rd ed) S. Chand and Co. New Delhi.
	3. Directorate of Planning, Statistics and Evaluation, Government of Goa. (Latest). <i>Economic Survey of Goa</i> .
Reference/	4. Finance Commission, India (Latest) Report of the Finance Commission
Readings:	5. Government of India. (Latest). Economic Survey of India.
	6. Gupta, J. R. (2014). <i>Public economics in India: Theory and Practice</i> . (2nd revised ed.) Atlantic Publishers.
	7. Musgrave, R. A., & Musgrave, P. B. (2015). <i>Public finance in theory and practice</i> (16th Reprint ed.). Tata Mc-Graw Hill.
	8. Tyagi, B. P. (2015). <i>Public Finance</i> , (56th ed.) Jai Prakash Nath & Co. Meerut, India
Course Outcomes:	After completion of this course, the learners will be able to: 1. Develop understanding of core concepts of public Economics. 2. Describe development in public revenue and expenditure policy.
	 Analyse tax structure, taxation policy and fiscal policy. Evaluate fiscal federalism, public debt and its management.









Course Code: CFA-201

Title of the Course: Government Accounting

Dro roquisitos	PANIA						
Pre-requisites	Nil						
for the Course: Course Objectives:	Objectives of the Course are: 1. To familiarize the students with concepts and practical aspergovernment accounting 2. To enable learners to understand the accounting of local self-government.						
	 To enable learners to understand the preparation of f statements of public sector corporations. 	No. of					
		Hours					
Tanta de la constante de la co	Unit 1: Introduction to Indian Government Accounting Difference between commercial accounting and government accounting, Objectives of government accounting, Terminology in government finance, Basic principles of government accounting in India. Classification of government accounting in India, Government financial administration, accounting procedure for government expenditure, General outlines of the system of government accounts. Performance Measurement in Government Accounting, Transparency and Accountability in Government Financial Reporting, Revenue Recognition in Government Accounting.	15					
Content:	Unit 2: Accounting for Local Self-Government Meaning, Major revenues and expenses of local self-governing bodies, Budgeting and accounting for local self-governing bodies — Municipalities and city corporations, Panchayats and Zilla Panchayats. Limitations of the present accounting system, financial control in government.	15					
	Unit 3: Accounting and Audit of Works Expenditure General outline of the public works system of accounts, accounting and audit of projects, accounting and audit of stores and stock, Tendering and works expenditure, Capital budgeting for project evaluation, new areas of contracting, Management contracts, leasing, service contracts. BOOT, BOO, BLO, Turnkey contracts, Project management-CPM and PERT. Public-Private Partnerships (PPP) in Government Accounting.	15					

	Unit 4: Public Sector Financial Statements	15							
	Meaning of statutory corporations, Accounts of electricity								
	corporations, Accounting for state transport corporations, Practical								
	problems Accounting for state transport corporations, Practical								
	Problems.								
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wor	·k							
	1. Bharadwaj, K. K. (2002). Public Accounting and Auditing. New De	elhi:							
	Mittal Publication.								
	2. Bruce C. (2020). Fundamentals of Governmental Accounting	ng and							
	Reporting, Wiley.								
	3. Chandra, Prasanna. (2022). Financial Management, Theory & Pro	actice.							
	Tata McGraw Hill.								
	4. Francis, O. (2018). Principles of Government Accounting and Rep	orting.							
Reference/	Forgotten Books.								
Readings:	5. Khan & Jain. 2018). <i>Financial Management.</i> Tata McGraw Hill.								
neualings.	6. Mahajan, A. P., & Mahajan, S. K. (2021). Financial Administration	in in							
	India. Delhi: PHI Learning.								
	7. Mukherjee, A., & Hanif, M. (2017). Modern Accountancy (Vol. II)	. New							
	Delhi: Tata McGraw Hill.								
	8. Pandey, I. M. (2019). <i>Financial Management</i> . New Delhi: Vikas								
GINV?	Publishing House.								
(269)	9. Premchand, A. (1999). Effective Government Accounting. Washir	igton D							
2700005	C: International Monetary Fund.								
A COOK N	After completion of this course, the learners will be able to:								
0/10/19	1. Understand the basic concepts and terminology of gover	rnment							
	accounting.	2							
The state of the s	2. Acquire complete knowledge about the preparation of Receig	3							
Course	Payments account of panchayats and Income and Expenditure a	ccount							
Outcomes:	and Balance sheet of Municipalities								
	3. Understand the general outline of the public works system of a	-							
	techniques of tendering and works expenditure, capital budgeti	ng and							
	project management.								
	4. Acquire practical knowledge of the accounts of Electricity Corpo	rations							
	and State Transport Corporation as per Company Act 2013.								



Course Code: CFA-211

Title of the Course: Specialized Accounting

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To enable learners to understand the concept of insurance loss of stock, profit, salvage, and abnormal goods. 2. To familiarize the learners with Voyage Accounts. 3. To acquaint the learner with the concept of Lease Accounting 4. To enable learners to understand the concept of Royalty Accounting 4.	ng.
Content:	Unit 1: Fire Insurance Claims Introduction, Types of Insurance Claims, Meaning of Fire Insurance, Abnormal Goods, Salvage Value, Procedure for calculation of Claim for loss of Stock and for loss of Profit. Unit 2: Voyage Accounts Introduction, voyage expenses, voyage incomes, Preparation of Voyage account for complete and incomplete voyages. Unit 3: Lease Accounting Introduction, Leasing, buying decision or Leasing decision (only theory), Types of Leases, Tax consideration in case of lease, Accounting for financial and operational lease in the books of Lessor and Lessee including Sub Lease a/c. Unit 4: Royalty Accounts Introduction, Minimum rent/Dead rent, short workings, Excess	15 15 15 15
Dodgwogu	working, Accounting in the books of the Lessor and Lessee, Preparation of Royalty Payable Account, Royalty Receivable Account, short working a/c, Landlord's a/c.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field 1. Goyal, B. K., & Tiwari, H. N. (2023). <i>Taxman's Financial Acc</i>	
Reference/ Readings:	 (11th ed.). Taxman Publisher. Gupta, R. L., & Radhaswamy, M. (2020). Advanced Acco Volume Sultan Chand & Sons: New Delhi. Jain, S. P., Narang, K. L., Agrawal, S., & Sehgal, M. (2020). F Accounting. Kalyani Publishers. Mukherjee, A., & Hanif, M. (2018). Modern Accountancy Vo McGraw Hill Education (India) Private Ltd. Pillai, R. S. N., Bagavathi, & Uma, S. (2010). Fundame Advanced Accounting (Financial Accounting), Vol. 2 (2nd Chand & Company. Pillai, R. S. N., Bagavathi, & Uma, S. (2012). Fundame Advanced Accounting (Financial Accounting), Vol. 1 (3rd 	inancial blume II. ntals of ed.). S. ntals of

	7. Shukla, M.C., Grewal, T.S., & Gupta, S.C. (2015). Advanced Accounts
	Vol. 1. S. Chand & Company Pvt Ltd Publishers: New Delhi.
	8. Shukla, M.C., Grewal, T.S., & Gupta, S.C. (2015). Advanced Accounts
	Vol. 2. S. Chand & Company Pvt Ltd Publishers: New Delhi.
	9. Tulsian, P.C., Tulsian, B. (2016). <i>Tulsian's Corporate Accounting</i> . (3rd
	ed.) S. Chand Publication: New Delhi.
	10. Tulsian, P.C., Tulsian, B., & Tulsian, T. (2023). Tulsian's Financial
	Accounting. S. Chand Publication: New Delhi.
	After completion of this course, the learners will be able to:
	1. Understand the significance of Claim for loss of stock and loss of profit.
Course	2. Prepare Voyage Accounts with respect to finished and unfinished
Outcomes:	voyage.
	3. Prepare Voyage Accounts with respect to finished and unfinished
	voyage.
	4 Know the preparation of Royalty Accounts









Course Code: COM-212

Title of the Course: Business Law

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with general legal principles to enter into agreements 2. To familiarise learners with the legalities involved in sale of goods 3. To impart knowledge regarding resolution of disputes without approaching court 4. To impart knowledge regarding validity and enforceability of Negotiable Instruments	
	UNIVE	No. of Hours
Content:	Unit 1: Indian Contract Act,1872 Offer and acceptance, Consideration, Contractual Capacity, Free Consent, Legality of Objects, Void agreements, Discharge of a contract, Contingent contracts, Quasi — contracts, Contract of Indemnity, Guarantee, Contract of Bailment and Pledge — meaning, rights and duties of Bailor, Bailee, Contract of Agency, Modes of creation of Agency, Drafting of Agreement of Leave and Licence of a flat, Drafting of Notice of Breach of Contract, Drafting of Indemnity Bond, Drafting of Agreement of Bailment. Unit 2: The Sale of Goods Act, 1930 Contract of Sale, Agreement to sell, Difference between Contract of Sale and Agreement to Sell, Conditions and warranties, Transfer of ownership in goods including Sale by a Non-owner, Performance of Contract of Sale, Unpaid Seller — meaning, rights of an unpaid seller, Drafting of Sale of Goods Agreement, Drafting of Notice of Delivery of Defective Goods.	15
	Unit 3: Arbitration and Conciliation Act, 1996 Meaning of Arbitration, Arbitration agreement, Conduct of Arbitral Proceedings, Making of arbitral award, Termination of Arbitral Proceedings, Meaning of Conciliation, Procedure for Commencement of Conciliation Proceedings, Appointment of Conciliator, Conciliation Procedure, Termination of conciliation proceedings, Drafting of Arbitration Agreement, Drafting of Conciliation Agreement.	15

	Unit 4: Negotiable Instruments Act 1881	15
	Characteristics and different types of Negotiable Instruments	
	including Promissory Note, Bill of Exchange, Cheque, Cheque	
	in the electronic form, Holder and Holder in Due Course,	
	Privileges of Holder in Due Course, Negotiation and different	
	types of Endorsements, Crossing of a Cheque, Bouncing of a	
	Cheque, Drafting of notice in case of Bouncing of a Cheque.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Aggarwal, Rohini, (2022) Taxmann's Mercantile & Commerce Taxmann Publications Private Limited Bulchandani, K.R. (2017) Business Law for Management 	
	Himalaya Publishing House	
	3. Kapoor N.D, Abbi Rajni, Bhushan Bharat,(2019) Elem Mercantile Law, Sultan Chand & Sons (P) Ltd.	ents of
	4. Kucchal, M. C., &Kucchal, V. (2012). <i>Business Law</i> (6th ed Publishing House.	l.). Vikas
	5. Pillai R.S.N.V.Bagavathi (2007) <i>Business Law</i> (4th ed). S (Company	Chand &
	6. Rab Ajar, (2022). <i>Drafting Contracts: Basic Principles</i> (1st ed) Book Company	, Eastern
	7. Raychaudhari Priyanka, (2021) <i>Business Law : (Understanding of Commercial Law</i> , Corporate law, Industrial ed). Notion Press	
	8. Saharay Madhusudan, (2017) Textbook on Arbitration & Conwith Alternative Dispute Resolution (4th ed), Univer Publishing	63 11 12
The state of the s	9. Sheth Tejpal (2017) Business Law (3rd ed). Pearson Educati	on
Commence Dec	10. Singh Avtar, (2017). Law of Arbitration & Conciliation, Easter Company	
	11. Singh Avtar.(2023). Business Law (12th ed). Eastern Book Co	mnany
	12. Singhania Ravi (2020), Drafting of Contracts-Templates with	
	Notes, (2nd ed) Bloomsbury Publisher.	ation
	13. Tulsian, P.C, (2017) Business Law(3rd ed). McGraw Hill Educ	atiOH
	After completion of this course, the learners will be able to:	
Course	Understand the terminology and validity of agreements	
Outcomes:	2. Describe the rights and duties of buyers and sellers	
	3. Analyse the process of Arbitration and Conciliation	
	4. Apply the rights and liabilities of holders of negotiable instr	uments
	Town or the second	

Course Code: COM-213

Title of the Course: Business Statistics I

Pre-requisites	1990 - 1780	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: Provide common statistical literacy and demonstrate the rof statistical findings for business problem solving and making. Develop statistical thinking and practical computational sk systematic problem-solving capability to analyse and interpret for various business problems and managerial decisions. Apply technology to statistical analysis and problem solving Provide business analysts a toolkit of descriptive and in analysis. 	decision kills for a pret data
	(36)/20	No. of Hours
Tanta a	Unit 1: Introduction and Data Organization Introduction: Definition and meaning, Basic statistical concepts: Population, sample, variate, attribute, parameter and statistic. Types of data-Primary and Secondary data, Sources and methods of collecting data. Data Measurement Scales: Nominal, Ordinal, Interval/Ratio. Data Organization: Frequency distribution table, Cumulative frequency, Percentage frequency. Representation: Graphs and diagrams-Histogram, frequency curve, Frequency polygon and Ogives, Simple, multiple, subdivided bar diagram, pie chart.	15
Content:	Unit 2: Sampling Theory and Questionnaire Design Sampling Theory: Methods of sampling- Census and Sample enumeration, Methods of Sampling: Simple Random, Sampling, Systematic Sampling, Stratified Sampling, Cluster Sampling, Purposive Sampling, Quota and multi stage sampling. Questionnaire Design: Basic principles of questionnaire design, Role of questionnaire, Types of questions, Framing the questions, layout.	10
	Unit 3: Descriptive Data Analysis Measures of Central Tendency: Arithmetic Mean, Median, Mode (ungrouped and grouped), Harmonic Mean and Geometric Mean (ungrouped data), Quartiles, Deciles and percentiles. Measures of Dispersion: Range, Quartile deviation, Mean deviation, Standard deviation, Variance. Absolute and Relative measures, Coefficient of range, Coefficient of quartile deviation, Coefficient of mean deviation, Coefficient of variation, Skewness- Karl Pearson's	15

	and Bowley's coefficient of Skewness. Kurtosis (definition,	
	meaning and interpretation).	
	Unit 4: Correlation and Regression Analysis	20
	Coefficient of Correlation, Spearman's Rank Coefficient of	
	Correlation, Properties of Coefficient of correlation.	
	Regression: Lines of regression and regression coefficients.	
	Relation between Correlation and regression coefficient,	
	Multiple Regression. Analysis of Time Series: Time series,	
	Models of time series, Measurement of trend- Moving	
	averages, Least Square Method (linear and non-linear).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
	1. Anderson David R., Sweeney Dennis J., Williams Thomas A.	, Camm
	Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Jef	frrey W.
	(2021), Statistics for Business and Economics, Cengage Learn	_
	2. Cooper Donald R. and Schindler Pamela S. (2013), I	Business
	Research Methods (12 th Edition), McGraw Hill.	
	3. George Argyrous (2011), Statistics for Research: With a G	Guide to
	SPSS, SAGE Publications.	
Reference/	4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Pu	blishing
Readings:	House.	
FUNVE	5. Harris Jenine K. (2020), Statistics with R: Solving Problem	s Using
(36)	Real-World Data, SAGE Publications Inc.	
6/200	6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Intro	ductory
	Business Statistics, OpenStax.	
9 1 2 2 2	7. Levine David, Stephan David and Szabat Kathryn (2016), Stat	ATT THE TAX TO SEE TH
ETP.	Managers using Microsoft Excel (8 th Edition), Pearson Educate	
Tagi is	8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Pr	ess.
Thomas Da	After completion of this course, the learners will be able to:	
	1. Carry out a basic data analysis using descriptive statist	acs and
	appropriate statistical graphics.	idontifu
Course	2. Understand the concept of sampling distributions and	identity
Outcomes:	appropriate way of collecting samples based on population3. Construct a reliable questionnaire based on objectives of a r	ocoarch
outcomes.	study	esearch
	4. Measure and establish association between business variable	as usina
	correlation analysis and regression analysis for business	_
	making and forecasting.	accision

Course Code: COM-231

Title of the Course: Fundamentals of Event Management

Pre-requisites	P.NVA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of management and planning. To provide learners with an understanding of event planning and event production process. To create learner awareness on key areas in marketing of event. To enable learners with tools for effective event budgeting a financing. 	ing tools
	NOR UNIVERSIA	No. of Hours
Content:	Unit 1: Event Management and Planning Event management: Concept, Industry, Careers. Principles of event management. Size of Events- Mega events, Regional events, Major events, Minor events. Types of Events- Sporting events, Entertainment, art and culture events, Commercial events, Marketing and promotion events, Meetings, Exhibitions, Festivals, Family/Special events and Fundraising events. Issues/challenges in event management. Event evaluation. Event risks and laws. Event Planning: Concept and designing of events. Preparing event proposal. Critical path and function sheets. Event pricing and management fees. Client meetings and event contracts. Planning and management of event team and crew. Event protocol.	15
Coment	Unit 2: Event Production Planning event resources. Event itinerary. Event planning tools and emerging technology. Event production concepts and requirements (technical and non-technical). Identifying event vendors, Negotiations and contracts with vendors. Scheduling and Checklists. Venue management- Selection, Staging, Lights and sound, Audio-Visual. Event safety and security. Unit 3: Event Marketing and Financing Event marketing mix-7 P's. Event branding. Event publicity. Public relations and communication, Event sponsorship. Event budgets and cost sheet. Financial control in events. Profit analysis of events. Computer applications in event financing and control.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work

	1. Allen, J. (2009). <i>Event Planning</i> (Second ed.). Ontario: John Wiley & Sons.	
	2. Bowdin, G., Allen, J., O'Toole, W., & McDonnell, I. (2011). Events	
	Management (Third ed.). New York: Routledge.	
	3. Chaturvedi, A. (2009). Event Management: A Professional and	
Deference /	Developmental Approach. New Delhi: Global India Publications.	
Reference/	4. Gaur, S. S., & Saggere, S. V. (2003). Event Marketing and	
Readings:	Management. Noida: Vikas Publishing House.	
	5. Shone, A., & Perry, B. (2004). Successful Event Management: A	
	Practical Handbook. London: Thomson Learning.	
	6. Wagen, L. V., & Carlos, B. R. (2009). Event Management for Tourism,	
	Cultural, Business, and Sporting Events. New Delhi: Pearson	
	Education, Inc.	
	After completion of this course, the learners will be able to:	
	1. Explain basic concepts of management, planning, production,	
	marketing and financing of events.	
Course	2. Make use of appropriate tools to design, plan and execute events.	
Outcomes:	3. Identify key elements of event budget and event financing for varied	
	types of events.	
(C)	4. Develop skills for planning and managing entrepreneurial ventures.	









Course Code: COM-232

Title of the Course: Fundamentals of Digital Marketing

Pre-requisites	And	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To familiarise students with the basic knowledge of Digital Mar 2. To acquaint students with Website Design and Digital Campaig 3. To acquaint students with Social Media Marketing.	_
	Towns D. D.	Hours
	Unit 1: Introduction to Digital Marketing Meaning, features and importance of Digital Marketing; Digital Marketing vs Traditional Marketing; Channels of Digital Marketing; Meaning of Influencer Marketing; Concept of Content Marketing; Concept of Search Engine Optimization (SEO).	15
	Unit 2: Website Design and Digital Campaigning Basics of website design and development; Elements of a good website; Digital Campaigning – Meaning, Types, Paid, Owned, and Earned Media (POEM) Framework; Campaign planning and creative communications for social media platforms.	15
Content:	Unit 3: Social Media Marketing Fundamentals of Social Media Marketing and its significance; Platforms for Social Media Marketing: YouTube Marketing: Basics of creating a video on YouTube; building a content strategy; gaining a subscriber and expanding the reach. Facebook Marketing: Introduction to Facebook; creating an account in Facebook; creating a Facebook Business Page; Facebook Page Optimization; How to develop business through Facebook. LinkedIn Marketing: Introduction to LinkedIn and its interface; creating personal LinkedIn profile; creating a Business Page on LinkedIn, Learn paid advertising with LinkedIn. Instagram: How to create an account on Instagram; Instagram marketing for Brands; Importance of Instagram marketing. X (Formerly Twitter): How to create an account on X; X marketing for Brands; X marketing best practices.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ork
Reference/ Readings:	 Ahuja, V. (2015). Digital Marketing (First ed.). Oxford University Cecilia, F. (2019). Introduction to Digital Marketing (First ed.) Publications. Chaffey, D., & Ellis-Chadwick, F. (2022). Digital Marketing (Eight Pearson Education Limited. 	d.). BPB

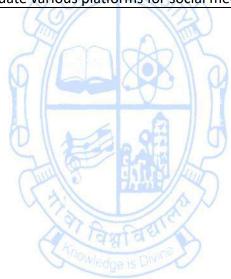
- 4. Deiss, R., & Henneberry , R. (2020). *Digital Marketing for Dummies* (Second ed.). Wiley India.
- 5. Dodson, I. (2019). Art of Digital Marketing (First ed.). Wiley India.
- 6. Gupta, S. (2022). Digital Marketing (Third ed.). McGraw Hill.
- 7. Kamat, N., & Kamat, C. N. (2017). *Digital Marketing* (First ed.). Himalaya Publishing House.
- 8. Krishna, V. V. (2023). *Digital Marketing for Beginners : A Road Map to Successful Career in Digital Marketing* (First ed.). Notion Press.
- 9. Kumar, S., & Kaur, S. (2023). *Taxmann's Digital Marketing Thorough, up-to-date book on digital marketing principles, analytics, etc., including AI, AR, and VR presented via case studies, visual presentations, etc.* (First ed.). Taxmann Publications.
- 10. Quick Win Digital Marketing (First ed.). (2009). Oak Tree Press.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Explain the basic concepts of Digital Marketing
- 2. Identify various elements of Website Design
- 3. Identify various elements of Digital Campaigning
- 4. Evaluate various platforms for social media marketing.









Course Code: COM-233

Title of the Course: Business Ethics and Governance

Pre-requisites	FINUS	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with concepts of business ethics and go 2. To impart knowledge of ethical issues in different areas of b 3. To familiarize learners with Corporate Governance 4. To familiarize learners about ethics involved in global scena	usiness
	Charles III	No. of Hours
Content:	Unit 1: Introduction to Business Ethics Definition, Meaning, Nature of Ethics, Meaning of Moral & Ethics. Types of Ethics, Importance of Ethics, Business Ethics - Meaning and Nature. Importance of Ethics in Business, Areas of Business Ethics, Meaning of Functional Ethics, Types of Ethics According to Functions of Business- Marketing Ethics, Foreign Trade Ethics and Ethics Relating to Copyright. Ethics relating to Free and Perfect Competitive Market. Unit 2: Ethical Issues in functional areas of Business Ethical issues in Marketing- understanding positive and negative roles in marketing, Exploring exploitative role of advertising. Ethical issues in human resources-examining HR related ethical issues, discrimination in workplace: its causes and Remedies, Ensuring safety and health in the workplace, ethical considerations in performance appraisal. Ethical issues in finance-Maintenance of proper books of accounts-promoting transparency and accountability-understanding ethical responsibility in financial decision making.	15
	Unit 3: Business Ethics in Global Economy Ethics in the Context of Global Economy, Relationship Between Business Ethics & Business Development, Role of Business Ethics in Building a Civilized Society. Corporate Governance and Issues Related to Scams: Corruption- Meaning, Causes, Effects. Frauds and Scams in Banks, Insurance Companies, Financial Institutions, Measures to Overcome Fraud and Corruption, Zero Tolerance of Corruption.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Fernando, A. C. (2021). Business Ethics and Corporate Go (3rd edition) Pearson Publication. Bhatia, S. K. (2002). Business Ethics and Managerial Values 	vernance

Deep Publications Pvt. Ltd. 3. Velasquez, M. (2006). Business Ethics: Concepts and Cases (6th ed.). Prentice Hall. 4. Darryl, R. (2006). Corporate Governance, Economic Reforms & Development. Oxford. 5. Mathur, U. C. (2005). Corporate Governance & Business Ethics. McMillan. 6. Tripathi, A. N. (2019). Human Values. (3rd edition) New Age International. 7. Murthy, C. S. V. (Reprint 2013). Business Ethics and Corporate Governance. Himalaya Publication. 8. Machiraju, H. R. (2004). *Corporate Governance*. Himalaya Publication House. 9. Murthy, C. S. V. (2010). Business Ethics: Text & Cases. Himalaya Publication. 10. Achrekar, D. (2009). Corporate Governance (with Case Studies). Surendra Publications, New Delhi. 11. Pogge, T., & Horton, K. (2008). Global Ethics: Seminal Essays. St. Paul, MN: Paragon House Publishers. After completion of this course, the learners will be able to:

Course Outcomes:

- 1. Define and differentiate between different aspects related to business ethics & governance
- 2. Discuss the ethics involved in the global economy.
- 3. Analyse the ethical issues involved in different functional areas of business.
- 4. Apply the learnt knowledge when-ever required



Course Code: COM-234

Title of the Course: Personal Investment and Tax Planning

Pre-requisites	Runve	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with basic aspects of personal investment planning. To familiarize learners with basics of taxation. To impart knowledge and develop skills for effective personal investment planning. 	onal tax
	(a=6)	No. of Hours
Content:	Unit 1: Introduction to Personal Investment Planning Introduction to investment, importance of investment planning, risk and return on investment, savings v/s investments, power of compounding, inflation effect on investment. setting financial goals, steps to achieve financial goals, investment process, investment vehicles, investment strategies. Unit 2: Basics of Taxation Meaning of tax, types of taxes, concepts of Person, Previous Year, Assessment Year, Assessee, Assessment, Income, Gross Total Income, Permanent Account Number (PAN), Residential status, scope of income, heads of income, effect of taxes on investment. Deductions under Chapter VI-A - 80C, 80CCC, 80CCD, 80D, 80TTA, 80TTB, Computation of total income of individuals, tax rates, old & new tax regime, tax liability, tax calculation, types of Income Tax Returns for Individuals.	20
	Unit 3: Personal Tax Planning Introduction and meaning of tax planning, objectives of tax planning, factors on which tax planning is done, tax saving schemes, tax evasion, tax avoidance, difference between tax planning, tax evasion and tax avoidance, apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Agarwal O.P. (2014), Security Analysis & Investment Manage Himalaya Publishing House, Delhi. Ahuja, Girish and Ravi Gupta, Systematic Approach to Incom Bharat Law House, Delhi. Bhalla V.K., (2018), Fundamentals of Investment Management Chand, New Delhi. Devi. K., Tax Planning Management, Bookscape Dubey B.S., Tax Planning, Bookscape 	те Тах,

- 6. Gaur V.P., & D.B., Income Tax Law Practice, Kalyani Publications.
- 7. Hariharan. N., *Income Tax Law & Practice* Vijay Nicole Imprints Pvt.Ltd.
- 8. Lakhotia R.N. & Lakhotia S, *A Guide to Tax Planning*, Diamond Pocket Books Pvt Ltd, New Delhi.
- 9. Malik S., Plan your investments, Taxmann Publications, New Delhi.
- 10. Manoharan T.N., Direct Tax Laws, Snow White Publications,
- 11. Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra
- 12. Pagare D., Income Tax Law & Practice, Sultan Chand Sons, New Delhi
- 13. Palat R, *Tax Planning for Salaried Employees*, Jaico Publishing House, Mumbai.
- 14. Prasad B., Income Tax Law & Practice, Wishwa Prakashan
- 15. Rajaratnam S, Tax Planning, Bharat Law Publication
- 16. Singhania V.K. Students' guide to Income Tax, Taxmann Publications
- 17. Singhania V.K., & Singahania K., *Direct Taxes Law & Practice*, Taxmann Publications.
- 18. Singhania, Vinod K., *Monica Singhania, Student's Guide to Income Tax*, University edition, Taxmann Publications Pvt. Ltd, New Delhi.

Note: Latest Editions relevant to the Assessment year.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Understand personal investment planning.
- 2. Acquire knowledge and understanding the concepts of taxation.
- 3. Develop skills for effective personal tax planning.
- 4. Understand apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.





Course Code: COM-235

Title of the Course: Intellectual Property Rights

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint the learners with the basic concepts of Interproperty Rights. 2. To acquaint the learners with innovative Intellectual Property 3. To familiarise learners with the process of obtaining Interproperty rights 4. To impart knowledge of legal protection of Intellectual Property	Rights llectual
	RUNIVERS	No. of Hours
	Unit 1: Overview of Intellectual Property Rights	15
TUNIVE SERVICE	Introduction, Nature and the need for Intellectual Property Rights, Different types of Intellectual Property Rights including meaning of Patent, Copyright, Trade Mark, Design, Geographical Indication, Plant Varieties and Layout Design, Genetic Resources, Traditional Knowledge and Trade Secret.	
Content:	Unit 2: Law of Patents and Industrial Designs (The Patent Act, 1970 and The Designs Act, 2000) Patentable Invention, Non- Patentable Inventions, Registration of Patent, Product Patents for Medicine and Drug, Rights and obligations of Patentee, Compulsory Licensing, Infringement of Patent and reliefs, Registration of Design, Rights of Design Holder, Piracy of registered Design and reliefs, Different kinds of innovative Patents and Designs that are in vogue.	15
	Unit 3: Law of Copyright and Trade Marks (The Copyright Act, 1957 and The Trade Marks Act, 1999) Deceptively Similar Mark, Collective Mark, False Trade Description, Passing Off, Registration of Trademark, Infringement of Trademark and reliefs, Subject matter and Term of Copyright, Author and ownership of Copyright, Rights of Broadcasting Organizations and Performers Rights, Infringement of Copyright and reliefs, Different kinds of Innovative Trademarks and Copyright that are in vogue.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Ahuja, V.K. (2017). Law relating to Intellectual Property Right Nexis. Narayanan, P. (2015). Intellectual Property Law, 11th ed. Ar Printing House Private Ltd. Wadhera, B.L. (2017). Law relating to Intellectual Property, 	ts. Lexis

	Universal Law Publishing.
	4. Puri Singh, Rachna. (2013). Practical Approach to Intellectual
	Property Rights. International Publishing House Pvt Ltd.
	After completion of this course, the learners will be able to:
	1. Understand the origin and meaning of different Intellectual
	Property Rights
Course	2. Explain different kinds of innovative Intellectual Property Rights.
Outcomes:	3. Apply the procedure to register Patents and Designs, and
	remedies available in case of its violation
	4. Apply the procedure to register Copyrights and Trade Marks, and
	remedies available in case of its violation.
	The state of the s









Course Code: COM-241

Title of the Course: Accounting Software Application

Dro roquisitos	(2-6)	
Pre-requisites for the Course:	Nil	
joi the course.	Objectives of the Course are:	
Course Objectives:	 To enable learners to understand Financial Accounting fundathrough accounting software packages. To familiarize learners with accounting software packages. To enable learners to know the purpose and scope of Accounting Packages in business. To enable learners to apply knowledge of accounting packages in Real-world Scenarios. 	counting
	OR UNIVERS	No. of Hours
G CORP	Unit 1: Introduction to Accounting Software Application Understanding Financial Accounting fundamentals and Principles, Introduction to Accounting Software Package, Company Creation and Company Configuration in Accounting Software Package - Short Cut keys for Software Packages.	15
Tayri ast	 Unit 2: Preparations of Financial Statements Reports (Lab Practicals) A) Ledger and Voucher Entry: Create, modify, and delete ledgers in Accounting Software Package, Record various transactions using vouchers. Understand the impact of transactions on ledgers. B) Inventory Management: Define and manage stock groups 	30
Content:	 and categories. Create and manage stock items and units of measure. Implement basic inventory transactions in Accounting Software Package. C) Financial Statements Reports-Cash/Bank Books-Journal Book-Ledger Books i) Trial Balance: Generate and interpret a trial balance Identify.errors in the trial balance. ii) Profit and Loss Account: Understand the structure of the profit and loss account. Generate and analyze profit and loss reports. iii) Balance Sheet: Learn to create a balance sheet. Interpret and analyze balance sheet components. Data Maintenance- backup and restore data of company. 	

	Unit 3: Goods and Services Tax (GST) in Tally Prime (Lab 30
	Practical)
	Understanding GST, Configuring GST in Accounting Software
	Package Configure GST details in Accounting Software
	Package, Set up GST rates and tax slabs, Understand GST
	compliance requirements. GST Transactions in Accounting
	Software Package: Record GST transactions in sales and
	purchases, Generate GST reports and returns in Accounting
	Software Package.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Goel, D. (2020). Advanced Tally: Accounting and Inventory
	Management. McGraw-Hill Education.
	2. Goyal, S. (2017). Tally ERP 9: Training Guide. Taxmann Publications
	Pvt. Ltd.
	3. Gupta, R. (2019). Tally ERP 9 (Vol. 1): Basic Accounting Features.
Reference/	Firewall Media.
Readings:	4. Mehta, P. (2018). Practical Approach to Tally ERP 9 with GST.
	Dreamtech Press.
	5. Nadhani, A. K., & Nadhani, K. K. (2021). Tally ERP 9: Comprehensive
CINVE	Guide for Accounting. BPB Publications.
	6. Singh, A. (2016). Mastering Tally ERP 9: The Complete Guide to Financial Accounting. Vikas Publishing House.
6/CURON	After completion of this course, the learners will be able to:
	Explain the basic concepts of accounting and inventory management
SIE	in accounting software package.
The state of	2. Record various kinds of business transactions, vouchers and generate
Course	financial statements reports in accounting software package
Outcomes:	3. Record Accounting transactions, vouchers with GST and generate
	reports in Accounting Software Package.
	4. Apply knowledge of accounting software packages in Real-world
	Scenarios.



Course Code: COM-242

Title of the Course: Business Data Analysis

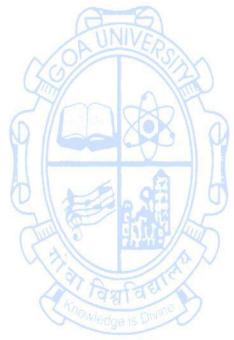
Pre-requisites	Pinnin	
for the Course:	Nil	
•	Objectives of the Course are:	
	1. To provide an understanding of applications of Data Analytics	to solve
	Business problems	
Course	2. To provide an understanding of basic concepts in Statistics.	
Objectives:	3. To provide an understanding of importance of Data Visualizat	ion
	4. To provide skills and knowledge in basic and advanced busine	ess data
	analytics.	
	(8-6)	No. of
	NUNIVER	Hours
	Unit 1: Data Analytics in Business	5
	Solving the business problem using Analytics - Data analysis	
GINIZ	process: data collection, data cleaning, data analysis, and data	VER
(3)	interpretation-Understand Business Analytics - Roles and	(A)
Z/mba/	Responsibilities, Business Analytics categories- Descriptive,	ROR VO
4 6966	Predictive, Prescriptive, Data Mining, Data Visualization.	
0 2 /	Unit 2: Basic Statistical concepts	8
THE PLANT OF THE PARTY OF THE P	Population, sample, variable, data measurement levels-	THE ST
	nominal, ordinal, interval, ratio, Measures of central tendency-	F3 9 1 1
Committee of the	mean, median, mode, percentiles, quartiles, skewness,	- Div
	Measures of variability-range, interquartile range, mean,	
	absolute deviation, variance, standard deviation.	
	Unit 3: Visualizing data	2
	Data visualization, Importance and Types of Charts	
Content:	Practicals	16
	Lab 1: Introduction to Spreadsheets	
	Working with worksheets -Entering data, Formatting, Editing,	
	and Printing a worksheet	
	- Formulas and Functions in Excel, operators in formula	
	-Generally used Spreadsheet functions - Mathematical,	
	Statistical, Financial, Logical, Date and Time, Database and Text	
	functions	
	- Introduction to functions such as the IF, nested IF, VLOOKUP	
	and HLOOKUP	
	- Data Sorting and Filtering	
	- Result representation of data using spreadsheet	
	- Filtering, advanced filters, sorting and conditional formatting	
	data	
	- Data validation techniques, Hyperlinks	

	- Summing through the sheets	
	- Getting external data files into Excel	
	- Macros - creation, editing and deletion of macros	
	Lab 2: Searching and Combining Data with Power Query	8
	Getting started with Power Query	Ū
	Access new or existing reports - Importing and combining data	
	from databases, web, files - Splitting and aggregating data -	
	Query data from SQL	
	Lab 3: Performing computations and aggregations using Excel	18
	Managing formulas in Excel- Create a Formula that Refers to	
	Another Worksheet - Understanding Relative and Absolute Cell	
	Addresses - Edit Formulas, Name Cells and Ranges - Define and	
	Display Constants - Create Formulas That Include Names - Check	
	Formulae for Errors, What-if analysis, Logical tests, Goal seek,	
	What-if, Loan and Lease statement; Ratio Analysis, Capital	
	Budgeting; Depreciation Accounting; Using Solver to maximize	
	profitability, Capital budgeting	
	Lab 4: Working with pivot tables and charts	12
	Creating and Formatting Charts-Working with types of Charts,	
a B	Trend line, Histograms, Line, Column, Bar and Pie Charts, Scatter,	5
OBUNIVERS	Bubble, Stock, Surface, Radar, Combo, Treemap, 3D maps -	
49	frequency polygons, ogives, dot plots, stem and leaf plots,	JAL D
6/4388	pareto charts, charts and graphs for two variables, cross	395 \ 0
	tabulation, Gantt chart, Milestone chart	A I A
SIENIL	Formatting data in table- Using Pivot Tables - Using Slicer	
THE STATE OF	Designing Pivot Table reports - Filtering data - Creating Custom	
विषा विष	functions and formulas - Formatting Pivot Tables - Managing	
A maile and the	Power Pivot Data - Setting Connection properties - Managing	
	Data sources - Configuring Pivot Table Options	
	Creating Pivot chart, Database concepts - Loading Data into	
	Power Pivot - Using Power Query and Power map add-ins –	
	Interactive dashboard with Pivot tables	
	Lab 5: Using Analysis Toolpak	6
	Descriptive Statistics, Moving Average, Random Number	
	Generator, Rank and Percentile, Sampling, Correlation,	
	Regression	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Joseph Schmuller(2020), Statistical Analysis with Exc	el for
	dummies(Fourth ed.), Wiley India Pvt. Ltd.	
	2. Ken Black (2012), Applied Business Statistics (Seventh ed.)	, Wiley
	India Edition	
Reference/	3. Manisha Nigam (2023), Data Analysis with Excel, BPB Publi	cations
Readings:	India	
	4. Michael Alexander (2023), Microsoft Excel Power Pivot and	Power
	Query for dummies, Wiley India Pvt. Ltd.	
	5. S.K. Shinde, U. Chandrashekar (2016), <i>Data mining and B Intelligence</i> , Dreamtech Press, India	usiness

	6. Winston Wayne L. (2012), Microfoft Excel 2019 Data Analysis and
	Business Modeling (Sixth ed.), PHI Learning Pvt. Ltd., India
	After completion of this course, the learners will be able to:
	1. Develop a foundational understanding of business data analysis and
Course	its relevance in decision-making.
Outcomes:	2. Develop skills of data analysis using relevant Application software.
	3. Apply the Spreadsheet tools to solve business problems.
	4. Interpret and communicate insights through data visualization.











Course Code: COM-243

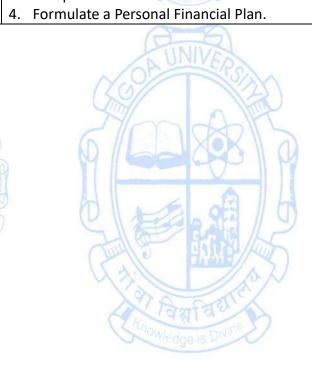
Title of the Course: Personal Financial Planning

Pre-requisites	A STATE OF THE STA	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide learners with an understanding of Personal Financial Planning and Time Value Money Concepts. 2. To equip learners with practical knowledge of Investment Risks, Returns, Vehicles and Strategies. 3. To impart practical knowledge of various Insurance, Retirement, Taxation and Estate Planning Investments. 4. To familiarize learners with practical knowledge of Personal Financial Planning	
	(369)	No. of Hours
Content:	Unit 1: Basics of Personal Financial Planning and Time Value of Money Personal Financial Planning: Meaning, Definition, Benefits, Importance, Process- old and new personal Financial Planning, Features and scope of Personal Financial Planning, Financial Planner- Reasons for hiring a financial planner and Functions of a Financial Planner. Time Value of Money: Meaning, Valuation Concepts or Techniques, Compound Value Concept, Discounting or Present Value Concept, Valuation of Bonds or Debentures, Practical Implications of Compounding and Discounting Value Concepts, Doubling Period, Effective Rate of Interest in Case of Doubling Period, Present Value, Sinking Fund Factor, Loan Amortisation.	15(5T+10P)
	Unit 2: Investment Risks, Return, Vehicles and Strategies (Practical) Managing Investment Risks: Meaning and Definitions of Risk, Types of Investment Risk, Pure Risk- Types of Pure Risks, Measurement of Risk, Methods of Handling Risk, Assessing Risk, investing to Minimize Risk, Modern Portfolio Theory. Measuring Investment Return: Risk and Return Trade-off, Types of Investment, Expected Return of an Asset, Risk-Free and Risky Assets, Long-term and Short-term Capital Gains, Sources of Credit and Credit Alternatives, Credit Information Bureaus.	30(5T+25P)

CAUNIVE CO.	Investment Vehicles: Introduction, Investment Concerns, Small Savings Scheme, Fixed Income Instruments, Mutual Funds, Other Types of Investment Vehicles. Investment Strategies: Introduction, Asset Allocation- Asset Classes, Diversification: The Basis of Asset Allocation, Asset Allocation Strategy, Evaluating Investment in various Stocks, Steps of Investing in Stocks, Various Loans and their Usage-Meaning of Loan, Types of Loan. Meaning of Investment Strategy, Types of Investment Strategies, Investment Strategies, Investment in Stocks, Investment in Mutual Funds, Investment in Commodities, Future and Options Unit 3: Insurance, Retirement, Taxation and Estate Planning Insurance Planning: Introduction, Characteristics of Insurance, Risk and Insurance, Role of Insurance, Rights of the Insured, Classification of Insurance, Insurance Products- Life Insurance, Marine Insurance, Medical and Health Insurance, Personal Risk Management Retirement Planning: Meaning, Retirement Planning Money source- Employment Income, Social Security, Employer-Sponsored Retirement Plan, Current Savings and Investments, Other Sources of Funds. Types of retirement products. Planning: Introduction, Types of Taxes, Tax Planning and Tax Evasion, Tax Avoidance, Objectives of Tax Planning, Income and Various Heads of Income, Deductions, Tax Exemption and Computation. Estate Planning: Meaning, Need, Objectives, Steps, and Tools of Estate Planning	30(5T+25P)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Fig.	eld work
Reference/ Readings:	 Amar Pandit., (2012). The only Financial Planning Book Ever Need. Mumbai: Network 18 Publications. Arthur J, Keown., (2018). Personal Finance: Turning Wealth. New York: Pearson Gitman Joehnk Billingsley. (2014). Personal Financial P Ed.) Cengage Indian Institute of Banking & Finance, (2007). Home Loan Mumbai: Taxmann Publications (P.) Ltd. Indian Institute of Banking & Finance, (2015). Accounting for Banking. (3rd Ed). Mumbai: Macmillan Publishers Limited. Indian Institute of Banking and Finance., (2017). Interinancial Planning. Mumbai: Taxman Jeff Madura, (2020). Personal Finance (7th Ed) Pearson 	that You Will Money into lanning (13 th Counselling. ng & Finance India Private

	8. Jyotsna Sethi & Nishwan Bhatia, (2015). <i>Elements of Banking and Insurance</i> . 2nd Ed. Delhi: Phi Learning Private Limited.
	9. Madhu Sinha (2017)., Financial Planning a Ready Reckoner (2 nd Ed.). New York: MC Graw Hill Education
	10. Vanita Tripathi., (2023) <i>Fundamental of Investments.</i> (6 th Ed.). Mumbai: Taxman Publications Pvt. Ltd.
	11. Vivek, & Asthana, P. (2015). <i>Financial Risk Management</i> . Mumbai: (2nd Ed). Himalaya Publishing House.
Course Outcomes:	After completion of this course, the learners will be able to: 1. Understand the concept of Personal Financial Planning and the Time Value of Money 2. Asses the Return and Risk Associated with various Investment Vehicles.
	3. Comprehend with various Personal Financial Planning Options.









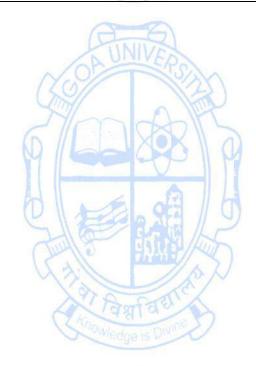
Course Code: COM-244

Title of the Course: Introduction to Auditing

Dro roquisitos	(2 =5)	
Pre-requisites for the Course:	Nil	
	Objectives of the Course are: 1. To acquaint learners with the basics of auditing	
Course Objectives:	 To impart knowledge of audit planning To familiarize learners with the process of vouching & ver To familiarize learners with the procedure for conduct of 	
	Charleng III V	No. of
		Hours
Content:	Unit 1: Introduction Evolution of audit, Meaning and Definition, Scope of Auditing, Auditing v/s Accounting, Objectives of Auditing — Primary & Secondary, Various classes of audit (Based on authority & time), Qualities of an Auditor, Basic Principles governing an audit, Benefits of Auditing, Internal Control System: Meaning & evaluation; Internal Check, Internal Audit Unit 2: Audit Process Audit Planning - Basics of Audit Planning, Steps involved in Audit Planning, Drafting Audit plan, Preparation of Audit Programme, Audit evidence, Working Papers, Audit Note Book. Vouching and Verification - Vouching — Meaning and objectives. General procedure for vouching, General Considerations in vouching of Nominal Accounts, Verification v/s Vouching, Verification — meaning and objectives, General Procedure for Verification, General	30(5T+25P)
	Considerations in verification of Personal and Real Accounts Unit 3: Audit Report Meaning, Steps to be followed in preparation of Audit Report, Types of Audit Reports, Format of Audit Report, Case Studies of Listed Companies for preparing Audit Report	30(5T+25P)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Fig.	eld work
Reference/ Readings:	 Gupta, K. (2004). Contemporary Auditing. Tata McGraw-Hill. Jha, A. (2013). Students Guide to Auditing & Assurance. Taxmann's Publications Pvt. Ltd. Kumar, R., & Sharma, V. (2015). Auditing Principles and Practice. PHI Learning. Pagare (2004) D. Principles & Practice of Auditing. Sultan Chand and Sons. Saxena, R.G. (2022). Principles and Practice of Auditing. Himalaya Publishers. Sharma, S.D. (2006). Auditing Principles and Practice. Taxmann's 	

	 Publications Pvt. Ltd. Sharma, T.R. (2015). Auditing Principles & Problems. Sahitya Bhavan Publications. Shekhar, K.C., & Shekhar, L. (2012). Auditing. Vikas Publishing House Pvt. Ltd. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). A Handbook of Practical Auditing. S. Chand & Co.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the basics of auditing and internal control systems of organisations Prepare audit programme, audit note book and collect audit evidence Practically vouch nominal accounts and verify real and personal accounts Evaluate performance of companies by analysing audit reports









Course Code: COM-245

Title of the Course: Business Database Management and Analysis

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with principles of database managesystem. To impart knowledge of database planning and skills in data design. To develop skills in learners in data retrieval and analysis us 4. To equip learners with knowledge and skills of data administration and security. 	atabase
	OR UNIVERS	No. of Hours
Content:	Unit 1: Introduction to Database Management System Data as organizational asset, Data versus Information, Meaning of database and database management system, Purpose of database system, Benefits and challenges of database system, Elements of database system, Database users, Business applications of database system, Database administration system, Security threats to database. Unit 2: Database Planning and Design (Practical) Need for planning database, Database system master plan, Organizational goals, organizational structure, and entities and implications on database, Database development process, Database structure, Conceptual database design, ER diagrams, Types of databases, Logical database design with relationships, RDBMS, Normalization. Unit 3: Data Retrieval and Database Security (Practical)	30
	SQL basics, Inserting, deleting and updating data, Query with SQL, Using SQL aggregate functions, Grouping data and subqueries, Relational queries, Tables and views, Database backup and recovery, Evaluating database performance, Database optimization, Managing database security, Creating users and granting privileges, Avoiding data leaks	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
Reference/ Readings:	 Chopra, R. (2016), Database Management Systems, S Chand. Courtney, J., Paradice, D., Brewer, K. and Graham, J. (2010), Do Systems for Management., Global Text. Morris, S. and Coronel, C. (2016), Database Systems: Implementation and Management, (12e), Course Technology In 4. Ramez, E and Shamkant, N. (2017), Fundamentals of Database (7e), Pearson Education. 	Design, nc.

	5. Reddy, P. and Reddy, A. (2020), Foundations of Database Management		
	System, Lambert Academic Publishing.		
	6. Zygiaris, S. (2020), Database Management Systems: A Business-		
	Oriented Approach Using Oracle, MySQL and MS Access, Emerald		
	Publishing.		
	After completion of this course, the learners will be able to:		
	1. Identify applications and elements of database management system.		
Course	2. Develop database design as per organizational requirements.		
Outcomes:	3. Implement SQL for data retrieval and analysis.		
	4. Evaluate database administration system and security in an		
	organization.		









Course Code: COM-202

Title of the Course: Fundamentals of Macroeconomics for Business

Dun un minitar		
Pre-requisites	Nil	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the students with various macroeconomic value and enable them to derive the macroeconomic equanalysis. To provide a broad understanding of the concepts of inflat unemployment and the interlinkage between the two concepts. To analyze the theoretical approaches related to mon consumption and evaluate the implications of economic polinvestment. To analyze the working of a small open economy and und the impact of macroeconomic policies on an open economic 	ilibrium ion and cepts. ey and licies on erstand
CON UNIVERSITY		No. of Hours
Tarria Vin	Unit 1: Introduction, Concepts and National Income Accounting Macroeconomics -Meaning and Scope, National Income - concepts (GNP, GDP, NNP, GVA at basic price and factor cost, Personal Income, Disposable Personal Income), Trends in GDP of India (2014 onwards), Trends in GSDP with reference to Goa (2014 onwards), Green Accounting-meaning and objectives. Components of Aggregate Expenditure, Circular Flow of National Income -Models of Circular Flow (Two, Three and Four Sector), Determinants of Aggregate Demand, Determinants of Aggregate Supply, AS-AD Equilibrium Analysis.	15
Content:	Unit 2: Inflation and Unemployment Inflation: Concept and Causes, Consumer Price Index, Wholesale Price Index (Concepts), Inflation and Interest Rates, Sacrifice Ratio, Costs of Inflation (Social Costs, Costs of anticipated and unanticipated inflation); Rational and Adaptive Expectations. Unemployment: Types of Unemployment (Frictional, Cyclical, Seasonal, Disguised, Structural -meaning of each), Natural rate of unemployment, Costs of Cyclical Unemployment. Measurement of Unemployment -NSSO Classification Methods (Usual Principal Status, Weekly Status, Current Daily Status). Rural-Urban and Male-Female unemployment rate variations. Trends in unemployment rates in India (2014 onwards). Trade-off between Inflation and Unemployment-Phillips Curve analysis in the short run	15

	Huit 2. Manay Canayanting and have the con-	4 -
	Unit 3: Money, Consumption and Investment Monetary Policy - Meaning, RBI's Monetary Policy - Objectives and	15
	Tools of Monetary Policy (General and Selective), Impact of	
	Monetary Policy on Money Supply. RBI's Monetary Aggregates	
	(M0, M1, M2, M3, M4). The Consumption Function and its	
	determinants, Business Fixed Investment and Inventory	
	Investment (Concept and Determinants), Impact of Monetary	
	Policy on Consumption and Investment	15
	Unit 4: Open Economy and Macroeconomic Policies Open and Closed Economy - Meaning and features, flows of goods	15
	and capital, saving and investment in a small and a large open	
	economy, Exchange rates - Fixed, Flexible and Managed Floating	
	(Meaning), International Linkages and Mundel -Fleming model,	
Do do o o o o o o	Demonetization in India, 2016 - Meaning and objectives.	1
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	
	 Ahuja, H. L. (2016). Macroeconomics: Theory and Practice (20 S. Chand Publications. 	ith ea.).
		+h od \
	2. Blanchard, O., & Johnson, D. R. (2018). <i>Macroeconomics</i> (6 Pearson.	tii eu.j.
	3. Branson, W. H. (1997). <i>Macroeconomic Theory and Policy</i> .	Harnor
FUNIVE	Collins India Pvt. Ltd.	пагрег
	4. D'Souza, E. (2008). <i>Macroeconomics</i> . Pearson Education.	
67000	5. Directorate of Planning, Statistics and Evaluation, Government	of Goa
	(Latest). Economic Survey of Goa.	or doa.
C 12 25 /	6. Dornbusch, R., & Fischer, S. (1994). <i>Macroeconomics</i> . McG	raw-Hill
Call Fills	Education.	
Reference/	7. Dwivedi, D. N. (2018). Macroeconomics: Theory and Policy (5	th ed)
Readings:	Mc Graw Hill Education.	cii ca.j.
	8. Gordon, R. J. (2013). <i>Macroeconomics</i> . Pearson Education.	
	9. Government of India. (Latest). <i>Economic Survey of India</i> .	
	10. Gupta, G. S. (2017). Macroeconomics: Theory and Applic	cations.
	McGraw-Hill Education.	
	11. Mankiw, N. Gregory. (2015). Principles of Macroeconomics. (engage
	Learning India Pvt. Ltd.	
	12. Puri, V. K., Misra, S. K., & Garg, B. (2023). Indian Economy. H	imalava
	Publishing House.	, ,
	13. Samuelson, P. A., Nordhaus, W. D., & Chaudhuri, S.	(2021).
	Macroeconomics. McGraw-Hill Education.	,
	After completion of this course, the learners will be able to:	
	1. Gain knowledge of various macroeconomic principles a	nd the
	macroeconomic equilibrium analysis.	.
Course	2. Understand the economic dimensions of inflation, unemploym	ent and
Outcomes:	the trade-off between the two macroeconomic variables.	
	3. Analyze the theoretical approaches to money, consumption a	and the
	impact of economic policies on investment	
	4. Acquire a better understanding of the working of an open ecor	nomv
	1 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	

Course Code: CFA-203

Title of the Course: Financial Statement Analysis

Pre-requisites	Sunve L	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the meaning, comparing significance of financial statements and tools for analysing from statements. To acquaint learners with skills of analysing financial statement the help of ratio analysis. To understand the latest tools to analyse and interpret from statements. To impart skills to learners for preparation of cash flow statements. 	inancial nts with inancial
	(20)	No. of Hours
Content:	Unit 1: Introduction to Financial Statement Analysis Meaning and Objectives of Financial Statement Analysis, Types of Financial Analysis (External, Internal, Horizontal, Vertical) Significance of Financial Statement Analysis to various users of financial information, Understanding Financial Statements as per Company Annual Reports: Profit and Loss Statement, Balance sheet and Statement of changes in equity. Decision Support System (DSS): Meaning of DSS, characteristics, component, types, advantages & disadvantages of DSS. Predictive Analytics in Finance: Meaning, predictive analysis models, advantages of predictive analysis, use of predictive analysis in finance. Tools and techniques of analysing financial statements- Comparative, Common size & trend analysis. (Practical problems to be covered on comparative, common size and trend analysis)	20
	Unit 2: Ratio Analysis and Dupont Analysis Meaning and usefulness of Financial Ratios, Analyzing Financial Statements through Ratios: Liquidity Ratios Solvency Ratios Profitability ratios; Turnover ratios and market value ratios, Limitations of Ratio Analysis (Practical problems on calculations of various ratios). Dupont analysis: Concept, principles and types of Dupont analysis (Theory only).	15

	Unit 3: Economic Value Added (EVA) and Balance Score Card (BSC) Economic Value added (EVA): Evolution of EVA concept, EVA concept, Market value added, Calculating EVA: The conceptual issues, calculating Net operating profit after tax (NOPAT), Capital employed (CE), weighted average cost of capital (WAC), Importance of EVA, Advantages of EVA, Limitations of EVA (Theory only). Balance score card (BSC): Concept, objectives and perspectives (Theory only) Unit 4: Cash Flow Statement Cash Flow statement: Meaning, Objectives of Cash Flow Statement, Non-cash transactions, Activity classification, Cash and cash equivalents, Direct and indirect method, preparation, and presentation of Cash Flow Statement as per indirect method and IND AS 3	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Chandra, P. (2022). Financial Management: Theory & Practice Edition). McGraw Hill Education (India) Pvt. Ltd. Gopalkrishnan, A. A. (2015). Understanding financial state Analysis and interpretation. New Global Business Press. Gupta, S., & Sharma, R. (2017). Financial Management. Publishers. Gupta, S., Sharma, R. K., & Gupta, N. (2018). Financial Management. Publishers. Helfert, E. A. (2004). Techniques of Financial Analysis. Tata Mill Education Pvt. Ltd. Jain, & Narang. (2014). Advanced Accountancy. Kalyani Publis Mukherjee, A., & Hanif, M. (2019). Modern Accountancy (Vol. McGraw Hill. Pandey, I. M. (2022). Financial Management. Pearson: Education Services Pvt Ltd. Raman, A. (2019). Advanced Accountancy. Himalaya Pu House. Shukla, M. C., & Grewal, T. S. (2016). Advanced Accounts (19 S. Chand & Co. Subramanyam, K. R. (2022). Financial Statement Analysis. Mill Education (India) Pvt Ltd. Tulsian, P. C. (2023). Accountancy. S. Chand & Co. Publisher. 	te (10th ements: Kalyani Gement: IcGraw- hers. II). Tata Is India blishing th ed.).
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the conceptual framework of financial statement and the importance of ratios in analysing financial states. Acquaint with the latest tools and methods of analysing financials. Understand the intricacies in the preparation of cash flow states as per AS-3. 	ements inancial

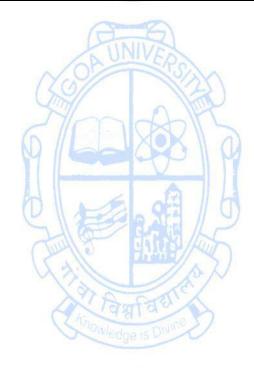
Course Code: COM-204

Title of the Course: Indirect Taxes

Due vervieitee		
Pre-requisites for the Course:	Nil	
joi the course.		
	Objectives of the Course are:	oc Tov
Course	1. To acquaint learners with basic concepts of Goods and Service	
	2. To familiarize learners with various provisions under Goods at Services Tax.	iu
Objectives:	WAY TANK	oc Tay
	3. To understand the compliance procedure of Goods and Service4. To gain the basic knowledge of Customs Duty.	Les lax.
	4. To gain the basic knowledge of customs buty.	No. of
	(8-8)	Hours
	Unit 1: Introduction to Indirect Taxes	15
	Meaning, Types, and Nature of Indirect Taxes, GST - Dual	
	Concepts of SGST, CGST, UTGST & IGST. Features of GST, Benefits	
C. D.	of GST, GST Structure in India, GST Council and its composition,	2
1/09 T P	Basic Procedures of GST, Harmonized system of Nomenclature	
Son AR	(HSN) Code. Definitions under CGST Act 2017: Goods,	DIS.
6 ()	Manufacture, Person, Services, Composite Supply, Mixed Supply,	
0 A D O	Business, Business Vertical, Capital Goods, Casual Taxable	图 / 5
3 PINS	Person, Works Contract, Turnover, Aggregate Turnover	
A STATE OF THE STA	Unit 2: Provisions under Goods and Services Tax Act	15
Contraction of the Contraction o	Exemptions from GST: Introduction, Power to grant exemption	
	from tax. Goods and Services exempted from tax. Rates of GST,	
	Levy and Collection of GST, Time and Place of Supply. Inter State	
	Supply, Intra State Supply, Composition Scheme under GST,	
Content:	Input Tax, Output Tax, Net Tax, Utilisation of Input Tax Credit, -	
content.	Reverse Charge. (Including Problems)	
	Unit 3: Compliance under Goods and Services Tax	15
	Registration, Tax Invoice, Bill of Supply, Debit & Credit Notes,	
	Electronic Way Bill, Types of Returns Filing of Returns	
	Computation of GST Liability, Payment of Tax, Fines and	
	penalties under GST, Assessment & Audit.	
	Unit 4: Customs Act 1962, and Customs Tariff Act 1975	15
	Nature of Customs duty, Territorial waters and custom waters,	
	Goods under Customs Act, Basic Customs Duty, Additional	
	Customs Duty, Protective Duties, Countervailing Duties,	
	Safeguard Duty, National Calamity Contingent Duty (NCCD),	
	Transactional Value at the time of place of importation, rate of	
	exchange for customs valuation, inclusions and exclusions from	
	assessable value, Methods of valuation of Customs, Baggage, Rate of Custom duty of Baggage. (Including Problems)	
Padagagy		vork
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork

	1. Aditya Singhania. Taxmann's GST Practice Manual.
	2. H.C. Mehrotra and V.P Agarwal. Goods and Service Tax, Sahitya
	Bhawan Publication Agra.
Deference /	3. Relevant Bare Acts.
Reference/ Readings:	4. V.S Datey. Taxmann's GST Ready Reckoner.
	5. V.S Datey. Taxmann's Indirect Law and Practice.
	6. Vinod K Singhania. Taxmann's Students Guide to GST and Customs
	Law.
	Note: Latest Editions relevant to the Assessment year.
Course Outcomes:	After completion of this course, the learners will be able to:
	1. Understand the basic concepts of Goods and Services Tax.
	2. Understand various provisions under Goods and Services Tax Act
	3. Understand the compliance procedure of GST
	4. Understand the basic concepts of Customs Duty.









Course Code: CFA-205

Title of the Course: Forensic Accounting

Pre-requisites	Panil A	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To understand the fundamental concepts and develop profi investigative techniques in the area of forensic accounting. 2. To explore specialized areas within the field of forensic acco	•
Content:	Unit 1: Introduction to Forensic Accounting and Investigative Techniques Introduction - Definition and Scope of Forensic Accounting. Historical Overview and Evolution. Role in Modern Business Environment. Ethical Considerations and Professional Standards. Investigative Techniques. Understanding Fraud and Types of Financial Crimes. Interviewing Techniques and Interrogation Skills. Data Collection and Evidence Gathering Methods. Document Examination and Analysis. Fraud Detection and Prevention Strategies. Unit 2: Specialized Areas in Forensic Accounting Specialized Areas - Digital Forensics and Cybercrime Investigation. Money Laundering and Terrorism Financing. Bankruptcy and Insolvency Investigations. Insurance Claims and Fraudulent Activities. Litigation Support and Expert Witness Testimony. Practical Applications - Application of Investigative Techniques. Analysis of Financial Statements and Fraudulent Transactions.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	
Reference/ Readings:	 Baldava, S., & Agarwal, D. (2021). Forensic Investigations on Reporting in India: Practical insights to Predict, Prevent, De Investigate Frauds. Bloomsbury India. Bansal, A. (2017). Forensic Accounting & Audit Anticipation LAP Lambert Academic Publishing. Baxi, C. J. (2021). New Era of Forensic Accounting. Bharat Lapvt Ltd. Dalal, C. (2021). The Theory of Inverse Logic in Forensic Accounting Pvt. Ltd. Devarajappa S., Gurudath A.S., Yadav R.A. (2015). Accounting and Auditing. Himalaya Publishing House Pvt. Ltd. Devi, D. S. (2023). Basics of Forensic Accounting. International Publishers IIP. 	in India. w House counting. Forensic

7. Gandhi, U. (2023). Accounting and Financial Frauds - The What, The
How and The Why. The Write Order.
8. Hamilton, B. H., & Scarabelli, M. (2014). Forensic accounting and
finance: Principles and practice. Routledge.
9. Joshi, A. (2012). Students' Handbook on Forensic Accounting.
lulu.com.
10. Kaur, K. (2019). Forensic Accounting and Auditing. Kanwaljeet
Khorana.
11. Khan, A. (2024). Forensic Accounting, Fraud Investigation and Fraud
Analytics. Adil Khan.
12. Nigrini, M. J. (2012). Forensic analytics: Methods and techniques for
forensic accounting investigations. John Wiley & Sons.
13. Shah, D. B. (2019). Forensic Accounting: The 3rd Eye of Accounting
Fraternity. LAP Lambert Academic Publishing.
14. Sharma B. R. (2020), Forensic Science in Criminal Investigation and

15. Sultan, S. (2017). *Forensics Accounting*. Expert of Course Publishing After completion of this course, the learners will be able to:

Trials. Lexisnexis

1. Explain the fundamental concepts of forensic accounting.

- 2. Develop expertise in investigative techniques used in forensic accounting
- 3. Understand money laundering, bankruptcy investigations, and litigation support for addressing complex financial issues.
- 4. Apply theoretical knowledge and practical skills to analyze reports and communicate findings effectively.

Course Outcomes:



Course Code: COM-221

Title of the Course: Accounting for Service Organisations (VET)

Pre-requisites	Anv.	
for the Course:	Nil (68)	
Course Objectives:	 Objectives of the Course are: To acquaint learners with basic knowledge of various provis preparing and finalising the accounts of Banking Companies. To impart knowledge of preparation of final accounts of Insurance Companies. To familiarize learners with finalising of accounts of Hot Educational Institutions. To impart knowledge of preparing and finalising the account professionals. 	General els and
	(30)	No. of Hours
Taurian University	Unit 1: Accounting for Banking Companies Meaning of Banking and Banking Company, Brief idea about- Important Legal Provisions affecting the accounts, Different types of Deposits, Different types of Advances, Other Facilities extended to Customers. Practical problems to cover preparation of Balance Sheet (Form A) and Profit and Loss Account (Form B) in Vertical Form with Separate Schedules. Unit 2: Accounting for General Insurance Companies Types of Insurance, Accounts of General Insurance Company. Final accounts to be prepared as per IRDA and shall comply with the requirement of Schedule B. Revenue account to be prepared under FORM B-RA. Profit & Loss A/C to be prepared under FORM B-PL. Balance Sheet to be prepared under FORM B-BS	15
Content:	Unit 3: Accounting for Hotels and Educational Institutions Hotels: Concepts, Visitors Ledger (theory only) and final Accounts of Hotels under sole proprietorship, partnership and joint stock company (in case of company-as per Schedule III, Companies Act 2013). Educational Institutions: Introduction-Books of accounts- Annual statement of Accounts - Receipts and Payments account, Income and Expenditure account and balance sheet.	15
	Unit 4: Accounting for Professional Organisations Accounting books and documents to be maintained by professional like Doctor, Lawyers, Engineers, and Accountants as per the provisions of Income Tax Act. Precautions to be taken in maintaining accounts- Relation between accounts of professional persons and their household accounts- preparation	15

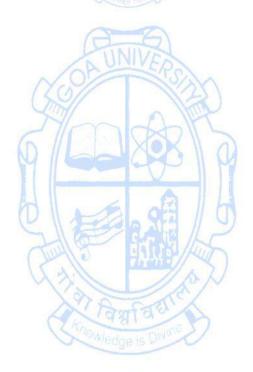
	of final accounts: Income and Expenditure Account and Balance
	sheet
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Anthony, R. N, Hawkins, D., Merchant, K. A., (2017). <i>Accounting: Text</i>
	and Cases (13th Ed). Mc Graw Hill Education.
	2. Ashok, S. (2012). Financial Accounting for Managers. Nagpur: Lexix
	Nexix Butterworths.
	3. David, H. and Robert, A. (2018). <i>Accounting Text and Cases</i> . New Delhi: Tata McGraw Hill Education Pvt Ltd.
	4. Hanif, M. and Mukherjee, A. (2019). <i>Modern Accountancy</i> . New Delhi: Tata McGraw Hill Pvt ltd (Vol I and II).
	5. Jain, & Narang (2013). <i>Advanced Accountancy</i> . New Delhi: Kalyani Publishers.
	6. Jain, & Narang (2021). <i>Corporate Accounting</i> . New Delhi: Kalyani Publishers.
	7. Karthikayan, M., Karunakaran, M. (2013). <i>Corporate Accounting</i> . New Delhi: Discovery Publishing House Pvt Ltd.
	8. Khan and Jain (2013). <i>Advanced Accountancy Vol I</i> . New Delhi: Kalyani Publisher.
ONINVERS	9. Khan and Jain (2022). <i>Management Accounting</i> . New Delhi: Tata McGraw Hill Education Pvt ltd
	10. Latitha, R., and Rajsekaran, V. (2018). <i>Financial Accounting</i> . Noida, UP: Pearson India Binding House.
Reference/ Readings:	11. Maheshwari S.N, Maheshwari, S.K and Maheshwari S.K (2018). Advanced Accountancy Vol I. New Delhi: Vikas Publishing House Pvt Ltd.
Commence the	12. Maheshwari, S.N, Maheshwari, S.K, and Maheshwari, S (2019) Financial Accounting New Delhi: Vikas Publishing House Pvt Ltd.
	13. Monga, J. R., & Ahuja, G. <i>Advanced Accounting (Vols. I, II)</i> . Noida: Mayoor Paperback.
	14. Mukherjee, A., & Hanif, M. (2002). <i>Modern Accountancy (Vol. II)</i> . New Delhi: Tata McGraw Hill.
	15. Paul, S.K (2012). Accountancy. New Delhi: New Central Book Agency.
	16. Pillai, R.S and Bhagavati, U.S. (2011). Fundamentals of Advanced Accounting Vol I. New Delhi: S Chand and Co Pvt.
	17. Prashanta Athma & N. Rajyalaxmi, Accounting for service organizations. Himalaya Publishing House Private Ltd. New Delhi
	18. Ramachandran N., Kumar Kakani, R. (2012). Financial Accounting for Management. New Delhi: Tata McGraw Hill Education Pvt Ltd
	19. Shukla, M. C., & Grewal, T. S. <i>Advanced Accounts</i> . New Delhi: S. Chand & Co.
	20. Shukla, M.C and Grewal, T.S (2015). <i>Advanced Account Vol I.</i> New Delhi: S Chand and Co Ltd.
	21. Stittle J., and Robert, W. (2008). <i>Financial Accounting</i> . New Delhi: Sage Publication.
	22. Tulsian, P. C. Accountancy. New Delhi: S. Chand & Co

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Understand the provisions as laid down by the Banking Regulation Act 1949 to maintain and finalize their books of accounts
- 2. Understand the accounting procedures followed by the General Insurance Companies to finalize their books of accounts
- 3. Understand the relevant accounting procedures followed by the Hotels and Educational institutions to finalize their books of accounts
- 4. Understand the procedure followed by the Professionals while finalizing their books of accounts.









Course Code: COM-222

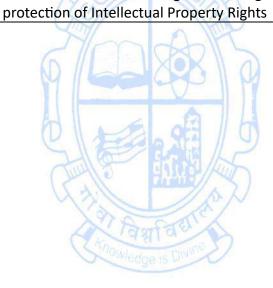
Title of the Course: Corporate Law (VET)

Pre-requisites	FUNIVE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with regulatory framework under Con Act, 2013. To familiarise the learners with management of companies Companies Act, 2013. To impart knowledge regarding registration and protect Intellectual Property Rights. To impart skills to the learners to draft legal documents pertain Companies Act, 2013 and Intellectual Property Rights. 	under tion of
		No. of Hours
Content:	Unit 1: Introduction to Regulatory Framework of Companies Characteristics of a company, Types of companies, Association not for Profit, Illegal Association, Registration of company, Promoters, legal position, Pre-incorporation contract, Memorandum of Association, Articles of Association, Constructive notice, Indoor management, Lifting Corporate Veil, Prospectus and different types of Prospectus, Mis-statement in Prospectus, GDR, Transmission of shares, Buy-back and provisions regarding Buyback of shares, Administration of Company Law including National Company Law Tribunal (NCLT), National Company Law Appellate Tribunal	15
	Unit 2: Management of Companies Classification of Directors, Meetings of Shareholders and Board of Directors, Convening and conduct of meetings, Requisites of a valid meeting, Postal ballot, Meeting through video conferencing, e-voting, Committees of Board of Directors - Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Social Responsibility Committee, Provisions relating to Books of Accounts, Modes of Winding Up. Insider Trading and Whistle Blower mechanism	15

1		
	Unit 3: Intellectual Property Rights	15
	Meaning of Intellectual Property, Meaning and registration of	
	Patent , Patentable invention, Compulsory Licensing, Remedies	
	in case of violation of Patent, Meaning of Design, Registration	
	procedure of Design, Piracy of Registered Design, Remedies for	
,	violation of Design, Meaning of Copyright, Registration and	
l	infringement of Copyright, Broadcasting Right, Performers'	
	Right, Meaning of Trademark , Deceptively Similar Mark,	
	Collective Mark, Procedure for registration of Trademark,	
	Remedies in case of violation of Trademark and Copyright	
	Unit 4: Drafting of Corporate Legal Documents	15
	1. Demonstration of services provided on Ministry of	
	Corporate Affairs portal regarding DIN service, DSC, Master	
	Data, Company e-filing, fees and payments	
	a. Drafting Memorandum of Association	
	b. Drafting resolution of Alteration of Memorandum of	
	Association	
	c. Drafting resolution of Approval of Prospectus	
	d. Drafting resolution of Issue of Sweat Equity/ Shares	
	under Employee Stock Option Scheme.	
FUNVES	e. Drafting resolution of Purchase of Company's Own	
0.97	Securities (Buy- Back of Securities)	
	f. Drafting minutes of CSR Committee	Bla
	g. Drafting notice of EGM for Winding up of Company	
0 1 2 9	h. Drafting E-voting notice of AGM	
	i. Declaration by Director to Company under section 164(2)	
A Family of	2. Demonstration of e filing services regarding Patent,	
Commence Viv	Copyright, Trademarks and Design on http://ipindia.gov.in	
	a. Drafting of Patent License Agreement	
	b. Drafting of notice of Patent Infringement	
	c. Drafting of notice regarding Copyright Infringement	
	d. Drafting of notices in case of infringement of Trade mark	
	and Design	
Dodggogu		, o rle
	Lectures, Group discussions, Seminars, Case studies, Field w	
	 Datta, R., & Das, M. N. (2018). De Souza's Conveyancing (13 Eastern Law House. 	s Euj.
	2. Gower, L. C. B., & Davies, P. L. (2012). <i>Principles of Modern Co</i>	mnanı
]	Law (9 th Ed). Sweet and Maxwell.	inpuny
	3. Jena, K. N. (2005). <i>Intellectual Property Rights,</i> Globalisation	on and
]		on and
Reference/	Global Relations (1 st Ed). Abhijeet Publications, Delhi.	mann's
Readings:	4. Kapoor, G., & Dhamija, S. (2018). <i>Company Law</i> (21 st Ed). Taxi	111011115
	University Edition. 5. Kuchhal, M.C. (2012), Modern Indian Company Law (28th Ed	4) Ch~:
	 Kuchhal, M.C. (2013). Modern Indian Company Law(28th Ed. Mahavir Book Donot 	aj. Siiri
	Mahavir Book Depot.	
	6. Kumar, A. (2022). <i>Corporate Laws</i> (11 th Ed.). Taxmann's.	
	7 Narayanan D (2020) Intellectual Drawarty Law (2rd Ed) East-	rn I a
	 Narayanan, P. (2020). Intellectual Property Law (3rd Ed). Easte House, Kolkata, New Delhi. 	rn Law

	8. Narsimha Rao, A. V. (2005). <i>Law of Patents Concepts and Cases</i> . ICFAI University Press.
	9. Ramaiy, A. (2020). <i>A Guide to Companies Act</i> (19 th Ed). LexisNexis, Wadhwa and Buttersworth.
	10. Shanbhogue, K. V. (2018). <i>Company Resolutions, Notices, Meetings and Minutes</i> (14 th Ed). Bharat Law House, New Delhi.
	11. Sharma, J. P. (2020). <i>An Easy Approach to Corporate Law</i> (4 th Ed). Ane Books Pvt. Ltd., New Delhi.
	12. Singh, A. (2018). <i>Introduction to Company Law</i> (17 th Ed). Eastern Book Company.
	13. Wadhera, B. L. (2016). <i>Intellectual Property Law</i> (5 th Ed). Universal Publishing Co. Pvt. Ltd, Delhi.
Course Outcomes:	After completion of this course, the learners will be able to:
	1. Understand the regulatory framework of companies
	2. Describe the procedure of management of companies
	3. Analyse the procedure of registration, and remedies in case of
	infringement of Intellectual Property Rights
	4. Draft documents relating to management of companies and







Course Code: COM-223

Title of the Course: Business Statistics II (VET)

Pre-requisites	PIMIO	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to provide students with the foundat probabilistic and statistical analysis. To enable learners to understand and demonstrate differential between various discrete and continuous probability distribution random variables. To enable learners to demonstrate understanding of parametric/ non-parametric statistical tools and its application inferential statistics. To enable learners to apply correlation and regression anal predictive modelling in business forecast and examining hidata. 	ference ution of various tions in ysis for
UNIV	6/12/8/10	No. of Hours
Faura Tar	Unit 1: Elementary Probability Theory Permutations: Definition, Formula, Permutation with repetition Combinations: Definition, formula, Properties. Probability: Elements of Probability-Random Experiments, events, definition of probability, conditional probability, Baye's theorem.	15 hours
	Unit 2: Probability Distribution functions and Normality Random Variables- Definition, Probability distribution, Mathematical expectation. Theoretical Distribution - Binomial, Poisson and Normal Distribution, Determining sample size Parametric and non-parametric tests.	15 hours
Content:	Unit 3: Estimation and Testing of Hypothesis Estimation- Sampling distribution, Standard error, Sample mean and Sample proportion, confidence limits, population mean and population proportion. Test of Hypothesis: Procedure for testing of hypothesis, Null and Alternate hypothesis, Type I and Type II error, critical region, level of significance, One-tailed and two-tailed test, Determining sample size. Parametric tests- Test of significance for large samples (Population mean and proportion, difference of means and proportion).	15 hours
	Unit 4: Inferential Statistics Test of significance for small samples (t-test for population mean and difference of means). One-way Analysis of Variance (ANOVA) Non-parametric tests: Chi-square test, Mann-Whitney U-test, Kruskal-Wallis test.	15 hours

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 Anderson David R., Sweeney Dennis J., Williams Thomas A., Camm Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Jeffrrey W. (2021), Statistics for Business and Economics, Cengage Learning. Cooper Donald R. and Schindler Pamela S. (2013), Business Research Methods (12th Edition), McGraw Hill. George Argyrous (2011), Statistics for Research: With a Guide to SPSS, SAGE Publications. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Publishing House. Harris Jenine K. (2020), Statistics with R: Solving Problems Using Real-World Data, SAGE Publications Inc. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Introductory Business Statistics, OpenStax. Levine David, Stephan David and Szabat Kathryn (2016), Statistics for Managers using Microsoft Excel (8th Edition), Pearson Education. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Press.
	After completion of this course, the learners will be able to:
Course Outcomes:	 Demonstrate concepts of probability and its applications in a business context using both technical and non-technical language Understand discrete and continuous random variables and be able to
	use their distributions to compute probabilities 3. Use hypothesis testing as a tool for statistical decision making in a
	business context.4. Understand the difference between parametric and non-parametric tests and identify appropriate tool based on a statistical hypothesis.



विमा विश

Course Code: COM-300

Title of the Course: Indian Economy

Duo voquisitos		
Pre-requisites for the Course:	Nil	
joi the course.	Objectives of the Course are:	
	1. To introduce students to the fundamental characteristics	of the
	Indian Economy.	or the
Course	To analyze different facets of the Indian Agricultural Sector.	
Objectives:	3. To identify issues of the Industrial Sector in India.	
	4. To evaluate the contribution of the Service Sector and underst	and the
	process of market integration with world markets.	aria tire
	process of market megration with world markets.	No. of
	UNIVER	Hours
	Unit 1: Introduction to Indian Economy	15
	Meaning of economic growth and economic development.	6
AND I	Indicators of economic development. Characteristics of the	2
(69AT (20A)	Indian Economy: India's Population demographics (Population	100
27 Marion Colons	size and growth rate, rural-urban distribution, gender	213
4 (CO) 4	composition, literacy rate, infant mortality rate, age structure,	
0 4 9 10	demographic dividend); General Issues – Inflation,	超/5
345 1116	Unemployment, Income Inequalities, Poverty, Regional	
Way and the same of the same o	disparities, Migration, Brain drain, Reverse brain drain, informal	973
Company De	employment. Human Development Index (HDI) -Concept,	2
	Dimensions of HDI, Value and India's rank in the HDI. Sectoral	
	Composition of GDP.	
	Unit 2: Agricultural Sector in India	15
	Significance of Agriculture to the Indian Economy; Agricultural	
Content:	Productivity (Meaning, causes of low agricultural productivity	
content.	and measures); Agricultural Marketing (Meaning, Problems and	
	corrective measures – e-NAM, regulated markets, co-operative	
	marketing, MSP, PDS); Financial Support to Agriculture – Role of	
	the Central Government, State Government and NABARD,	
	Unorganized sources of agricultural credit; Farmers Suicides-	
	causes; National Food Security Act 2013 (Rationale and	
	features), Green Revolution and Gene Revolution (Concepts).	
	Unit 3: Industrial Sector in India	15
	Significance of the Industrial Sector to the Indian Economy;	
	Industrial Policies – Industrial Policy Resolution of 1956 (in brief)	
	and the Industrial Policy Resolution-1991 (Features and	
	appraisal; Competition Act of India (2002)-features; MSMEs -	
	Definition, Role, Problems and recent corrective measures; Brief	
	evaluation of the Industrial Sector (achievements and	
	challenges); Concept of Industry 4.0 and Industry 5.0; Make in	

	India, Skill India, Start-Ups (Policies), Index of Industrial Production (IIP).	
	Unit 4: Services and External Sector in India	15
	Service Sector: Significance of the Service Sector; Composition	
	of the Service Sector – Health, Education, Financial Services, IT	
	enabled Services, Energy, Tourism, Transport (Role of each);	
	Achievements and challenges of the Services Sector in India. External Sector: Importance of foreign trade to the Indian	
	economy; Composition, Direction and Trends in India's exports	
	and imports of goods and services.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ork
	1. Agrawal A N & Agarwal M K (2019) Indian Economy: Problem	ems of
	Development and Planning, New Age International Publisher	s, New
	Delhi.	
	2. Datt Gaurav & Mahajan Ashwani (2022). <i>Indian Economy</i> . S. Cl	nand &
Reference/	Company, New Delhi.	D - II-:
Readings:	3. Dhingra, Ishwar C (2019). <i>Indian Economy</i> . Sultan Chand, New	Deini.
	4. Economic Survey of India (Latest)	anomu.
	5. Puri, V.K., Misra, S.K. and Bharat Garg (2023). <i>Indian Eco</i> Himalaya Publishing House, Mumbai.	ononiy.
GUNVERS	6. Uma Kapila (2022) <i>Indian Economy: Performance and P</i>	Policies
	Academic Foundation.	oneres,
6 (XXX) 0	After completion of this course, the learners will be able to:	
O A G	1. Understand the fundamental features of the Indian Economy.	A / B
AP IN K	2. Analyze and evaluate different facets of the Agricultural Se	ctor in
Course	India in terms of productivity, marketing and finance.	
Outcomes:	Identify the issues affecting the Industrial Sector and asse implications of Policy changes.	ess the
	4. Understand and examine the contribution of the Services Se	ctor to
	the Indian Economy and India's integration with the world n	narkets
	respectively.	



Course Code: CFA-301

Title of the Course: Advanced Corporate Accounting

Pre-requisites	CIMILE .	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To prepare financial statements of joint stock companies within the framework of Ind AS. To understand the concept of underwriting and calculation of underwriting commission for shares and debentures. To understand the procedure of liquidation of Joint Stock Companies. To understand the concept of redemption of debentures and to familiarise with the procedures and methods of redemption of debentures 	
	169/11/20	No. of Hours
Content:	Unit 1: Advanced Company Final Accounts Preparation of financial statements as per Companies Act 2013. AS 1 in relation to final accounts of companies. Adjustment for Closing Stock, Depreciation, Outstanding expenses and income, Prepaid expenses and Pre received income, Proposed Dividend and Unclaimed Dividend, Managerial remuneration on Net Profit before tax, Transfer to Reserves, Bad debt and Provision for bad debts, Calls in Arrears Buy back of shares, Bonus issue and income tax assessment. (Preparation of Final Accounts in Vertical Format Schedule III, Part II of the Companies Act, 2013) Unit 2: Underwriting of Shares & Debentures Introduction, Underwriting, Underwriting Commission, Provisions of Companies Act with respect to Payment of underwriting commission, Underwriters, Sub-Underwriters, Brokers and Manager to issues, Brokerage and Fees, Types of underwriting, Abatement Clause Marked, Unmarked, full and partial underwriting and Firm-underwriting applications, Liability of the underwriters in respect of underwriting contract. SEBI Guidelines. (Practical problems should include journal entries in the books of the company and statement showing liability of the underwriters)	15
	Unit 3: Liquidation of Companies Meaning of liquidation or winding up Preferential payments Overriding preferential payments, preparation of statement of affairs, deficit / surplus account and Liquidator's final statement of account. (Practical problems should cover preparation of Statement of affairs, deficit/surplus account and liquidators' final statement of accounts)	15

	Unit 4: Padamation of Dahantures	15
	Unit 4: Redemption of Debentures Concept, Sources of finance, Methods of Redemption of	13
	·	
	Debentures - Sinking Fund, Insurance Policy, Own Debentures	
	and Convertible Debentures method (excluding ex-interest/cum-	
	interest). Journal Entries and Ledger Accounts regarding	
	redemption of debentures. (Practical problems should cover	
	redemption of debentures under Drawings method, Sinking fund	
	method, insurance policy method, conversion of debentures and	
_	own debentures)	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	
	1. A. Mukherjee & M. Hanif, Modern Accountancy (Vol. II) McGra	w hill
	Education (India) Pvt Ltd.	
	2. M C, Grewal T S, Gupta S C, Advanced Accounting, (Vol.I), S Cha	and &
	Co Pvt Ltd Publishers, New Delhi.	
	3. Monga, J. R., & Ahuja, G. Advanced Accounting (Vols. I, II). Noice	da:
	Mayoor Paperback.	
Reference/	4. Paul, S. K. Accountancy (Vols. I, II). Calcutta: New Central Book	Agency.
Readings:	5. R.L.Gupta, M. Radhaswamy (2021), Advanced Accountancy (Theory,
neuumgs.	Method, Application),Sultan Chand & Sons Educational Pub	lishers,
G. D	New Delhi.	2
CONTROL OF THE PARTY OF THE PAR	6. S.P. Jain & K.L. Narang, (2021), Advanced Accounting (Vol.II) Co	rporate
May Come	Accounting, Kalyani Publishers.	30 PS
(P) (La) (SPX) (P	7. Shukla, M., Grewal, T., & Gupta, S. Advanced Accounts. New D	elhi: S.
h so A t	Chand & Co.	A / 6
SAP MALE	8. Tulsian, P. C. Accountancy. New Delhi: S. Chand & Co.	45
(1) Marie	After completion of this course, the learners will be able to:	
Tagrada Victoria	1. To prepare company final accounts in accordance with Compar	nies Act
	2013 under Schedule III, Part II as per IND AS.	
Course	2. To know the concept of underwriting and have a practical expo	sure on
Outcomes:	calculation of underwriting commission on shares and debenti	ures.
outcomes.	3. To gain in-depth knowledge pertaining to procedure and mec	hanism
	upon liquidation of Joint Stock Companies.	
	4. To understand the concept of redemption, procedures rela	ated to
	redemption of debentures and methods of redeeming debent	ures.
	A/07=139NA	



Course Code: COM-302

Title of the Course: Direct Tax - I

Pre-requisites	A TINUS	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the basic concepts of Income Tax enable learners to determine residential status and scope Income. To familiarize learners with the provisions of computation of from salaries. To familiarize learners with the provisions of computation of from house property. To familiarize learners with the provisions of computation incomother sources. 	of Total income income
	39/	No. of
Content:	Unit 1: Introduction to Income Tax Act, 1961 Definitions & Basic Concepts: Income-u/s 2(24), Person -u/s 2(31), Assessee- u/s 2(7), Assessment- u/s 2(8), Assessment Year- u/s 2(9), Previous Year- u/s 3, Business- u/s 2(13), Company -u/s 2(17), Gross Total Income u/s. 80 (B) (5), Permanent Account Number (PAN)-u/s 139A. Residential Status & Scope of Income: Basis of Charge, Residential Status in India u/s 6: Sections 6(1), 6(6)(a), 6(2), 6(6)(b), 6(3), 6(4). Scope of Total Income u/s 5, Apportionment of Income between spouses governed under Portuguese Civil Code u/s5A. Exemptions & Exclusions u/s 10: Agricultural Income [Section 10(1)] Amount received by a member of the HUF from the income of the HUF, or in case of impartible estate out of income of family estate [Section 10(2)] Share of profit received by a partner from the firm [Section 10(2A)] Interest to non-residents [Section 10(4)] Amount paid on life insurance policy [Section 10(10D)] House rent allowance [Section 10(13A)] Prescribed allowances or benefits [Section 10(14)] (Conveyance, Daily, Uniform, Helper, Research, Transport, Travelling, Children Education Allowance, Children's Hostel Expenditure Allowance)	Hours 15

	Daily allowance to a Member of Parliament [Section 10(17)]	
	Unit 2: Computation of Income from Salaries	15
	Sections 15, 16 & 17 Inclusive of allowances (exclusive of	
	valuation of perquisites)	
	Unit 3: Computation of Income from House Property	15
	Definition of Annual Value u/s. 2(2), Sections: 22, 23, 24, 25,	
	25(AA), 25(B), 26, 27	
	Unit 4: Computation of Income from Other Sources	15
	Section 56,57,58	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
	1. Ahuja, Girish and Ravi Gupta, Systematic Approach to Incor Bharat Law House, Delhi.	
	2. Gaur V.P., & Narang.D.B., <i>Income Tax Law & Practice</i> , Publications.	Kalyani
	3. Hariharan.N., Income Tax Law & Practice Vijay Nicole Imprints	Pvt.Ltd.
	4. Manoharan T.N., Direct Tax Laws, Snow White Publications,	
	5. Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan , Ag	ra
Reference/	6. Pagare D., Income Tax Law & Practice, Sultan Chand & Sons, Ne	w Delhi
Readings:	7. Prasad B., Income Tax Law & Practice, Wishwa Prakashan	
GIND	8. Relevant Bare Acts	
(269) T (30)	9. Singhania V.K. Students' guide to Income Tax , Taxmann Publica	787713
6 Cass	10. Singhania V.K., & Singahania K., <i>Direct Taxes Law & Practice</i> , Tay Publications.	axmann
	11. Singhania, Vinod K., & Monica Singhania, Student's Guide to Tax, University edition, Taxmann Publications Pvt. Ltd., New De	Martin //
(1)	Note: Latest Editions relevant to the Assessment year.	
Commence De De	After completion of this course, the learners will be able to:	2
10	1. Understand the basic concepts of income tax, residential sta	tus and
	scope of total income.	
Course	2. Understand the provisions of computation of income from sala	ries.
Outcomes:	3. Understand the provisions of computation of income from	house
	property.	
	4. Understand the provisions of computation of income from	n other
	sources	



Course Code: COM-303

Title of the Course: Research Process

Dro roguisitos	(3-5)	
Pre-requisites	Nil	
for the Course:		
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of research in business problems. To acquaint learners with methods of data collection. To familiarize learners with the process of research. To enable learners to understand ethical issues in research. 	solving
		No. of Hours
AINVA	Unit 1: Introduction to Research Research: Meaning, Objectives, Types, Approaches, Research Methods Vs. Methodology, Criteria of Good Research, Problems encountered by researchers in India	15
Content:	Unit 2: Research Process Research Problem Identification; Literature Review: Introduction, Steps; Research Gaps; Research Questions; Research Objectives; Research Design: Need, Types; Sampling Design; Data: Meaning, Types, Methods of Data Collection; Introduction to Data Analysis; Introduction to Questionnaire Designing; Introduction to Sampling and Sampling Techniques; Report Writing; Ethical Issues: Plagiarism, Falsification, Fabrication	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
Reference/ Readings:	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods (11th Ed). Tata McGraw Hill. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Himalaya Publishing House. Jackson, S. L. (2020). Research Methods and Statistics: A Critical Thinking Approach (5th Ed). Cengage. Kothari, C. R., & Garg, G. (2019). Research Methodology: Methods and Techniques (4th Ed). New Age International Publishers. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N. (2020). Research Methodology. Himalaya Publishing House. 	
Course Outcomes:	After completion of this course, the learners will be able to: 1. Comprehend the significance of research in solving business process. 2. Elaborate the methods of data collection 3. Apply the research process in examining research problems. 4. Discuss the ethical issues in research.	oblems.

Course Code: CFA-321

Title of the Course: Principles and Practice of Auditing (VET)

Pre-requisites	Anna	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with the basics of auditing and audit pro 2. To familiarize learners with internal control systems, vouc verification 3. To familiarize learners with company audit and reporting fran 4. To impart knowledge of Audit of Service Units & Developm Auditing.	ching &
	PUNIVES	No. of Hours
Content:	Unit 1: Introduction and Process Evolution of audit, Meaning and Definition, Scope of Auditing, Auditing v/s Accounting, Objectives of Auditing — Primary & Secondary, Various classes of audit (Based on authority & time), Qualities of an Auditor, Basic Principles governing an audit, Benefits of Auditing, Audit Process: Audit Planning, Audit Programme, Audit evidence, Working Papers, Audit Note Book. Unit 2: Internal Control, Vouching and Verification Internal Control: Meaning — Nature and Objectives of Internal Control System, Procedure for Evaluation of Internal Control System, Methods for evaluation of internal control system, Internal Check — Meaning, objectives, merits and demerits, Internal Audit — Meaning and Significance.	15
content.	Vouching and Verification: Vouching – Meaning and objectives, General procedure for vouching, Vouching of Nominal Accounts, Verification v/s Vouching, Verification – meaning and objectives, General Procedure for Verification, Verification of Personal and Real Accounts	
	Unit 3: Company Audit Eligibility, Qualifications and Disqualifications of Auditors, Provisions for Appointment & Removal of company auditors, Remuneration of Auditors, Powers and Duties of auditors, Liabilities of Auditor, Reporting requirements under the Companies Act, 2013 including CARO, Audit Report: Meaning, Steps in preparation of Audit Report, Types of Audit Reports.	15

Unit 4: Audit of Service Units & Developments in Auditing	15
Audit of Banking Companies, Audit of Insurance Companies,	
Audit of Co-operative Societies, Audit of Local Self Government,	
Audit of Educational Institutions, Forensic Audit, Tax Audit, GST	
Audit, ESG Audit, Peer Review.	
Lectures, Group discussions, Seminars, Case studies, Field w	ork/
1. Gupta, K. (2004). Contemporary Auditing. Tata McGraw-Hill.	
2. Jha, A. (2013). Students Guide to Auditing & Assurance. Tax	mann's
Publications Pvt. Ltd.	
3. Kumar, R., & Sharma, V. (2015). Auditing Principles and Practi	ice. PHI
Learning.	
4. Pagare (2004) D. Principles & Practice of Auditing. Sultan Cha	nd and
Sons.	
5. Saxena, R.G. (2022). Principles and Practice of Auditing. Hi	malaya
Publishers.	
6. Sharma, S.D. (2006). Auditing Principles and Practice. Tax	mann's
Publications Pvt. Ltd.	
7. Sharma, T.R. (2015). Auditing Principles & Problems. Sahitya	Bhavan
Publications.	
8. Shekhar, K.C., & Shekhar, L. (2012). Auditing. Vikas Publishing	House
Pvt. Ltd.	
9. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). A Ha	ndbook
of Practical Auditing. S. Chand & Co.	
After completion of this course, the learners will be able to:	A / H
1. Understand the basics of auditing and audit processes	
2. Evaluate internal control systems of organisations and p	erform
vouching and verification	
11 001111//	S
	 Audit of Banking Companies, Audit of Insurance Companies, Audit of Co-operative Societies, Audit of Local Self Government, Audit of Educational Institutions, Forensic Audit, Tax Audit, GST Audit, ESG Audit, Peer Review. Lectures, Group discussions, Seminars, Case studies, Field w. 1. Gupta, K. (2004). Contemporary Auditing. Tata McGraw-Hill. 2. Jha, A. (2013). Students Guide to Auditing & Assurance. Tax Publications Pvt. Ltd. 3. Kumar, R., & Sharma, V. (2015). Auditing Principles and Practice. Learning. 4. Pagare (2004) D. Principles & Practice of Auditing. Sultan Chasons. 5. Saxena, R.G. (2022). Principles and Practice of Auditing. Hi Publishers. 6. Sharma, S.D. (2006). Auditing Principles and Practice. Tax Publications Pvt. Ltd. 7. Sharma, T.R. (2015). Auditing Principles & Problems. Sahitya Publications. 8. Shekhar, K.C., & Shekhar, L. (2012). Auditing. Vikas Publishing Pvt. Ltd. 9. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). A Hadof Practical Auditing. S. Chand & Co. After completion of this course, the learners will be able to: 1. Understand the basics of auditing and audit processes 2. Evaluate internal control systems of organisations and prouching and verification 3. Evaluate performance of companies by analysing audit report



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Course Code: COM-361

Title of the Course: Internship

Pre-requisites	Sunva .	
for the Course:	Nil	
	Objectives of the Course are:	
Course	1. To provide basic work experience in the industry.	
Objectives:	2. To enable learners to identify their areas of interest.	
	3. To improve self-confidence and develop basic skills required for	
	Fauraux 12	No. of Hours
Overview:	An internship is a valuable opportunity and a professional learning experience for college students to gain practical, real-world experience in their field of study while still pursuing their education. It serves as a bridge between academic learning and professional practice, offering students a glimpse into their future careers and helping them develop essential skills and competencies. In this 2-Credits Internship of 60 hours, students will be introduced to practical work environment and basic work assignments in related areas of commerce. It will enable the students to contrast theoretical knowledge in practical situations. The internship will also help develop basic skills required for a job, improve self-confidence and interpersonal skills.	60 Hours
Pedagogy:	Industrial Internship, Work Assignments, Experiential Learning, Self-Study Report	
Course Outcomes:	After completion of this internship, the learners will be able to: 1. Understand the practical work environment of a firm. 2. Contrast theoretical learning in practical situations by accomplishing the tasks assigned. 3. Assess interest and abilities in their field of study. 4. Develop self-understanding, self-confidence, and interpersonal skills.	

Course Code: COM-304

Title of the Course: International Economics

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To highlight the subject matter of International Economics at the students to identify the factors influencing international t To appreciate the components of BOPs and transactions in the exchange market. To know the various trade barriers, forms of economic integrat WTO agreements. To focus on the determinants of foreign investment and various modes adopted by the MNCs. 	rade. foreign ion and
		No. of Hours
	Unit 1: International Economics Meaning and Scope of International Economics, Economic Classification of Countries-Low income, High income and Middle income (World Bank Atlas Method). International trade: meaning and features. Factors influencing international trade-Absolute Cost Advantage, Comparative Cost Advantage, Factor Endowment, Intra-industry, Technological gaps and Product Cycle. Terms of Trade and Gains from international trade.	15
Content:	Unit 2: Balance of Payments and Foreign Exchange Balance of Payments: meaning, structure, disequilibrium in the balance of payments-meaning and causes, measures for correcting disequilibrium -Exchange depreciation, Devaluation, Exchange Control and Trade Measures (Export promotion and Import substitution), India's Balance of Payments-Present Position, Concept of Capital Account Convertibility. Foreign Exchange: Meaning, Meaning and functions of foreign exchange market-Transfer, credit and hedging, foreign exchange ratemeaning, types of transactions in the foreign exchange market-Spot, Forward, Futures, Options, Swap and Arbitrage.	15

	Unit 2. International Trade Delian Fearancie Internation and	1 Γ
	Unit 3: International Trade Policy, Economic Integration and	15
	Protectionism and Free trade-meaning, Trade barriers: Tariffs meaning and types (Specific, Ad valorem and combined) Non-tariff barriers - Voluntary Export Restraints, International Cartels, Anti-dumping duty, Export subsidies, Administered Protection. Economic Integration: meaning, Objectives, Forms of economic integration (Preferential Trade Arrangements, Free Trade Area, Customs Union, Common Market, Economic Union). European Union (EU), G20. World Trade Organization (WTO)-Objectives, Agreement on Agriculture (AoA), Trade Related Investment Measures (TRIMs), General Agreement on Trade in Services (GATS) and Trade Related Intellectual Property Rights	
	(TRIPs)	
	Unit 4: International Investment and Multinational	15
	Corporations	
	Foreign Investment: meaning, types (Foreign Direct Investment	
	and Foreign Portfolio Investment) and determinants.	
	International Financial Instruments: American Depository	
FUNIVA	Receipts (ADRs), Global Depository Receipts (GDRs) and Indian Depository Receipts (IDRs), Multinational Corporations-	
	meaning, Entry modes adopted by Multinational Corporations-	130
	Licensing, Franchising, Joint Ventures, Mergers and Acquisitions,	18/2
	Wholly Owned Subsidiaries (meaning, advantages and	
	disadvantages).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Tagram Viv	1. Bharati V. Pathak (2014), Indian Financial System, Pearson	
	Education India.	
	2. Bharati V. Pathak (2018), Indian Financial System, 5/e Pearso	n
	Education India.	
	3. Carbaugh, R (2018), International Economics, (17 th ed), Cenga Learning	ge
	4. Cherunilam, Francis (2020), International Economics, (6	5 th ed),
Reference/	 McGraw Hill Education (India) Private Ltd., Chennai Dominick Salvatore (2020), International Economics, (13th ec Wiley & Sons, Inc. 	d), John
Readings:	6. Gaurav Datt & Ashwani Mahajan (2016), Indian Economy, (7	2 nd ed),
	S. Chand & Company Pvt. Ltd. New Delhi. 7. Government of India. (Latest). <i>Economic Survey of India</i> .	
	7. Government of India. (Latest). Economic Survey of India. 8. K. Aswathappa (2019), Essentials of Business environmen	t (Tevt
	Cases &Exercises), (15th Revised ed), Himalaya Publishing	•
	Mumbai	,
	9. Krugman, Obstfeld, Melitz (2018), International Economics: Ti	heory
	and Policy, (11 th ed), Pearson	•
	10. P. Subba Rao (2017), International Business (Text and Case	es), (4 th
	Revised ed), Himalaya Publishing House, Mumbai	

	11. Peter I. Hajnal (2019), The G20: Evolution, Interrelationships,
	Documentation, (2 nd Revised ed), Routledge.
	12. RBI Bulletins
	13. Reserve Bank of India, Balance of Payments Manual for India
	14. Sumati Varma (2021), <i>International Business</i> , 2 nd Edition, Pearson
	India Education Services Pvt. Ltd.
	15. V.K. Puri and S.K. Misra (2019), Indian Economy, (37th Revised
	&Updated ed), Himalaya Publishing House, New Delhi
	After completion of this course, the learners will be able to:
	1. Define the subject matter of international economics and spell out
	the emerging economic and business scenario.
Course	2. Classify various trade restrictions and summarize the integration
Outcomes:	efforts at the international level.
	3. Identify the present position of India's BOPs and develop an
	understanding of the transactions in foreign exchange market.
	4. Analyze the determinants of foreign investment and various entry









Course Code: CFA-305

Title of the Course: Financial Reporting and Sustainability Practices

Pre-requisites	FUNIVA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To understand the concept of financial reporting and compreh role of regulatory bodies for Financial Reporting. To apply knowledge of practical applications of accounting stawith a focus on key standards such as AS-9, AS-10, AS-16, and To familiarize learners with transition to Ind-AS and IFRS. To understand the ethical dilemmas of Sustainability Practical Corporate Reporting. 	ndards, I AS-20.
	UNIVER	No. of
	V-0/1	Hours
Tauri and Sandanian Sandan	Unit 1: Introduction to Financial Reporting Meaning and Purpose of Financial Reporting, Users of financial information, Qualitative Characteristics of Financial information, Types of financial reporting, Interim Reporting. Role of regulatory bodies-Ministry of Corporate Affairs (MCA), Securities and Exchange Board of India (SEBI), Institute of Chartered Accountants of India (ICAI) and National Financial Reporting Authority (NFRA). Provisions of Companies Act 2013 with respect to reporting. IFRS: Meaning and Purpose, Fair Value concept (theory)	10
Content:	Unit 2: Accounting Standards in India Accounting Standards: Meaning and Purpose, Overview of Accounting Standards, Mechanism for Setting Standards Framework for preparation and presentation of Financial Statements, Concepts and practical problems on Revenue Recognition (AS-9), Property, Plant and Equipment (AS-10), Borrowing Costs (AS-16) and Earnings Per Share (AS-20). Difference between Indian GAAP and US GAAP, Guidance notes.	15
	Unit 3: Transition to Ind AS and IFRS-Converged Reporting	15
	Transition from Indian GAAP to Ind AS, IFRS-Converged Ind AS-An overview, Difference between IFRS and Ind AS, Concepts and practical problems on Ind AS 108 - Operating Segments, Case Study on Ind AS 1- Presentation of Financial Statements	

Unit 4: Sustainability Practices in Corporate Reporting

Meaning and benefits of Sustainability, Sustainability Reporting: Meaning and key components, Development of Business Responsibility and Sustainability Report (BRSR) and overview of BRSR Lite, An overview of facilitators of sustainability reporting at global level: Global Reporting Initiative (GRI), Sustainability Accounting Standards Board (SASB), International Sustainability Standards Board (ISSB), Triple Bottom Line reporting: People, Planet and Profit, Environmental, Social and Governance (ESG) reporting - meaning and key components, Corporate Social Responsibility (CSR) reporting as per Sec 135 of the Indian Companies Act, 2013, Share value-based reporting, Concept of Integrated Reporting.

Pedagogy:

Lectures, Group discussions, Seminars, Case studies, Field work

- Alexander, D., Jorissen, A., Hoogendoorn, M. N., Mourik, C. v., Kirwan,
 C. (2020) *International Financial Reporting & Analysis*. Austria: Cengage Learning.
- 2. Alibhai, S. (2023). *Interpretation and Application of IFRS Standards*. United Kingdom: Wiley.
- 3. Corporate Social Responsibility and Sustainable Development: Strategies, Practices and Business Models. (2021). India: Taylor & Francis.
- 4. Corporate Social Responsibility in India: Cases and Developments after the Legal Mandate. (n.d.). Germany: Springer International Publishing.
- 5. Elliott, B., Elliott, J. (2022). *Financial Accounting & Reporting*. United Kingdom: Pearson Education.
- 6. Financial Reporting and Analysis. (2020). (First Edition): Sultan Chand & Sons.

7. Harrison, W. T., Horngren, C. T., Thomas, C. W., Tietz, W. M., Suwardy, T. (2017). *Financial Accounting: International Financial Reporting Standards*. Germany: Pearson.

- 8. Joshi, S., Kansil, R. (2023). Looking at and Beyond Corporate Governance in India: A Journey of Three Decades of Reforms. Germany: Springer Nature Singapore.
- 9. Nayak, P., Kayarkatte, N. (2022). Sustainability Reporting in India A Study of Infosys Sustainability Reports. (n.p.): SSRN.
- 10. Picker, R., Clark, K., Dunn, J., Kolitz, D., Livne, G., Loftus, J., vander Tas, L. (2019). *Applying IFRS Standards*. United Kingdom: Wiley.
- 11. Rezaee, Z., Tsui, J., Cheng, P., Zhou, G. (2019). *Business Sustainability in Asia: Compliance, Performance, and Integrated Reporting and Assurance*. United Kingdom: Wiley.
- 12. Shukla, A. (2017). Sustainable Development & Sustainability Reporting Practices in India. (n.p.): SSRN.
- 13. Taxmann's Ind AS Ready Reckoner Updated & Amended Reference Manual with Practical & Lucid Explanations, Illustrations, Process Flow Charts & FAQs, to Decode Complex Ind AS for Professionals.



Reference/ Readings:

(2021). (n.p.): Taxmann Publications Private Limited. 14. Taxmann's Indian Accounting Standards (Ind AS) – Covering Amended, Updated & Complete Text of the Ind AS along with Guide to Ind AS [Definitions, Applicability, Exemptions, etc.]. (2023). (n.p.): Taxmann Publications Private Limited. 15. Taxmann's ESG & BRSR Reporting - Dedicated guide providing a comprehensive overview of key concepts, practice and challenges combining insights and perspectives. (2023). (n.p.): Taxmann Publications Private Limited. 16. Taxmann's Illustrated Guide to Indian Accounting Standards (Ind AS) - Comprehensive commentary with process flow diagrams, illustrations, comparative analysis, definitions & application guidance etc. (2023). (n.p.): Taxmann Publications Private Limited. 17. Taxmann's Students' Guide to Ind ASs [Converged IFRS] - Most updated & amended study material covering Ind AS in a simple language with examples/case studies | CA/CMA Final | Nov. 2023 Exam. (2023). (n.p.): Taxmann Publications Private Limited. After completion of this course, the learners will be able to: 1. Explain concept of financial reporting and understand the role of Course regulatory bodies in financial reporting. **Outcomes:** 2. Understand the practical applications of accounting standards. 3. Comprehend the transition to Ind-AS and IFRS. 4. Classify and understand various types of financial reporting.



Course Code: COM-306

Title of the Course: Direct Tax - II

Pre-requisites	And	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To familiarize learners with the provisions of computation of prof gains from business or profession. 2. To familiarize learners with the provisions of computation of incompanies of the provisions of computation of professions.	
		No. of Hours
	Unit 1: Computation of Profits & Gains of Business or Profession Sections: 28,29,30,31,32 (excluding Depreciation Rates), Section 36, Section 37(1) - General Deduction, Section 37(2B) - Advertisement Expenses in Souvenir etc. of a political party, Section 40(a), 40A (2), 40A (3), Section 43(B) - Disallowance of unpaid liabilities, Section 44AD,44 ADA & 44AE Unit 2: Computation of Capital Gains Definition of Capital Asset u/s. 2(14), Transfer u/s. 2(47). Sec. 45, 47, 48. Exemption's u/s 54, 54B, 54EC & 54 F.	15
Content:	Unit 3: Total Income and Computation of Tax Liability Permissible Deductions under Chapter VI-A - Sections 80 C, 80CCC, 80CCD, 80 CCE, 80D, 80DD, 80E, 80G, 80TTA, 80TTB, 80U. Computation of Taxable Income and Tax Liability of an Individual Assessee - Computation of Taxable Income, Slab Rates of Income Tax for Individuals, Computation of Tax Liability under Old & New Tax Regime Unit 4: Clubbing of Income, Advance Tax, Filing of Returns & Assessment, Set Off & Carry Forward of Losses Clubbing of Income, Section 60, 64(1)(ii), 64(1)(iv), 64(1)(vi),	15
	64(1)(vii),64(1)(viii) & 64(1A), Advance Tax, Section 210 & 211, Filing of Returns & Assessment of Income, Section 139. 139(1), (3), (4), (5), (9), 140A, 142(1), (2), (3), 143(1), (2), (3), Section 144 (Reassessment not included), Set Off & Carry Forward of Losses, Sections 70, 71, 71B, 72, 73, 74,74A	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork

	1. Ahuja, Girish and Ravi Gupta, Systematic Approach to Income Tax, Bharat Law House, Delhi.
	2. Gaur V.P., & Narang.D.B., <i>Income Tax Law & Practice</i> , Kalyani Publications.
Reference/ Readings:	 Hariharan.N., Income Tax Law& Practice Vijay Nicole Imprints Pvt.Ltd. Manoharan T.N., Direct Tax Laws, Snow White Publications, Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra Pagare D., Income Tax Law & Practice, Sultan Chand & Sons, New Delhi Prasad B., Income Tax Law & Practice, Wishwa Prakashan Relevant Bare Acts Singhania V.K. Students' guide to Income Tax, Taxmann Publications Singhania V.K., & Singahania K., Direct Taxes Law & Practice, Taxmann
	Publications. 11. Singhania, Vinod K., & Monica Singhania, Student's Guide to Income Tax, University edition, Taxmann Publications Pvt. Ltd, New Delhi. Note: Latest Editions relevant to the Assessment year.
	After completion of this course, the learners will be able to:
(C-10)	1. Understand the provisions of computation of Profits & Gains from Business or Profession.
Course	2. Understand the provisions of computation of income from capital gains.
Outcomes:	3. Compute Total Income and Tax Liability thereon.
	4. Understand the provisions of Clubbing of Income, Advance Payment of Tax, Filing of Returns & Assessment and Set Off & Carry Forward Losses.



Commence to

Course Code: COM-307 Title of the Course: Project Number of Credits: 04 Effective from AY: 2023-24

Pre-requisites	G. D.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to analyse business and its environment. To provide opportunity to learners to enhance communication analytical skills impart knowledge of To ensure learners get first hand exposure to societal and in issue. To enable individual/team to develop a practical and concret plan designed to meet desired outcome. 	dustrial
	OR UNIVERS	No. of Hours
Content:	As per Project guidelines issued by Goa University from time to time	15
Pedagogy:	Group discussions, Field work	
Course Outcomes:	 After completion of this course, the learners will be able to: Understand about the Business and Business Environing practice. Discourse real time issues/problems relating to their specialisation and related areas To enhances and helps improve a person's cognitive ability making them sharper and more profound over time Review and reconstruct the contemporary issues in business. 	domain ies and



Course Code: COM-322

Title of the Course: E-Filing of Income Tax and GST Returns (VET)

Pre-requisites	Ginni A	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint students with theoretical concepts of Income Tax To acquaint students with theoretical concepts of Goods and Tax. To equip students with skills for filing of Income Tax and TDS To equip students with skills for filing of GST returns. 	l Services
	(2-6)	No. of Hours
Tagrasion Victorian Victor	Unit 1: Conceptual Framework of Income Tax: Introduction to Income Tax — Basic Terminology, Types of Assessees, Income Taxable under different heads, Basics of Computation of Total Income and Tax Liability, Deductions Available from Gross Total Income under section 80C, 80CCC, 80CCD, 80D, 80DD,80TTA and 80TTB,80U, Permanent Account Number, (PAN) Due Date of Filing of Income Tax Returns. Introduction to the concept of Tax Deducted at Source-provisions in brief relating to advance payment of tax, schedule for deposit of TDS, schedule for submission of TDS returns, prescribed forms for filing of TDS returns, Form 24Q and Form 26Q, exemption from TDS — Form 13, 15G, 15H. Unit 2: Conceptual Framework of Goods and Services Tax: Introduction to basic concepts of GST - Output tax liability of	15
Content:	CGST, SGST, UTGST, IGST, Cess, GST Network, input tax credit utilization, small supplies and composition scheme, schedule for payment of GST and filing of GST Returns, interest/penalty for late/non-filing of returns, payment of GST by electronic ledger – electronic liability register, electronic credit ledger, electronic cash ledger.	45
	Unit 3: E-Filing of Income Tax and TDS Returns Instructions for filing of form ITR-1, ITR-2, ITR-3, ITR-4, ITR-5, ITR-6 and ITR-7, Introduction to Income Tax Portal, Procedure for applying for PAN on Income Tax Portal and Preparation of electronic return (ITR related to relevant assessment year). Instructions for filing of forms 24Q and 26Q and preparing forms 24Q and 26Q for e-filing of TDS returns.	15
	Unit 4: Filing of GST Returns Nature of returns, monthly returns, quarterly returns, annual returns, Instructions for filing of GSTR-1, GSTR-2, GSTR-2A, GSTR-2B GSTR-3B GSTR-4 and GSTR-9.	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Pedagogy: Reference/ Readings:	 Aditya Singhania: Taxmann's GST Practice Manual. Ahuja, Girish and Ravi Gupta, Systematic Approach to Income Tax, Bharat Law House, Delhi. Manoharan T.N., Direct Tax Laws, Snow White Publications, Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra Relevant Bare Acts. Singhania V.K. Students' guide to Income Tax including GST, Taxmann Publications Singhania V.K., & Singahania K., Direct Taxes Law & Practice, Taxmann Publications. Singhania, Vinod K., & Monica Singhania, Student's Guide to Income
	Tax, University edition, Taxmann Publications Pvt. Ltd, New Delhi. 9. V.S Datey. Taxmann's GST Ready Reckoner 10. V.S Datey. Taxmann's Indirect Law and Practice. Note: Latest Editions relevant to the Assessment year.
Course Outcomes:	After completion of this course, the learners will be able to: 1. Understand the basic concepts of Income Tax. 2. Understand the basic concepts of Goods and Services Tax 3. File Income Tax Returns and TDS forms. 4. File Goods and Services Tax returns.







Course Code: COM-400

Title of the Course: Management Accounting

Pre-requisites	0.5	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint Learners with various fundamental concepts and a of Management accounting. To impart knowledge of the various techniques of Managemental Accounting. To Familiarize learners with various applications of technique tools of management Accounting. To enable learners to apply, tools and techniques of MA to faminagerial decision making. 	gement es and
(C=0)		No. of Hours
Content:	Unit 1: Introduction to Management Accounting Introduction — Meaning and emergence of Management Accounting — Characteristics — Scope — Objectives — Need- Importance-Functions of Management Accounting — Relationship between Management and Financial Accounting Management Accounting conventions- Tools and Techniques of Management Accounting — Limitations of Management Accounting- Management information system — Role of Management Accountant, Installation of Management Accounting System- Emerging issues in Management Accounting - Relationship of Management Accounting with Branches of Accounting.	15
	Unit 2: Marginal Costing and its Application in Managerial Decision Making Definition, Assumptions and Uses, Marginal Costing Vs. Absorption Costing, CVP /BEP Analysis, Margin of Safety, Angle of Incidence. Managerial Decision-Making Areas –Profit Planning, Product Decision, Pricing Decisions, Market Decisions. Application of Marginal Costing in Decision Making – Make or Buy – Shut down or Continue – Exploring New Markets, Dropping of product line, Product mix decision- key factors and Export proposal	15

	,	
	Unit 3: Budget and Budgetary Control	15
	Meaning of Budget, Budgeting, Budgetary Control and its use as a	
	management tool, Functions of Budgeting, Difference between	
	Budgets and Forecasts, Stages in Budget Process, Classification of	
	Budget, Various Types of Budgets- Zero Based Budgeting, Activity	
	Based Budgeting, Performance Budgeting, Master Budget.	
	Preparation of Functional Budgets - Sales Budget, Production	
	Budget, Cost of Production Budget, Flexible Budget, Cash Budget.	
	Capital Budgeting - Meaning of Capital Budget, Nature of Capital	
	Expenditure, Objectives of Capital Budgeting, Factors Affecting	
	Capital Budget, Classification of Capital Budgeting projects -Capital	
	budgeting process, Capital budgeting techniques - Non-	
	Discounting Techniques - Payback Period, Accounting Rate of	
	Return, Discounted Method - Net Present Value, Profitability	
	Index, Discounted Payback Period.	
	Unit 4: Standard Costing and Variance Analysis	15
	Standard Costing; Introduction to Standard Costing, Cost	
	Standards and their types, Standard Costing and Budgetary	
	Control, Operation of Standard Costing System, Merits and	
(C)	Limitations of Standard Costing, Establishing Standard Costs,	
ON UNIVERSIA	Standard costs v/s Estimated Cost, variance Analysis, Different	(B)
59/10/19	types of Variances - Cost Variance - Material cost variances, Labour	
6 / Layer /	cost variances and Overhead's variances Sales Variances,	
h Le A	Interpretation, Presentation and Treatment of variances	a /H
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	71 6 7 1
(3)	1. B.M. Lall Nigam and I.C. Jain, (2000) Cost Accounting, Prin	nciples,
Commence To	Methods and Techniques, PHI Pvt. Ltd, New Delhi	
10	2. Bhabator Banerjee, (2021) Cost Accounting –Theory and Practi	ce, PHI
	Pvt. Ltd, New Delhi.	
	3. Colin Dury (2018) Cost and Management Accounting, Thomson	1
	4. Gupta S P (2022) Management Accounting, Sahitya Bhavan	
	5. H. V. Jhamb, H. V. Jhamb, (2011) Fundamentals of Cost Accounting	<i>ng,</i> Ane
	Books Pvt Ltd, New Delhi	
	6. Horngren, Sundem, Stratton (2005) Introduction to Manag	gement
Reference/	Accounting, Prentice Hall	
Readings:	7. Jain S.P & Narang K.L. (2012) Accounting theory and Manag	gement
,	Accounting, Kalyani Publishers	
	8. Jawahar Lal (2021) Accounting Theory and Practice, Himalay	а воок
	Publisher	ı. •
	9. Jawahar Lal, (2009) Cost Accounting, Tata McGraw Hill New Del	
	10. M. N. Arora, (2021) Cost Accounting – Principles and Practice	e, vikas
	Publishing House, New Delhi.	
	11. M.C. Shukla, T.S. Grewal and M.P. Gupta, (2007) Cost Accounting	ig, iext
	and Problems, S. Chand & Co. Ltd., New Delhi	untina
	12. Michael. L.Werner (2004) Introduction to Management Acco	unting,
	Prentice Hall	

	13. Reddy, T.S. & Hariprasad Reddy, Y.(2000) Management Accounting,
	Margham Publications, Chennai
	,
	14. S. N. Maheshwari & S.N. Mittal, (2020) Cost Accounting, Theory and
	Problems, Shri Mahabir Book Depot, New Delhi
	15. S.P. Jain and K. L. Narang, (2012) Cost Accounting, Principles and
	Methods, Kalyani Publishers, Jalandhar
	16. Sharma and Shashi K. Gupta, (2017) Management Accounting, Kalyani
	Publishers
	17. Shashi K. Gupta & R.K. Sharma (2017) Management Accounting
	Principles and Practice, Kalyani Publishers.
	After completion of this course, the learners will be able to:
	1. Explain the basic concepts and functions of management accounting.
Course	2. Apply the technique of Marginal Costing for managerial decision-
Outcomes:	making.
	3. Prepare various budgets for cost control.
	4. Appraise cost control and cost reduction by using standard costing.







Course Code: COM-401

Title of the Course: Stock Market Operations

Pre-requisites	ON UNIVERSE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an overview on the Indian Securities market. To familiarize learners with the trading and settlement med followed by the Indian Stock exchanges. To acquaint the learners to the stock market Indices an computation. To enable learners to explore the risk management and surv 	d their
	systems employed by the Indian stock exchanges.	
	OA UNIVERSIA	No. of Hours
TINVE TO THE PROPERTY OF THE P	Unit 1: Introduction to Capital Markets An overview of Indian Securities Market, Primary Market - Meaning — Functions, Players and Investors – Methods of raising capital in the primary market – IPO issue process- Book building process- Fixed Price Issue- IPO analysis and selection- Detailed study of prospectus -recent trends in the primary market – SEBI measures for the primary market. Secondary Market: Meaning, Functions of Secondary Market, Listing of Securities: Meaning – Merits and Demerits – Listing requirements of NSE, procedure, Delisting, SEBI measures for the secondary market	15
Content:	Unit 2: Trading and Settlement in Indian Stock Exchanges Trading Systems in Indian Stock Exchanges: Indian Stock Exchanges: BSE and NSE — Trading systems— Share groups — Market segments - Market types- order types, and order books — order matching rules and conditions - Bulk deals — Block deals — Short Selling — Margin Trading. Clearing and Settlement Systems in Indian Stock Exchanges - Introduction —Settlement Cycle — Rolling Settlement- Clearing & Settlement Process - Pay in and pay out - Settlement Agencies -Shortages handling — Auctions — Penalties.	15
	Unit 3: Stock Market Indices Stock Market Index – Meaning, Purpose, Consideration in Developing Index, Methodology - Free Float method –Scrip selection criteria – Construction – Broad-based indices, sectoral indices, thematic indices, sustainable indices, Gift Nifty, International financial markets- Global indices.	15

	Unit 4: Risk Management and Surveillance System in Indian 15
	Stock Exchanges
	Risk Management system in BSE &NSE, Margins, Exposure limits,
	Circuit breakers, online surveillance, off-line surveillance, rumor
	verification, risk containment measures, settlement guarantee
	Mechanism, Asset/capital adequacy norms, Inspection of books
	and investigation, Penal Charges, Investor protection, Grievance
	redressal mechanism.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Agarwal, S. (2000). A Guide to Indian Capital Market (1st ed.). Bharat
	Publishers.
	2. Avadhani, V. A. (2017). Investment and Securities Market in India (10th
	ed.). Himalaya Publishing House.
	3. Chandra, P. (2017). Investment Analysis and Portfolio Management
Reference/	(5th ed.). McGraw Hill India.
Readings:	4. Chandra, P. (2021). <i>Investment Analysis</i> (6th ed.). Tata McGraw Hill.
neadings.	5. Fischer, D. E., & Jordan, R. J. (2018). Security Analysis and Portfolio
	Management (7th ed.). Pearson Education India.
	6. NSE. (2022). Capital Market (Dealers) Module, Workbook from NSE
CIND O	Financial Markets: A Beginners' Module.
1/69A	7. Pandian, P. (2012). Security Analysis and Portfolio Management (2nd
- 3/m - 6/19	ed.). Vikas Publishing House Pvt. Ltd.
10 (Lay 5)	After completion of this course, the learners will be able to:
0 4 9	1. Understand the overview of the Indian capital market.
347 1111/	2. Describe the trading, Clearing and settlement systems practiced by
Course	Indian stock exchanges.
Outcomes:	3. Discuss the stock market indices and their computation
	methodology.
	4. Explore the risk management and surveillance system employed Indian
	stock exchanges Stock exchanges



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Course Code: COM-402

Title of the Course: Financial Management

Pre-requisites	A.N.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide fundamental knowledge about the company's finances and management. To enable the students to understand the financial decision-making process to enhance shareholders' wealth. To understand the financial management techniques and apply the methods in financial decision-making. 	
	PINIVE	No. of Hours
Content:	Unit 1: Introduction to Financial Management Introduction — Meaning and Definition - Goals of Financial Management - Finance Functions - Interface between Finance and Other Business Functions — Time Value for Money- Discounted Time value- Compounded Time value- Effective rate of interest (Including Problems) Unit 2: Financing and Investment Decisions Cost Of Capital - Meaning of Cost of Capital - Cost of Different Sources of Finance - Weighted Average Cost of Capital (Including Problems). Leverages - Operating Leverage - Application of Operating Leverage - Financial Leverage - Combined Leverage (theory). Capital Structure — Introduction - Factors affecting Capital Structure - Theories of Capital Structure (including problems). Capital Budgeting - Introduction - Capital Budgeting Process - Investment Evaluation - Appraisal Criteria - Capital Budgeting Techniques. (Including problems). Risk Analysis in Capital Budgeting - Risk-adjusted Discount Rate - Certainty Equivalent Approach - Probability Distribution Approach - Sensitivity Analysis — Scenario Analysis- Simulation Analysis - Decision Tree Approach (Including problems).	10

	Unit 3: Working Capital Management	20	
	Working Capital-Meaning- Operating Cycle - Determinants of		
	Working Capital - Approaches for Working Capital Management -		
	Estimation of Working Capital - Working Capital and Bank		
	Finance. [Includes practical problems]. Cash Management -		
	Motives for Holding Cash - Objectives of Cash Management -		
	Models for determining Optimal Cash Needs - Cash Planning -		
	Cash Forecasting and Budgeting. [Includespractical problems].		
	Receivables Management: Introduction - Costs associated with		
	maintaining Receivables - Credit Policy Variables – Evaluation of		
	Credit Policy [Includes practical problems]. Inventory		
	Management: Purpose of Inventory - Costs Associated with		
	Inventories - Inventory Management Techniques - Importance of		
	Inventory Management Systems [Includespractical problems].		
	Unit 4: Dividend Decisions	10	
	Dividend Decisions –Factors influencing Dividend Decision-Types	-0	
	of Dividend-Stock Split-Reverse Split- Theories of Dividends –		
	Relevance Models – Gordon's Model – Walter's Model –		
	Irrelevance Model - Miller and Modigliani Model - [Includes		
	practical problems].	9)	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	nrk	
	1. Brealey and Meyers (2018). <i>Principles of Corporate Finance</i>	10000	
6/CDROKY	McGraw Hill, New Delhi, 12 th Edition.	b lata	
	2. Chandra, Prasanna (2019) <i>Financial Management</i> ; Tata McGrawHill,		
SI SI	New Delhi, 10 th Edition.		
C. T. ETER	3. Gitman, L.J (2017). <i>Principles of Managerial Finance</i> ; AddisonWasley,		
विवासिक ।	13 th Edition.	3	
Selfonga e Dir	4. Keown, Martin, Petty and Scott (Jr) 2009 Financial Manag	ement;	
Reference/	Principles and Applications; Prentice Hallof India, New Del		
Readings:	Edition.	, -	
J	5. Khan, M.Y & Jain, P.K. (2018) Financial Management; TataN	1cGraw	
	Hill, New Delhi. 8 th Edition.		
	6. Kishore Ravi, M (2020) <i>Financial Management</i> ; Taxman, 8 th Ed	lition.	
	7. Pandey, I. M. (2021) Financial Management; Vikas Publishing		
	New Delhi, 12 th Edition.		
	8. Vanhorne, James C (2015) Financial Management and	Policy;	
	Prentice Hall of India, New Delhi, 13 th Edition.	-	
	After completion of this course, the learners will be able to:		
	1. Gain expert knowledge of principles and concepts used infinan	ce;	
Course	2. Understand the financing and investment decisions		
Course	3. Apply the concept of working capital management, cash		
Outcomes:	management, receivable management in business		
	4. Learn to manage the short-term resources of a business fir	m. And	
	understand the dividend decisions.		
L			

Course Code: COM-403

Title of the Course: Research Methodology

Pre-requisites	Aug OR UNIVERS	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of methodology in examining business research problems. To acquaint learners with skills to apply measures of organ describing the data. To acquaint learners with skills to apply measures of relations, prediction and hypothesis testing To enable learners to prepare research report. 	ising and
	INVES	No. of
	NOT TOO	Hours
Content:	Unit 1: Introduction to Research Methodology Research Methodology: Meaning, Overview of Research Process, Content Analysis, Meta Analysis, Bibliometric Analysis, Overview of types of data and methods of data collection; Questionnaire Designing, Sampling: Meaning, Techniques, Pilot Study Unit 2: Measures of Organising and Describing the Data, and Applications of Probability Measures used for organising the data: Tabulation, Graphical Analysis. Measures used for Describing the data: Measures of Central Tendency (Mathematical and Positional Averages), Measures of Dispersion (Absolute Measures and Relative Measures), Measures of Skewness, Measures of Kurtosis (Includes numerical problems). Application of Probability, Mathematical Expectation, and Probability distribution (Includes numerical problems).	20
	Unit 3: Measures of Analysing Relations, Prediction, and Hypothesis Testing Parametric versus Non-Parametric Tests, Measures of Analysing Relationships and Prediction - Correlation Analysis, Regression Analysis: Meaning, Application, Interpretation; T-test, F-test, Z-test, Chi-Square test: Meaning, Application, Interpretation (Includes numerical problems). Exploratory Factor Analysis, Confirmatory Factor Analysis: Meaning, Purpose, Output Interpretation; Introduction to Structural Equation Modelling, (Applications to Primary and Secondary Data)	20

	Unit 4: Research Report Writing and Ethics	10
	Report Writing: Significance, Steps, Types, Layout, Precautions in	
	writing Research Reports, Report Formatting Guidelines,	
	Referencing Styles, Use of softwares for Citation and	
	Referencing.	
	Research Misconducts: Plagiarism, Falsification, Fabrication,	
	Consequences of Research Misconducts, Ways to avoid	
	Research Misconducts.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Cond	epts and
	Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd.	
	2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Meth	ods (11 th
	Ed). Tata McGraw Hill.	
	3. Gupta, S. C. (2020). Fundamentals of Statistics (7 th Ed).	Himalaya
Reference/	Publishing House.	
Readings:	4. Jackson, S. L. (2020). Research Methods and Statistics: A	A Critical
	Thinking Approach (5th Ed). Cengage.	
	5. Kothari, C. R., & Garg, G. (2019). Research Methodology: Met.	hods and
	Techniques (4th Ed). New Age International Publishers.	
AUNVER	6. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N Research Methodology. Himalaya Publishing House.	. (2020).
99/	After completion of this course, the learners will be able to:	AME
6/6/88/	1. Comprehend the significance of research methodology in e	xamining
A LA A	business research problems.	A / A
Course	2. Apply measures of organising and describing the data.	
Outcomes:	3. Apply measures of analysing relations, prediction and hy	pothesis
विषास्	testing.	
	4. Prepare Research Report	
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Course Code: CFA-411

Title of the Course: Business Analytics

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with practice of business analytics 2. To impart knowledge of techniques and applications of descriptive business analytics. 3. To familiarize learners with techniques and applications of predictive analytics. 4. To equip learners with knowledge of prescriptive analytics for optimization of resource usage.	
	NOR UNIVERS	No. of Hours
	Unit 1: Introduction to Business Analytics	15
Tantan Tantan	Meaning and significance of business analytics, Applications of business analytics, Types of business analytics: Descriptive analytics, Predictive analytics, Prescriptive analytics. Business analytics process, Business analytics and strategy. Deployment of business analytics model, Requirements for effective implementation of business analytics models, Big data analytics, Challenges in data driven decision making, Application software in business analytics.	hours
	Unit 2: Descriptive Analytics	15
Content:	Structured and unstructured data, Descriptive statistics, Distribution analysis, Data visualization: Univariate visualization, Bivariate visualization, Multivariate visualization. Graphical exploratory data analysis (Example: Box-plots, heatmap, Histograms, Scatterplots) Building business intelligence dashboard: Mapping, Interactive data charts, Cluster analysis (K-means and Hierarchical clustering).	hours
	Unit 3: Predictive Analytics	15
	Advanced Regression Models: Logistic Regression. Decision Tree: Introduction, Chi-Square Automatic Interaction Detection (CHAID) tree development, Classification and Regression Tree (CART), Random Forest, Other techniques: Discriminant analysis, Artificial Neural Network, Text analytics. Model diagnostics and accuracy.	hours
	Unit 4: Prescriptive Analytics	15
	Introduction to prescriptive analysis: Linear programming (LP) model building, Sensitivity analysis in LP, Graphical solution to LP, Portfolio optimization techniques, Application of software tools in prescriptive analytics.	hours

Pedagogy:	Lectures, Demonstration, Lab Practicals, Case studies.
Reference/ Readings:	 Abbott, D. (2014). Applied Predictive Analytics, Wiley. Gujarati, D. (2004). Basic Econometrics, McGraw Hill, New Delhi Kang, M. and Choi, E. (2021). Machine Learning: Concepts, Tools and Data Visualization, World Scientific. Kumar, U. (2017). Business Analytics: The Science of data-Driven Decision Making. Wiley. Laursen, G. and Thorlund, J. (2010). Business Analytics for Managers. Wiley. Mitchelle, T. (2017). Machine Learning, McGraw Hill. Rao, P. (2013). Business Analytics: An Application Focus. PHI Learing, Delhi. Tatsat, H., Puri, S., Lookabaugh, B. (2020). Machine Learning and Data Science Blueprints for Finance, O'Reilly Media Inc., Boston, USA. Winston, W. (2016). Microsoft Excel Data Analysis and Business Modeling, Pearson.
Course Outcomes:	 After completion of this course, the learners will be able to: Evaluate organizational readiness for implementing business analytics Apply techniques of descriptive analytics on business data. Apply techniques of predictive analytics on business data and develop classification and forecasting models. Apply techniques of prescriptive analytics for optimization of resource usage.



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Course Code: CFA-404

Title of the Course: Modern Accounting Practices

Pre-requisites	AND	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To understand the concepts of Artificial Intelligence and application in accounting. To understand the workings of a Blockchain and Crypto currency. To understand the significance of Human Resource Accounting an approaches in evaluating human resources. To understand Inflation Accounting and its Applications. 	
	RINIVES	No. of Hours
Content:	Unit 1: Application of Artificial Intelligence (AI) in Accounting Meaning of Artificial Intelligence (AI), Important concepts and technologies in AI: Machine learning, Deep Learning and Natural Language Processing; Benefits of AI and Machine learning; Application of AI in accounting profession; Challenges and Ethical considerations of AI; Contemporary Case Studies. Unit 2: Blockchain Technology in Accounting and Cryptocurrency Introduction to Blockchain, Basics of Blockchain, Important concepts in Blockchain, DLT: Distributed ledger Technology, Applications of Blockchain, Types of Blockchain, Blockchain in Accounting, Cryptocurrency, Fiat currencies versus cryptocurrencies, Working of Bitcoin Blockchain, Types of Wallets, Different Case Studies in Blockchain.	15
	Unit 3: Human Resource Accounting (HRA) Introduction, Meaning of HRA, Need and Objectives of HRA; Advantages and Limitations, Approaches to HRA: a) Cost Based Approach: Historical cost, Replacement cost, Opportunity cost and Standard cost; b) Monetary Value Based Approach: Lev and Scwartz Model, Eric Flamholtz Model and Morse Model and c) Non-monetary Value Based Approach: Likert Model, Flamholtz Model and Ogan Model. Practical problems on Lev and Schwartz Model.	15

	Unit 4: Inflation Accounting	15	
	Introduction, Meaning of Inflation Accounting, Objectives and		
	Features of Inflation Accounting, Methods of Inflation	ı	
	Accounting (Current Purchasing Power method, Current Cost	ı	
	Accounting Method), Preparation of Accounts under Current	ı	
	Cost Accounting Method- Depreciation Adjustment, Cost of Sale	ı	
	Adjustment (COSA), Monetary Working Capital Adjustment	ı	
	(MWCA), Gearing Adjustment, Current Cost Reserve Account,	ı	
	Preparation of Current Cost of Balance Sheet.	İ	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	vork	
reaugogy.	1. Bashir, I. (2018). <i>Mastering Blockchain</i> . USA: Packt Publish		
	2. Bose, S., Dey, S. K., & Bhattacharjee, S. (2023). <i>Big dat</i>	_	
	17.3	-	
	analytics and artificial intelligence in accounting: An overview.		
	Handbook of big data research methods, 32-51. 3. Council, B. (2019). <i>Blockchain for Beginners</i>	Study	
	3. Council, B. (2019). <i>Blockchain for Beginners Guide</i> .Blockchain Council.	Study	
	4. Group, W. B. (2018). <i>Cryptocurrencies and Blockchain</i> . Wor	ld Dank	
Reference/		IU Dalik	
Readings:	Group. 5. Ng, C., & Alarcon, J. (2020). <i>Artificial intelligence in acco</i>	untina:	
Reduings.	Practical applications. Routledge.	anting.	
GRUNIVER	6. Tanwar, S. (2022). Blockchain Technology from Theory to P	ractice.	
(3)	Springer.	2 PL	
6/200	7. Yano, M., Dai, C., Masuda, K., & Kishimoto, Y. (2020). <i>Blo</i>	ckchain	
	and Crypt Currency Building a High Quality Marketplace. S		
9/12/19	Open.		
Calle Elle	Note: Latest edition of the textbooks should be used.		
(Taurian)	After completion of this course, the learners will be able to:		
Supplies Day	CO 1: Demonstrate the concepts of Al and effectively apply t	hem to	
	accounting practices.		
Course	CO 2: Evaluate the functionality and accounting of Cryptocurrer	ncv and	
Outcomes:	Blockchain.	,	
	CO 3: Analyze human resource accounting approaches	thereby	
	enhancing their ability to assess the value of human resource	,	
	CO 4: Learn methods of inflation accounting		



Course Code: COM-405

Title of the Course: Business Valuation

Pre-requisites	ANNIE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide learners with various basic concepts of business va To familiarize learners with the various methods of box valuation. To familiarize learners with laws related to business valuation To equip learners with requisite skills to value any business in business environment & apply regulatory standards in the covaluation. 	ousiness n global
	AUNIVERC	No. of Hours
Content:	Unit 1: Business Valuation Introduction, meaning, definition. Key terms used in Business Valuation, & purpose of business valuation. Approaches of business valuation. Fundamentals of Valuation - Risk & Return, Financial Statement analysis for business valuation, market value & Enterprise Value. Unit 2: Methods & Approaches of Business Valuation Discounted Cash Focus Model, Market Valuation Approaches, and Economics Value Added Approaches, Comparable Transaction Method, Earning Multiples & Book Value Multiples. Unit 3: Laws Related to Business Valuation Insolvency & Bank Code 2016, Introduction, Objectives of the code, Insolvency Resolution Process Regulators pertaining to value; Companies (Registered values & Valuation) Rules, 2017, Rule 2: Important Definitions, Rule 3: Eligibility of Registered values, Rule 4: Qualification and Experience, Rule 5: Valuation Examination, Rules 6: Application for certification of Registration , Rule 7: Conditions for Registration, Rule 8: Conduct of Valuation; Valuation Standards (only titles & Numbers). Unit 4: Valuation of Assets & Liabilities Valuation of Inventory, Valuation of Investments - Shares, Bonds, Debentures, Valuation of Intangible assets, goodwill, copyright, Valuation of Human Resource & Valuation of Liabilities. (Appropriate accounting	15 15 15
Pedagogy:	standards to be considered for valuation). Lectures, Group discussions, Seminars, Case studies, Field v	vork

	1. Banerjee, D. N. (2015). Principles and Practice of Valuation.
	2. Chatterjee, B. D. (2023). An Illustrated Guide to Business Valuation
	(2nd ed.). Bloomsbury India.
	3. Damodaran, A. (2008). Damodaran on Valuation (2nd ed.).
	Bookstech.
Deference /	4. e-Bulletin (Student Company Secretary). (2020). The ICSI, New Delhi.
Reference/	5. Friend, G., & Tennent, J. (2011). Guide to Business Modelling.
Readings:	6. Garg, K. (2016). Valuation by Registered Valuers under Companies
	Act, 2013 & Insolvency & Bankruptcy Code.
	7. Goel, V. (2021). Valuation - A Practitioner's Guide to Valuation of
	Companies. Bloomsbury India.
	8. Parker, D. (2016). International Valuation Standards: A Guide to the
	Valuation of Real Property Assets.
	After completion of this course, the learners will be able to:
	Explain various basic concepts of business valuation.
Course	2. Apply the various methods of business valuation.
Outcomes:	3. Apply laws related to business valuation.
	4. Explain global business environment & apply regulatory standards in
	the context of valuation.









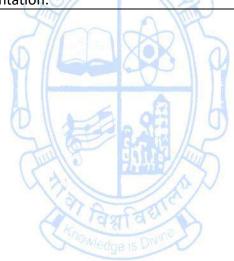
Course Code: CFA-406

Title of the Course: Financial Modelling

Duo nonvioltos	(3.6)	
Pre-requisites for the Course:	Nil	
joi the course.	Objectives of the Course are:	
Course Objectives:	 To acquaint learners with fundamental knowledge about f modelling and its applications. To impart practical knowledge by using various inbuilt funct Excel to prepare a model and visualise data. To train learners in developing financial models and fore business scenarios using financial analytical techniques. To familiarise learners with financial reporting mechanism communicating data. 	tions of ecasting
		No. of Hours
	Unit 1: Introduction to Financial Modelling Concept of financial modelling, financial modelling process, types of financial models, applications of financial models, skills required to perform financial modelling, challenges in performing the analytics.	15
Company to	Unit 2: Financial Modelling in Excel Introduction to Excel, Excel functions, conditional formatting, Use of Excel Formula Function, Data Filter and Sorting, Pivot Tables, Data visualisation- (Box-plots, Histograms, Scatterplots, Line graphs), Spreadsheets for building data, recording macros.	15
Content:	Unit 3: Analysis of Financial Statements Introduction to Financial Statement Analysis, Understanding Income Statement, Balance Sheet, Cash Flow Statement (includes practical problems) Basic financial forecasting- forecasting models, guidelines for forecasting, sensitivity and analysis of scenario tools (case studies).	15
	Unit 4: Financial Reporting Mechanisms Financial reports- Requirement to consolidate and summarise data- consolidating data from different sources- Techniques for summarising data- Graphic and written, producing a management analysis, auditing a financial model documentation.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	ork
Reference/ Readings:	 Anthony, R. N, Hawkins, D., Merchant, K. A., (2017). Accounting and Cases (13th Ed). Mc Graw Hill Education. Anthony, R. N, Hawkins, D., Merchant, K. A., (2017). Accounting and Cases (13th Ed). McGraw Hill Education. Bodmer, E. (Ed.). (2015). Corporate and Project Finance McGraw Hill Education. 	ng: Text

	Wiley
	4. Khan, M.Y & Jain, P.K. (2018). Financial Management; Tata McGraw
	Hill, New Delhi. 8th Edition.
	5. Oluwa, S. (2019). Hands-on Financial Modelling with Microsoft Excel
	2019, Packt Publishing Ltd., Mumbai.
	6. Rees Michael (2008) Financial Modelling in Practice: A Concise Guide
	for Intermediate and Advanced Level: 443 (The Wiley Finance Series),
	7. Sengupta, C. (2011). Financial Analysis and Modeling using Excel and
	VBA (2nd ed.). Wiley. ISBN-13: 978-8126531820
	8. Tjia, J. (2018). Building Financial Models (3rd ed.). McGraw-Hill
	9. Winston, W, Microsoft Excel Data Analysis and Business Modeling,
	Pearson, 7th edition, 26th February 2022.
	After completion of this course, the learners will be able to:
	1. To explain what is financial modelling and its techniques
Course	2. To use inbuilt functions in Excel to present a model.
Outcomes:	3. To participate in the financial planning of an organisation through
Outcomes.	various forecasting techniques and business scenarios
	4. To prepare financial reports using various methods of visual
	presentation.









Course Code: COM-407

Title of the Course: Security Analysis and Portfolio Management

Dua vanuiaitaa	(A=6)	
Pre-requisites for the Course:	Nil	
joi the course.	Objectives of the Course are:	
Course Objectives:	 To enable students to understand the analysis of Return and Securities. To enable students to analyze the Equity and Debt of companies To enable students to study and select a Portfolio. To enable students to evaluate Portfolio performance and revenues. 	es.
	UNIVE	No. of Hours
	Unit 1: Introduction to Security Analysis	15
Tauri and the second se	Introduction to Investments - Objectives- Avenues, Approaches to Investment Decision. Risk and Return Analysis— Systematic and Unsystematic Risk, Measurement of Risk and Return (Including problems). Fundamental Analysis: Meaning — Objectives — Economy Analysis, Industry Analysis — Industry Life Cycle — Company Analysis — Operating Analysis — Management Analysis — Financial Analysis. Technical Analysis: Meaning, Dow Theory — Trends and Trend Reversals, Indicators - Types of Price Charts — Price Patterns.	
Content:	Unit 2: Equity and Debt Valuation and Analysis Valuation of Equity: Share valuation Model – Dividend Discount Model - One Year Holding Period — Multiple Year Holding Period — Constant Growth Model — Multiple Growth Model (Including problems), Valuation of Debt: Issuers of debt securities- Features of debt securities- Types of bonds - Current Yield- Discounted cash flow approach- Yield to maturity- Relationship between bond price and its yield to maturity- Yield Curve (Including problems)	15
	Unit 3: Portfolio Analysis and Selection	20
	Meaning of Portfolio Management, Objectives of Portfolio Management, Portfolio Management Process - Traditional and Modern Portfolio Theories- Markowitz Theory - Feasible Set of Portfolios — Efficient Frontier — Return and Risk Calculation of Portfolio - Sharpe's single index model — Capital Asset Pricing Model - Arbitrage Pricing Theory, Fama-French Three Factor Model, (Including problems).	

	Unit 4: Portfolio Performance Evaluation and Revision	10
	Portfolio Performance Evaluation – Need – Performance	
	Evaluation Ratios – Sharpe's Ratio – Treynor's Ratio – Jenson's Alfa	
	Ratio-M2Ratio - Fama's Net Selectivity-Information Ratio-	
	Sortino's Ratio. Portfolio Revision -Need for Revision - Constraints	
	-Portfolio Revision strategies - Formula Plans - Constant Rupee	
	Value Plan - Constant Ratio Plan - Rupee Cost Averaging.	
	(Including problems).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field wo	rk
	1. Chandra, P. Investment Analysis and Portfolio Management. M	cGraw-
	Hill Education, 6 th Edition, 2021	
	2. Fischer, D. E. & Jordan, R. J. Security Analysis and Po	ortfolio
	Management, Pearson Education India, 7 th Edition, 2018	
	3. Graham, N., & Dodd, D. L. Security Analysis. McGraw-Hill Educat	ion, 6 th
	Edition, 2017	_
Reference/	4. Punithavathy, P. Security Analysis and Portfolio Management (S	Second
Readings:	Edition). Vikas Publishing House, 2 nd Edition, 2012	
	5. Ranganatham and Madhumathi, M. <i>Investment Analysis and Policy</i>	ort f olio
	Management. Pearson Education India, 2 nd Edition, 2012	
PUNIVA	6. Reilly, F. K., & Brown, K. C. <i>Analysis of Investment and Manager</i>	nent of
	Portfolios. Cengage Learning, 9th Edition, 2012	00000
6 CONST	7. Shalini Talwar, Security Analysis and Portfolio Management, C Learning, 1 st Edition, 2016	engage
	After completion of this course, the learners will be able to:	
	1. Perform Return and Risk analysis of Companies.	
Course	 Analyse the Equity and Debt of companies. 	
Outcomes:	3. Analyse and Select a Portfolio.	15
Sering - Dr	4. Evaluate Portfolio Performance and Revise the Portfolios.	



Anowledge is Divine

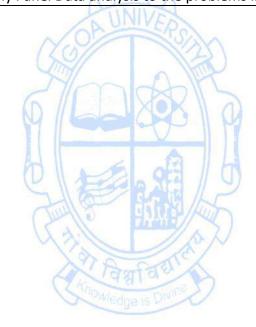
Course Code: COM-412

Title of the Course: Basic Econometrics

Course Objectives: Course Objectives: 1. To enable learners to understand the significance of econometrics in business research. 2. To enable learners to identify violations of Classical Linear Regression Models and suggest remedial measures 3. To acquaint the learners with skills to apply Times Series analysis to the problems in business and economy. 4. To acquaint the learners with skills to apply Panel Data analysis to the problems in business and economy. No. of Hours Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures Unit 3: Times Series Analysis 20	Pre-requisites		
Objectives of the Course are: 1. To enable learners to understand the significance of econometrics in business research. 2. To enable learners to identify violations of Classical Linear Regression Models and suggest remedial measures 3. To acquaint the learners with skills to apply Times Series analysis to the problems in business and economy. 4. To acquaint the learners with skills to apply Panel Data analysis to the problems in business and economy. No. of Hours Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression —	· -	COM-403 Research Methodology	
Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression —	Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of econome business research. To enable learners to identify violations of Classical Linear Reg Models and suggest remedial measures To acquaint the learners with skills to apply Times Series analysis problems in business and economy. To acquaint the learners with skills to apply Panel Data analysis 	gression is to the
Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression —		(36)	
Co-integation Tests, Vector Autoregression, ARCH and GARCH models: Introduction, Estimation and Diagnostic Checking Unit 4: Panel Data Analysis Panel Data: Meaning, Pooled OLS Regression, Fixed Effect Least-Squares Dummy Variable (LSDV) Model, Fixed Effect Within-Group Estimator, Random Effects Model, Properties of various estimators, Fixed Effect Versus Random Effects Models: Selection	Content:	Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures; Autocorrelation: Meaning, Practical Consequences, Detection, Remedial Measures Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression – Estimation and Diagnostic Checking; Co-integation Tests, Vector Autoregression, ARCH and GARCH models: Introduction, Estimation and Diagnostic Checking Unit 4: Panel Data Analysis Panel Data: Meaning, Pooled OLS Regression, Fixed Effect Least-Squares Dummy Variable (LSDV) Model, Fixed Effect Within-Group Estimator, Random Effects Model, Properties of various	15
	Pedagogy:		ork

Reference/ Readings:	 Greene, W. (2004). Econometric Analysis. Prentice Hall, New York. Gujarati, D, N., Porter, D. C., & Gunasekar, S. (2017). Basic Econometrics (5th Ed). Mc Graw Hill Education, New Delhi. Kerry, P. (2000). An Introduction to Applied Econometric: Time Series Approach. Palgrave Macmillan, New York. Ramu, R. (2002). Introductory Econometrics with Applications. Thomson South Western, Singapore. Wooldridge, J. (2012). Introductory Econometrics: A Modern Approach (5th Ed). Themson South Western, Singapore.
Course Outcomes:	 (5th Ed). Thomson South Western, Singapore. After completion of this course, the learners will be able to: Comprehend the significance of econometrics in solving business research problems. Detect violations of Classical Linear Regression Models and suggest remedial measures. Apply Time Series analysis to the problems in business and economy. Apply Panel Data analysis to the problems in business and economy.









Course Code: CFA-413

Title of the Course: Environmental Social and Governance - Principles and Practice

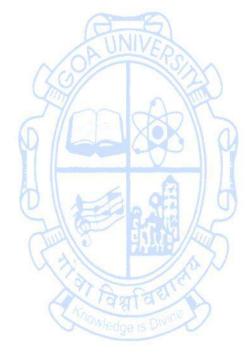
Pre-requisites	(Pana)	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide learners with comprehensive knowledge and insig best governance practices, risk management, and ESG principle. 2. To explore various aspects of ESG, including its importance, into business strategy, key factors, impact on sustainable development.	es. egration
	investment implications, and management systems	No. of
	A S	Hours
Court and a court	Unit 1: Introduction to Environmental Social and Governance Conceptual Framework of Corporate Governance: Evolution of Corporate Governance – Corporate governance concepts - Corporate Governance Forums - Corporate Governance Codes and international legislative framework on corporate governance - Indian & International concept of Corporate Governance. Legislative Framework of Corporate Governance in India: Listed Companies - Unlisted Companies - PSUs - Banks and Insurance Companies - Stewardship Code. Stakeholders Rights: Whistle/ Vigil/ Grievance Redressal Mechanism, Human Rights - Health and Safety - Prevention of sexual harassment at workplace - Attrition Rate - Supplier Code of Conduct - Gender parity ratio at Workforce - Local procurement, Monetary and non-monetary benefits.	10
Content:	Unit 2: Board Composition and Responsibilities Board Effectiveness: Role clarity of Board and Management - Composition and Structure - Duties and Liabilities, Evolution of Jurisprudence - Diversity in Board Room, Selection and Appointment Process - Independent Directors, expectations, liabilities and their role - Code of Conduct - Responsibilities and Effectiveness - Conflict Management - Related Party Transactions - Role of Directors in Prevention of Insider Trading. Board Committees: Composition & Terms of Reference - Roles and Responsibilities. Building Better Boards: Directors' Training - Development - Familiarization - Board Evaluation - Succession Planning. Board Disclosures and Website Disclosures Board's Accountability on ESG. Environment: Environmental Policy - Environmental Impacts - Energy Consumption - Awareness on environment protection, energy conservation and management. CSR: Policy - Practice - Need assessment - Impact	20

- 2. Explain the functioning of the board and its responsibilities towards ESG practices.
- 3. Identify the risks associated with CSR practices and demonstrate risk management strategies.
- 4. Develop an insight into the reporting framework and disclosures under ESG.



(Back to Index)









Four Year Bachelor of Commerce (Cost Accounting) Programme Structure and Syllabus

		Semester III	
Course Type	Course Code	Course Title	Credits
Major	COM-200	Public Economics	4
Major	CCA-201	Methods of Costing I	4
	CCA-211	Business Environment	4
Minor (Any 1)	COM-212	Business Law	4
	COM-213	Business Statistics I	4
	COM-231	Fundamentals of Event Management	3
na litalta et alta e a	COM-232	Fundamentals of Digital Marketing	3
Multidisciplinary	COM-233	Business Ethics and Governance	3
(Any 1)	COM-234	Personal Investment and Tax Planning	3
	COM-235	Intellectual Property Rights	3
Ability Enhancement		from the available ability enhancement oved by the respective Board of Studies.	2
G-6	COM-241	Accounting Software Application	3 (1T+2P)
	COM-242	Business Data Analysis	3 (1T+2P)
Skill Enhancement	COM-243	Personal Financial Planning	3 (1T+2P)
(Any 1)	COM-244	Introduction to Auditing	3 (1T+2P)
	COM-245	Business Database Management and Analysis	3 (1T+2P)
		Total Credits	20
Chambridge - Do	(July	Semester IV	Proce - Dr
Course Type	Course Code	Course Title	Credits
	COM-202	Fundamentals of Macroeconomics for Business	4
Major	CCA-203	Methods of Costing II	4
•	COM-204	Indirect Taxes	4
	CCA-205	Marginal Costing	2
	CCA-221	Strategic Performance Management (VET)	4
Minor (Any 1)	COM-222	Corporate Law (VET)	4
	COM-223	Business Statistics II (VET)	4
Ability	To be opted f	from the available ability enhancement	2
Enhancement	courses appr	oved by the respective Board of Studies.	2
		Total Credits	20
	,	Semester V	
Course Type	Course Code	Course Title	Credits
Major	COM-300	Indian Economy	4

		Grand Total	160
		Total Credits	20
Minor (Any 1)	CCA-413	Enterprise Resource Planning	4
Major	COM-412	Basic Econometrics	4
	COM-407	Security Analysis and Portfolio Management	4
	COM-406	Financial Derivatives	4
	COM-405	Business Valuation	4
	CCA-404	Advanced Management Accounting	4
Course Type	Course Code	Course Title	Credits
		Semester VIII	
	V.	Total Credits	20
Minor	CCA-411	Quantitative Techniques in Decision Making	Page - Dr 4
	COM-403	Research Methodology	4
D A A	COM-402	Financial Management	2 94
Major	COM-401	Stock Market Operations	4
	CCA-400	Strategic Cost Management for Decision Making	4
Course Type	Course Code	Course Title	Credits
		Semester VII	
		(VET) Total Credits	20
Minor	COM-322	E-Filing of Income Tax and GST Returns	 4
	CCA-307	Project	4
Major	COM-306	Direct Tax - II	4
	CCA-305	Corporate Restructuring and Valuation	4
Course Type	Course Code COM-304	Course Title International Economics	Credits 4
	Carrea	Semester VI	
		Total Credits	20
Internship	COM-361	Internship	2
Minor	CCA-321	Cost and Management Audit (VET)	4
	COM-303	Research Process	2
	COM-302	Direct Tax - I	4

Bachelor of Commerce Programme with Double Major

In case of Bachelor of Commerce with Double Major, the students need to opt for 60% of courses from one discipline (36 Credits) and 40% courses from another discipline (24 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Double Major, the students need to opt for 60% of courses from one discipline (52 Credits) and 40% courses from another discipline (40 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Double Major programmes.

The 60% and 40% courses to be offered from Cost Accounting in respective semesters are as follows:

A. Cost Accounting (60%)

	A. Cost Accounting (60%)	
	Semester I	
Course Code	Course Title	Credits
	NIL	(8-18
UNIVERS	Semester II	100 UNIV
Course Code	Course Title	Credits
COM-101	Elements of Cost	4
A. 9A / 6	Semester III	CIED
Course Code	Course Title	Credits
CCA-201	Methods of Costing I	4
Prope De	Semester IV	Common st
Course Code	Course Title	Credits
COM-202	Fundamentals of Macroeconomics for Business	4
CCA-203	Methods of Costing II	4
CCA-205	Marginal Costing	2
	Semester V	
Course Code	Course Title	Credits
COM-300	Indian Economy	4
CCA-301	Techniques of Costing	4
COM-303	Research Process	2
	Semester VI	
Course Code	Course Title	Credits
CCA-305	Corporate Restructuring and Valuation	4
CCA-307	Project	4
	Semester VII	
Course Code	Course Title	Credits
CCA-400	Strategic Cost Management for Decision Making	4
COM-403	Research Methodology	4

Semester VIII								
Course Code	Course Title	Credits						
CCA-404	Advanced Management Accounting	4						
COM-405	Business Valuation	4						

B. Cost Accounting (40%)

	B. Cost Accounting (40%)	
	Semester I	
Course Code	Course Title	Credits
	9 / NIL® \ P	
	Semester II	
Course Code	Course Title	Credits
COM-101	Elements of Cost	4
	Semester III	
Course Code	Course Title	Credits
COM-200	Public Economics	4
	Semester IV	<u>.</u>
Course Code	Course Title	Credits
CCA-203	Methods of Costing II	4
UNIVERS	Semester V	OSOA UNIV
Course Code	Course Title	Credits
CCA-301	Techniques of Costing	9 4
A A	Semester VI	(d) () (a)
Course Code	Course Title	Credits
COM-304	International Economics	4
CCA-306	Corporate Restructuring and Valuation	4 soc -
	Semester VII	
Course Code	Course Title	Credits
CCA-400	Strategic Cost Management for Decision Making	4
COM-402	Financial Management	4
	Semester VIII	
Course Code	Course Title	Credits
CCA-404	Advanced Management Accounting	4
COM-405	Business Valuation	4

Following Double Major combinations are permitted:

Bachelor of Commerce with Double Major (Three Years)												
Disciplines	С	FA	CC	Α	CE	3F	CE	3M	Double Major			
Combination	Α	В	Α	В	Α	В	Α	В	Combinations			
Credits	36	24	36	24	36	24	36	24	36/24			
1 Option	Α			B		1			CFA/CCA			
2 Option	Α		1		1 con	В			CFA/CBF			
3 Option	Α		Out	9		3		В	CFA/CBM			
4 Option			Α	1 42		В			CCA/CBF			
5 Option			Α			6		В	CCA/CBM			
6 Option		В	Α		Total Control	2			CCA/CFA			
7 Option				1	A			В	CBF/CBM			
8 Option		В			Α				CBF/CFA			
9 Option				В	Α				CBF/CCA			
10 Option		В	/	NU	MIVE	000	Α		CBM/CFA			
11 Option			NE	B		(A)	ΛA		CBM/CCA			
12 Option		9	500/			В	A		CBM/CBF			
PIND			71/-	~	1	-11			KUNVES			

A HINDYA AND				- Y		11			TO CONTRACT OF THE PARTY OF THE				
Bache	Bachelor of Commerce (Honours) with Double Major (Four Years)												
Disciplines	С	FA 📡	CC	A	CBF		CI	3M	Double Major				
Combination	Α	В	Α	В	Α	В	Α	В	Combinations				
Credits	52	40	52	40	52	40	52	40	52/40				
1 Option	Α	(L	/ // 3	В	D X	9 //	9)		CFA/CCA				
2 Option	Α		7-116		ir.	B	7		CFA/CBF				
3 Option	Α	1	mail		The	1//	5)	В	CFA/CBM				
4 Option			A			В			CCA/CBF				
5 Option			A	75	575	12		В	CCA/CBM				
6 Option		В	AA	1	81 G	ne S)		CCA/CFA				
7 Option			5	Wied	Se V	1		В	CBF/CBM				
8 Option		В			Α				CBF/CFA				
9 Option				B	A				CBF/CCA				
10 Option		В		1400		Λ.	Α		CBM/CFA				
11 Option				B	NGA-W	2	Α		CBM/CCA				
12 Option	•				1000	В	Α		CBM/CBF				

Bachelor of Commerce Program with Interdisciplinary Subjects

In case of Bachelor of Commerce with Interdisciplinary Subjects, the students need to opt for Total 60 Credits of Major Courses which include 20 Credits from Subject A, 20 Credits from Subject B, and 20 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Interdisciplinary Subjects, the students need to opt for Total 92 Credits of Major Courses which include 32 Credits from Subject A, 28 Credits

from Subject B, and 32 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Bachelor of Commerce/Bachelor of Commerce (Honours) with Interdisciplinary Subjects.

The list of the courses are as follows:

A. Cost Accounting (32 Credits)

	Course Code	Course Title	Credits
A1	COM-100	Financial Accounting	4
A2	CCA-201	Methods of Costing I	4
А3	COM-202	Fundamentals of Macroeconomics for Business	4
A4	COM-300	Indian Economy	4
A5	CCA-307	Project	4
A6	CCA-400	Strategic Cost Management for Decision Making	4
A7	CCA-404	Advanced Management Accounting	4
A8	COM-405	Business Valuation	4

B. Cost Accounting (28 Credits)

GS/	Course Code	Course Title	Credits
B1	COM-101	Elements of Cost	4
B2	CCA-203	Methods of Costing II	4
В3	CCA-205	Marginal Costing	2
B4	COM-303	Research Process	2
B5	COM-304	International Economics	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
В6	CCA-305	Corporate Restructuring and Valuation	4
В7	COM-401	Stock Market Operations	4
В8	COM-406	Financial Derivatives	4

C. Cost Accounting (32 Credits)

	Course Code	Course Title	Credits
C1	COM-200	Public Economics	4
C2	COM-204	Indirect Taxes	4
С3	CCA-301	Techniques of Costing	4
C4	COM-302	Direct Tax - D	4
C5	COM-306	Direct Tax - II	4
C6	COM-402	Financial Management	4
C7	COM-403	Research Methodology	4
C8	COM-407	Security Analysis and Portfolio Management	4

Following Interdisciplinary combinations are permitted:

	Bachelor of Commerce with Interdisciplinary (Three Years)												
Disciplines		CFA			CCA			CBF			СВМ		Interdisciplinary
Combination	Α	В	С	Α	В	С	A	В	С	Α	В	С	Combinations
Credits	20	20	20	20	20	20	20	20	20	20	20	20	20/20/20
1 Option	Α				В			8/	C				CFA/CCA/CBF
2 Option				Α				В	j			С	CCA/CBF/CBM
3 Option			С			1	A		1		В		CBF/CBM/CFA
4 Option		В				C	Selling of			А			CBM/CFA/CCA

Bach	nelor	of C	omm	erce	(Ho	nours	s) wit	th In	terdi	scipli	nary	(Fou	ır Years)	
Disciplines		CFA		6	CCA	1/		CBF	1	()	CBM		Interdisciplinary	
Combination	Α	В	С	Α	В	С	Α	В	C	Α	В	С	Combinations	
Credits	32	28	32	32	28	32	32	28	32	32	28	32	32/28/32	
1 Option	Α				В			4	С				CFA/CCA/CBF	
2 Option	5			Α	1			В		9		С	CCA/CBF/CBM	
3 Option	5		С	0	Mu.		Α	Ų.		(В		CBF/CBM/CFA	
4 Option		В		V	1	C	Ţ		8	Α			CBM/CFA/CCA	



Course Code: COM-200

Title of the Course: Public Economics

Pre-requisites	Q. M. S.	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with fundamental concepts in Public Ecc. 2. To impart knowledge of public expenditure and public rever. 3. To familiarize learners with taxation and fiscal policy. 4. To introduce learners to the issues in public debt ar federalism.	nue nd fiscal
		No. of Hours
Content:	Unit 1: Introduction to Public Economics Nature and Scope of Public Economics, Meaning and Scope of Public Finance, Need for Public Sector, Public Goods - Meaning and Characteristics. Social Goods and Market Failure- free rider problem. Mixed Goods and Merit Want, Efficient Provisions of Public Goods. Budget: Meaning, Types of Budgets-Balanced, Surplus and Deficit. Preparation of Union Budget in India. Unit 2: Public expenditure and Public Revenue Public Expenditure: Meaning and Nature, Determinants of Public Expenditure, Cannons of Public Expenditure, Composition of Public Expenditure with Special Reference to India. Effects of Public Expenditure. Broad trends in Public Expenditure in India (Union and State of Goa), Reforms in Public Expenditure with Reference to India (Post 1991). Sources of Public Revenue (India and State of Goa).	15
	Unit 3: Taxation and Fiscal policy Nature of Taxation and Type of Taxes, Basic Principles of Taxation Equality and Efficiency Issues in Taxation, Issues of Tax Burden, Shifting of Tax Burden, Tax Policy and Tax Administration in India, Tax Reforms in India since 1991. Fiscal Policy: meaning and objectives, Role of Fiscal Policy in Economic Development.	15

	Unit 4: Public Debt and Fiscal Federalism Public Debt: Meaning of Public Debt, Classification of Public Debt (with reference to India). Broad trends in Public Debt in India (Union and State of Goa). Causes of Increase in Public Debt, Burden of Public Debt, Redemption of Public Debt, Contribution of Public Debt in the Development Finance of India. Indian Federal Finance: Principle of Federalism. Finance Commission of India and its Functioning.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings: Course Outcomes:	 9. Bhatia, H. L. (2017). Public finance (28th ed.). Vikas Publishir Pvt. Ltd. 10. Datt, R., & Sundaram, K. P. M. (2024). Indian economy. (S. Chand and Co. New Delhi. 11. Directorate of Planning, Statistics and Evaluation, Govern Goa. (Latest). Economic Survey of Goa. 12. Finance Commission, India (Latest) Report of the Commission 13. Government of India. (Latest). Economic Survey of India. 14. Gupta, J. R. (2014). Public economics in India: The Practice. (2nd revised ed.) Atlantic Publishers. 15. Musgrave, R. A., & Musgrave, P. B. (2015). Public finance and practice (16th Reprint ed.). Tata Mc-Graw Hill. 16. Tyagi, B. P. (2015). Public Finance, (56th ed.) Jai Prakash Co. Meerut, India After completion of this course, the learners will be able to: 1. Develop understanding of core concepts of public Economic Describe development in public revenue and expenditure positions. Analyse tax structure, taxation policy and fiscal policy. 4. Evaluate fiscal federalism, public debt and its management. 	73rd ed) nment of Finance ory and in theory n Nath &



Course Code: CCA-201

Title of the Course: Methods of Costing I

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To enable learners with application of unit costing 2. To familiarize learners with applications of job and batch co 3. To familiarize students with integral and non-integral ac systems. 4. To enable learners to reconcile profits shown by cost and accounts.	counting
	Control of the second of the s	No. of Hours
CASON UNIVERSITY	Unit 1: Unit costing Single or output costing - features of unit costing, collection and classification of costs. Preparation of cost sheet- tenders, quotation and estimated cost sheets (including accounting treatment of scrap, defectives and spoilage). (theory and problems)	15
Content:	Unit 2: Batch costing and Job Costing Features and objectives of Batch costing- Circumstances for using Batch costing, Industries where Batch costing is suitable-Economic Batch Quantity-Preparation of Batch Cost Sheet. Job Order Costing - Applications, Features, Objectives, Advantages, Disadvantages, Procedure, Preparation of Job Cost Sheet. (theory and problems)	15
	 Unit 3: Integral and Non-Integral Accounting 1. Integral Accounting- meaning Prerequisite or Principles, Essentials features, advantages; Journal entries of Integral Costing 2. b) Non-Integral Accounting- Nature, Scope and Preparation of Ledgers, under Non-integral accounts. (theory and problems) 	15
	Unit 4: Reconciliation of Cost and Financial Accounts Reconciliation; reasons for disagreement in profits as shown by financial accounts and cost accounts- procedure for reconciliation statement- preparation of reconciliation statement and memorandum Reconciliation. (theory and problems)	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
reaugugy.	
	1. Bhar, B. K. (2012). Cost Accounting: Methods & Problems. Academic
	Publishers, Calcutta.
	2. Iyenger, S. P. (2023). <i>Cost Accounting</i> . S. Chand & Co., New Delhi.
	3. Jain, S. P., & Narang, K. L. (2012). <i>Cost Accounting: Principles and Practice</i> . Kalyani Publishers, Ludhiana.
	4. Khan, M. Y., & Jain, P. K. (2021). Theory and Problems of Management
	and Cost Accounting. Tata McGraw Hill Publishing Co. Ltd., New
Reference/	Delhi.
Readings:	5. Khana, B. S., & Pandey, J. M. (2023). <i>Practical Costing</i> . S. Chand & Co.,
neuumgs.	New Delhi.
	6. Kishore, R. (2021). Cost Accounting. Taxmann Allied Service Pvt. Ltd.,
	New Delhi.
	7. Lal, J. (2000). Cost Accounting. Tata McGraw-Hill Publishing Co. Ltd.,
	New Delhi.
	8. Nigam, B., & Jain, J. C. (2000). Cost Accounting: Principles & Practice.
	Prentice-Hall of India Pvt. Ltd., New Delhi.
	After completion of this course, the learners will be able to:
	1. Prepare the cost sheet, tenders, and quotations and estimated cost
G. 5	sheet.
Course	2. Prepare Batch and Job cost sheet
Outcomes:	3. Record journal entries under integral accounting system and prepare
0/10/201/0	ledger accounts under non-integral accounting system
A LE B H	4. Prepare reconciliation statement, reconciling profits shown by cost
	accounts and financial accounts



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Course Code: CCA-211

Title of the Course: Business Environment

Dro roguisitos	(2-6)	
Pre-requisites for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with basics of business Environment 2. To impart knowledge of various areas of business environm 3. To familiarize learners with changes taking place in the cobusiness. 4. To acquaint learners about business environment in Goa.	
	(a=6)	No. of Hours
Content:	Unit 1: Introduction to Business Environment Meaning, Definition, Scope and Nature of Business, Goals of Business (Economic goals, social goals, Human goals, organic goals and National goals), Features of modern Business, Business Environment- meaning, Micro-environment and Macro environment- meaning- Internal Environment & External Environment – Meaning. Components of Micro- environment- Customers, Organisations, Market, Intermediaries, Competitors and Suppliers. Components of Macro-Environment-Demographic, Economic, Political, Legal, Socio-Cultural, Technological, Physical and global environment. Components of Internal Environment- Value System, Vision, Mission, objectives, Nature and structure of the Management, internal power relations and company Image.	20
	Unit 2: Economic Environment of Business Economic Environment- Meaning and Concept- Components of economic environment-Economic System-meaning and concept (Capitalist, Economic and Mixed Economy), Economic policies -Meaning and Concept (Industrial policy, Trade policy, Monetary policy, Fiscal Policy, Agricultural policy, international trade policy and Exim Policy). Economic Factors- Meaning and Concept (economic growth, percentage of unemployment, inflation, interest and exchange rates, and commodity) Economic Planning- meaning- Economic planning in India-Objectives of planning. NITI Ayog- Objectives, Features and five Parameters of NITI Ayog- Make in India policy and Business.	15

	Unit 3: International Environment International Environment- meaning, Globalisation- meaning and significance of globalisation- Pros and Cons of globalisation. Globalisation and India-Economic globalisation in India (Economic reforms & liberalisation, foreign direct investments, MNC's and trade policies, Information technology and outsourcing), India's role in International Organisations. Cultural Impact and Identity- Cultural diffusion and hybridization, language, religion and cultural diversity, changing social norms due to globalisation-Migration and Indian Diaspora-Anti-globalisation sentiments in India-Globalisation and environmental challenges in India-sustainable development and adaptation strategies due to climate change in Indian context	10
Tawitawing to	Unit 4: Business Environment in Goa Introduction of Industrialization in Goa- Current status of Goan Economy-Goa's Current performance on important economic and socio-economic indicators-industrial policy in Goa- introduction, objectives and thrust areas-Industrial Estates in Goa- Industry Associations-meaning and need-Goa Chamber of Commerce and Industry (GCCI) and Goa State Industries Association (GSIC)- Objectives, functions and major activities- Environmental issues and Goan Industry. Local Self- government in Goa- meaning, objectives, functions, activities of Panchayat/Municipality and their role in development of business in Goa. Environmental movements in Goa- meaning of environmental movement-movement related to mining, tourism and constructions- their objectives and activities and its impact	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Agarwal, P.N. (2001). A Comprehensive History of Business In McGraw-Hill Publisher Company Limited, New Delhi. Ashwathappa, K. (2011). Business Environment. Himalaya Pu House. Cherunillam, F. (2019). Business Environment. Himalaya Pu House. Dutt, R., & Sundaram, K.P.M. (2018). Indian Economy. S. Company. Goa Panchayat Raj Act. (1994). Jain, R.K., & Varma, S. (2015). Business Environment. Sahitya Agra. Konoria, S.S. (Ed.). (1990). Footprints of Enterprises. Federal Indian Chamber & Commerce, New Delhi. Menon, L., & Mallya, P. (1997). Business Environment Publication. 	ublishing ublishing Chand & Bhavan, ration of

	9. Misra, S.K., & Puri, V.K. (2007). Economic Environment of Business.
	Himalaya Publishing House, Delhi.
	10. Misra, S.K., & Puri, V.K. (2007). Economic Environment of Business.
	Himalaya Publishing House, Delhi.
	After completion of this course, the learners will be able to:
Carrea	1. Define & discuss different basic concepts in Business Environment.
Course Outcomes:	2. Describe various areas of business Environment.
Outcomes.	3. Analyse the changes taking place in the conduct of business
	4. Apply the knowledge gain where ever necessary.









Course Code: COM-212

Title of the Course: Business Law

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 5. To acquaint learners with general legal principles to enter into agreements 6. To familiarise learners with the legalities involved in sale of goods 7. To impart knowledge regarding resolution of disputes without approaching court 8. To impart knowledge regarding validity and enforceability of Negotiable Instruments	
	OAUNIVERS	No. of Hours
Taylor Vice	Unit 1: Indian Contract Act,1872 Offer and acceptance, Consideration, Contractual Capacity, Free Consent, Legality of Objects, Void agreements, Discharge of a contract, Contingent contracts, Quasi – contracts, Contract of Indemnity, Guarantee, Contract of Bailment and Pledge – meaning, rights and duties of Bailor, Bailee, Contract of Agency, Modes of creation of Agency, Drafting of Agreement of Leave and Licence of a flat, Drafting of Notice of Breach of Contract, Drafting of Indemnity Bond, Drafting of Agreement of Bailment	15
Content:	Unit 2: The Sale of Goods Act, 1930 Contract of Sale, Agreement to sell, Difference between Contract of Sale and Agreement to Sell, Conditions and warranties, Transfer of ownership in goods including Sale by a Non-owner, Performance of Contract of Sale, Unpaid Seller – meaning, rights of an unpaid seller, Drafting of Sale of Goods Agreement, Drafting of Notice of Delivery of Defective Goods	15
	Unit 3: Arbitration and Conciliation Act, 1996 Meaning of Arbitration, Arbitration agreement, Conduct of Arbitral Proceedings, Making of arbitral award, Termination of Arbitral Proceedings, Meaning of Conciliation, Procedure for Commencement of Conciliation Proceedings, Appointment of Conciliator, Conciliation Procedure, Termination of conciliation proceedings, Drafting of Arbitration Agreement, Drafting of Conciliation Agreement	15

	Unit 4: Negotiable Instruments Act 1881 Characteristics and different types of Negotiable Instruments including Promissory Note, Bill of Exchange, Cheque, Cheque in the electronic form, Holder and Holder in Due Course, Privileges of Holder in Due Course, Negotiation and different types of Endorsements, Crossing of a Cheque, Bouncing of a Cheque, Drafting of notice in case of Bouncing of a Cheque	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Understanding of Commercial Law, Corporate law, Indust (1st ed). Notion Press 21. Saharay Madhusudan, (2017) Textbook on Arbitration & Corwith Alternative Dispute Resolution (4th ed), Universe Publishing 22. Sheth Tejpal (2017) Business Law (3rd ed). Pearson Education 23. Singh Avtar, (2017). Law of Arbitration & Conciliation, Easter Company 24. Singh Avtar. (2023). Business Law (12th ed). Eastern Book Company 25. Singhania Ravi (2020), Drafting of Contracts-Templates with Notes, (2nd ed) Bloomsbury Publisher. 26. Tulsian, P.C, (2017) Business Law (3rd ed). McGraw Hill Education 	8th ed), nents of I.). Vikas Chand & Thank
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the terminology and validity of agreements Describe the rights and duties of buyers and sellers Analyse the process of Arbitration and Conciliation Apply the rights and liabilities of holders of negotiable instruction 	uments
	To the state of th	

Course Code: COM-213

Title of the Course: Business Statistics I

Pre-requisites	(Paris)	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: 5. Provide common statistical literacy and demonstrate the resonance of statistical findings for business problem solving and making. 6. Develop statistical thinking and practical computational ske systematic problem-solving capability to analyse and interpret for various business problems and managerial decisions. 7. Apply technology to statistical analysis and problem solving 8. Provide business analysts a toolkit of descriptive and in analysis. 	decision ills for a pret data
(Carried)		No. of Hours
Content:	Unit 1: Introduction and Data Organization Introduction: Definition and meaning, Basic statistical concepts: Population, sample, variate, attribute, parameter and statistic. Types of data-Primary and Secondary data, Sources and methods of collecting data. Data Measurement Scales: Nominal, Ordinal, Interval/Ratio. Data Organization: Frequency distribution table, Cumulative frequency, Percentage frequency. Representation: Graphs and diagrams-Histogram, frequency curve, Frequency polygon and Ogives, Simple, multiple, subdivided bar diagram, pie chart.	15
	Unit 2: Sampling Theory and Questionnaire Design Sampling Theory: Methods of sampling- Census and Sample enumeration, Methods of Sampling: Simple Random, Sampling, Systematic Sampling, Stratified Sampling, Cluster Sampling, Purposive Sampling, Quota and multi stage sampling. Questionnaire Design: Basic principles of questionnaire design, Role of questionnaire, Types of questions, Framing the questions, layout.	10

	Unit 3: Descriptive Data Analysis Measures of Central Tendency: Arithmetic Mean, Median, Mode (ungrouped and grouped), Harmonic Mean and Geometric Mean (ungrouped data), Quartiles, Deciles and percentiles. Measures of Dispersion: Range, Quartile deviation, Mean deviation, Standard deviation, Variance. Absolute and Relative measures, Coefficient of range, Coefficient of quartile deviation, Coefficient of mean deviation, Coefficient of variation, Skewness- Karl Pearson's and Bowley's coefficient of Skewness. Kurtosis (definition, meaning and interpretation).	15
	Unit 4: Correlation and Regression Analysis Coefficient of Correlation, Spearman's Rank Coefficient of Correlation, Properties of Coefficient of correlation. Regression: Lines of regression and regression coefficients. Relation between Correlation and regression coefficient, Multiple Regression. Analysis of Time Series: Time series, Models of time series, Measurement of trend- Moving averages, Least Square Method (linear and non-linear)	20
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Anderson David R., Sweeney Dennis J., Williams Thomas A Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Je (2021), Statistics for Business and Economics, Cengage Learn 2. Cooper Donald R. and Schindler Pamela S. (2013), Research Methods (12th Edition), McGraw Hill. George Argyrous (2011), Statistics for Research: With a SPSS, SAGE Publications. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Pu House. Harris Jenine K. (2020), Statistics with R: Solving Problem Real-World Data, SAGE Publications Inc. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Intro Business Statistics, OpenStax. Levine David, Stephan David and Szabat Kathryn (2016), Statistics Wing Microsoft Excel (8th Edition), Pearson Education, M. (2021), Modern Statistics with R. Eos Chasma P. 	, Camm ffrrey W. ning. Business Guide to ublishing oductory tistics for tion.
	 After completion of this course, the learners will be able to: 1. Carry out a basic data analysis using descriptive statis appropriate statistical graphics. 2. Understand the concept of sampling distributions and 	
Course	appropriate way of collecting samples based on population	
Outcomes:	Construct a reliable questionnaire based on objectives of a study	research
	 Measure and establish association between business variab correlation analysis and regression analysis for business making and forecasting. 	_

Course Code: COM-231

Title of the Course: Fundamentals of Event Management

UNIVE		
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of management and planning. To provide learners with an understanding of event planniand event production process. To create learner awareness on key areas in marketing of event. To enable learners with tools for effective event budgeting a financing. 	ing tools
	(36)	No. of Hours
Content:	Unit 1: Event Management and Planning Event management: Concept, Industry, Careers. Principles of event management. Size of Events- Mega events, Regional events, Major events, Minor events. Types of Events- Sporting events, Entertainment, art and culture events, Commercial events, Marketing and promotion events, Meetings, Exhibitions, Festivals, Family/Special events and Fundraising events. Issues/challenges in event management. Event evaluation. Event risks and laws. Event Planning: Concept and designing of events. Preparing event proposal. Critical path and function sheets. Event pricing and management fees. Client meetings and event contracts. Planning and management of event team and crew. Event protocol.	15
	Unit 2: Event Production Planning event resources. Event itinerary. Event planning tools and emerging technology. Event production concepts and requirements (technical and non-technical). Identifying event vendors, Negotiations and contracts with vendors. Scheduling and Checklists. Venue management- Selection, Staging, Lights and sound, Audio-Visual. Event safety and security.	15

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	Unit 3: Event Marketing and Financing Event marketing mix-7 P's. Event branding. Event publicity. Public relations and communication, Event sponsorship. Event budgets and cost sheet. Financial control in events. Profit analysis of events. Computer applications in event financing and control.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 Allen, J. (2009). Event Planning (Second ed.). Ontario: John Wiley & Sons. Bowdin, G., Allen, J., O'Toole, W., & McDonnell, I. (2011). Events Management (Third ed.). New York: Routledge. Chaturvedi, A. (2009). Event Management: A Professional and Developmental Approach. New Delhi: Global India Publications. Gaur, S. S., & Saggere, S. V. (2003). Event Marketing and Management. Noida: Vikas Publishing House. Shone, A., & Perry, B. (2004). Successful Event Management: A Practical Handbook. London: Thomson Learning. Wagen, L. V., & Carlos, B. R. (2009). Event Management for Tourism, Cultural, Business, and Sporting Events. New Delhi: Pearson Education, Inc.
Course Outcomes:	 After completion of this course, the learners will be able to: Explain basic concepts of management, planning, production, marketing and financing of events. Make use of appropriate tools to design, plan and execute events. Identify key elements of event budget and event financing for varied types of events Develop skills for planning and managing entrepreneurial ventures



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Course Code: COM-232

Title of the Course: Fundamentals of Digital Marketing

Pre-requisites	STATE OF THE PARTY	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 4. To familiarise students with the basic knowledge of Digital Ma 5. To acquaint students with Website Design and Digital Campai 6. To acquaint students with Social Media Marketing.	gning.
	Taura de la companya	No. of Hours
UNIVER	Unit 1: Introduction to Digital Marketing Meaning, features and importance of Digital Marketing; Digital Marketing vs Traditional Marketing; Channels of Digital Marketing; Meaning of Influencer Marketing; Concept of Content Marketing; Concept of Search Engine Optimization (SEO).	15
	Unit 2: Website Design and Digital Campaigning Basics of website design and development; Elements of a good website; Digital Campaigning – Meaning, Types, Paid, Owned, and Earned Media (POEM) Framework; Campaign planning and creative communications for social media platforms.	15
Content:	Unit 3: Social Media Marketing Fundamentals of Social Media Marketing and its significance; Platforms for Social Media Marketing: YouTube Marketing: Basics of creating a video on YouTube; building a content strategy; gaining a subscriber and expanding the reach. Facebook Marketing: Introduction to Facebook; creating an account in Facebook; creating a Facebook Business Page; Facebook Page Optimization; How to develop business through Facebook. LinkedIn Marketing: Introduction to LinkedIn and its interface; creating personal LinkedIn profile; creating a Business Page on LinkedIn, Learn paid advertising with LinkedIn. Instagram: How to create an account on Instagram; Instagram marketing for Brands; Importance of Instagram marketing. X (Formerly Twitter): How to create an account on X; X marketing for Brands; X marketing best practices.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork

	11. Ahuja, V. (2015). <i>Digital Marketing</i> (First ed.). Oxford University Press.
	12. Cecilia, F. (2019). <i>Introduction to Digital Marketing</i> (First ed.). BPB
	Publications.
	13. Chaffey, D., & Ellis-Chadwick, F. (2022). <i>Digital Marketing</i> (Eighth ed.).
	Pearson Education Limited.
	14. Deiss, R., & Henneberry, R. (2020). Digital Marketing for Dummies
	(Second ed.). Wiley India.
	15. Dodson, I. (2019). Art of Digital Marketing (First ed.). Wiley India.
Reference/	16. Gupta, S. (2022). <i>Digital Marketing</i> (Third ed.). McGraw Hill.
Readings:	17. Kamat, N., & Kamat, C. N. (2017). Digital Marketing (First ed.).
	Himalaya Publishing House.
	18. Krishna, V. V. (2023). Digital Marketing for Beginners: A Road Map to
	Successful Career in Digital Marketing (First ed.). Notion Press.
	19. Kumar, S., & Kaur, S. (2023). Taxmann's Digital Marketing – Thorough,
	up-to-date book on digital marketing principles, analytics, etc.,
	including AI, AR, and VR presented via case studies, visual
	presentations, etc. (First ed.). Taxmann Publications.
	20. Quick Win Digital Marketing (First ed.). (2009). Oak Tree Press.
	After completion of this course, the learners will be able to:
Course Outcomes:	Explain the basic concepts of Digital Marketing
	2. Identify various elements of Website Design
	3. Identify various elements of Digital Campaigning
0 (50) 0	4. Evaluate various platforms for social media marketing.



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Course Code: COM-233

Title of the Course: Business Ethics and Governance

Pre-requisites	Anive	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 5. To acquaint learners with concepts of business ethics and governance 6. To impart knowledge of ethical issues in different areas of business 7. To familiarize learners with Corporate Governance 8. To familiarize learners about ethics involved in global scenario	
	Proposition The Control of the Contr	No. of Hours
Content:	Unit 1: Introduction to Business Ethics Definition, Meaning, Nature of Ethics, Meaning of Moral & Ethics. Types of Ethics, Importance of Ethics, Business Ethics - Meaning and Nature. Importance of Ethics in Business, Areas of Business Ethics, Meaning of Functional Ethics, Types of Ethics According to Functions of Business- Marketing Ethics, Foreign Trade Ethics and Ethics Relating to Copyright. Ethics relating to Free and Perfect Competitive Market.	15
	Unit 2: Ethical Issues in functional areas of Business Ethical issues in Marketing- understanding positive and negative roles in marketing, Exploring exploitative role of advertising. Ethical issues in human resources-examining HR related ethical issues, discrimination in workplace: its causes and Remedies, Ensuring safety and health in the workplace, ethical considerations in performance appraisal. Ethical issues in finance-Maintenance of proper books of accounts-promoting transparency and accountability-understanding ethical responsibility in financial decision making	15
	Unit 3: Business Ethics in Global Economy Ethics in the Context of Global Economy, Relationship Between Business Ethics & Business Development, Role of Business Ethics in Building a Civilized Society. Corporate Governance and Issues Related to Scams: Corruption- Meaning, Causes, Effects. Frauds and Scams in Banks, Insurance Companies, Financial Institutions, Measures to Overcome Fraud and Corruption, Zero Tolerance of Corruption.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	12. Achrekar, D. (2009). <i>Corporate Governance (with Case S</i> Surendra Publications, New Delhi.	tudies).

- 13. Bhatia, S. K. (2002). *Business Ethics and Managerial Values*. Deep & Deep Publications Pvt. Ltd.
- 14. Darryl, R. (2006). *Corporate Governance, Economic Reforms & Development*. Oxford.
- 15. Fernando, A. C. (2021). *Business Ethics and Corporate Governance* (3rd edition) Pearson Publication.
- 16. Machiraju, H. R. (2004). *Corporate Governance*. Himalaya Publication House.
- 17. Mathur, U. C. (2005). *Corporate Governance & Business Ethics*. McMillan.
- 18. Murthy, C. S. V. (2010). *Business Ethics: Text & Cases*. Himalaya Publication.
- 19. Murthy, C. S. V. (Reprint 2013). *Business Ethics and Corporate Governance*. Himalaya Publication.
- 20. Pogge, T., & Horton, K. (2008). *Global Ethics: Seminal Essays*. St. Paul, MN: Paragon House Publishers.
- 21. Tripathi, A. N. (2019). *Human Values*. (3rd edition) New Age International.
- 22. Velasquez, M. (2006). *Business Ethics: Concepts and Cases* (6th ed.). Prentice Hall.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Define and differentiate between different aspects related to business ethics & governance
- 2. Discuss the ethics involved in the global economy.
- 3. Analyse the ethical issues involved in different functional areas of business.
- 4. Apply the learnt knowledge when-ever required



Course Code: COM-234

Title of the Course: Personal Investment and Tax Planning

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with basic aspects of personal investment planning. 2. To familiarize learners with basics of taxation. 3. To impart knowledge and develop skills for effective personal investment planning.	
		No. of Hours
Content:	Unit 1: Introduction to Personal Investment Planning Introduction to investment, importance of investment planning, risk and return on investment, savings v/s investments, power of compounding, inflation effect on investment. setting financial goals, steps to achieve financial goals, investment process, investment vehicles, investment strategies.	15
	Unit 2: Basics of Taxation Meaning of tax, types of taxes, concepts of Person, Previous Year, Assessment Year, Assessee, Assessment, Income, Gross Total Income, Permanent Account Number (PAN), Residential status, scope of income, heads of income, effect of taxes on investment. Deductions under Chapter VI-A - 80C, 80CCC, 80CCD, 80D, 80TTA, 80TTB, Computation of total income of individuals, tax rates, old & new tax regime, tax liability, tax calculation, types of Income Tax Returns for Individuals.	20
	Unit 3: Personal Tax Planning Introduction and meaning of tax planning, objectives of tax planning, factors on which tax planning is done, tax saving schemes, tax evasion, tax avoidance, difference between tax planning, tax evasion and tax avoidance, apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Agarwal O.P. (2014), Security Analysis & Investment Managements, Himalaya Publishing House, Delhi. Ahuja, Girish and Ravi Gupta, Systematic Approach to Income Tax, Bharat Law House, Delhi. Bhalla V.K., (2018), Fundamentals of Investment Management, Sultan Chand, New Delhi. Devi. K., Tax Planning Management, Bookscape 	

- 5. Dubey B.S., Tax Planning, Bookscape
- 6. Gaur V.P., & D.B., Income Tax Law Practice, Kalyani Publications.
- 7. Hariharan. N., *Income Tax Law & Practice* Vijay Nicole Imprints Pvt.Ltd.
- 8. Lakhotia R.N. & Lakhotia S, *A Guide to Tax Planning*, Diamond Pocket Books Pvt Ltd, New Delhi.
- 9. Malik S., *Plan your investments*, Taxmann Publications, New Delhi.
- 10. Manoharan T.N., Direct Tax Laws, Snow White Publications,
- 11. Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra
- 12. Note: Latest Editions relevant to the Assessment year.
- 13. Pagare D., Income Tax Law & Practice, Sultan Chand Sons, New Delhi
- 14. Palat R, *Tax Planning for Salaried Employees*, Jaico Publishing House, Mumbai.
- 15. Prasad B., Income Tax Law & Practice, Wishwa Prakashan
- 16. Rajaratnam S, Tax Planning, Bharat Law Publication
- 17. Singhania V.K. Students' guide to Income Tax, Taxmann Publications
- 18. Singhania V.K., & Singahania K., *Direct Taxes Law & Practice*, Taxmann Publications.
- 19. Singhania, Vinod K., *Monica Singhania, Student's Guide to Income Tax*, University edition, Taxmann Publications Pvt. Ltd, New Delhi.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Understand personal investment planning.
- 2. Acquire knowledge and understanding the concepts of taxation.
- 3. Develop skills for effective personal tax planning.
- 4. Understand apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.



Course Code: COM-235

Title of the Course: Intellectual Property Rights

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 5. To acquaint the learners with the basic concepts of Intellectual Property Rights. 6. To acquaint the learners with innovative Intellectual Property Rights 7. To familiarise learners with the process of obtaining Intellectual Property rights 8. To impart knowledge of legal protection of Intellectual Property Rights	
	OA UNIVERSIA	No. of Hours
	Unit 1: Overview of Intellectual Property Rights Introduction, Nature and the need for Intellectual Property Rights, Different types of Intellectual Property Rights including meaning of Patent, Copyright, Trade Mark, Design, Geographical Indication, Plant Varieties and Layout Design, Genetic Resources, Traditional Knowledge and Trade Secret Unit 2: Law of Patents and Industrial Designs	15
Content:	(The Patent Act,1970 and The Designs Act, 2000) Patentable Invention, Non- Patentable Inventions, Registration of Patent, Product Patents for Medicine and Drug, Rights and obligations of Patentee, Compulsory Licensing, Infringement of Patent and reliefs, Registration of Design, Rights of Design Holder, Piracy of registered Design and reliefs, Different kinds of innovative Patents and Designs that are in vogue.	15
	Unit 3: Law of Copyright and Trade Marks (The Copyright Act, 1957 and The Trade Marks Act, 1999) Deceptively Similar Mark, Collective Mark, False Trade Description, Passing Off, Registration of Trademark, Infringement of Trademark and reliefs, Subject matter and Term of Copyright, Author and ownership of Copyright, Rights of Broadcasting Organizations and Performers Rights, Infringement of Copyright and reliefs, Different kinds of Innovative Trademarks and Copyright that are in vogue	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Ahuja, V.K. (2017). Law relating to Intellectual Property Rights. Lexis Nexis. Narayanan, P. (2015). Intellectual Property Law, 11th ed. Anderson Printing House Private Ltd. Puri Singh, Rachna. (2013). Practical Approach to Intellectual 	

	Property Rights. International Publishing House Pvt Ltd.
	, , ,
	8. Wadhera, B.L. (2017). Law relating to Intellectual Property, 5th ed.
	Universal Law Publishing.
	After completion of this course, the learners will be able to:
	1. Understand the origin and meaning of different Intellectual
	Property Rights
Course	2. Explain different kinds of innovative Intellectual Property Rights.
Outcomes:	3. Apply the procedure to register Patents and Designs, and
	remedies available in case of its violation
	4. Apply the procedure to register Copyrights and Trade Marks, and
	remedies available in case of its violation

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Course Code: COM-241

Title of the Course: Accounting Software Application

Number of Credits: 03 (1T + 2P) Effective from AY: 2023-24

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Pre-requisites	Co Tab		
for the Course:	Nil		
Objectives of the Course are: 5. To enable learners to understand Financial Accounting fundament through accounting software packages. Course 6. To familiarize learners with accounting software packages. 7. To enable learners to know the purpose and scope of Account Software Packages in business. 8. To enable learners to apply knowledge of accounting software packages in Real-world Scenarios.		counting	
	(XG)	No. of Hours	
Content:	Unit 1: Introduction to Accounting Software Application Understanding Financial Accounting fundamentals and Principles, Introduction to Accounting Software Package, Company Creation and Company Configuration in Accounting Software Package - Short Cut keys for Software Packages. Unit 2: Preparations of Financial Statements Reports (Lab Practicals) a. Ledger and Voucher Entry: Create, modify, and delete ledgers in Accounting Software Package, Record various transactions using vouchers. Understand the impact of transactions on ledgers. b. Inventory Management: Define and manage stock groups and categories. Create and manage stock items and units of measure. Implement basic inventory transactions in Accounting Software Package. c. Financial Statements Reports -Cash / Bank Books-Journal Book -Ledger Books i)Trial Balance: Generate and interpret a trial balance. Identify errors in the trial balance. ii)Profit and Loss Account: Understand the structure of the profit and loss account. Generate and analyze profit and loss reports. iii)Balance Sheet: Learn to create a balance sheet. Interpret and analyze balance sheet components Data Maintenance.	30	
	ii)Profit and Loss Account: Understand the structure of the profit and loss account.Generate and analyze profit and loss reports.		

	Unit 3: Goods and Services Tax (GST) in Tally Prime (Lab Practical) Understanding GST, Configuring GST in Accounting Software Package Configure GST details in Accounting Software Package, Set up GST rates and tax slabs, Understand GST compliance requirements. GST Transactions in Accounting Software Package: Record GST transactions in sales and
	purchases, Generate GST reports and returns in Accounting Software Package
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	 Goel, D. (2020). Advanced Tally: Accounting and Inventory Management. McGraw-Hill Education. Goyal, S. (2017). Tally ERP 9: Training Guide. Taxmann Publications Pvt. Ltd. Gupta, R. (2019). Tally ERP 9 (Vol. 1): Basic Accounting Features.
Reference/ Readings:	 Firewall Media. Mehta, P. (2018). Practical Approach to Tally ERP 9 with GST. Dreamtech Press. Nadhani, A. K., & Nadhani, K. K. (2021). Tally ERP 9: Comprehensive Guide for Accounting. BPB Publications. Singh, A. (2016). Mastering Tally ERP 9: The Complete Guide to Financial Accounting. Vikas Publishing House.
Course Outcomes:	 After completion of this course, the learners will be able to: Explain the basic concepts of accounting and inventory management in accounting software package. Record various kinds of business transactions, vouchers and generate financial statements reports in accounting software package Record Accounting transactions, vouchers with GST and generate reports in Accounting Software Package.
	4. Apply knowledge of accounting software packages in Real-world Scenarios.



Course Code: COM-242

Title of the Course: Business Data Analysis

Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

Pre-requisites	PIMICA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an understanding of applications of Data Analytics to solve Business problems To provide an understanding of basic concepts in Statistics. To provide an understanding of importance of Data Visualization To provide skills and knowledge in basic and advanced business data analytics. 	
	UNIVES	No. of Hours
Tauria Vi	Unit 1: Data Analytics in Business Solving the business problem using Analytics - Data analysis process: data collection, data cleaning, data analysis, and data interpretation-Understand Business Analytics - Roles and Responsibilities, Business Analytics categories- Descriptive, Predictive, Prescriptive, Data Mining, Data Visualization Unit 2: Basic Statistical concepts Population, sample, variable, data measurement levels-nominal, ordinal, interval, ratio, Measures of central tendencymean, median, mode, percentiles, quartiles, skewness, Measures of variability-range, interquartile range, mean, absolute deviation, variance, standard deviation	55 8
	Unit 3: Visualizing data Data visualization, Importance and Types of Charts	2
Content:	Practicals Lab 1: Introduction to Spreadsheets Working with worksheets -Entering data, Formatting, Editing, and Printing a worksheet - Formulas and Functions in Excel, operators in formula -Generally used Spreadsheet functions - Mathematical, Statistical, Financial, Logical, Date and Time, Database and Text functions - Introduction to functions such as the IF, nested IF, VLOOKUP and HLOOKUP - Data Sorting and Filtering - Result representation of data using spreadsheet - Filtering, advanced filters, sorting and conditional formatting data - Data validation techniques, Hyperlinks - Summing through the sheets	16

	California Installator (f)	
	- Getting external data files into Excel	
	- Macros - creation, editing and deletion of macros	
	Lab 2: Searching and Combining Data with Power Query	
	Getting started with Power Query	_
	Access new or existing reports - Importing and combining data	8
	from databases, web, files - Splitting and aggregating data -	
	Query data from SQL	
	Lab 3: Performing computations and aggregations using Excel Managing formulas in Excel- Create a Formula that Refers to Another Worksheet - Understanding Relative and Absolute Cell Addresses - Edit Formulas, Name Cells and Ranges - Define and	40
	Display Constants - Create Formulas That Include Names - Check Formulae for Errors, What-if analysis, Logical tests, Goal seek, What-if, Loan and Lease statement; Ratio Analysis, Capital Budgeting; Depreciation Accounting; Using Solver to maximize profitability, Capital budgeting	18
O CONTROL OF THE PARTY OF THE P	Lab 4: Working with pivot tables and charts Creating and Formatting Charts-Working with types of Charts, Trend line, Histograms, Line, Column, Bar and Pie Charts, Scatter, Bubble, Stock, Surface, Radar, Combo, Treemap, 3D maps - frequency polygons, ogives, dot plots, stem and leaf plots, pareto charts, charts and graphs for two variables, cross tabulation, Gantt chart, Milestone chart Formatting data in table- Using Pivot Tables - Using Slicer Designing Pivot Table reports - Filtering data - Creating Custom functions and formulas - Formatting Pivot Tables - Managing Power Pivot Data - Setting Connection properties - Managing Data sources - Configuring Pivot Table Options Creating Pivot chart, Database concepts - Loading Data into Power Pivot - Using Power Query and Power map add-ins — Interactive dashboard with Pivot tables Lab 5: Using Analysis Toolpak Descriptive Statistics Moving Average Random Number	12
	Descriptive Statistics, Moving Average, Random Number	6
	Generator, Rank and Percentile, Sampling, Correlation,	
2.4	Regression	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
Reference/ Readings:	 Joseph Schmuller(2020), Statistical Analysis with Exc dummies(Fourth ed.), Wiley India Pvt. Ltd. Ken Black (2012), Applied Business Statistics (Seventh ed.) India Edition Manisha Nigam (2023), Data Analysis with Excel, BPB Public 	
	India	
	4. Michael Alexander (2023), Microsoft Excel Power Pivot and Query for dummies, Wiley India Pvt. Ltd.	l Power
	5. S.K. Shinde, U. Chandrashekar (2016), <i>Data mining and B</i>	lusiness
	Intelligence, Dreamtech Press, India	usiliess
	6. Winston Wayne L. (2012), Microfoft Excel 2019 Data Analy	isis and
	o. viniston viayne L. (2012), microjojt Litter 2019 Data Analy	JIJ UIIU

	Business Modeling (Sixth ed.), PHI Learning Pvt. Ltd., India
	After completion of this course, the learners will be able to:
	1. Develop a foundational understanding of business data analysis and
Course	its relevance in decision-making.
Outcomes:	2. Develop skills of data analysis using relevant Application software.
	3. Apply the Spreadsheet tools to solve business problems.
	4. Interpret and communicate insights through data visualization.











Course Code: COM-243

Title of the Course: Personal Financial Planning

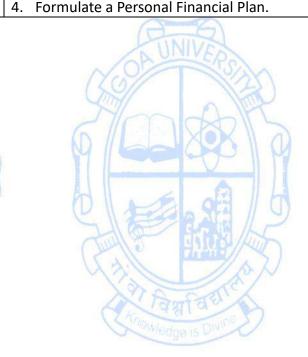
Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

Duo vonvioitos		
Pre-requisites	Nil	
for the Course: Course Objectives:	Nil Objectives of the Course are: 5. To provide learners with an understanding of Personal Financial Planning and Time Value Money Concepts. 6. To equip learners with practical knowledge of Investment Risks, Returns, Vehicles and Strategies. 7. To impart practical knowledge of various Insurance, Retirement, Taxation and Estate Planning Investments. 8. To familiarize learners with practical knowledge of Personal	
	Financial Planning	No. of Hours
Content:	Unit 1: Basics of Personal Financial Planning and Time Value of Money Personal Financial Planning: Meaning, Definition, Benefits, Importance, Process- old and new personal Financial Planning, Features and scope of Personal Financial Planning, Financial Planner- Reasons for hiring a financial planner and Functions of a Financial Planner. Time Value of Money: Meaning, Valuation Concepts or Techniques, Compound Value Concept, Discounting or Present Value Concept, Valuation of Bonds or Debentures, Practical Implications of Compounding and Discounting Value Concepts, Doubling Period, Effective Rate of Interest in Case of Doubling Period, Present Value, Sinking Fund Factor, Loan Amortisation.	15 (5T+10P)
	Unit 2: Investment Risks, Return, Vehicles and Strategies (Practical) Managing Investment Risks: Meaning and Definitions of Risk, Types of Investment Risk, Pure Risk- Types of Pure Risks, Measurement of Risk, Methods of Handling Risk, Assessing Risk, investing to Minimize Risk, Modern Portfolio Theory. Measuring Investment Return: Risk and Return Trade-off, Types of Investment, Expected Return of an Asset, Risk-Free and Risky Assets, Long-term and Short-term Capital Gains, Sources of Credit and Credit Alternatives, Credit Information Bureaus.	30 (5T+25P)

	Investment Vehicles: Introduction, Investment Concerns, Small Savings Scheme, Fixed Income Instruments, Mutual Funds, Other Types of Investment Vehicles. Investment Strategies: Introduction, Asset Allocation- Asset Classes, Diversification: The Basis of Asset Allocation, Asset Allocation Strategy, Evaluating Investment in various Stocks, Steps of Investing in Stocks, Various Loans and their Usage-Meaning of Loan, Types of Loan. Meaning of Investment Strategy, Types of Investment Strategies, Investment Strategy Considerations, Investment in Bonds, Investment in Stocks, Investment in Mutual Funds, Investment in Commodities, Future and Options	
AUNIVES OF THE PROPERTY OF THE	Unit 3: Insurance, Retirement, Taxation and Estate Planning Insurance Planning: Introduction, Characteristics of Insurance, Risk and Insurance, Role of Insurance, Rights of the Insurer, Rights of the Insured, Classification of Insurance, Insurance Products- Life Insurance, General Insurance, Fire Insurance, Motor Insurance, Marine Insurance, Medical and Health Insurance, Personal Risk Management Retirement Planning: Meaning, Retirement Planning Money source- Employment Income, Social Security, Employer-Sponsored Retirement Plan, Current Savings and Investments, Other Sources of Funds. Types of retirement products. Taxation Planning: Introduction, Types of Taxes, Tax Planning and Tax Evasion, Tax Avoidance, Objectives of Tax Planning, Income and Various Heads of Income, Deductions, Tax Exemption and Computation. Estate Planning: Meaning, Need, Objectives, Steps, and Tools of Estate Planning	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Amar Pandit., (2012). The only Financial Planning Book that You Will Ever Need. Mumbai: Network 18 Publications. Arthur J, Keown., (2018). Personal Finance: Turning Money into Wealth. New York: Pearson Gitman Joehnk Billingsley. (2014). Personal Financial Planning (13th Ed.) Cengage Indian Institute of Banking & Finance, (2007). Home Loan Counselling. Mumbai: Taxmann Publications (P.) Ltd. Indian Institute of Banking & Finance, (2015). Accounting & Finance for Banking. (3rd Ed). Mumbai: Macmillan Publishers India Private Limited. Indian Institute of Banking and Finance., (2017). Introduction to Financial Planning. Mumbai: Taxman Jeff Madura, (2020). Personal Finance (7th Ed) Pearson 	

	8. Jyotsna Sethi & Nishwan Bhatia, (2015). <i>Elements of Banking and Insurance</i> . 2nd Ed. Delhi: Phi Learning Private Limited.
	9. Madhu Sinha (2017)., Financial Planning a Ready Reckoner (2 nd Ed.). New York: MC Graw Hill Education
	10. Vanita Tripathi., (2023) <i>Fundamental of Investments.</i> (6 th Ed.). Mumbai: Taxman Publications Pvt. Ltd.
	11. Vivek, & Asthana, P. (2015). Financial Risk Management. Mumbai: (2nd Ed). Himalaya Publishing House.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the concept of Personal Financial Planning and the Time Value of Money Asses the Return and Risk Associated with various Investment Vehicles. Comprehend with various Personal Financial Planning Options.









Course Code: COM-244

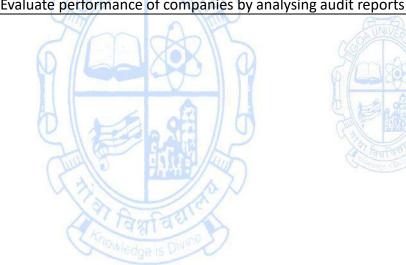
Title of the Course: Introduction to Auditing

Number of Credits: 03 (1T + 2P) Effective from AY: 2023-24

ectives of the Course are: 1. To acquaint learners with the basics of auditing 2. To impart knowledge of audit planning 3. To familiarize learners with the process of vouching & 4. To familiarize learners with the procedure for conaudit. t 1: Introduction lution of audit, Meaning and Definition, Scope of liting, Auditing v/s Accounting, Objectives of Auditing —	
 To acquaint learners with the basics of auditing To impart knowledge of audit planning To familiarize learners with the process of vouching & To familiarize learners with the procedure for conaudit. t 1: Introduction lution of audit, Meaning and Definition, Scope of liting, Auditing v/s Accounting, Objectives of Auditing –	No. of
lution of audit, Meaning and Definition, Scope of liting, Auditing v/s Accounting, Objectives of Auditing –	
lution of audit, Meaning and Definition, Scope of liting, Auditing v/s Accounting, Objectives of Auditing –	
harry & Secondary, Various classes of audit (Based on hority & time), Qualities of an Auditor, Basic Principles erning an audit, Benefits of Auditing, Internal Control tem: Meaning & evaluation; Internal Check, Internal lit **t 2: Audit Process** It Planning - Basics of Audit Planning, Steps involved in lit Planning, Drafting Audit plan, Preparation of Audit gramme, Audit evidence, Working Papers, Audit Note ok. Vouching and Verification - Vouching — Meaning and ectives. General procedure for vouching, General isiderations in vouching, Verification — meaning and ectives, General Procedure for Verification, General esiderations in verification of Personal and Real Accounts	15 (5T+10P) 30 (5T+25P)
t 3: Audit Report aning, Steps to be followed in preparation of Audit fort, Types of Audit Reports, Format of Audit Report, e Studies of Listed Companies for preparing Audit fort	30 (5T+25P)
tures, Group discussions, Seminars, Case studies, Fi	eld work
Gupta, K. (2004). <i>Contemporary Auditing</i> . Tata McGraw-Jha, A. (2013). <i>Students Guide to Auditing & Assurance</i> . Publications Pvt. Ltd. Kumar, R., & Sharma, V. (2015). <i>Auditing Principles and P</i> Learning.	Taxmann's Practice. PHI
h e cilitii i e e e e t e e e e t e e	erning an audit, Benefits of Auditing, Internal Control em: Meaning & evaluation; Internal Check, Internal it 2: Audit Process it Planning - Basics of Audit Planning, Steps involved in it Planning, Drafting Audit plan, Preparation of Audit gramme, Audit evidence, Working Papers, Audit Note k. Vouching and Verification - Vouching – Meaning and ectives. General procedure for vouching, General siderations in vouching of Nominal Accounts, fication v/s Vouching, Verification – meaning and ectives, General Procedure for Verification, General siderations in verification of Personal and Real Accounts at 3: Audit Report aning, Steps to be followed in preparation of Audit ort, Types of Audit Reports, Format of Audit Report, e Studies of Listed Companies for preparing Audit ort tures, Group discussions, Seminars, Case studies, Figupta, K. (2004). Contemporary Auditing. Tata McGraw-Jha, A. (2013). Students Guide to Auditing & Assurance. Publications Pvt. Ltd. Kumar, R., & Sharma, V. (2015). Auditing Principles and Figure 1.

	Sons.	
	14. Saxena, R.G. (2022). <i>Principles and Practice of Auditing</i> . Himalaya	
	Publishers.	
	15. Sharma, S.D. (2006). <i>Auditing Principles and Practice</i> . Taxmann's Publications Pvt. Ltd.	
	16. Sharma, T.R. (2015). Auditing Principles & Problems. Sahitya Bhavan	
	Publications.	
	17. Shekhar, K.C., & Shekhar, L. (2012). Auditing. Vikas Publishing House	
	Pvt. Ltd.	
	18. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). A	
	Handbook of Practical Auditing. S. Chand & Co.	
	After completion of this course, the learners will be able to:	
	1. Understand the basics of auditing and internal control systems of	
	organisations	
Course	2. Prepare audit programme, audit note book and collect audit	
_		
Outcomes:	evidence	
	3. Practically vouch nominal accounts and verify real and personal	
	accounts	
	4. Evaluate performance of companies by analysing audit reports	







Programme: Bachelor of Commerce (Cost Accounting)

Course Code: COM-245

Title of the Course: Business Database Management and Analysis

Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

A STATE OF THE STA		
Pre-requisites	C S T S	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: 5. To acquaint learners with principles of database manasystem. 6. To impart knowledge of database planning and skills in design. 7. To develop skills in learners in data retrieval and analysis us 8. To equip learners with knowledge and skills of administration and security. 	database
		No. of Hours
Tamas C	Unit 1: Introduction to Database Management System Data as organizational asset, Data versus Information, Meaning of database and database management system, Purpose of database system, Benefits and challenges of database system, Elements of database system, Database users, Business applications of database system, Database administration system, Security threats to database.	15
Content:	Unit 2: Database Planning and Design (Practical) Need for planning database, Database system master plan, Organizational goals, organizational structure, and entities and implications on database, Database development process, Database structure, Conceptual database design, ER diagrams, Types of databases, Logical database design with relationships, RDBMS, Normalization.	30
	Unit 3: Data Retrieval and Database Security (Practical) SQL basics, Inserting, deleting and updating data, Query with SQL, Using SQL aggregate functions, Grouping data and subqueries, Relational queries, Tables and views, Database backup and recovery, Evaluating database performance, Database optimization, Managing database security, Creating users and granting privileges, Avoiding data leaks	30
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	l work
Reference/ Readings:	 Chopra, R. (2016), Database Management Systems, S Changes. Courtney, J., Paradice, D., Brewer, K. and Graham, J. (2010), E Systems for Management., Global Text. Morris, S. and Coronel, C. (2016), Database Systems: 	Database
	Implementation and Management, (12e), Course Technolog 10. Ramez, E and Shamkant, N. (2017), Fundamentals of L	

	System, (7e), Pearson Education.		
	11. Reddy, P. and Reddy, A. (2020), Foundations of Database		
	Management System, Lambert Academic Publishing.		
	12. Zygiaris, S. (2020), Database Management Systems: A Business-		
	Oriented Approach Using Oracle, MySQL and MS Access, Emerald		
	Publishing.		
	After completion of this course, the learners will be able to:		
	1. Identify applications and elements of database management system.		
Course	2. Develop database design as per organizational requirements.		
Outcomes:	3. Implement SQL for data retrieval and analysis.		
	4. Evaluate database administration system and security in an		
	organization.		









Course Code: COM-202

Title of the Course: Fundamentals of Macroeconomics for Business

Pre-requisites	Pinnisa	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the students with various macroeconomic variation enable them to derive the macroeconomic equilibrium and To provide a broad understanding of the concepts of inflation unemployment and the interlinkage between the two concepts. To analyze the theoretical approaches related to most consumption and evaluate the implications of economic politices must be investment. To analyze the working of a small open economy and under impact of macroeconomic policies on an open economy. 	lysis. ation and epts. oney and olicies on
	(59/	No. of
AND A		Hours
Tauri auri	Unit 1: Introduction, Concepts and National Income Accounting Macroeconomics -Meaning and Scope, National Income — concepts (GNP, GDP, NNP, GVA at basic price and factor cost, Personal Income, Disposable Personal Income), Trends in GDP of India (2014 onwards), Trends in GSDP with reference to Goa (2014 onwards), Green Accounting-meaning and objectives. Components of Aggregate Expenditure, Circular Flow of National Income -Models of Circular Flow (Two, Three and Four Sector), Determinants of Aggregate Demand, Determinants of Aggregate Supply, AS-AD Equilibrium Analysis.	15
Content:	Unit 2: Inflation and Unemployment Inflation: Concept and Causes, Consumer Price Index, Wholesale Price Index (Concepts), Inflation and Interest Rates, Sacrifice Ratio, Costs of Inflation (Social Costs, Costs of anticipated and unanticipated inflation); Rational and Adaptive Expectations. Unemployment: Types of Unemployment (Frictional, Cyclical, Seasonal, Disguised, Structural -meaning of each), Natural rate of unemployment, Costs of Cyclical Unemployment. Measurement of Unemployment -NSSO Classification Methods (Usual Principal Status, Weekly Status, Current Daily Status). Rural-Urban and Male-Female unemployment rate variations. Trends in unemployment rates in India (2014 onwards). Trade-off between Inflation and Unemployment- Phillips Curve analysis in the short run	15

	Unit 3: Money, Consumption and Investment Monetary Policy - Meaning, RBI's Monetary Policy - Objectives and Tools of Monetary Policy (General and Selective), Impact of Monetary Policy on Money Supply. RBI's Monetary Aggregates (M0, M1, M2, M3, M4). The Consumption Function and its determinants, Business Fixed Investment and Inventory Investment (Concept and Determinants), Impact of Monetary Policy on Consumption and Investment	15
	Unit 4: Open Economy and Macroeconomic Policies Open and Closed Economy -Meaning and features, flows of goods and capital, saving and investment in a small and a large open economy, Exchange rates - Fixed, Flexible and Managed Floating (Meaning), International Linkages and Mundel - Fleming model, Demonetization in India, 2016 - Meaning and objectives.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Ahuja, H. L. (2016). Macroeconomics: Theory and Practice (2 S. Chand Publications. Blanchard, O., & Johnson, D. R. (2018). Macroeconomics (Pearson. Branson, W. H. (1997). Macroeconomic Theory and Policy Collins India Pvt. Ltd. D'Souza, E. (2008). Macroeconomics. Pearson Education. Directorate of Planning, Statistics and Evaluation, Govern Goa. (Latest). Economic Survey of Goa. Dornbusch, R., & Fischer, S. (1994). Macroeconomics. Mode Education. Dwivedi, D. N. (2018). Macroeconomics: Theory and Policy Mc Graw Hill Education. Gordon, R. J. (2013). Macroeconomics. Pearson Education. Government of India. (Latest). Economic Survey of India. Gupta, G. S. (2017). Macroeconomics: Theory and App McGraw-Hill Education. Mankiw, N. Gregory. (2015). Principles of Macroeconomics. Learning India Pvt. Ltd. Puri, V. K., Misra, S. K., & Garg, B. (2023). Indian Economy. Publishing House. Samuelson, P. A., Nordhaus, W. D., & Chaudhuri, S. Macroeconomics. McGraw-Hill Education. 	(6th ed.). 7. Harper The ment of Graw-Hill (5th ed.). Cengage Himalaya
Course Outcomes:	 After completion of this course, the learners will be able to: Gain knowledge of various macroeconomic principles macroeconomic equilibrium analysis. Understand the economic dimensions of inflation, unempand the trade-off between the two macroeconomic variable Analyze the theoretical approaches to money, consumption 	oloyment s.
	impact of economic policies on investment.4. Acquire a better understanding of the working of an open economic policies on investment.	conomy

Course Code: CCA-203

Title of the Course: Methods of Costing II

Pre-requisites	(Amor)	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To enable learners with application of process costing 2. To enable learners to prepare inter-process profits account equivalent production 3. To familiarize learners with applications of contract costing 4. To familiarize students with Operating Costing	nts and
		No. of Hours
AND	Unit 1: Process Costing Features and application of Process Costing, Accounting for normal loss, abnormal loss, scrap and abnormal gain. Joint – products and by – products. (theory and problems)	15
	Unit 2: Inter - Process Profits and Equivalent Production Inter process profits, Meaning of equivalent production, Calculation of equivalent production. (theory and problems)	15
Content:	Unit 3: Contract Costing Introduction to relevant Accounting Standard, preparation of contract account for one year, more than one year and contract account with balance sheet. Cost plus Contracts, Calculation of work uncertified, Escalation clause, Estimation of contract costs. (theory and problems)	15
	Unit 4: Operating Costing Meaning, nature, single and composite cost units, classification of cost- fixed cost, variable cost and semi-variable cost, applications of operating costing- Electricity, Hotels, Hospitals and Entertainment, Computation of operating cost - transport cost. (Practical problems to be covered on transport costing.)	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Bhar, B. K. (2012). Cost Accounting: Methods & Problems. Calcutta: Academic Publishers. Iyenger, S. P. (2023). Cost Accounting. New Delhi: S. Chand & Co. Jain, S. P., & Narang, K. L. (2012). Cost Accounting: Principles and Practice. Ludhiana: Kalyani Publishers. Khan, M. Y., & Jain, P. K. (2021). Theory and Problems of Management and Cost Accounting. New Delhi: Tata McGraw Hill Publishing Co. Ltd. Khana, B. S., & Pandey, J. M. (Year). Practical Costing. New Delhi: S. Chand & Co. 	

	6. Kishore, R. (2021). <i>Cost Accounting</i> . New Delhi: Taxmann Allied Service Pvt. Ltd.		
	7. Lal, J. (2000). <i>Cost Accounting</i> . New Delhi: Tata McGraw-Hill Publishing Co. Ltd.		
	8. Nigam, B., & Jain, J. C. (2000). <i>Cost Accounting Principles & Practice</i> . New Delhi: Prentice-Hall of India Pvt. Ltd.		
	After completion of this course, the learners will be able to:		
Course	1. Prepare the process cost accounts.		
Outcomes:	2. Prepare Interposes profits accounts and equivalent production.		
Outcomes.	3. Prepare contract cost accounts.		
	4. Prepare operating cost statement for service organizations.		
	Tauri au		









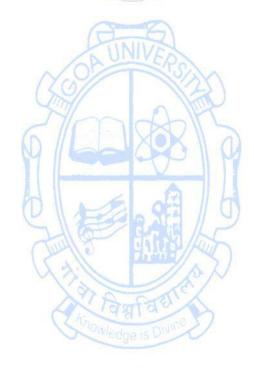
Course Code: COM-204

Title of the Course: Indirect Taxes

Pre-requisites		
for the Course:	Nil	
joi the course.	Objectives of the Course are:	
	5. To acquaint learners with basic concepts of Goods and Services	Tax.
Course	6.To familiarize learners with various provisions under Goods and	
Objectives:	Services Tax.	•
	7.To understand the compliance procedure of Goods and Service	s Tax.
	8. To gain the basic knowledge of Customs Duty.	
	,	No. of
		Hours
	Unit 1: Introduction to Indirect Taxes	
	Meaning, Types, and Nature of Indirect Taxes, GST - Dual	
	Concepts of SGST, CGST, UTGST & IGST. Features of GST, Benefits	6
AND	of GST, GST Structure in India, GST Council and its composition,	2
(C)	Basic Procedures of GST, Harmonized system of Nomenclature	15
Symplesoff	(HSN) Code. Definitions under CGST Act 2017: Goods,	213
4 (C) (Manufacture, Person, Services, Composite Supply, Mixed Supply,	
0 1 00 10	Business, Business Vertical, Capital Goods, Casual Taxable	增/9
347 1116	Person, Works Contract, Turnover, Aggregate Turnover	
No. of the state o	Unit 2: Provisions under Goods and Services Tax Act	10 K
Commonga - Decision	Exemptions from GST: Introduction, Power to grant exemption	
	from tax. Goods and Services exempted from tax. Rates of GST,	
	Levy and Collection of GST, Time and Place of Supply. Inter State	15
	Supply, Intra State Supply, Composition Scheme under GST, Input	
Content:	Tax, Output Tax, Net Tax, Utilisation of Input Tax Credit, -Reverse	
	Charge. (Including Problems)	
	Unit 3: Compliance under Goods and Services Tax	
	Registration, Tax Invoice, Bill of Supply, Debit & Credit Notes,	45
	Electronic Way Bill, Types of Returns Filing of Returns	15
	Computation of GST Liability, Payment of Tax, Fines and penalties	
	under GST, Assessment & Audit. Unit 4: Customs Act 1962, and Customs Tariff Act 1975	
	Nature of Customs duty, Territorial waters and custom waters,	
	Goods under Customs Act, Basic Customs Duty, Additional	
	Customs Duty, Protective Duties, Countervailing Duties,	
	Safeguard Duty, National Calamity Contingent Duty (NCCD),	15
	Transactional Value at the time of place of importation, rate of	
	exchange for customs valuation, inclusions and exclusions from	
	assessable value, Methods of valuation of Customs, Baggage,	
	Rate of Custom duty of Baggage. (Including Problems)	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ork

•	
	7. Aditya Singhania. <i>Taxmann's GST Practice Manual</i> .
	8. H.C. Mehrotra and V.P Agarwal. <i>Goods and Service Tax, Sahitya Bhawan</i>
	Publication Agra.
Reference/	9. Relevant Bare Acts.
Readings:	10. V.S Datey. Taxmann's GST Ready Reckoner.
	11. V.S Datey. Taxmann's Indirect Law and Practice.
	Vinod K Singhania. Taxmann's Students Guide to GST and Customs Law.
	Note: Latest Editions relevant to the Assessment year.
	After completion of this course, the learners will be able to:
Course	1. Understand the basic concepts of Goods and Services Tax.
Outcomes:	2. Understand various provisions under Goods and Services Tax Act
outtomes:	3. Understand the compliance procedure of GST
	4. Understand the basic concepts of Customs Duty.









Course Code: CCA-205

Title of the Course: Marginal Costing

Dro	(a=6)	
Pre-	A DANNE TO THE REAL PROPERTY OF THE PARTY OF	
requisites for the	38	
Course:	Nil 9 4 8 9	
course.	Objectives of the Course are:	
Course Objectives:	 To impart knowledge of the Marginal costing technique. To familiarize learners with various applications of Marginal technique. To familiarize learners with applications of Marginal Costing in making. To enable students with capital budgeting decisions. 	decision
	(36)	No. of Hours
Content:	Unit 1: Marginal Costing Introduction: Meaning and Definitions of Marginal Costing, Features of Marginal Costing, Objectives and Uses of Marginal costing, Assumptions of Marginal Costing, Advantages and limitations of Marginal Costing Comparison between Marginal Costing and Absorption Costing, Preparation of Marginal cost statement, Preparation of Income statements under marginal costing and Absorption costing Cost Volume Profit Analysis: Meaning and importance of Cost Volume Profit Analysis, Role of CVP Analysis, Marginal Cost Equation, Methods of Cost segregation, Break Even Analysis, Break Even Point, Assumptions and limitations in BEP Analysis, Break Even Chart, Applications/uses of Break Even point, cash Break Even Point, Profit Volume Ratio, Margin of safety, Angle of Incidence, calculation of Break Even Point, P/v Ratio and Margin of Safety	15
	Unit 2: Marginal Costing and Decision Making Decision making, Steps in decision making, Applications of marginal Costing in decision making; Profit Planning: Maintaining desirable level profit, Analysis of profitability at different level of output, determination of desire level of profit on given level of output, addition or dropping of product to maintain desirable level of profit. Pricing Decision: Fixing of selling price Selling price below marginal cost, Recommendation relating to price and volume of output, Effects of change of change in selling price, Accepting offer at lower price in order utilize idle capacity.	15

Market Decision: Make or Buy decision, Export or sale locally, Exploring additional market, Accept or reject special order, Explore new markets, Market Expansion Product Decision: Key factors decisions, Shut down or Continue production, Dropping of product line, Product mix decision, Purchase of new equipment, Special order, Export proposal, Decision about mechanization, Replacement of product. level of activity planning, introduction of new product, Temporary closure of operation Capital Budgeting Decision: Replacement, change in methods of production, Diversification strategy, Alternative course of action, Level of activity planning Pedagogy: Lectures, Group discussions, Seminars, Case studies, Field work 1. Arora, M. N. (2021). Cost Accounting – Principles and Practice. Vikas Publishing House, New Delhi. 2. Gupta, S. K., & Sharma, R. K. (2018). Management Accounting Principles and Practice. Kalyani Publishers. 3. Gupta, S. P. (2022). Management Accounting. Sahitya Bhavan. 4. Jain, S. P., & Narang, K. L. (2012). Accounting Theory and Management Accounting. Kalyani Publishers. 5. Jain, S. P., & Narang, K. L. (2012). Cost Accounting: Principles and Methods. Kalyani Publishers, Jalandhar. 6. Lal, J. (2011). Acounting Theory and Practice. Himalaya Book Publisher. Reference/ 7. Maheshwari, S. N., & Mittal, S. N. (2020). Cost Accounting: Theory and Readings: Problems. Shri Mahabir Book Depot, New Delhi. 8. Nigam, B. M. L., & Jain, I. C. (2000). Cost Accounting: Principles, Methods and Techniques. PHI Pvt. Ltd, New Delhi. 9. Reddy, T. S., & Reddy, Y. H. (2000). Management Accounting. Margham Publications, Chennai. 10. Scott, P. (2019). Introduction to Management Accounting. Oxford University Press. 11. Sharma, S., & Gupta, S. K. (2017). Management Accounting. Kalyani Publishers. 12. Werner, M. L. (1998). Introduction to Management Accounting. Prentice Hall. After completion of this course, the learners will be able to: 1. Explain the basic concepts of Marginal costing 2. Apply the technique of Marginal Costing for managerial decision-Course making. **Outcomes:** 3. Apply the Technique of product planning and pricing decision for decision making

4. Take accept or reject decisions of investment in capital projects

Course Code: CCA-221

Title of the Course: Strategic Performance Management (VET)

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide learners in depths understanding about basics of Performance Management. To provide learners with the various Strategic Performangement evaluations & improvement tools. To acquaint students with benchmarking and bench improved. To equip students with performance of enterprises risk management. 	rformance provement nagement
	OR UNIVERS	No. of Hours
Content:	Unit 1: Introduction to Performance Management Introduction - Performance Productivity & Efficiency Performance Management- Objectives of Performance Management, Elements of performance management; Financial Report Analysis - Tools of Financial Report Analysis- Corporate credit score - difference between credit score and credit rating - Credit Rating Agencies India overview - factors affecting credit score. Unit 2: Performance Measurement Evaluation and Improvement tools (part I) Introduction-People Performs Management, Corporate Performance Management; Performance Measurement tools- Balance Score Card (BSC)- Introduction, Evaluation, Prospective, Benefits, Limitations, Guidelines for implementation of BSC. DuPont Analysis - Introduction, Return on Asset, Return on Equity; Three components DuPont Analysis, Four component DuPont analysis (including practical problems or both). RONA Model - Introduction to return on Net Asset Model implication of RONA model.	15
	Unit 3: Performance, Measurement, Evaluation and Improvement tools (part II): Benchmarking and Bench trending Introduction, types, process of benchmarking, Difference between Benchmarking and Bench trending; Six Sigma - Meaning, Purpose, Deployments, Difference between Six Sigma and TQM.; Lean Manufacturing overview, 07 wests, Principles of lean manufacturing 5 S's of lean; TQM - Overview, Components, Essentials, Steps of implementation; MIS in	15

	dicited on the ground of the g	
	digital environment - overview, information required at three	
	levels, Strategic objectives of MIS reports, MIS in digital environment	
	Unit 4: Enterprise Risk Management	
	Risk - Meaning, Types of risks- systematic risk and its types, unsystematic risk and its types; Process of risk management,	
	Objectives of risk management -Pooling of risk, Diversification	
	of risk, Ruin theory; Risk analysis - Meaning, Benefits, Methods	
	- Qualitative methods and quantitative methods; SWIFT	
	analysis - Structured what if technique; Risk mapping -	15
	Overview, Importance, Process, Limitations; KEY risk indicators	
	- Overview, Purpose, Features and Types; Corporate risk	
	management - Interlotting Risk with performance, Risk	
	enabled performance management, Risk retention and	
	reduction	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
	1. Agarwal, P. (2014). Performance Management. Venu	
	Publishers.	
	2. Armstrong, M. (2008). Performance Development and Man	agement.
(3-6)	Ahmedabad: Jaico Publication.	NA NA
OAUNVERS	3. Armstrong, M. (2010). Performance Management. Ahmeda	bad: Jaico
390000	Publication.	10ADYS
() (Last 39X)	4. Cardy, R. (2011). Performance Management. PHI Publication	ns.
Reference/	5. Chadha, P. (2009). Performance Management. New Delhi: I	McMilan.
Readings:	6. Chadha, P. (2017). Performance Management. New Delhi: I	McMilan.
(1)	7. Cherunilam, F. (2009). Strategic Management.	Himalaya
Common Day	Publications.	7(1 - Dir
10	8. Mathur, U. G. (2005). Textbook of Strategic Managem	ent. Tata
	McGraw-Hill Publications.	
	9. Sontakki, C. N. (2016). Strategic Management. Kalyani Pub	
	10. Thompson, A. A. (1940). Strategic Management. Tata Mo	Graw-Hill
	Publications.	
	After completion of this course, the learners will be able to:	
	Create comprehensive understanding about Strategic Perfor Management Ma	mance
Course	Management Apply various performance measurements, evaluation and	
Course	2. Apply various performance measurements, evaluation and	
Outcomes:	improvement tools Apply hopelmarking and bonch tronding in performance	
	Apply benchmarking and bench trending in performance measurement	
	4. Conduct risk analysis and predict corporate distress	
	4. Conduct risk analysis and predict corporate distress	

Carlon Control Control

Course Code: COM-222

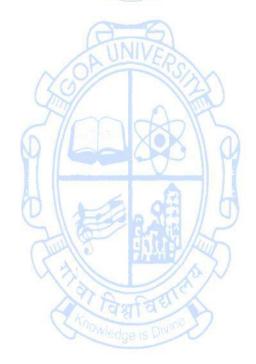
Title of the Course: Corporate Law (VET)

Pre-requisites	And	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with regulatory framework under Coact, 2013 To familiarise the learners with management of companies Companies Act, 2013 To impart knowledge regarding registration and prote Intellectual Property Rights To impart skills to the learners to draft legal documents pert Companies Act, 2013 and Intellectual Property Rights 	es under
		No. of Hours
Taylan I	Unit 1: Introduction to Regulatory Framework of Companies Characteristics of a company, Types of companies, Association not for Profit, Illegal Association, Registration of company, Promoters, legal position, Pre-incorporation contract, Memorandum of Association, Articles of Association, Constructive notice, Indoor management, Lifting Corporate Veil, Prospectus and different types of Prospectus, Mis- statement in Prospectus, GDR, Transmission of shares, Buy-back and provisions regarding Buyback of shares, Administration of Company Law including National Company Law Tribunal (NCLT), National Company Law Appellate Tribunal	15
Content:	Unit 2: Management of Companies Classification of Directors, Meetings of Shareholders and Board of Directors, Convening and conduct of meetings, Requisites of a valid meeting, Postal ballot, Meeting through video conferencing, e-voting, Committees of Board of Directors - Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Social Responsibility Committee, Provisions relating to Books of Accounts, Modes of Winding Up. Insider Trading and Whistle Blower mechanism	15
	Unit 3: Intellectual Property Rights Meaning of Intellectual Property, Meaning and registration of Patent, Patentable invention, Compulsory Licensing, Remedies in case of violation of Patent, Meaning of Design, Registration procedure of Design, Piracy of Registered Design, Remedies for violation of Design, Meaning of Copyright, Registration and infringement of Copyright, Broadcasting Right, Performers'	15

	T	
	Right, Meaning of Trademark , Deceptively Similar Mark,	
	Collective Mark, Procedure for registration of Trademark,	
	Remedies in case of violation of Trademark and Copyright	
	Unit 4: Drafting of Corporate Legal Documents	
	1. Demonstration of services provided on Ministry of Corporate	
	Affairs portal regarding DIN service, DSC, Master Data, Company	
	e- filing, fees and payments	
	a. Drafting Memorandum of Association	
	b. Drafting resolution of Alteration of Memorandum of	
	(b) // IIXak W a)	
	Association	
	c. Drafting resolution of Approval of Prospectus	
	d. Drafting resolution of Issue of Sweat Equity/ Shares under	
	Employee Stock Option Scheme.	
	e. Drafting resolution of Purchase of Company's Own Securities	
	(Buy- Back of Securities)	15
	f. Drafting minutes of CSR Committee	
	g. Drafting notice of EGM for Winding up of Company	
	h. Drafting E-voting notice of AGM	
	i. Declaration by Director to Company under section 164(2)	
~	2. Demonstration of e filing services regarding Patent, Copyright,	56)
UNIVER	Trademarks and Design on http://ipindia.gov.in	
0.9/	a. Drafting of Patent License Agreement	
STORE TO	b. Drafting of notice of Patent Infringement	ROR Va
0 4 9 1	c. Drafting of notice regarding Copyright Infringement	
3/7 111/4	d. Drafting of notices in case of infringement of Trade mark and	
- 276-000	Design	1000
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Datta, R., & Das, M. N. (2018). De Souza's Conveyancing (13 ¹¹¹ Ed).
	Eastern Law House.	_
	2. Gower, L. C. B., & Davies, P. L. (2012). Principles of Modern C	Company
	Law (9 th Ed). Sweet and Maxwell.	
	3. Jena, K. N. (2005). Intellectual Property Rights, Globalisat	ion and
	Global Relations (1st Ed). Abhijeet Publications, Delhi.	
	4. Kapoor, G., & Dhamija, S. (2018). Company Law (21st Ed). Ta	xmann's
	University Edition.	
Reference/	5. Kuchhal, M.C. (2013). <i>Modern Indian Company Law</i> (28 th	Ed). Shri
_	Mahavir Book Depot.	
Readings:	6. Kumar, A. (2022). Corporate Laws (11th Ed.). Taxmann's.	
	7. Narayanan, P. (2020). Intellectual Property Law (3rd Ed). East	ern Law
	House, Kolkata, New Delhi.	
	8. Narsimha Rao, A. V. (2005). Law of Patents Concepts and Cas	es. ICFAI
	University Press.	
	9. Ramaiy, A. (2020). A Guide to Companies Act (19th Ed). Le	xisNexis.
	Wadhwa and Buttersworth.	2112)
	10.Shanbhogue, K. V. (2018). Company Resolutions, Notices, Meet	inas and
	Minutes (14 th Ed). Bharat Law House, New Delhi.	gs and
	minutes (17 Eu). Dilatat Law House, New Delill.	

	11.Sharma, J. P. (2020). An Easy Approach to Corporate Law (4 th Ed). Ane
	Books Pvt. Ltd., New Delhi.
	12. Singh, A. (2018). <i>Introduction to Company Law</i> (17 th Ed). Eastern Book Company.
	13. Wadhera, B. L. (2016). <i>Intellectual Property Law</i> (5 th Ed). Universal Publishing Co. Pvt. Ltd, Delhi.
Course Outcomes:	After completion of this course, the learners will be able to:
	1. Understand the regulatory framework of companies
	2. Describe the procedure of management of companies
	3. Analyse the procedure of registration, and remedies in case of
	infringement of Intellectual Property Rights
	4. Draft documents relating to management of companies and protection
	of Intellectual Property Rights









Course Code: COM-223

Title of the Course: Business Statistics II (VET)

	AND	
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: 5. To enable learners to provide students with the foundary probabilistic and statistical analysis. 6. To enable learners to understand and demonstrate difference various discrete and continuous probability distribution of variables. 7. To enable learners to demonstrate understanding of parametric/ non-parametric statistical tools and its application inferential statistics. 8. To enable learners to apply correlation and regression and predictive modelling in business forecast and examining I data. 	between random various ations in
6/Q88	N CONTRACTOR OF THE PROPERTY O	No. of Hours
Tauri and the second se	Unit 1: Elementary Probability Theory Permutations: Definition, Formula, Permutation with repetition Combinations: Definition, formula, Properties. Probability: Elements of Probability-Random Experiments, events, definition of probability, conditional probability, Baye's theorem.	15
Content:	Unit 2: Probability Distribution functions and Normality Random Variables- Definition, Probability distribution, Mathematical expectation. Theoretical Distribution - Binomial, Poisson and Normal Distribution, Determining sample size Parametric and non-parametric tests.	15
	Unit 3: Estimation and Testing of Hypothesis Estimation- Sampling distribution, Standard error, Sample mean and Sample proportion, confidence limits, population mean and population proportion. Test of Hypothesis: Procedure for testing of hypothesis, Null and Alternate hypothesis, Type I and Type II error, critical region, level of significance, One-tailed and two-tailed test, Determining sample size. Parametric tests- Test of significance for large samples (Population mean and proportion, difference of means and proportion).	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	1. Anderson David R., Sweeney Dennis J., Williams Thomas A Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Je (2021), Statistics for Business and Economics, Cengage Learning	., Camm ffrrey W.

2. Cooper Donald R. and Schindler Pamela S. (2013), Business Research Methods (12th Edition), McGraw Hill. 3. George Argyrous (2011), Statistics for Research: With a Guide to SPSS, SAGE Publications. 4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Publishing 5. Harris Jenine K. (2020), Statistics with R: Solving Problems Using Real-World Data, SAGE Publications Inc. 6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Introductory Business Statistics, OpenStax. 7. Levine David, Stephan David and Szabat Kathryn (2016), Statistics for Managers using Microsoft Excel (8th Edition), Pearson Education. 8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Press. After completion of this course, the learners will be able to: 1. Demonstrate concepts of probability and its applications in a business context using both technical and non-technical language 2. Understand discrete and continuous random variables and be able to use their distributions to compute probabilities 3. Use hypothesis testing as a tool for statistical decision making in a

4. Understand the difference between parametric and non-parametric



Course

Outcomes:



business context.



Course Code: COM-300

Title of the Course: Indian Economy

Pre-requisites	O TANKS	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce students to the fundamental characteristics of the Economy. To analyze different facets of the Indian Agricultural Sector. To identify issues of the Industrial Sector in India. To evaluate the contribution of the Service Sector and underst process of market integration with world markets. 	
	RINUE	No. of Hours
D D D D D D D D D D D D D D D D D D D	Unit 1: Introduction to Indian Economy Meaning of economic growth and economic development. Indicators of economic development. Characteristics of the Indian Economy: India's Population demographics (Population size and growth rate, rural-urban distribution, gender composition, literacy rate, infant mortality rate, age structure, demographic dividend); General Issues — Inflation, Unemployment, Income Inequalities, Poverty, Regional disparities, Migration, Brain drain, Reverse brain drain, informal employment. Human Development Index (HDI) -Concept, Dimensions of HDI, Value and India's rank in the HDI. Sectoral Composition of GDP.	15
Content:	Unit 2: Agricultural Sector in India Significance of Agriculture to the Indian Economy; Agricultural Productivity (Meaning, causes of low agricultural productivity and measures); Agricultural Marketing (Meaning, Problems and corrective measures – e-NAM, regulated markets, co-operative marketing, MSP, PDS); Financial Support to Agriculture – Role of the Central Government, State Government and NABARD, Unorganized sources of agricultural credit; Farmers Suicidescauses; National Food Security Act 2013 (Rationale and features), Green Revolution and Gene Revolution (Concepts).	15
	Unit 3: Industrial Sector in India Significance of the Industrial Sector to the Indian Economy; Industrial Policies – Industrial Policy Resolution of 1956 (in brief) and the Industrial Policy Resolution-1991 (Features and appraisal; Competition Act of India (2002)-features; MSMEs - Definition, Role, Problems and recent corrective measures; Brief evaluation of the Industrial Sector (achievements and challenges); Concept of Industry 4.0 and Industry 5.0; Make in	15

	India, Skill India, Start-Ups (Policies), Index of Industrial Production (IIP).	
	Unit 4: Services and External Sector in India Service Sector: Significance of the Service Sector; Composition of the Service Sector – Health, Education, Financial Services, IT enabled Services, Energy, Tourism, Transport (Role of each); Achievements and challenges of the Services Sector in India. External Sector: Importance of foreign trade to the Indian economy; Composition, Direction and Trends in India's exports and imports of goods and services.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ork
Reference/ Readings:	 Agrawal A N & Agarwal M K (2019) Indian Economy: Proble Development and Planning, New Age International Publisher Delhi. Datt Gaurav & Mahajan Ashwani (2022). Indian Economy. S. Cl. Company, New Delhi. Dhingra, Ishwar C (2019). Indian Economy. Sultan Chand, New 4. Economic Survey of India (Latest) Puri, V.K., Misra, S.K. and Bharat Garg (2023). Indian Economyanal Publishing House, Mumbai. Uma Kapila (2022) Indian Economy: Performance and Economic Foundation. 	s, New hand & Delhi.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the fundamental features of the Indian Economy. Analyze and evaluate different facets of the Agricultural Sector in terms of productivity, marketing and finance. Identify the issues affecting the Industrial Sector and asse implications of Policy changes. Understand and examine the contribution of the Services Secto Indian Economy and India's integration with the world in respectively. 	ess the



Course Code: CCA-301

Title of the Course: Techniques of Costing

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To impart learners with knowledge of standard costing tech 2. To acquaint learners with calculation of variances 3. To acquaint learners with preparation of functional budgets 4. To impart learners with knowledge of uniform cost responsibility accounting	
		No. of hours
S S S S S S S S S S S S S S S S S S S	Unit 1: Standard Costing Meaning of standard cost and standard costing- Difference between Standard cost v/s Estimated cost - Advantages of Standard Costing-Limitations of standard costing- setting up standards; different types of standards; installation of standard costing system	10
	Unit 2: Variance Analysis Meaning, importance and significance of variance analysis different types of variances – Materials, labour, overheads and sales; analysis and reporting of variances	20
Content:	Unit 3: Budgetary Control Meaning of Budget - Meaning of Budgetary control - objectives of Budgetary control system - Advantages and Limitations of Budgetary control system - Prerequisites for the Adoption of Budgetary Control System- functional budgets-Sales budgets- Production budget- material budget- purchase budget-production cost budget- capital expenditure budget-cash budget - master budget- fixed budget- variable budget-performance budgeting - zero based budgeting.	20
	Unit 4: Uniform Costing, Inter Firm Comparison and Responsibility Accounting Meaning, Features, Objectives, Scope, Need for Uniform Costing, Installation of Uniform costing system; Uniform Cost manual - need, requirements of Inter Firm Comparison, benefits and Limitations of Inter Firm Comparison; Responsibility accounting and responsibility centers - need for responsibility center; input and output of responsibility center and types of responsibility center and accounting for responsibility center.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work

	1. Arora, M. N. (2021). Cost Accounting – Principles and Practice. Vikas
	Publishing House, New Delhi.
	2. Chakraborty, S. N. (2012). Advanced Cost and Management
	Accounting. Calcutta: New Central Book Agency.
	3. Jain, S. P., Narang, K. L., & Agrawal, S. (2012). Cost Accounting:
Reference/	Principles and Practice. Ludhiana: Kalyani Publishers.
Readings:	4. Kishore, R. (2021). Cost Accounting. New Delhi: Taxmann Allied
	Service Pvt. Ltd.
	5. Rathnam, P. (2021). Advanced Cost and Management Accounting.
	New Delhi: Kitab Mehal.
	6. Saxena, V. K. (2006). Advanced Cost and Management Accounting.
	New Delhi: Sultan Chand & Sons.
	After completion of this course, the learners will be able to:
	Explain importance of standard costing
Course	2. Calculate variances and its interpretation
Outcomes:	3. Able to prepare functional budgets
	4. Explain uniform costing and application of uniform costing and
	responsibility accounting.









Course Code: COM-302

Title of the Course: Direct Tax - I

Pre-requisites	Amo	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the basic concepts of Income Talenable learners to determine residential status and scope Income. To familiarize learners with the provisions of computation of from salaries. To familiarize learners with the provisions of computation of from house property. To familiarize learners with the provisions of computation of from other sources. 	of Total f income f income
<u>a 8</u>		No. of Hours
Content:	Unit 1: Introduction to Income Tax Act, 1961 Definitions & Basic Concepts: Income-u/s 2(24), Person -u/s 2(31), Assessee- u/s 2(7), Assessment- u/s 2(8), Assessment Year- u/s 2(9), Previous Year- u/s 3, Business- u/s 2(13), Company -u/s 2(17), Gross Total Income u/s. 80 (B) (5), Permanent Account Number (PAN)-u/s 139A. Residential Status & Scope of Income: Basis of Charge, Residential Status in India u/s 6: Sections 6(1), 6(6)(a), 6(2), 6(6)(b), 6(3), 6(4). Scope of Total Income u/s 5, Apportionment of Income between spouses governed under Portuguese Civil Code u/s5A. Exemptions & Exclusions u/s 10: Agricultural Income [Section 10(1)] Amount received by a member of the HUF from the income of the HUF, or in case of impartible estate out of income of family estate [Section 10(2)] Share of profit received by a partner from the firm [Section 10(2A)] Interest to non-residents [Section 10(4)] Amount paid on life insurance policy [Section 10(10D)] House rent allowance [Section 10(13A)] Prescribed allowances or benefits [Section 10(14)] (Conveyance, Daily, Uniform, Helper, Research, Transport, Travelling, Children Education Allowance, Children's Hostel Expenditure Allowance)	15
	1 · · · · · · · · · · · · · · · · · · ·	

	Unit 2: Computation of Income from Salaries Sections 15, 16 & 17 Inclusive of allowances (exclusive of valuation of perquisites)	15
	Unit 3: Computation of Income from House Property Definition of Annual Value u/s. 2(2), Sections: 22, 23, 24, 25, 25(AA), 25(B), 26, 27	15
	Unit 4: Computation of Income from Other Sources Section 56,57,58	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
3 37	 12. Ahuja, Girish and Ravi Gupta, Systematic Approach to Income Bharat Law House, Delhi. 13. Gaur V.P., & Narang.D.B., Income Tax Law & Practice, Publications. 	оте Тах,
	14. Hariharan.N., Income Tax Law & Practice Vijay Nicole Pvt.Ltd.	Imprints
	15. Manoharan T.N., Direct Tax Laws, Snow White Publications,	
	16. Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan,	Agra
Reference/	17. Pagare D., Income Tax Law & Practice, Sultan Chand & So	ns, New
Readings:	Delhi	
AND	18. Prasad B., Income Tax Law & Practice, Wishwa Prakashan	
769 T 30	19. Relevant Bare Acts	
29/10/2013	20. Singhania V.K. Students' guide to Income Tax, Taxmann Publ	ications
A COUNTY	21. Singhania V.K., & Singahania K., Direct Taxes Law & Practice,	<u>Taxmann</u>
6 \ 10 A A A A A A A A A A A A A A A A A A	Publications.	25/5
3/5	22. Singhania, Vinod K., & Monica Singhania, Student's Guide to	A M. K.
A Francisco	Tax, University edition, Taxmann Publications Pvt. Ltd, New	Delhi.
Commence - Do	Note: Latest Editions relevant to the Assessment year.	500
	After completion of this course, the learners will be able to:	
	1. Understand the basic concepts of income tax, residential st	atus and
_	scope of total income.	
Course	2. Understand the provisions of computation of income from s	
Outcomes:	3. Understand the provisions of computation of income from	m house
	property.4. Understand the provisions of computation of income fro sources	m other
·		



Course Code: COM-303

Title of the Course: Research Process

Dua vanviaitas		
Pre-requisites	NI:	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of res solving business problems. To acquaint learners with methods of data collection. To familiarize learners with the process of research. To enable learners to understand ethical issues in research. 	earch in
	a a	No. of Hours
Content:	Unit 1: Introduction to Research Research: Meaning, Objectives, Types, Approaches, Research Methods Vs. Methodology, Criteria of Good Research, Problems encountered by researchers in India Unit 2: Research Process Research Problem Identification; Literature Review: Introduction, Steps; Research Gaps; Research Questions; Research Objectives; Research Design: Need, Types; Sampling Design; Data: Meaning, Types, Methods of Data Collection; Introduction to Data Analysis; Introduction to Questionnaire Designing; Introduction to Sampling and Sampling Techniques; Report Writing; Ethical Issues: Plagiarism, Falsification, Fabrication	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods (11th Ed). Tata McGraw Hill. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Himalaya Publishing House. Jackson, S. L. (2020). Research Methods and Statistics: A Critical Thinking Approach (5th Ed). Cengage. Kothari, C. R., & Garg, G. (2019). Research Methodology: Methods and Techniques (4th Ed). New Age International Publishers. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N. (2020). Research Methodology. Himalaya Publishing House. 	

After completion of this course, the learners will be able to:

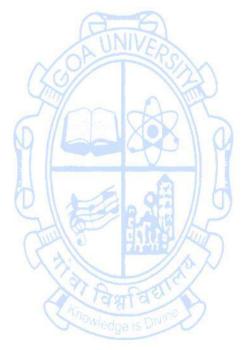
- 1. Comprehend the significance of research in solving business problems.
- 2. Elaborate the methods of data collection
- 3. Apply the research process in examining research problems.
- 4. Discuss the ethical issues in research.





Course

Outcomes:







Course Code: CCA-321

Title of the Course: Cost and Management Audit (VET)

Pre-requisites	Anna	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with knowledge of cost audit 2. To familiarize learners with various provisions of companies act related to cost audit 3. To impart in-depth knowledge about planning and conduct of cos audit 4. To acquaint learners with management audit	
	AND STATE OF THE PARTY OF THE P	No. of Hours
Content:	Unit 1: Cost Audit Meaning, nature, objectives and scope of cost audit. Concepts of Efficiency audit, Propriety audit, Social audit, Energy audit, Value for Money audit, and Performance audit. Internal control—Internal check and Internal audit. Cost audit as an aid to management. Techniques of cost audit. Difference between cost audit and financial audit. Advantages and Limitations of cost audit. Unit 2: Cost Audit, and Companies Act Important sections of Companies Act, 2013 relating to cost audit, Books of accounts to be maintained, Qualification and Disqualification of cost auditor and Ceiling on number of cost audit. Appointment, Rights and Responsibilities, Status, Relationship, Duties and Liabilities-professional and legal under the company's Act 2013, Professional ethics and Code of conduct for cost auditor.	15
	Unit 3: Planning of Cost Audit, Cost Accounting Records and Cost Audit Report Familiarization with the industry, the organization, the production process, the system, and procedure. Preparation of the audit program, audit notes and working papers, Cost Accounting Record Rules. maintenance and important cost accounting records such as Raw Materials, wages, overheads, depreciation, production records, sales records, consumable stores & spares and R&D Expenses. Cost Audit Report Rulescontents-annexure to cost audit reports. Types of report. Review of cost audit report and Follow of action. End use of cost audit report.	15

	Unit 4: Management Audit
	Meaning, Definition, Need and Objectives of Management
	Audit. Scope of Management Audit – Appraisal of objectives,
	Appraisal of organizational structure, Appraisal of planning
	process and plans, Appraisal of control and Appraisal of 15
	organizational functions. Preliminaries to Management Audit.
	Operational Audit. Evaluation of Corporate Image,
	Management Information System. Management Auditor. Uses
	of Management Audit.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
reaugogy.	CMA (2023) Final, Commercial Law Publishers (India) Pvt. Ltd.
	2. Jain Abhishek (2018) <i>Cost and Management Audit,</i> Himalayan
	Publishing House.
	3. Jha, Aruna, Auditing and Assurance, Taxman allied services Pvt. Ltd.
	(2016)
	4. Ramnathan, A.R., <i>Cost and Management audit</i> , Tata McGraw Hill
	Publishing, New Delhi (2012)
Reference/	5. Rao, G.C (2023) Cost and Management Audit
Readings:	
	6. Saxena R.G. & Others: <i>Practical Auditing: Himalaya Publishers</i> ,
FUNVE	Mumbai. (2016) 7. Saxena, Vashist, <i>Cost and Management Audit</i> , Sultan Chand & sons,
(30)	7. Saxena, Vashist, <i>Cost and Management Audit</i> , Sultan Chand & sons, New Delhi (2011)
6/CDRX	8. Tandon B.N. <i>Principles of Auditing,</i> Tata McGrwa- Hill, New Delhi
	(2006)
	9. Tikha, J.G Cost and Management Audit, ENCOMS BOMBAY
C A LAND OF THE PARTY OF THE PA	After completion of this course, the learners will be able to:
वियाविक	1. Explain cost audit
Course	Apply relevant provisions of companies act to conduct cost audit
Outcomes:	3. Prepare cost audit programme
	4. Explain management audit



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Course Code: COM-361

Title of the Course: Internship

Pre-requisites	ANN	
for the Course:	Nil	
	Objectives of the Course are:	
Course	4. To provide basic work experience in the industry.	
Objectives:	5. To enable learners to identify their areas of interest.	
	6. To improve self-confidence and develop basic skills required	for a job.
	Found of the Control	No. of
	Commence to	Hours
Overview:	An internship is a valuable opportunity and a professional learning experience for college students to gain practical, real-world experience in their field of study while still pursuing their education. It serves as a bridge between academic learning and professional practice, offering students a glimpse into their future careers and helping them develop essential skills and competencies. In this 2-Credits Internship of 60 hours, students will be introduced to practical work environment and basic work assignments in related areas of commerce. It will enable the students to contrast theoretical knowledge in practical situations. The internship will also help develop basic skills required for a job, improve self-confidence and interpersonal skills.	60
Pedagogy:	Industrial Internship, Work Assignments, Experiential Lo Self-Study Report	earning,
Course Outcomes:	 After completion of this internship, the learners will be able to: Understand the practical work environment of a firm. Contrast theoretical learning in practical situation accomplishing the tasks assigned. Assess interest and abilities in their field of study. Develop self-understanding, self-confidence, and interpositils. 	ons by

Course Code: COM-304

Title of the Course: International Economics

Pre-requisites	AND	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To highlight the subject matter of International Economics the students to identify the factors influencing international To appreciate the components of BOPs and transactions in the exchange market. To know the various trade barriers, forms of economic international and WTO agreements. To focus on the determinants of foreign investment and various adopted by the MNCs. 	trade. e foreign tegration
	(36)	No. of Hours
Tauri au transference un trans	Unit 1: International Economics Meaning and Scope of International Economics, Economic Classification of Countries-Low income, High income and Middle income (World Bank Atlas Method). International trade: meaning and features. Factors influencing international trade-Absolute Cost Advantage, Comparative Cost Advantage, Factor Endowment, Intra-industry, Technological gaps and Product Cycle. Terms of Trade and Gains from international trade.	15
Content:	Unit 2: Balance of Payments and Foreign Exchange Balance of Payments: meaning, structure, disequilibrium in the balance of payments-meaning and causes, measures for correcting disequilibrium -Exchange depreciation, Devaluation, Exchange Control and Trade Measures (Export promotion and Import substitution), India's Balance of Payments-Present Position, Concept of Capital Account Convertibility. Foreign Exchange: Meaning, Meaning and functions of foreign exchange market-Transfer, credit and hedging, foreign exchange rate-meaning, types of transactions in the foreign exchange market-Spot, Forward, Futures, Options, Swap and Arbitrage.	15

	Unit 3: International Trade Policy, Economic Integration and	
	WTO	
	Protectionism and Free trade-meaning, Trade barriers: Tariffs	
	meaning and types (Specific, Ad valorem and Combined)	
	Non-tariff barriers - Voluntary Export Restraints, International	
	Cartels, Anti-dumping duty, Export subsidies, Administered	
	Protection. Economic Integration: meaning, Objectives, Forms	15
	of economic integration (Preferential Trade Arrangements,	13
	Free Trade Area, Customs Union, Common Market, Economic	
	Union). European Union (EU), G20. World Trade Organization	
	(WTO)-Objectives, Agreement on Agriculture (AoA), Trade	
	Related Investment Measures (TRIMs), General Agreement on	
	Trade in Services (GATS) and Trade Related Intellectual	
	Property Rights (TRIPs)	
	Unit 4: International Investment and Multinational	
	Corporations	
	Foreign Investment: meaning, types (Foreign Direct	
	Investment and Foreign Portfolio Investment) and	
	determinants. International Financial Instruments: American	
AND	Depository Receipts (ADRs), Global Depository Receipts	15
(CO) T (CO)	(GDRs) and Indian Depository Receipts (IDRs), Multinational	
29m 008	Corporations-meaning, Entry modes adopted by Multinational	DE LANGE
W CONTRACTOR	Corporations-Licensing, Franchising, Joint Ventures, Mergers	
0 4 9 10	and Acquisitions, Wholly Owned Subsidiaries (meaning,	
	advantages and disadvantages).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Change to	16. Bharati V. Pathak (2014), <i>Indian Financial System</i> , Pearson Education India.	
	17. Bharati V. Pathak (2018), <i>Indian Financial System</i> , 5/e Pear	con
	Education India.	3011
	18. Carbaugh, R (2018), International Economics, (17 th ed), Ceng	age
	Learning	agc
	19. Cherunilam, Francis (2020), <i>International Economics</i> , (6 th ed)
	McGraw Hill Education (India) Private Ltd., Chennai	o ca,,
	20. Dominick Salvatore (2020), International Economics, (13 th e	d). John
Reference/	Wiley & Sons, Inc.	,
Readings:	21. Gaurav Datt & Ashwani Mahajan (2016), Indian Economy, (72 nd ed).
J-1-1	S. Chand & Company Pvt. Ltd. New Delhi.	,,
	22. Government of India. (Latest). Economic Survey of India.	
	23. K. Aswathappa (2019), Essentials of Business environme.	nt (Text.
	Cases & Exercises), (15th Revised ed), Himalaya Publishing	•
	Mumbai	,,
	24. Krugman, Obstfeld, Melitz (2018), International Economics:	Theory
	and Policy, (11 th ed), Pearson	- /
	25. P. Subba Rao (2017), <i>International Business</i> (Text and Case	ses), (4 th
	Revised ed), Himalaya Publishing House, Mumbai	// (-

	26. Peter I. Hajnal (2019), The G20: Evolution, Interrelationships,
	Documentation, (2 nd Revised ed), Routledge.
	27. RBI Bulletins
	28. Reserve Bank of India, Balance of Payments Manual for India
	29. Sumati Varma (2021), <i>International Business</i> , 2 nd Edition, Pearson
	India Education Services Pvt. Ltd.
	30. V.K. Puri and S.K. Misra (2019), Indian Economy, (37th Revised
	&Updated ed), Himalaya Publishing House, New Delhi
	After completion of this course, the learners will be able to:
	1. Define the subject matter of international economics and spell out
	the emerging economic and business scenario.
Course	2. Classify various trade restrictions and summarize the integration
Outcomes:	efforts at the international level.
outcomes.	3. Identify the present position of India's BOPs and develop an
	understanding of the transactions in foreign exchange market.
	4. Analyze the determinants of foreign investment and various entry









Course Code: CCA-305

Title of the Course: Corporate Restructuring and Valuation

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide knowledge of different types of mergers and acquisitions and comprehend legal obligations and compliance involved in corporate restructuring process. To develop ability to analyse factors influencing the valuation of a businesses and understand different methods used in Business Valuation. 	
	QUNIVE .	No. of Hours
Content:	Unit 1: Introduction to Corporate Restructuring Meaning of Corporate Restructuring - Need, Scope and Modes of Restructuring- Historical Background - Emerging Trends - Planning, Formulation and Execution of Various Corporate Restructuring Strategies - Mergers, Acquisitions, Takeovers, Disinvestments and Strategic Alliances - Demerger and Hiving off - Expanding Role of Professionals - Salient feature of Companies Act, 2013 relating to corporate restructuring Unit 2: Modes of Restructuring and Legal Procedures Legal and regulatory frame work of M & A - provisions of Companies Act 2013, - SEBI Takeover Code, Provisions of Competition Act, Merger Aspects under Competition Law Jurisdiction of Courts - Filing of Various Forms - Amalgamation of Banking Companies and Government Companies. Taxation of Mergers, Acquisitions and Amalgamations: Amalgamation, Demerger - Special provisions for computation of cost of acquisition- Conditions for availing loss and depreciation - Tax Neutrality. Accounting aspects of Mergers: Principal methods of Accounting for mergers and acquisitions - Pooling of Interests Method - Advantages and Disadvantages; Purchase method - advantages and Disadvantage Unit 3: Mergers & Acquisition Conceptual Framework, Rationale, Forms, Financial	10
	Framework, Takeover Defensive Tactics, Reverse Merger, Divestiture, Financial Restructuring, Ownership Restructuring, Premium and Discount, Mergers and Acquisitions Failures, Acquisition through shares, Cross Border Mergers (including problems).	20

	Unit 4: Valuation Framework Conceptual Framework of Valuation; Approaches/ Methods of Valuation — Assets Based Valuation Model, Earning Based Models, Cash Flow Based Models; Measuring Cost of Equity-Capital Asset Pricing Model (CAPM), Arbitrage Pricing Theory, Estimating Beta and Valuation of Unlisted Companies; Relative Valuation; Other Approaches to Value Measurement —	20
	Contemporary Approaches to Valuation, Chop Shop Method, Economic Value Added (EVA), Market Value Added (MVA), Shareholder Value Analysis (SVA); Arriving at Fair Value; Valuation of distressed companies, start-ups, digital platforms (including problems).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Bhandari M.C. (2022). Guide to Company Law Procedures, Rules, Compliances and Governance und Companies Act, 2013, (25th ed.). Lexis Nexis ICAI - Final, Study Material on Advanced Financial Managem 3. ICSI — Professional Study Material - Corporate Restru Valuation & Insolvency Ramaiya A. (2020). Guide to The Companies Act, (19th ed.) Nexis Ramanujam S. (2019). Mergers. (4th ed.). LexisNexis Ray K. G. (2018). Mergers and Acquisitions Strategy, Valuation Integration (2nd ed.). PHI Sampath K. R. (2018). Mergers/Amalgamations, Takeover Ventures, LLPs and Corporate Restructure, (11th ed.). Snow Publications Thakur J.M, (2018), Takeover of Companies, Snow White Pub Pvt, Ltd. 	ent ucturing, d.). Lexis tion and rs, Joint w White
Course Outcomes:	 After completion of this course, the learners will be able to: Examine the rationale and modes of corporate restructuring. Understand the basics of merger and acquisition process i buying or selling companies as a part of corporate restructur. Develop comprehensive knowledge of regulatory provision respect to different types of corporate restructuring. Develop valuation skills utilizing various methodologies implementation of the corporate restructuring. 	n either ing. ons with
	The state of the s	

Course Code: COM-306

Title of the Course: Direct Tax - II

Pre-requisites	8-8	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To familiarize learners with the provisions of computation of practical segments of the segment of t	
	CONTROL OF THE PROPERTY OF THE	No. of hours
	Unit 1: Computation of Profits & Gains of Business or Profession Sections: 28,29,30,31,32 (excluding Depreciation Rates), Section 36, Section 37(1) - General Deduction, Section 37(2B) - Advertisement Expenses in Souvenir etc. of a political party, Section 40(a), 40A (2), 40A (3), Section 43(B) - Disallowance of unpaid liabilities, Section 44AD,44 ADA & 44AE	15
Tauran Un	Unit 2: Computation of Capital Gains Definition of Capital Asset u/s. 2(14), Transfer u/s. 2(47). Sec. 45, 47, 48. Exemptions u/s 54, 54B, 54EC & 54 F.	15
Content:	Unit 3: Total Income and Computation of Tax Liability Permissible Deductions under Chapter VI-A - Sections 80 C, 80CCC, 80CCD, 80 CCE, 80D, 80DD, 80E, 80G, 80TTA, 80TTB, 80U. Computation of Taxable Income and Tax Liability of an Individual Assessee - Computation of Taxable Income, Slab Rates of Income Tax for Individuals, Computation of Tax Liability under Old & New Tax Regime	15
	Unit 4: Clubbing of Income, Advance Tax, Filing of Returns & Assessment, Set Off & Carry Forward of Losses Clubbing of Income, Section 60, 64(1)(ii), 64(1)(iv), 64(1)(vii), 64(1)(viii) & 64(1A), Advance Tax, Section 210 & 211, Filing of Returns & Assessment of Income, Section 139. 139(1), (3), (4), (5), (9), 140A, 142(1), (2), (3), 143(1), (2), (3), Section 144 (Reassessment not included), Set Off & Carry Forward of Losses, Sections 70, 71, 71B, 72, 73, 74,74A	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	12. Ahuja, Girish and Ravi Gupta, <i>Systematic Approach to Inco</i> Bharat Law House, Delhi.	

	13. Gaur V.P., & Narang.D.B., <i>Income Tax Law & Practice</i> , Kalyani Publications.
	14. Hariharan.N., <i>Income Tax Law& Practice</i> Vijay Nicole Imprints Pvt.Ltd.
	15. Manoharan T.N., <i>Direct Tax Laws</i> , Snow White Publications,
	16. Mehrotra H.C., <i>Income Tax Law & Practice</i> , Sahitya Bhavan, Agra
	17. Pagare D., <i>Income Tax Law & Practice</i> , Sultan Chand & Sons, New Delhi
	18. Prasad B., Income Tax Law & Practice, Wishwa Prakashan
	19. Relevant Bare Acts
	20. Singhania V.K. Students' guide to Income Tax, Taxmann Publications
	21. Singhania V.K., & Singahania K., Direct Taxes Law & Practice, Taxmann
	Publications.
	22. Singhania, Vinod K., & Monica Singhania, Student's <i>Guide to Income</i>
	Tax, University edition, Taxmann Publications Pvt. Ltd,, New Delhi.
	Note: Latest Editions relevant to the Assessment year.
	After completion of this course, the learners will be able to:
	1. Understand the provisions of computation of Profits & Gains from
	Business or Profession.
Course	2. Understand the provisions of computation of income from capital
Outcomes:	gains.
	3. Compute Total Income and Tax Liability thereon.
	4. Understand the provisions of Clubbing of Income, Advance Payment of Tax, Filing of Returns & Assessment and Set Off & Carry Forward
9 20 20	Losses.



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Course Code: COM-307 Title of the Course: Project Number of Credits: 04 Effective from AY: 2023-24

Pre-requisites	a s	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 5. To enable learners to analyse business and its environment. 6. To provide opportunity to learners to enhance communication skills, analytical skills impart knowledge of 7. To ensure learners get first hand exposure to societal and industrial issue. 8. To enable individual/team to develop a practical and concrete action plan designed to meet desired outcome.	
	OR UNIVERS	No. of hours
Content:	As per Project guidelines issued by Goa University from time to time	15
Pedagogy:	Group discussions, Field work	1631
Course Outcomes:	 After completion of this course, the learners will be able to: Understand about the Business and Business Environment in p Discourse real time issues/problems relating to their specialisation and related areas To enhances and helps improve a person's cognitive abilit making them sharper and more profound over time Review and reconstruct the contemporary issues in business. 	domain



Course Code: COM-322

Title of the Course: E-Filing of Income Tax and GST Returns (VET)

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: 5. To acquaint students with theoretical concepts of Income Ta 6. To acquaint students with theoretical concepts of Goods and Tax. 7. To equip students with skills for filing of Income Tax and TDS 8. To equip students with skills for filing of GST returns. 	Services
	o. To equip students with stand for mining or our returns.	No. of Hours
Content:	Unit 1: Conceptual Framework of Income Tax: Introduction to Income Tax — Basic Terminology, Types of Assessees, Income Taxable under different heads, Basics of Computation of Total Income and Tax Liability, Deductions Available from Gross Total Income under section 80C, 80CCC, 80CCD, 80D, 80DD,80TTA and 80TTB,80U, Permanent Account Number, (PAN) Due Date of Filing of Income Tax Returns. Introduction to the concept of Tax Deducted at Source-provisions in brief relating to advance payment of tax, schedule for deposit of TDS, schedule for submission of TDS returns, prescribed forms for filing of TDS returns, Form 24Q and Form 26Q, exemption from TDS — Form 13, 15G, 15H. Unit 2: Conceptual Framework of Goods and Services Tax: Introduction to basic concepts of GST - Output tax liability of CGST, SGST, UTGST, IGST, Cess, GST Network, input tax credit utilization, small supplies and composition scheme, schedule for payment of GST and filing of GST Returns, interest/penalty for late/non-filing of returns, payment of GST by electronic ledger — electronic liability register, electronic credit ledger, electronic cash ledger.	15
	Unit 3: E-Filing of Income Tax and TDS Returns Instructions for filing of form ITR-1, ITR-2, ITR-3, ITR-4, ITR-5, ITR-6 and ITR-7, Introduction to Income Tax Portal, Procedure for applying for PAN on Income Tax Portal and Preparation of electronic return (ITR related to relevant assessment year). Instructions for filing of forms 24Q and 26Q and preparing forms 24Q and 26Q for e-filing of TDS returns.	15
	Unit 4: Filing of GST Returns Nature of returns, monthly returns, quarterly returns, annual returns, Instructions for filing of GSTR-1, GSTR-2, GSTR-2A, GSTR-2B GSTR-3B GSTR-4 and GSTR-9.	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Aditya Singhania: Taxmann's GST Practice Manual. Ahuja, Girish and Ravi Gupta, Systematic Approach to Income Tax, Bharat Law House, Delhi. Manoharan T.N., Direct Tax Laws, Snow White Publications, Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra Relevant Bare Acts. Singhania V.K. Students' guide to Income Tax including GST, Taxmann Publications Singhania V.K., & Singahania K., Direct Taxes Law & Practice, Taxmann Publications. Singhania, Vinod K., & Monica Singhania, Student's Guide to Income Tax, University edition, Taxmann Publications Pvt. Ltd, New Delhi. V.S Datey. Taxmann's GST Ready Reckoner V.S Datey. Taxmann's Indirect Law and Practice. Note: Latest Editions relevant to the Assessment year. 	
Course Outcomes:	After completion of this course, the learners will be able to: 1. Understand the basic concepts of Income Tax. 2. Understand the basic concepts of Goods and Services Tax 3. File Income Tax Returns and TDS forms. 4. File Goods and Services Tax returns.	







Programme: Bachelor of Commerce (Cost Accounting)

Course Code: CCA-400

Title of the Course: Strategic Cost Management for Decision Making

Effective from AY: Pre-requisites	2023-24	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with the concept of Strategic Cost Management 2. To impart knowledge of various techniques of Strategic Cost Management 3. To acquaint learners with ABC – a decision-making technique 4. To impart knowledge of other decision-making techniques Strategic Cost Management	e.
	Strategie cost Management	No. of hours
Tauran In	Unit 1: Introduction to Strategic Cost Management Concept of Strategy – Concept of Cost Management - Strategic Cost Management (SCM) – Importance of SCM – core Functions – Customer Delivery Function – Support Functions – Advantages of SCM – Applications of SCM in Indian Enterprises – Strategic Cost Management Programme Steps. Unit 2: Techniques of Strategic Cost Management Activity Based Costing (ABC) - Target costing – Total Quality Management (TQM) – Benchmarking – Business Process Reengineering - JIT Inventory Control System - Balanced Score Card – Kaizan Costing – Six Sigma – Life Cycle Costing (LCC) – Throughput costing – Theory of Constraints (TOC)	15
Content:	Unit 3: Activity Based Costing (ABC) Introduction – Need for Emergence of ABC - Concept of ABC - Cost Drivers and Cost Pools – Characteristics of ABC – Development of ABC System – Categories in ABC – Main activities and its cost drivers – Allocation of overheads under ABC – Traditional v/s ABC Approach – Implementation of ABC – Suitability of ABC – Benefits of ABC - Activity Based Management (ABM)	15
	Unit 4: Techniques of Decision Making Target Costing – Concept, Steps, Objectives, Features, Advantages, Problems and Techniques. Transfer Pricing - Meaning, Methods, Principles, Benefits. Value Chain Analysis – Concept of value chain, Functions, Activities, Diagram – Value Analysis, Steps, Strategic framework. Backflush Costing – Meaning, Conditions, Accounting aspects, Types, Difficulties.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	
Reference/ Readings:	 Arora, M. N. (2021). A Textbook of Cost and Mana Accounting. Noida: Vikas Publishers. 	agement

- 2. Athma, & Prasantha. (2011). *Cost and Management Accounting*. Himalaya Publishing House.
- 3. Chakraborthy, S. N. (2012). *Advanced Cost and Management Accounting*. Calcutta: New Central Book Agency.
- 4. Jain, S. P., Narang, K. L., & Agrawal, S. (2012). *Cost Accounting: Principles and Practice*. Ludhiana: Kalyani Publishers.
- 5. Khan, M. Y., & Jain, P. K. (2021). *Theory and Problems of Management and Cost Accounting*. New Delhi: Tata McGraw Hill Publishing Co. Ltd.
- 6. Kishore, R. (2008). *Workbook on Cost and Management Accounting*. New Delhi: Taxmann Publications.
- 7. Kishore, R. (2021). Advanced Management Accounting (CA/CS/ICWA). New Delhi: Taxmann Allied Service Pvt. Ltd.
- 8. Maheshwari, S. N. (2013). *Cost and Management Accounting*. New Delhi: Sultan Chand & Co.
- 9. Nigam, B., & Jain, J. C. (2000). *Cost Accounting: Principles & Practice*. New Delhi: Prentice-Hall of India Pvt. Ltd.
- 10. Rathnam, P. (2021). Advanced Cost and Management Accounting. New Delhi: Kitab Mehal.
- 11. Saxena, V. K. (2006). *Advanced Cost and Management Accounting*. New Delhi: Sultan Chand & Sons.
- 12. Tulsian, P. C. (2008). *Practical Costing*. New Delhi: Sultan Chand & Co.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Understand Strategic Cost Management.
- 2. Learn the various techniques of Strategic Cost Management.
- 3. Apply Activity Based Costing for cost determination.
- 4. Explain various techniques of decision making.





Course Code: CCA-401

Title of the Course: Stock Market Operations

Pre-requisites	A LINITAL TO THE PART OF THE P	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an overview on the Indian Securities market. To familiarize learners with the trading and settlement mechanism followed by the Indian Stock exchanges. To acquaint the learners to the stock market Indices and their computation. To enable learners to explore the risk management and surveillance systems employed by the Indian stock exchanges. 	
	OBUNIVERS	No. of Hours
To a transport of the second o	Unit 1: Introduction to Capital Markets An overview of Indian Securities Market, Primary Market - Meaning — Functions, Players and Investors — Methods of raising capital in the primary market — IPO issue process- Book building process- Fixed Price Issue- IPO analysis and selection-Detailed study of prospectus -recent trends in the primary market — SEBI measures for the primary market. Secondary Market: Meaning, Functions of Secondary Market, Listing of Securities: Meaning — Merits and Demerits — Listing requirements of NSE, procedure, Delisting, SEBI measures for the secondary market	15
Content:	Unit 2: Trading and Settlement in Indian Stock Exchanges Trading Systems in Indian Stock Exchanges: Indian Stock Exchanges: BSE and NSE — Trading systems— Share groups — Market segments - Market types- order types, and order books — order matching rules and conditions - Bulk deals — Block deals — Short Selling — Margin Trading. Clearing and Settlement Systems in Indian Stock Exchanges - Introduction —Settlement Cycle — Rolling Settlement- Clearing & Settlement Process - Pay in and pay out - Settlement Agencies -Shortages handling — Auctions — Penalties.	15
	Unit 3: Stock Market Indices Stock Market Index – Meaning, Purpose, Consideration in Developing Index, Methodology - Free Float method –Scrip selection criteria – Construction – Broad-based indices, sectoral indices, thematic indices, sustainable indices, Gift Nifty, International financial markets- Global indices.	15

	Unit 4: Risk Management and Surveillance System in Indian	
	Stock Exchanges	
	Risk Management system in BSE &NSE, Margins, Exposure limits, Circuit breakers, online surveillance, off-line surveillance, rumor verification, risk containment measures, settlement guarantee Mechanism, Asset/capital adequacy norms, Inspection of books and investigation, Penal Charges, Investor protection, Grievance redressal mechanism.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Agarwal, S. (2000). A Guide to Indian Capital Market (1st ed.). Bhar Publishers. Avadhani, V. A. (2017). Investment and Securities Market in India (10th ed.). Himalaya Publishing House. Chandra, P. (2017). Investment Analysis and Portfolio Managemet (5th ed.). McGraw Hill India. Chandra, P. (2021). Investment Analysis (6th ed.). Tata McGraw Hill Fischer, D. E., & Jordan, R. J. (2018). Security Analysis and Portfolio Management (7th ed.). Pearson Education India. NSE. (2022). Capital Market (Dealers) Module, Workbook from NS Financial Markets: A Beginners' Module. Pandian, P. (2012). Security Analysis and Portfolio Management (2r ed.). Vikas Publishing House Pvt. Ltd. 	rat ent I. SE
	After completion of this course, the learners will be able to: 1. Understand the overview of the Indian capital market. 2. Describe the trading, Clearing and settlement systems practiced	by
Course	Indian stock exchanges.	J.
Outcomes:	3. Discuss the stock market indices and their computation methodology.	on
	4. Explore the risk management and surveillance system employed Indian stock exchanges	ed



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Course Code: COM-402

Title of the Course: Financial Management

Pre-requisites	ANN	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide fundamental knowledge about the company's and management. To enable the students to understand the financial decision process to enhance shareholders' wealth. To understand the financial management techniques and a methods in financial decision-making. 	n-making
	PINIVA	No. of Hours
Content:	Unit 1: Introduction to Financial Management Introduction – Meaning and Definition - Goals of Financial Management - Finance Functions - Interface between Finance and Other Business Functions — Time Value for Money- Discounted Time value- Compounded Time value- Effective rate of interest (Including Problems) Unit 2: Financing and Investment Decisions Cost Of Capital - Meaning of Cost of Capital - Cost of Different Sources of Finance - Weighted Average Cost of Capital (Including Problems). Leverages - Operating Leverage - Application of Operating Leverage - Financial Leverage - Combined Leverage (theory). Capital Structure — Introduction - Factors affecting Capital Structure - Theories of Capital Structure (including problems). Capital Budgeting - Introduction - Capital Budgeting Process - Investment Evaluation - Appraisal Criteria - Capital Budgeting Techniques. (Including problems). Risk Analysis in Capital Budgeting - Risk- adjusted Discount Rate - Certainty Equivalent Approach - Probability Distribution Approach -Sensitivity Analysis — Scenario Analysis - Simulation Analysis - Decision Tree Approach (Including problems).	20
	Unit 3: Working Capital Management Working Capital-Meaning- Operating Cycle - Determinants of Working Capital - Approaches for Working Capital Management - Estimation of Working Capital - Working Capital and Bank Finance. [Includes practical problems]. Cash Management - Motives for Holding Cash - Objectives of Cash Management - Models for determining Optimal Cash Needs - Cash Planning - Cash Forecasting and Budgeting. [Includes practical problems]. Receivables Management: Introduction -	20

Costs associatedwith maintaining Receivables - Credit Policy Variables — Evaluation of Credit Policy [Includes practical problems]. Inventory Management: Purpose of Inventory - Costs Associated with Inventories - Inventory Management Techniques - Importance of Inventory Management Systems [Includes practical problems].
Unit 4: Dividend Decisions
Dividend Decisions –Factors influencing Dividend Decision- Types of Dividend-Stock Split-Reverse Split- Theories of Dividends – Relevance Models – Gordon's Model – Walter's Model – Irrelevance Model - Miller and Modigliani Model - [Includes practical problems].
Lectures, Group discussions, Seminars, Case studies, Field work
 Brealey and Meyers (2018). Principles of Corporate Finance; Tata McGraw Hill, New Delhi, 12th Edition. Chandra, Prasanna (2019) Financial Management; Tata McGrawHill, New Delhi, 10th Edition. Gitman, L.J (2017). Principles of Managerial Finance; Addison Wasley, 13th Edition. Keown, Martin, Petty and Scott (Jr) 2009 Financial Management; Principles and Applications; Prentice Hallof India, New Delhi, 10th Edition. Khan, M.Y & Jain, P.K. (2018) Financial Management; TataMcGraw Hill, New Delhi. 8th Edition. Kishore Ravi, M (2020) Financial Management; Taxman, 8th Edition. Pandey, I. M. (2021) Financial Management; Vikas PublishingHouse, New Delhi, 12th Edition. Vanhorne, James C (2015) Financial Management and Policy; Prentice Hall of India, New Delhi, 13th Edition.
After completion of this course, the learners will be able to: 1. Gain expert knowledge of principles and concepts used infinance; 2. Understand the financing and investment decisions 3. Apply the concept of working capital management, cash management, receivable management in business 4. Learn to manage the short-term resources of a business firm. And understand the dividend decisions.

Course Code: COM-403

Title of the Course: Research Methodology

Due ne maisite e		
Pre-requisites	Nil	
for the Course:	Objectives of the Course are:	
Course Objectives:	 To enable learners to understand the significance of methodology in examining business research problems. To acquaint learners with skills to apply measures of organidescribing the data. To acquaint learners with skills to apply measures of a relations, prediction and hypothesis testing To enable learners to prepare research report. 	ising and
	OBUNIVERS	No. of hours
Content:	Unit 1: Introduction to Research Methodology Research Methodology: Meaning, Overview of Research Process, Content Analysis, Meta Analysis, Bibliometric Analysis, Overview of types of data and methods of data collection; Questionnaire Designing, Sampling: Meaning, Techniques, Pilot Study Unit 2: Measures of Organising and Describing the Data, and Applications of Probability Measures used for organising the data: Tabulation, Graphical Analysis. Measures used for Describing the data: Measures of Central Tendency (Mathematical and Positional Averages), Measures of Dispersion (Absolute Measures and Relative Measures), Measures of Skewness, Measures of Kurtosis (Includes numerical problems). Application of Probability, Mathematical Expectation, and Probability distribution (Includes numerical problems).	20
	Unit 3: Measures of Analysing Relations, Prediction, and Hypothesis Testing Parametric versus Non-Parametric Tests, Measures of Analysing Relationships and Prediction - Correlation Analysis, Regression Analysis: Meaning, Application, Interpretation; Ttest, F-test, Z-test, Chi-Square test: Meaning, Application, Interpretation (Includes numerical problems). Exploratory Factor Analysis, Confirmatory Factor Analysis: Meaning, Purpose, Output Interpretation; Introduction to Structural Equation Modelling, (Applications to Primary and Secondary Data).	20

	Unit 4: Research Report Writing and Ethics Report Writing: Significance, Steps, Types, Layout, Precautions in writing Research Reports, Report Formatting Guidelines, Referencing Styles, Use of softwares for Citation and Referencing. Research Misconducts: Plagiarism, Falsification, Fabrication, Consequences of Research Misconducts, Ways to avoid Research Misconducts.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Ond Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research II (11th Ed). Tata McGraw Hill. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Publishing House. Jackson, S. L. (2020). Research Methods and Statistics: A Thinking Approach (5th Ed). Cengage. Kothari, C. R., & Garg, G. (2019). Research Methodology: I and Techniques (4th Ed). New Age International Publishers. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N. Research Methodology. Himalaya Publishing House. 	Methods Himalaya Critical Methods
Course Outcomes:	 After completion of this course, the learners will be able to: Comprehend the significance of research methodology in exbusiness research problems. Apply measures of organising and describing the data. Apply measures of analysing relations, prediction and hy testing. Prepare Research Report 	



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Course Code: CCA-411

Title of the Course: Quantitative Techniques in Decision Making

Pre-requisites	(a=5)	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To familiarize learners with Linear Programming 2. To enable learners to find solution to transportation problem 3. To familiarize students with network analysis 4. To impart knowledge of simulation and learning curve	ns
	Company of the Compan	No. of hours
Taurian Indiana	Unit 1: Linear Programing Introduction- definition of linear programing; requirements of linear programming; advantages and limitations of linear programing, application areas of linear programming; formulation of linear programming problem; methods of solving linear programing problems - graphical methods (infeasibility and unbounded ness) - simplex method (duality and economic interpretation of dual sensitive analysis) Unit 2: Transportation Introduction- formulation of Transportation Problem; Procedure of solution of Transportation Problems; Methods - North-West corner Method, Vogel's Approximation Method; Testing of optimality: Stepping stone Method, MODI Method; Unbalanced Transportation problem - Degeneracy; Assignment Problems: Complete Enumeration problems - Hungarian method (Maximization & Minimization Problems)	15
Content:	Unit 3: Network Analysis – PERT, CPM Introduction; CPM and PERT-Difference between PERT and CPM-Applications: Basic Terminology related to Network; Common Errors in drawing Network diagrams; Rules for drawing Network diagram; Procedure of drawing a Network Diagram; Time Estimates and Critical Path in Network Analysis; Three Time Estimates of PERT; Probability of Project completion within a stipulated time Unit 4: Simulation and Learning Curve	15
	Simulation- Introduction – Definitions- Application of Simulation-Advantages of Simulation - Limitations of Simulation; Types and Models of Simulation; Steps involved in constructing and using a Simulation Model- Monte Carlo Simulation, Random Numbers, learning curve- Concept of Learning Curve, Significance of Learning Curve; Phases in Learning Curve- Learning Curve Ratio; Areas of Consequence;	15

	Graphical presentation of Learning Curve, Pros and cons of the
	Learning Curve Theory; Uses of Learning Curve, Limitations to
	the usefulness of the Learning Curve Factors affecting Learning
	Curve and The Experience Curve
Pedagogy:	Lectures, Demonstration, Lab Practicals, Case studies.
	1. Bhar, B. K. (2012). Cost Accounting: Methods & Problems. Calcutta:
	Academic Publishers.
	2. Gupta, & Khanna. (2011). Quantitative Techniques for Decision
	Making. New Delhi: Prentice Hall of India.
	3. Jain, S. P., & Narang, K. L. (2012). Cost Accounting Principles and
	Practice. Ludhiana: Kalyani Publishers.
Reference/	4. Khan, M. Y., & Jain, P. K. (2021). Theory and Problems of Management
Readings:	and Cost Accounting. New Delhi: Tata McGraw Hill Publishing Co. Ltd.
	5. Khanna, B. S., & Pandey, J. M. (2010). <i>Practical Costing</i> . New Delhi: S.
	Chand & Co.
	6. Kishore, R. (2021). Cost Accounting. New Delhi: Taxmann Allied
	Service Pvt. Ltd.
	7. Nigam, B., & Jain, J. C. (2000). Cost Accounting Principles & Practice.
	New Delhi: Prentice-Hall of India Pvt. Ltd.
A 1	After completion of this course, the learners will be able to:
ON UNIVERS	Evaluate organizational readiness for implementing business
(4)	analytics
Course	2. Apply techniques of descriptive analytics on business data.
Outcomes:	3. Apply techniques of predictive analytics on business data and
SIENIZ	develop classification and forecasting models.
(3) EMB	4. Apply techniques of prescriptive analytics for optimization of
A Faura or	resource usage.
Two Times	
	A Part at
	C Known and South
	Wedge is Viv



Course Code: CCA-404

Title of the Course: Advanced Management Accounting

Pre-requisites	Sunvey .	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with various fundamental cond management accounting To familiarize learners with application of techniques of Council Analysis and Ratio Analysis To impart knowledge of Management Control To acquaint learners with tools and techniques of Cost Corn Cost Reduction 	ash Flow
	NOB UNIVERS	No. of hours
faurant de la constant de la constan	Unit 1: Introduction to Management Accounting Meaning and emergence of Management Accounting, Characteristics, Scope, Objectives, Importance, Functions of Management Accounting, Management accounting vs Financial Accounting vs Cost Accounting, Limitations of Management Accounting, Management information system, Role of Management Accountant, Installation of Management Accounting System, Emerging issues in Management Accounting.	10
Content:	Unit 2: Cash Flow Analysis and Ratio Analysis Meaning and Importance of Cash Flow Statement, Cash Flow from Operations, Investing and Financing Activities, Preparation of Cash Flow Statement as per Indian Accounting Standards. Meaning and Significance of Ratio Analysis, Liquidity ratios, Solvency Ratios, Activity Ratios and Profitability Ratios, Interpretation of ratios.	20
	Unit 3: Management Control Meaning- Need of Management Control System, Designing of Management Control System, Performance Budgeting, Resource Planning, Management Reporting – General Principles of Reporting, Classification of reports	15
Pedagogy:	Unit 4: Cost Control and Cost Reduction Cost Control – Meaning, Steps in Cost Control, Tools and Techniques of Cost Control, Cost Reduction – Meaning, Advantages, Tools and Techniques of Cost Reduction, Value analysis and Productivity – Meaning, Measurement and Benefits. Lectures, Group discussions, Seminars, Case studies, Field	15

Reference/ Readings:	 Gupta S P (2022). Management Accounting, Sahitya Bhavan J. Made Gowda (2010) Management Accounting, Himalaya Publishing House Jain S.P & Narang K.L. (2012) Accounting theory and Management Accounting, Kalyani Publishers Jawahar Lal (2021). Accounting Theory and Practice, Himalaya Book
	 Publisher 5. Ravi M. Kishore (2007), Advanced Management Accounting, Taxmann Publications 6. Shashi K. Gupta & R.K. Sharma: (2017). Management Accounting Principles and Practice, Kalyani Publishers.
Course Outcomes:	 After completion of this course, the learners will be able to: Explain the basic concepts and functions of management accounting. Apply the techniques of Cash Flow and Ratio Analysis Explain and design management control system and Management Reporting System Analyse techniques of Cost Control and Cost Reduction









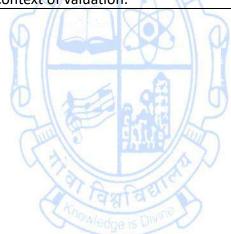
Course Code: COM-405

Title of the Course: Business Valuation

Pre-requisites	Pinus	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide learners with various basic concepts of valuation. To familiarize learners with the various methods of valuation. To familiarize learners with laws related to business valuation. To equip learners with requisite skills to value any business business environment & apply regulatory standards in the covaluation. 	business on. in global
	(XG)	No. of hours
Tauri att	Unit 1: Business Valuation Introduction, meaning, definition. Key terms used in Business Valuation, & purpose of business valuation. Approaches of business valuation. Fundamentals of Valuation - Risk & Return, Financial Statement analysis for business valuation, market value & Enterprise Value. Unit 2: Methods & Approaches of Business Valuation Discounted Cash Focus Model, Market Valuation Approaches, and Economics Value Added Approaches, Comparable Transaction Method, Earning Multiples & Book Value Multiples.	15
Content:	Unit 3: Laws Related to Business Valuation Insolvency & Bank Code 2016, Introduction, Objectives of the code, Insolvency Resolution Process Regulators pertaining to value; Companies (Registered values & Valuation) Rules, 2017, Rule 2: Important Definitions, Rule 3: Eligibility of Registered values, Rule 4: Qualification and Experience, Rule 5: Valuation Examination, Rules 6: Application for certification of Registration, Rule 7: Conditions for Registration, Rule 8: Conduct of Valuation; Valuation Standards (only titles & Numbers).	15
	Unit 4: Valuation of Assets & Liabilities Valuation of Plant & Machinery, Valuation of Inventory, Valuation of Investments - Shares, Bonds, Debentures, Valuation of Intangible assets, goodwill, copyright, Valuation of Human Resource & Valuation of Liabilities. (Appropriate accounting standards to be considered for valuation).	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work		
Reference/ Readings:	 Banerjee, D. N. (2015). Principles and Practice of Valuation. Chatterjee, B. D. (2023). An Illustrated Guide to Business Valuation (2nd ed.). Bloomsbury India. Damodaran, A. (2008). Damodaran on Valuation (2nd ed.). Bookstech. e-Bulletin (Student Company Secretary). (2020). The ICSI, New Delhi. Friend, G., & Tennent, J. (2011). Guide to Business Modelling. Garg, K. (2016). Valuation by Registered Valuers under Companies Act, 2013 & Insolvency & Bankruptcy Code. Goel, V. (2021). Valuation - A Practitioner's Guide to Valuation of Companies. Bloomsbury India. Parker, D. (2016). International Valuation Standards: A Guide to the Valuation of Real Property Assets. 		
Course Outcomes:	 After completion of this course, the learners will be able to: Explain various basic concepts of business valuation. Apply the various methods of business valuation. Apply laws related to business valuation. Explain global business environment & apply regulatory standards in the context of valuation. 		









Course Code: COM-406

Title of the Course: Financial Derivatives

Pre-requisites		
for the Course:	Nil	
joi the course.	Objectives of the Course are:	
	1. To acquaint learners with understanding of the derivatives r	narket in
_	India.	
Course	2. To impart knowledge of Forward, Futures and Options Deriv	
Objectives:	3. To familiarize learners with risk management and hedging s in derivatives market.	trategies
	4. To provide understanding of Interest Rate Derivatives and	Swans in
	derivatives market.	Swaps III
	UNIVED	No. of
	V.05 T.35 N	hours
	Unit 1: Introduction of Derivatives Markets	
GIND	Derivatives: Meaning, Need for Derivatives, Features of a	VE)
(XONT TO X	Financial Derivative, Types of Financial Derivatives, Difference	
2 masts	between Cash Market and Derivative Market, Evolution of	15
A COOL H	Financial Derivatives Market in India, Major Recommendations	
0 4 10	of Dr. L.C. Gupta Committee, Regulation of Financial	21 / 5
3/5	Derivatives in India.	
Tami and	Unit 2: Forward, Futures and Options Derivatives	Para Car
Chemone To	Forward contracts: Definition, features, Trading Mechanism	- Di- 2
	and pricing, Futures contracts: Characteristics, Uses, Trading	
	Mechanism and pricing, Payoffs (Including Problems), Options	15
	contracts: Call and put options, Payoff and Moneyness of	
Cambant	Options, and pricing models (Binomial Option Pricing Model,	
Content:	Black-Scholes Option Pricing Model) (Including Problems),	
	Derivatives trading through online platforms.	
	Unit 3: Risk Management and Hedging Strategies Basic understanding of risk in financial markets, Hedging using	
	forward contracts, Hedging using futures contracts, Option	15
	strategies for risk management.	
	Unit 4: Interest Rate Derivatives and Swaps	
	Interest Rate Derivatives: Overview of interest rate derivatives,	
	Types of interest rate derivatives: forwards, futures, options,	
	and swaps, Uses of interest rate derivatives in risk	4-
	management. Swaps: Meaning, Motives of Swaps, Interest	15
	rate swaps (Plain Vanilla interest rate swaps), Currency swaps,	
	Equity swaps, Commodity swaps, Valuation and applications of	
	swaps	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work

	1. Chance, D. M., Brooks, R., & Dhamija, S. (2019). An Introduction to
	Derivatives and Risk management. Cengage India Private Limited
	2. D C Patwari, D. C. (2000). Options and Futures in an Indian
	Perspective.
	Delhi.
	Edition.
	3. Hull, J. C. (2018). Fundamentals of Futures and Options market. Jaico Publishers.
Reference/	4. Kolb, R. W. (2006). <i>Understanding Futures Markets</i> . PHI, 6th
Readings:	5. Mahajan, R. (2007). Futures, and Options. Vision Books Pvt Ltd, New
_	McGraw Hill, New Delhi.
	6. Pandey, I. M. (2016). Advanced Financial Management. Vikas
	Pearson Education, New Delhi, 9th Edition.
	Publishing House, New Delhi.
	7. Sharpe, W. F., Alexander, G. F., & Bailey, J. V. (2000). <i>Investments</i> .
	Prentice Hall New Delhi.
	8. Swain, P. K. (2007). Fundamentals of Derivatives. HPH.
	9. Vohra, N. D., & Bagri, B. R. (2017). Futures and Options. Tata
	After completion of this course, the learners will be able to:
G 6	1. Comprehend the various aspects of derivatives market in India.
C-COS UNIVERSITY	2. Apply the concepts of Forward, Futures and Options in derivatives
Course	trading.
Outcomes:	3. Apply risk management and hedging strategies in derivatives trading.
	4. Discuss the opportunities in Interest Rate Derivatives and Swaps in
	Indian derivatives market.
(3)	
Tagras.	CONTRACTOR OF THE PARTY OF THE



Course Code: COM-407

Title of the Course: Security Analysis and Portfolio Management

Pre-requisites	ANA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable students to understand the analysis of Return an Securities. To enable students to analyze the Equity and Debt of compar To enable students to study and select a Portfolio. To enable students to evaluate Portfolio performance and reportfolios. 	nies.
	RINIVE	No. of hours
No. of the second secon	Unit 1: Introduction to Security Analysis Introduction to Investments - Objectives- Avenues, Approaches to Investment Decision. Risk and Return Analysis— Systematic and Unsystematic Risk, Measurement of Risk and Return (Including problems). Fundamental Analysis: Meaning — Objectives — Economy Analysis, Industry Analysis — Industry Life Cycle — Company Analysis — Operating Analysis — Management Analysis — Financial Analysis. Technical Analysis: Meaning, Dow Theory — Trends and Trend Reversals, Indicators - Types of Price Charts — Price Patterns. Unit 2: Equity and Debt Valuation and Analysis Valuation of Equity: Share valuation Model — Dividend Discount	15
Content:	Model - One Year Holding Period — Multiple Year Holding Period — Constant Growth Model — Multiple Growth Model (Including problems), Valuation of Debt: Issuers of debt securities-Features of debt securities- Types of bonds - Current Yield-Discounted cash flow approach- Yield to maturity- Relationship between bond price and its yield to maturity- Yield Curve (Including problems)	15
	Unit 3: Portfolio Analysis and Selection Meaning of Portfolio Management, Objectives of Portfolio Management, Portfolio Management Process - Traditional and Modern Portfolio Theories- Markowitz Theory - Feasible Set of Portfolios – Efficient Frontier – Return and Risk Calculation of Portfolio - Sharpe's single index model – Capital Asset Pricing Model - Arbitrage Pricing Theory, Fama-French Three Factor Model, (Including problems).	20

	<u></u>
	Unit 4: Portfolio Performance Evaluation and Revision Portfolio Performance Evaluation — Need — Performance Evaluation Ratios — Sharpe's Ratio — Treynor's Ratio — Jenson's Alfa Ratio-M2Ratio - Fama's Net Selectivity-Information Ratio- Sortino's Ratio. Portfolio Revision -Need for Revision— Constraints —Portfolio Revision strategies — Formula Plans — Constant Rupee Value Plan — Constant Ratio Plan — Rupee Cost Averaging. (Including problems).
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Chandra, P. <i>Investment Analysis and Portfolio Management</i> . McGraw-Hill Education, 6 th Edition, 2021
	2. Fischer, D. E. & Jordan, R. J. Security Analysis and Portfolio Management, Pearson Education India, 7 th Edition, 2018
	3. Graham, N., & Dodd, D. L. <i>Security Analysis</i> . McGraw-Hill Education, 6 th Edition, 2017
Reference/ Readings:	4. Punithavathy, P. Security Analysis and Portfolio Management (Second Edition). Vikas Publishing House, 2 nd Edition, 2012
	5. Ranganatham and Madhumathi, M. <i>Investment Analysis and Portfolio Management</i> . Pearson Education India, 2 nd Edition, 2012
ON UNIVERSA	6. Reilly, F. K., & Brown, K. C. <i>Analysis of Investment and Management of Portfolios</i> . Cengage Learning, 9 th Edition, 2012
	7. Shalini Talwar, Security Analysis and Portfolio Management, Cengage Learning, 1 st Edition, 2016
(d) (4.5 of)	After completion of this course, the learners will be able to:
Course	1. Perform Return and Risk analysis of Companies.
Outcomes:	2. Analyse the Equity and Debt of companies.
Cattomes.	3. Analyse and Select a Portfolio.
	4. Evaluate Portfolio Performance and Revise the Portfolios.



Transledge is Divine

Programme: Bachelor of Commerce (Cost Accounting)

Course Code: COM-412

Title of the Course: Basic Econometrics

Pre-requisites	(PANIS)	
for the Course:	COM-403 Research Methodology	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of econome business research. To enable learners to identify violations of Classical Linear Regr Models and suggest remedial measures To acquaint the learners with skills to apply Times Series analytic problems in business and economy. To acquaint the learners with skills to apply Panel Data analysis problems in business and economy. 	
		No. of hours
	Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares	10
Content:	Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures; Autocorrelation: Meaning, Practical Consequences, Detection, Remedial Measures	15
	Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression – Estimation and Diagnostic Checking; Co-integation Tests, Vector Autoregression, ARCH and GARCH models: Introduction, Estimation and Diagnostic Checking.	20

	Unit 4: Panel Data Analysis. Panel Data: Meaning, Pooled OLS Regression, Fixed Effect Least-Squares Dummy Variable (LSDV) Model, Fixed Effect Within- Group Estimator, Random Effects Model, Properties of various estimators, Fixed Effect Versus Random Effects Models: Selection.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Greene, W. (2004). Econometric Analysis. Prentice Hall, New Gujarati, D, N., Porter, D. C., & Gunasekar, S. (2017 Econometrics (5th Ed). Mc Graw Hill Education, New Delhi. Kerry, P. (2000). An Introduction to Applied Econometric: Tin Approach. Palgrave Macmillan, New York. Ramu, R. (2002). Introductory Econometrics with Appli Thomson South Western, Singapore. Wooldridge, J. (2012). Introductory Econometrics: A Approach (5th Ed). Thomson South Western, Singapore. 	y York. y). Basic ne Series lications.
Course Outcomes:	 After completion of this course, the learners will be able to: Comprehend the significance of econometrics in solving research problems. Detect violations of Classical Linear Regression Models and remedial measures. Apply Time Series analysis to the problems in business and econometrics. Apply Panel Data analysis to the problems in business and econometrics. 	suggest



जिश्वविद्यार

Course Code: CCA-413

Title of the Course: Enterprise Resource Planning

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with significance of ERP for organization. To provide knowledge of planning process with respect deployment. To familiarize learners with system architecture options ava ERP. To equip learners with knowledge of managing ERP implem process. 	to ERP
	NO THE STATE OF TH	No. of hours
TO THE PARTY OF TH	Unit 1: Introduction to Enterprise Resource Planning Concept of ERP, Evolution of ERP, Functionalities and modules in ERP, Need, Benefits, Limitations, Features, ERP and business engineering, ERP and business strategy, ERP technology and software, ERP products, Emerging standards in ERP, Impact of Al and Big Data Analytics on ERP. Unit 2: Planning ERP Deployment Assessing key business requirements for ERP deployment, Essentials of ERP system requirements, Evaluating ERP vendors, IT infrastructure planning for ERP, System	15
	architecture, Hardware, Software, Application software, Databases and data management tools, IT system policy, Financial evaluation and budgeting of ERP.	
Content:	Unit 3: ERP Design Significance of ERP architecture, Two-tier (client/server) architecture, Three-tier architecture, Web-based architecture, New designs in ERP — Six-tier ERP, Cloud ERP, Mobile ERP, Technologies impacting ERP development, Security issues in ERP.	15
	Unit 4: ERP Implementation ERP project life cycle — Pre-implementation stage, Implementation stage and Post-implementation stage, Critical success factors in ERP implementation, Managing data migration and integration issues, Role of ERP consultants and vendors in ERP implementation, User acceptance tests for ERP, Best practices in ERP implementation.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work

	T
	1. Bansal, V. (2013). Enterprise Resource Planning: A Managerial Perspective. Pearson.
	2. Ganesh, K., Mohaptra, S., Anbuudayasankar, S. and Sivakumar, P. ().
	Enterprise Resource Planning: Fundamentals of Design and Implementation. Springer.
	3. Garag, V. and Venkitakrishnan, N. (2011). <i>Enterprise Resource Planning: Concepts and Practice</i> . PHI.
	4. Goyal, P. (2011). Enterprise Resource Planning: A Managerial
Reference/	Perspective. McGraw Hill.
Readings:	5. Olson, D. (2017). <i>Managerial Issues of Enterprise Resource Planning</i>
	Systems. McGraw Hill. 6. Bradhan S. (2022) Enterprise Passaures Planning Good Writers
	6. Pradhan, S. (2023). <i>Enterprise Resource Planning</i> . Good Writers Publishing.
	7. Ray, R. (2017). Enterprise Resource Planning. McGraw Hill.
	8. Sarkar, A. (2015). Enterprise Resource Planning. Everest Publishing
	House.
	9. Singla, A. (2016). <i>Enterprise Resource Planning</i> . Cengage India Pvt. Ltd.
	10. Sumner, M. (2006). Enterprise Resource Person. Pearson.
<u> </u>	After completion of this course, the learners will be able to:
Course	1. Explain significance and relevance of ERP to business organization.
Outcomes:	2. Identify business and resource requirements for deployment of ERP.
A CONTRACTOR	3. Explain system architecture design of ERP.
ALE ALA	4. Comprehend critical aspects and challenges of ERP implementation.

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Four Year Bachelor of Commerce (Business Management) Programme Structure and Syllabus

	<u> </u>	Semester III	
Course Type	Course Code	Course Title	Credits
Maior	COM-200	Public Economics	4
Major	CBM-201	Marketing Management	4
	CBM-211	Business Finance	4
Minor (Any 1)	COM-212	Business Law	4
	COM-213	Business Statistics I	4
	COM-231	Fundamentals of Event Management	3
.	COM-232	Fundamentals of Digital Marketing	3
Multidisciplinar	COM-233	Business Ethics and Governance	3
y (Any 1)	COM-234	Personal Investment and Tax Planning	3
	COM-235	Intellectual Property Rights	3
Ability	To be opted fro	om the available ability enhancement	2
Enhancement	courses approv	red by the respective Board of Studies.	2
	COM-241	Accounting Software Application	3 (1T+2P)
Skill	COM-242	Business Data Analysis	3 (1T+2P)
Enhancement	COM-243	Personal Financial Planning	3 (1T+2P)
(Any 1)	COM-244	Introduction to Auditing	3 (1T+2P)
6 L 388 6	COM-245	Business Database Management and Analysis	3 (1T+2P)
0 1 1 9	H	Total Credits	20
Caller Brillian	(b)	Semester IV	
Course Type	Course Code	Course Title	Credits
Sellings - Cir.	COM-202	Fundamentals of Macroeconomics for Business	4
Major	CBM-203	Services Marketing	4
	CBM-204	Event Management	4
	CBM-205	Brand Management	2
	CBM-221	Digital Marketing (VET)	4
Minor (Any 1)	COM-222	Corporate Law (VET)	4
	COM-223	Business Statistics II (VET)	4
Ability	To be opted fro	om the available ability enhancement	2
Enhancement	courses approv	red by the respective Board of Studies.	
		Total Credits	20
		Semester V	
Course Type	Course Code	Course Title	Credits
	COM-300	Indian Economy	4
Major	CBM-301	Human Resource Management	4
iviajui	CBM-302	Retail Management	4
	COM-303	Research Process	2
Minor	CBM-321	Supply Chain and Logistic Management (VET)	4

Internship	COM-361	Internship	2
		Total Credits	20
		Semester VI	
Course Type	Course Code	Course Title	Credits
	COM-304	International Economics	4
Major Minor	CBM-305	Entrepreneurship Development	4
	CBM-306	International Marketing	4
	CBM-307	Project	4
Minor	CBM-322	Tourism and Travel Management (VET)	4
		Total Credits	20
	•	Semester VII	
Course Type	Course Code	Course Title	Credits
	COM-400	Management Accounting	4
Major	CBM-401	Organisational Behaviour	4
	COM-402	Financial Management	4
	COM-403	Research Methodology	4
Minor	CBM-411	Total Quality Management	4
	Q	Total Credits	20
NINVER		Semester VIII	UNIVERSA
Course Type	Course Code	Course Title	Credits
	CBM-404	Business Ethics and Corporate Social Responsibility	4
Major	CBM-405	Consumer Behaviour and Marketing Research	4.5
fauf and	CBM-406	Strategic Management	4
	CBM-407	Customer Relationship Management	4
DA: (A 4)	COM-412	Basic Econometrics	4
Minor (Any 1)	CBM-413	Al and ML for Business Management	4
	8.	Total Credits	20
		Grand Total	160



Bachelor of Commerce Programme with Double Major

In case of Bachelor of Commerce with Double Major, the students need to opt for 60% of courses from one discipline (36 Credits) and 40% courses from another discipline (24 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Double Major, the students need to opt for 60% of courses from one discipline (52 Credits) and 40% courses from another discipline (40 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Double Major programmes.

The 60% and 40% courses to be offered from Business Management in respective semesters are as follows:

A. Business Management (60%)

	A. Business Management (60%)	
	Semester I	
Course Code	Course Title	Credits
COM-111	Principles and Practice of Management	4
	Semester II	49/
Course Code	Course Title	Credits
A LE A	NIL A	6 \ 10 pg 10
STE WAR	Semester III	
Course Code	Course Title	Credits
CBM-201	Marketing Management	Charge Dr 4
Semester IV	43:1	
Course Code	Course Title	Credits
COM-202	Fundamentals of Macroeconomics for Business	4
CBM-203	Services Marketing	4
CBM-205	Brand Management	2
	Semester V	
Course Code	Course Title	Credits
COM-300	Indian Economy	4
CBM-301	Human Resource Management	4
COM-303	Research Process	2
	Semester VI	
Course Code	Course Title	Credits
CBM-305	Entrepreneurship Development	4
CBM-307	Project	4
	Semester VII	
Course Code	Course Title	Credits
CBM-401	Organisational Behaviour	4
COM-403	Research Methodology	4

	Semester VIII					
Course Code	Course Code Course Title					
CBM-404	Business Ethics and Corporate Social Responsibility	4				
CBM-405	Consumer Behaviour and Marketing Research	4				

B. Business Management (40%)

		Semester I	
Course Code	Course Title	STAR OF	Credits
COM-111	Principles and Pr	actice of Managemen	nt 4
	•	Semester II	
Course Code	Course Title	APP IN K	Credits
	•	NIL	
		Semester III	
Course Code	Course Title		Credits
COM-200	Public Economic		4
		Semester IV	
Course Code	Course Title	10/2	Credits
CBM-203	Services Market	ng	4
OBUNIVERS		Semester V	L COLUMN TO THE
Course Code	Course Title	N Xex L	Credits
CBM-301	Human Resource	Management Management	9 4 9
h s a		Semester VI	0 4 9 16
Course Code	Course Title	A Ott	Credits
COM-304	International Eco	nomics	4
CBM-306	Entrepreneurshi	Development //	Charles To 4
	M.	Semester VII	\sim
Course Code	Course Title	Some of the	Credits
CBM-401	Organisational B	ehavi <mark>o</mark> ur	4
COM-402	Financial Manag	ement dge is	4
		Semester VIII	
Course Code	Course Title	AND	Credits
CBM-404	Business Ethics a	nd Corporate Social R	Responsibility 4
CBM-405	Consumer Behav	riour and Marketing R	esearch 4

Following Double Major combinations are permitted:

Bachelor of Commerce with Double Major (Three Years)									
Disciplines	CFA		CCA		CCA CBF		CE	BM	Double Major
Combination	Α	В	Α	В	A	В	Α	В	Combinations
Credits	36	24	36	24	36	24	36	24	36/24
1 Option	Α			В		0			CFA/CCA
2 Option	Α		(В			CFA/CBF
3 Option	Α					27		В	CFA/CBM
4 Option			Α	2000	De De	В			CCA/CBF
5 Option			Α			1		В	CCA/CBM
6 Option		В	AC	A			\wedge		CCA/CFA
7 Option		8	73/		A	1	9	В	CBF/CBM
8 Option		В			A	81	2		CBF/CFA
9 Option		Y		В	Α	5			CBF/CCA
10 Option		В) \ ,	-5	0	3	A		CBM/CFA
11 Option			7/16	В		日人	A		CBM/CCA
12 Option			(7)		Charle	B	A		CBM/CBF

Bachelor of Commerce (Honours) with Double Major (Four Years)									
Disciplines	С	CFA CC		CCA CBF		BF	CE	ВМ	Double Major
Combination	Α	В	Α	В	A	В	Α	В	Combinations
Credits	52	40	52	40	52	40	52	40	52/40
1 Option	Α			В	280	ğ			CFA/CCA
2 Option	Α					В			CFA/CBF
3 Option	Α			The same	ALL DAY)1		В	CFA/CBM
4 Option			Α			В			CCA/CBF
5 Option			Α					В	CCA/CBM
6 Option		В	Α						CCA/CFA

7 Option				Α			В	CBF/CBM
8 Option	В			Α				CBF/CFA
9 Option			В	Α				CBF/CCA
10 Option	В		0			Α		CBM/CFA
11 Option			B	NIVERS	3	Α		CBM/CCA
12 Option		(В	Α		CBM/CBF

Bachelor of Commerce Program with Interdisciplinary Subjects

In case of Bachelor of Commerce with Interdisciplinary Subjects, the students need to opt for Total 60 Credits of Major Courses which include 20 Credits from Subject A, 20 Credits from Subject B, and 20 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Interdisciplinary Subjects, the students need to opt for Total 92 Credits of Major Courses which include 32 Credits from Subject A, 28 Credits from Subject B, and 32 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Bachelor of Commerce/Bachelor of Commerce (Honours) with Interdisciplinary Subjects.

The list of the courses are as follows:

A. Business Management (32 Credits)

	Course Code	Course Title	Credits
A1	COM-100	Financial Accounting	4
A2	CBM-201	Marketing Management	4
А3	COM-202	Fundamentals of Macroeconomics for Business	4
A4	COM-300	Indian Economy	4
A5	CBM-307	Project	4
A6	COM-400	Management Accounting	4
Α7	CBM-404	Business Ethics and Corporate Social Responsibility	4
A8	CBM-405	Consumer Behaviour and Marketing Research	4

B. Business Management (28 Credits)

	Course Code	Course Title	Credits
B1	COM-101	Elements of Cost	4
B2	CBM-203	Services Marketing	4
В3	CBM-205	Brand Management	2
В4	COM-303	Research Process	2
В5	COM-304	International Economics	4
В6	CBM-305	Entrepreneurship Development	4

В7	CBM-401	Organisational Behaviour	4
В8	CBM-406	Strategic Management	4

C. Business Management (32 Credits)

	Course Code	Course Title	Credits
C1	COM-200	Public Economics	4
C2	CBM-204	Event Management	4
C3	CBM-301	Human Resource Management	4
C4	CBM-302	Retail Management	4
C5	CBM-306	International Marketing	4
C6	COM-402	Financial Management	4
C7	COM-403	Research Methodology	4
C8	CBM-407	Customer Relationship Management	4

Following Interdisciplinary combinations are permitted:

	Bach	nelor	of C	omm	erce	with	Inte	rdisc	iplin	ary (Thre	e Yea	ars)
Disciplines		CFA		4	CCA			CBF	10	~	СВМ		Interdisciplinary
Combination	Α	В	С	A	В	С	A	В	C	A	В	С	Combinations
Credits	20	20	20	20	20	20	20	20	20	20	20	20	20/20/20
1 Option	Α				В			V	С		4		CFA/CCA/CBF
2 Option	74			Α			7	В	3			С	CCA/CBF/CBM
3 Option	K		С	(1)	11		Α	Ot	1		В		CBF/CBM/CFA
4 Option	14	В		7	1/12	C			M //	Α			CBM/CFA/CCA

Bachelor of Commerce (Honours) with Interdisciplinary (Four Years)													
Disciplines		CFA			CCA		CBF			СВМ		Interdisciplinary	
Combination	Α	В	С	Α	В	C	A	В	C	A	В	С	Combinations
Credits	32	28	32	32	28	32	32	28	32	32	28	32	32/28/32
1 Option	Α				В				С				CFA/CCA/CBF
2 Option				Α		0		В				С	CCA/CBF/CBM
3 Option			С			20	A	2000			В		CBF/CBM/CFA
4 Option		В				C			E I	Α			CBM/CFA/CCA

Course Code: COM-200

Title of the Course: Public Economics

Pre-requisites	AINVA	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with fundamental concepts in Public Eco 2. To impart knowledge of public expenditure and public revenu 3. To familiarize learners with taxation and fiscal policy. 4. To introduce learners to the issues in public debt and fiscal fee	ie
	Charles - De - De	No. of
	Unit 1: Introduction to Public Economics	Hours 15
Sept University	Nature and Scope of Public Economics, Meaning and Scope of Public Finance, Need for Public Sector, Public Goods - Meaning and Characteristics. Social Goods and Market Failure- free rider problem. Mixed Goods and Merit Want, Efficient Provisions of Public Goods. Budget: Meaning, Types of Budgets-Balanced, Surplus and Deficit. Preparation of Union Budget in India.	15
0 Last 1	Unit 2: Public expenditure and Public Revenue	15
Content:	Public Expenditure: Meaning and Nature, Determinants of Public Expenditure, Cannons of Public Expenditure, Composition of Public Expenditure with Special Reference to India. Effects of Public Expenditure. Broad trends in Public Expenditure in India (Union and State of Goa), Reforms in Public Expenditure with Reference to India (Post 1991). Sources of Public Revenue (India and State of Goa).	
content:	Unit 3: Taxation and Fiscal policy Nature of Taxation and Type of Taxes, Basic Principles of Taxation Equality and Efficiency Issues in Taxation, Issues of Tax Burden, Shifting of Tax Burden, Tax Policy and Tax Administration in India, Tax Reforms in India since 1991. Fiscal Policy: meaning and objectives, Role of Fiscal Policy in Economic Development.	15
	Unit 4: Public Debt and Fiscal Federalism Public Debt: Meaning of Public Debt, Classification of Public Debt (with reference to India). Broad trends in Public Debt in India (Union and State of Goa). Causes of Increase in Public Debt, Burden of Public Debt, Redemption of Public Debt, Contribution of Public Debt in the Development Finance of India. Indian Federal Finance: Principle of Federalism. Finance Commission of India and its Functioning.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work

_	1. Bhatia, H. L. (2017). <i>Public finance</i> (28th ed.). Vikas Publishing House Pvt. Ltd.
	2. Datt, R., & Sundaram, K. P. M. (2024). <i>Indian economy</i> . (73rd ed) S. Chand and Co. New Delhi.
	3. Directorate of Planning, Statistics and Evaluation, Government of Goa. (Latest). <i>Economic Survey of Goa</i> .
Reference/	4. Finance Commission, India (Latest) Report of the Finance Commission
Readings:	5. Government of India. (Latest). Economic Survey of India.
	6. Gupta, J. R. (2014). <i>Public economics in India: Theory and Practice</i> . (2nd revised ed.) Atlantic Publishers.
	7. Musgrave, R. A., & Musgrave, P. B. (2015). <i>Public finance in theory and practice</i> (16th Reprint ed.). Tata Mc-Graw Hill.
	8. Tyagi, B. P. (2015). <i>Public Finance</i> , (56th ed.) Jai Prakash Nath & Co. Meerut, India
	After completion of this course, the learners will be able to:
Course	1. Develop understanding of core concepts of public Economics.
Outcomes:	2. Describe development in public revenue and expenditure policy.
outcomes.	3. Analyse tax structure, taxation policy and fiscal policy.
	4. Evaluate fiscal federalism, public debt and its management.







Course Code: CBM-201

Title of the Course: Marketing Management

Pre-requisites	Campa	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the students with various concepts of management. To familiarise the students with elements marketing mix. To enable students to understand buyer behaviour and intelligence. To develop the basic skills required to make career in marketing. 	market
	(A. 6)	No. of
	UNIVES	Hours
Content:	Unit 1: Introduction to Marketing Management Concept of market, marketing and marketing management; marketing process- scope, functions and importance; Basics of Marketing mix (7P's and 7C's); Concept of Market segmentation, marketing v/s selling; Recent trends in marketing; Methods of marketing - viral marketing, W-o-M marketing, digital marketing, social media marketing, experiential marketing, omnichannel marketing. Unit 2: Product and Pricing Decisions Product: meaning, classification of products – consumer and industrial products; Product Life Cycle; New Product Development process; Branding - concept and strategies; Product Positioning strategies; Packaging - Meaning and essentials; Labelling - Meaning and importance. Pricing: Meaning, objectives and factors influencing pricing decisions; pricing strategies - premium, skimming, economy, penetration, psychological	15
	Unit 3: Place and Promotion Decisions Physical distribution: Meaning and process of distribution; Channels of distribution: Meaning, channel levels and factors influencing choice of channels. Promotion: Meaning, Tools of promotion - advertising, sales promotion, public relations, personal selling, direct marketing	15

	Unit 4: Buyer Behaviour	15
	Buyer behaviour: Meaning, factors influencing buyer behaviour.	
	Meaning of Consumer; Consumer centric marketing	
	management framework - Four A's of marketing; Consumer	
	markets (B2C) V/S Business markets (B2B); Meaning of	
	Customer Lifetime Value (CLV); Market intelligence – Meaning	
	and use of Market Information System; Marketing research -	
	meaning, Process of marketing research (in brief), Areas of	
	Marketing research (in brief).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Chandrasekar, K. S. (2012). Marketing Management: Text ar	nd Cases
	(First ed.). Tata McGraw Hill Education.	
	2. Gupta, S. (2022). Digital Marketing (Third ed.). McGraw Hill.	
	3. Karunakaran, K. (2011). Marketing Management (First ed.). F	Himalaya
	Publishing House.	
	4. Kotler, P. T., & Armstrong, G. (2023). Principles of M	larketing
	(Nineteenth ed.). Pearson Education.	
	5. Kotler, P., Keller, K. L., Koshy, A., & Jha, M. (2009). <i>M</i>	larketing
	Management: South Asian Perspective (Thirteenth ed.).	Pearson
(A)	Education.	20
Reference/	6. Malhotra, N. K., & Das , S. (2019). Marketing Research.	Pearson
Readings:	Education.	ALC
	7. Prachi, G., & Aggarwal , A. (2017). Marketing Management	t: Indian
	Cases (First ed.). Pearson Education.	A A
SIEMAL	8. Ramaswamy, V. S., & Namakumari , S. (2010). M	arketing
THE PARTY OF	Management: Global Perspective, Indian Context (First e	Manuell -
विका वर्ष	Books.	Par A
	9. Ramaswamy, V. S., & Namakumari, S. (2017). Marketing Mana	agement
	(First ed.). Sage Publications India.	
	10. Saxena, R. (2019). Marketing Management (Sixth ed.). McGra	aw-Hill.
	11. Sherlekar, S. A. (2014). Marketing Management: concepts a	nd cases
	(First ed.). Himalaya Publishing House.	
	After completion of this course, the learners will be able to:	
	Understand and explain the key concepts of marketing.	
Course	2. Identify the different components of marketing mix.	
Outcomes:	3. Analyse and identify factors influencing buyer behaviour.	
	Develop basic knowledge and skills required for marketing	
	0 4 9 0	
	Contraction of the Contraction o	

Course Code: CBM-211

Title of the Course: Business Finance

Pre-requisites	A STATE OF THE STA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To help students to acquire conceptual and practical know managing finance for a business. To impart skills for analyzing various kinds of financial transa a business setup. To make students aware about the practical aspects of capital its type and specific uses for business growth and sustainabil. To enable students to evaluate the relevance and implicated different capital structure theories 	ctions in alization, ity.
	(369)	No. of Hours
Content:	Unit 1: Introduction To Business Finance: Meaning and nature of Business Finance, Principles of Business Finance, Business Finance Vs. Corporate Finance, Role of Business Finance in an organization, Meaning of Financial Planning, Steps in Financial Planning, Significance of Financial Planning, Meaning and Types of Financial Plan, Essentials of a good financial plan. Unit 2: Classification of Capital Meaning of Capital, Classification of capital, Factors influencing capital requirements. Fixed Capital: Meaning and Characteristics of fixed capital, Factors affecting fixed capital requirements, Significance of having adequate fixed capital, Sources of fixed capital. Working Capital: Meaning, Characteristics and types of working capital, Factors determining working capital requirements, Advantages of having adequate working capital and Sources of working capital.	15
	Unit 3: Sources and Methods of Raising Finance Meaning and Features of Corporate Securities, Types of Securities: Equity Shares, Preference Shares, Debentures, Warrants and International Equities. Lease Financing- Concept, Classification, advantages and limitations, Venture Capital Financing: Concept, Features, Stages of Financing and Types of Venture Capitalists.	15

	Unit 4: Capitalisation and Capital Structure 15
	Capitalisation: Meaning, Theories – Cost Theory V/S Earnings
	theory, Types – Overcapitalization, Undercapitalization and
	Balanced Capitalization. Capital Structure: Meaning and
	importance, Factors affecting Capital structure. Different
	Approaches to Capital Structure, Relevance theories (Net
	income approach, Traditional approach) and Irrelevance
	Theories (Net operating income approach, Modigliani-Miller
	(MM) Theory), Concepts of capital gearing and trading on
	equity. (For relevance and Irrelevance Theories only theory to
	be covered)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Brealey R. A, Myers S. C., Allen F., Mohanty P., (2007). Principles of
	Corporate Finance. (8th Ed), Tata McGraw-Hill Publishing Company
	Limited, New Delhi.
	2. Gupta S. K., Sharma R.K. (2014). Financial Management: Theory and
	Practice. (8 th Ed.), Kalyani Publishers.
	3. Khan M.Y., Jain P.K., (2022). Financial Management: Text, Problems
	and Cases. (8 th Ed.) McGraw Hill Education (India) Private Limited.
Reference/	4. Pandey I.M., (2015). Financial Management: (11th Ed). Vikas
Readings:	Publishing House PVT LTD.
neudings.	5. Reddy G.S., (2015). Financial Management: Principles and Practice (3 rd
	Ed.), Himalaya Publishing House.
	I I I I I I I I I I I I I I I I I I I
0 2 /	
	Corporate Finance (8 th Ed), Tata McGraw-Hill Publishing Company
The state of the s	Limited, New Delhi.
Compagnet of	7. Sharan V., (2005).). Fundamentals of Financial Management: (2 nd ed.).
	Pearson Education
	After completion of this course, the learners will be able to:
	1. Understand the basics of Business Finance so as to take adequate
	financial decisions at corporate level.
Course	2. Understand the different types of capital structures and their
Outcomes:	implications for business growth and sustainability
	3. Analyse the concepts of capitalization and capital structure and
	understand different theories related to capitalization.
	4. Develop and evaluate alternative solutions to financial challenges

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Course Code: COM-212

Title of the Course: Business Law

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with general legal principles to en agreements 2. To familiarise learners with the legalities involved in sale of go 3. To impart knowledge regarding resolution of disputes approaching court 4. To impart knowledge regarding validity and enforceal Negotiable Instruments	oods without
	ORUNIVERS	No. of Hours
Content:	Unit 1: Indian Contract Act,1872 Offer and acceptance, Consideration, Contractual Capacity, Free Consent, Legality of Objects, Void agreements, Discharge of a contract, Contingent contracts, Quasi – contracts, Contract of Indemnity, Guarantee, Contract of Bailment and Pledge – meaning, rights and duties of Bailor, Bailee, Contract of Agency, Modes of creation of Agency, Drafting of Agreement of Leave and Licence of a flat, Drafting of Notice of Breach of Contract, Drafting of Indemnity Bond, Drafting of Agreement of Bailment Unit 2: The Sale of Goods Act, 1930 Contract of Sale, Agreement to sell, Difference between Contract of Sale and Agreement to Sell, Conditions and warranties, Transfer of ownership in goods including Sale by a Non-owner, Performance of Contract of Sale, Unpaid Seller – meaning, rights of an unpaid seller, Drafting of Sale of Goods Agreement, Drafting of Notice of Delivery of Defective Goods	15
	Unit 3: Arbitration and Conciliation Act, 1996 Meaning of Arbitration, Arbitration agreement, Conduct of Arbitral Proceedings, Making of arbitral award, Termination of Arbitral Proceedings, Meaning of Conciliation, Procedure for Commencement of Conciliation Proceedings, Appointment of Conciliator, Conciliation Procedure, Termination of conciliation proceedings, Drafting of Arbitration Agreement, Drafting of Conciliation Agreement	15

	Unit 4: Negotiable Instruments Act 1881	15						
	Characteristics and different types of Negotiable Instruments							
	including Promissory Note, Bill of Exchange, Cheque, Cheque in							
	the electronic form, Holder and Holder in Due Course, Privileges							
	of Holder in Due Course, Negotiation and different types of							
	Endorsements, Crossing of a Cheque, Bouncing of a Cheque,							
	Drafting of notice in case of Bouncing of a Cheque							
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork						
	1. Aggarwal, Rohini, (2022) Taxmann's Mercantile & Commerci	ial Laws,						
	Taxmann Publications Private Limited	(OLI)						
	2. Bulchandani, K.R. (2017) Business Law for Management (Himalaya Publishing House	8th ed),						
	3. Kapoor N.D, Abbi Rajni, Bhushan Bharat, (2019) <i>Elen</i>	nents of						
	Mercantile Law, Sultan Chand & Sons (P) Ltd.	iciits oj						
	4. Kucchal, M. C., & Kucchal, V. (2012). Business Law (6th ed	l.). Vikas						
	Publishing House.							
	5. Pillai R.S.N.V. Bagavathi (2007) Business Law (4th ed). S Chand							
	Company 6. Rab Ajar, (2022). <i>Drafting Contracts: Basic Principles</i> (1st ed), Eastern							
Deference	Book Company							
Reference/	Z UNIVAN							
Readings:	7. Raychaudhari Priyanka, (2021) Business Law: Complete Understanding of Commercial Law, Corporate law, Industrial Law, (1st ed). Notion							
	Press	. Notion						
	8. Saharay Madhusudan, (2017) Textbook on Arbitration & Cor	nciliation						
SI SI L	with Alternative Dispute Resolution (4th ed), Universal Law Po							
Carles Erres	9. Sheth Tejpal (2017) Business Law (3rd ed). Pearson Education							
की विका विकार	10. Singh Avtar, (2017). Law of Arbitration & Conciliation, Eastern Book							
	Company							
	11. Singh Avtar. (2023). Business Law (12th ed). Eastern Book Cor	mpany						
	12. Singhania Ravi (2020), <i>Drafting of Contracts-Templates with Drafting</i>							
	Notes, (2nd ed) Bloomsbury Publisher.	, ,						
	13. Tulsian, P.C, (2017) Business Law (3rd ed). McGraw Hill Educa	tion						
	After completion of this course, the learners will be able to:							
6	Understand the terminology and validity of agreements							
Course	2. Describe the rights and duties of buyers and sellers							
Outcomes:	3. Analyse the process of Arbitration and Conciliation							
	4. Apply the rights and liabilities of holders of negotiable instrui	ments						
	Continue 21							

Course Code: COM-213

Title of the Course: Business Statistics I

Pre-requisites	Anva	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: Provide common statistical literacy and demonstrate the releastatistical findings for business problem solving and decision Develop statistical thinking and practical computational sk systematic problem-solving capability to analyse and interpre various business problems and managerial decisions. Apply technology to statistical analysis and problem solving Provide business analysts a toolkit of descriptive and in analysis. 	making. ills for a t data for
	1/69/11/9/21	No. of Hours
Content:	Unit 1: Introduction and Data Organization Introduction: Definition and meaning, Basic statistical concepts: Population, sample, variate, attribute, parameter and statistic. Types of data-Primary and Secondary data, Sources and methods of collecting data. Data Measurement Scales: Nominal, Ordinal, Interval/Ratio. Data Organization: Frequency distribution table, Cumulative frequency, Percentage frequency. Representation: Graphs and diagrams- Histogram, frequency curve, Frequency polygon and Ogives, Simple, multiple, subdivided bar diagram, pie chart. Unit 2: Sampling Theory and Questionnaire Design Sampling Theory: Methods of sampling- Census and Sample enumeration, Methods of Sampling: Simple Random, Sampling, Systematic Sampling, Stratified Sampling, Cluster Sampling, Purposive Sampling, Quota and multi stage sampling. Questionnaire Design: Basic principles of questionnaire design, Role of questionnaire, Types of questions, Framing the questions, layout.	10
	Unit 3: Descriptive Data Analysis Measures of Central Tendency: Arithmetic Mean, Median, Mode (ungrouped and grouped), Harmonic Mean and Geometric Mean (ungrouped data), Quartiles, Deciles and percentiles. Measures of Dispersion: Range, Quartile deviation, Mean deviation, Standard deviation, Variance. Absolute and Relative measures, Coefficient of range, Coefficient of quartile deviation, Coefficient of mean deviation, Coefficient of variation, Skewness- Karl Pearson's and Bowley's coefficient of Skewness. Kurtosis (definition, meaning and interpretation).	15

	Unit 4: Correlation and Regression Analysis	20
	Coefficient of Correlation, Spearman's Rank Coefficient of	
	Correlation, Properties of Coefficient of correlation. Regression:	
	Lines of regression and regression coefficients. Relation	
	between Correlation and regression coefficient, Multiple	
	Regression. Analysis of Time Series: Time series, Models of time	
	series, Measurement of trend- Moving averages, Least Square	
	Method (linear and non-linear)	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Anderson David R., Sweeney Dennis J., Williams Thomas A	., Camm
	Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Je	ffrrey W.
	(2021), Statistics for Business and Economics, Cengage Learni	ng.
	2. Cooper Donald R. and Schindler Pamela S. (2013), Business I	Research
	Methods (12 th Edition), McGraw Hill.	
	3. George Argyrous (2011), Statistics for Research: With a Guide	to SPSS,
	SAGE Publications.	
Reference/	4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Pu	ublishing
Readings:	House.	
	5. Harris Jenine K. (2020), Statistics with R: Solving Problems Us.	ing Real-
0.0	World Data, SAGE Publications Inc.	A
OF OR UNIVERSITY	6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Intro	oductory
590000	Business Statistics, OpenStax.	OBOPS.
6 (Parks)	7. Levine David, Stephan David and Szabat Kathryn (2016), Stat	istics for
0 100	Managers using Microsoft Excel (8 th Edition), Pearson Educati	on.
	8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Pre	ess.
(3)	After completion of this course, the learners will be able to:	ETOTAL N
Tanta V	1. Carry out a basic data analysis using descriptive statis	tics and
	appropriate statistical graphics.	
	2. Understand the concept of sampling distributions and	identify
Course	appropriate way of collecting samples based on population	
Outcomes:	3. Construct a reliable questionnaire based on objectives of a study	research
	4. Measure and establish association between business variable	es using
	correlation analysis and regression analysis for business	_
	making and forecasting.	
	Tour Carbons St.	

Course Code: COM-231

Title of the Course: Fundamentals of Event Management

Pre-requisites	Gana Caraca Cara	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of management and planning. To provide learners with an understanding of event planning to event production process. To create learner awareness on key areas in marketing of event. To enable learners with tools for effective event budgeting a financing. 	ools and
	NIVER	No. of
	Huis A. Francis No. 1 and A. Carrier	Hours
Content:	Unit 1: Event Management and Planning Event management: Concept, Industry, Careers. Principles of event management. Size of Events- Mega events, Regional events, Major events, Minor events. Types of Events- Sporting events, Entertainment, art and culture events, Commercial events, Marketing and promotion events, Meetings, Exhibitions, Festivals, Family/Special events and Fundraising events. Issues/challenges in event management. Event evaluation. Event risks and laws. Event Planning: Concept and designing of events. Preparing event proposal. Critical path and function sheets. Event pricing and management fees. Client meetings and event contracts. Planning and management of event team and crew. Event protocol.	15
Content:	Unit 2: Event Production Planning event resources. Event itinerary. Event planning tools and emerging technology. Event production concepts and requirements (technical and non-technical). Identifying event vendors, Negotiations and contracts with vendors. Scheduling and Checklists. Venue management- Selection, Staging, Lights and sound, Audio-Visual. Event safety and security.	15
	Unit 3: Event Marketing and Financing Event marketing mix-7 P's. Event branding. Event publicity. Public relations and communication, Event sponsorship. Event budgets and cost sheet. Financial control in events. Profit analysis of events. Computer applications in event financing and control.	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Allen, J. (2009). Event Planning (Second ed.). Ontario: John Wiley & Sons. Bowdin, G., Allen, J., O'Toole, W., & McDonnell, I. (2011). Events Management (Third ed.). New York: Routledge. Chaturvedi, A. (2009). Event Management: A Professional and Developmental Approach. New Delhi: Global India Publications. Gaur, S. S., & Saggere, S. V. (2003). Event Marketing and Management. Noida: Vikas Publishing House. Shone, A., & Perry, B. (2004). Successful Event Management: A Practical Handbook. London: Thomson Learning. Wagen, L. V., & Carlos, B. R. (2009). Event Management for Tourism, Cultural, Business, and Sporting Events. New Delhi: Pearson Education, Inc. 	
Course Outcomes:	 After completion of this course, the learners will be able to: Explain basic concepts of management, planning, production, marketing and financing of events. Make use of appropriate tools to design, plan and execute events. Identify key elements of event budget and event financing for varied types of events Develop skills for planning and managing entrepreneurial ventures 	









Course Code: COM-232

Title of the Course: Fundamentals of Digital Marketing

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To familiarise students with the basic knowledge of Digital Max. 2. To acquaint students with Website Design and Digital Campaing. 3. To acquaint students with Social Media Marketing.	gning.
	Unit 1: Introduction to Digital Marketing	Hours 15
CLANICA	Meaning, features and importance of Digital Marketing; Digital Marketing vs Traditional Marketing; Channels of Digital Marketing; Meaning of Influencer Marketing; Concept of Content Marketing; Concept of Search Engine Optimization (SEO).	13
	Unit 2: Website Design and Digital Campaigning Basics of website design and development; Elements of a good website; Digital Campaigning – Meaning, Types, Paid, Owned, and Earned Media (POEM) Framework; Campaign planning and creative communications for social media platforms.	15
Content:	Unit 3: Social Media Marketing Fundamentals of Social Media Marketing and its significance; Platforms for Social Media Marketing: YouTube Marketing: Basics of creating a video on YouTube; building a content strategy; gaining a subscriber and expanding the reach.	15
	Facebook Marketing: Introduction to Facebook; creating an account in Facebook; creating a Facebook Business Page; Facebook Page Optimization; How to develop business through Facebook. LinkedIn Marketing: Introduction to LinkedIn and its interface; creating personal LinkedIn profile; creating a Business Page on	
	LinkedIn, Learn paid advertising with LinkedIn. Instagram: How to create an account on Instagram; Instagram marketing for Brands; Importance of Instagram marketing. X (Formerly Twitter): How to create an account on X; X	
	marketing for Brands; X marketing best practices.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
Reference/ Readings:	 Ahuja, V. (2015). Digital Marketing (First ed.). Oxford University Cecilia, F. (2019). Introduction to Digital Marketing (First ed.) Publications. 	ed.). BPB
	3. Chaffey, D., & Ellis-Chadwick, F. (2022). Digital Marketing (Eig	ntn ed.).

Pearson Education Limited.

- 4. Deiss, R., & Henneberry, R. (2020). *Digital Marketing for Dummies* (Second ed.). Wiley India.
- 5. Dodson, I. (2019). Art of Digital Marketing (First ed.). Wiley India.
- 6. Gupta, S. (2022). Digital Marketing (Third ed.). McGraw Hill.
- 7. Kamat, N., & Kamat, C. N. (2017). *Digital Marketing* (First ed.). Himalaya Publishing House.
- 8. Krishna, V. V. (2023). *Digital Marketing for Beginners: A Road Map to Successful Career in Digital Marketing* (First ed.). Notion Press.
- 9. Kumar, S., & Kaur, S. (2023). Taxmann's Digital Marketing Thorough, up-to-date book on digital marketing principles, analytics, etc., including AI, AR, and VR presented via case studies, visual presentations, etc. (First ed.). Taxmann Publications.
- 10. Quick Win Digital Marketing (First ed.). (2009). Oak Tree Press.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Explain the basic concepts of Digital Marketing
- 2. Identify various elements of Website Design
- 3. Identify various elements of Digital Campaigning
- 4. Evaluate various platforms for social media marketing.









Course Code: COM-233

Title of the Course: Business Ethics and Governance

Pre-requisites	AND	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with concepts of business ethics and gov 2. To impart knowledge of ethical issues in different areas of bus 3. To familiarize learners with Corporate Governance 4. To familiarize learners about ethics involved in global scenario	siness
	Continue - De - D	No. of Hours
Content:	Unit 1: Introduction to Business Ethics Definition, Meaning, Nature of Ethics, Meaning of Moral & Ethics. Types of Ethics, Importance of Ethics, Business Ethics - Meaning and Nature. Importance of Ethics in Business, Areas of Business Ethics, Meaning of Functional Ethics, Types of Ethics According to Functions of Business- Marketing Ethics, Foreign Trade Ethics and Ethics Relating to Copyright. Ethics relating to Free and Perfect Competitive Market. Unit 2: Ethical Issues in functional areas of Business Ethical issues in Marketing- understanding positive and negative roles in marketing, Exploring exploitative role of advertising. Ethical issues in human resources-examining HR related ethical issues, discrimination in workplace: its causes and Remedies, Ensuring safety and health in the workplace, ethical considerations in performance appraisal. Ethical issues in finance-Maintenance of proper books of accounts-promoting transparency and accountability-understanding ethical responsibility in financial decision making	15
	Unit 3: Business Ethics in Global Economy Ethics in the Context of Global Economy, Relationship Between Business Ethics & Business Development, Role of Business Ethics in Building a Civilized Society. Corporate Governance and Issues Related to Scams: Corruption- Meaning, Causes, Effects. Frauds and Scams in Banks, Insurance Companies, Financial Institutions, Measures to Overcome Fraud and Corruption, Zero Tolerance of Corruption.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Achrekar, D. (2009). Corporate Governance (with Case Surendra Publications, New Delhi. Bhatia, S. K. (2002). Business Ethics and Managerial Values. Deep Publications Pvt. Ltd. 	Studies).

- 3. Darryl, R. (2006). *Corporate Governance, Economic Reforms & Development*. Oxford.
- 4. Fernando, A. C. (2021). *Business Ethics and Corporate Governance* (3rd edition) Pearson Publication.
- 5. Machiraju, H. R. (2004). *Corporate Governance*. Himalaya Publication House.
- 6. Mathur, U. C. (2005). *Corporate Governance & Business Ethics*. McMillan.
- 7. Murthy, C. S. V. (2010). *Business Ethics: Text & Cases*. Himalaya Publication.
- 8. Murthy, C. S. V. (Reprint 2013). *Business Ethics and Corporate Governance*. Himalaya Publication.
- 9. Pogge, T., & Horton, K. (2008). *Global Ethics: Seminal Essays*. St. Paul, MN: Paragon House Publishers.
- 10. Tripathi, A. N. (2019). *Human Values*. (3rd edition) New Age International.
- 11. Velasquez, M. (2006). *Business Ethics: Concepts and Cases* (6th ed.). Prentice Hall.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Define and differentiate between different aspects related to business ethics & governance
- 2. Discuss the ethics involved in the global economy.
- 3. Analyse the ethical issues involved in different functional areas of business.
- 4. Apply the learnt knowledge when-ever required

Course Code: COM-234

Title of the Course: Personal Investment and Tax Planning

Due ve suieitee		
Pre-requisites	NII O UNIVE	
for the Course:	Nil Ohioti oo oftha Co	
Course Objectives:	 Objectives of the Course are: To acquaint learners with basic aspects of personal investment planning. To familiarize learners with basics of taxation. To impart knowledge and develop skills for effective personal planning. 	
	A=6	Hours
Content:	Unit 1: Introduction to Personal Investment Planning Introduction to investment, importance of investment planning, risk and return on investment, savings v/s investments, power of compounding, inflation effect on investment. setting financial goals, steps to achieve financial goals, investment process, investment vehicles, investment strategies. Unit 2: Basics of Taxation Meaning of tax, types of taxes, concepts of Person, Previous Year, Assessment Year, Assessee, Assessment, Income, Gross Total Income, Permanent Account Number (PAN), Residential status, scope of income, heads of income, effect of taxes on investment. Deductions under Chapter VI-A - 80C, 80CCC, 80CCD, 80D, 80TTA, 80TTB, Computation of total income of individuals, tax rates, old & new tax regime, tax liability, tax calculation, types of Income Tax Returns for Individuals.	15
	Unit 3: Personal Tax Planning Introduction and meaning of tax planning, objectives of tax planning, factors on which tax planning is done, tax saving schemes, tax evasion, tax avoidance, difference between tax planning, tax evasion and tax avoidance, apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Agarwal O.P. (2014), Security Analysis & Investment Manage Himalaya Publishing House, Delhi. Ahuja, Girish and Ravi Gupta, Systematic Approach to Incombinate Law House, Delhi. Bhalla V.K., (2018), Fundamentals of Investment Management Chand, New Delhi. Devi. K., Tax Planning Management, Bookscape Dubey B.S., Tax Planning, Bookscape 	gements, ome Tax,

	6. Gaur V.P., & D.B., Income Tax Law Practice, Kalyani Publications.
	7. Hariharan. N., <i>Income Tax Law & Practice</i> Vijay Nicole Imprints Pvt.Ltd.
	8. Lakhotia R.N. & Lakhotia S, <i>A Guide to Tax Planning</i> , Diamond Pocket Books Pvt Ltd, New Delhi.
	9. Malik S., <i>Plan your investments</i> , Taxmann Publications, New Delhi. 10. Manoharan T.N., <i>Direct Tax Laws</i> , Snow White Publications,
	11. Mehrotra H.C., <i>Income Tax Law & Practice</i> , Sahitya Bhavan, Agra
	12. Pagare D., <i>Income Tax Law & Practice</i> , Sultan Chand Sons, New Delhi 13. Palat R, <i>Tax Planning for Salaried Employees</i> , Jaico Publishing House,
	Mumbai.
	14. Prasad B., Income Tax Law & Practice, Wishwa Prakashan
	15. Rajaratnam S, Tax Planning, Bharat Law Publication
	16. Singhania V.K. Students' guide to Income Tax, Taxmann Publications
	17. Singhania V.K., & Singahania K., <i>Direct Taxes Law & Practice</i> , Taxmann Publications.
	18. Singhania, Vinod K., Monica Singhania, Student's Guide to Income Tax,
	University edition, Taxmann Publications Pvt. Ltd, New Delhi.
	Note: Latest Editions relevant to the Assessment year.
G 6	After completion of this course, the learners will be able to:
OAUNIVERS	Understand personal investment planning.
Course	2. Acquire knowledge and understanding the concepts of taxation.
Outcomes:	3. Develop skills for effective personal tax planning.
	4. Understand apportionment of income between spouses governed by



Understand apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.



Course Code: COM-235

Title of the Course: Intellectual Property Rights

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with the basic concepts of Interpretation Property Rights. To acquaint the learners with innovative Intellectual Property To familiarise learners with the process of obtaining Interpretation Property rights. To impart knowledge of legal protection of Intellectual Rights. 	r Rights. ellectual
	ORUNIVERS	No. of Hours
	Unit 1: Overview of Intellectual Property Rights	15
	Introduction, Nature and the need for Intellectual Property Rights, Different types of Intellectual Property Rights including meaning of Patent, Copyright, Trade Mark, Design, Geographical Indication, Plant Varieties and Layout Design, Genetic Resources, Traditional Knowledge and Trade Secret	
Content:	Unit 2: Law of Patents and Industrial Designs (The Patent Act,1970 and The Designs Act, 2000) Patentable Invention, Non- Patentable Inventions, Registration of Patent, Product Patents for Medicine and Drug, Rights and obligations of Patentee, Compulsory Licensing, Infringement of Patent and reliefs, Registration of Design, Rights of Design Holder, Piracy of registered Design and reliefs, Different kinds of innovative Patents and Designs that are in vogue	15
	Unit 3: Law of Copyright and Trade Marks (The Copyright Act, 1957 and The Trade Marks Act, 1999) Deceptively Similar Mark, Collective Mark, False Trade Description, Passing Off, Registration of Trademark, Infringement of Trademark and reliefs, Subject matter and Term of Copyright, Author and ownership of Copyright, Rights of Broadcasting Organizations and Performers Rights, Infringement of Copyright and reliefs, Different kinds of Innovative Trademarks and Copyright that are in vogue	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Ahuja, V.K. (2017). Law relating to Intellectual Property Right Nexis. Narayanan, P. (2015). Intellectual Property Law, 11th ed. A Printing House Private Ltd. Puri Singh, Rachna. (2013). Practical Approach to Intellectual 	Anderson

	Rights. International Publishing House Pvt Ltd.
	4. Wadhera, B.L. (2017). Law relating to Intellectual Property, 5th ed.
	Universal Law Publishing.
	After completion of this course, the learners will be able to:
	1. Understand the origin and meaning of different Intellectual Property
	Rights
Course	2. Explain different kinds of innovative Intellectual Property Rights.
Outcomes:	3. Apply the procedure to register Patents and Designs, and remedies
	available in case of its violation
	4. Apply the procedure to register Copyrights and Trade Marks, and
	remedies available in case of its violation









Course Code: COM-241

Title of the Course: Accounting Software Application

Pre-requisites	(C==4)	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To enable learners to understand Financial Accounting fundathrough accounting software packages. 2. To familiarize learners with accounting software packages. 3. To enable learners to know the purpose and scope of Accounting Packages in business. 4. To enable learners to apply knowledge of accounting packages in Real-world Scenarios.	counting
	OPUNIVERS	No. of Hours
Content:	 Unit 1: Introduction to Accounting Software Application Understanding Financial Accounting fundamentals and Principles, Introduction to Accounting Software Package, Company Creation and Company Configuration in Accounting Software Package - Short Cut keys for Software Packages. Unit 2: Preparations of Financial Statements Reports (Lab Practicals) A) Ledger and Voucher Entry: Create, modify, and delete ledgers in Accounting Software Package, Record various transactions using vouchers. Understand the impact of transactions on ledgers. B) Inventory Management: Define and manage stock groups and categories. Create and manage stock items and units of measure. Implement basic inventory transactions in Accounting Software Package. C) Financial Statements Reports-Cash / Bank Books-Journal Book -Ledger Books i) Trial Balance: Generate and interpret a trial balance. Identify errors in the trial balance. ii) Profit and Loss Account: Understand the structure of the profit and loss account. Generate and analyze profit and loss reports. iii) Balance Sheet: Learn to create a balance sheet. Interpret and analyze balance sheet components Data Maintenance- backup and restore data of company. 	30

	Unit 3: Goods and Services Tax (GST) in Tally Prime (Lab 30
	Practical)
	Understanding GST, Configuring GST in Accounting Software
	Package Configure GST details in Accounting Software
	Package, Set up GST rates and tax slabs, Understand GST
	compliance requirements. GST Transactions in Accounting
	Software Package: Record GST transactions in sales and
	purchases, Generate GST reports and returns in Accounting
	Software Package
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Goel, D. (2020). Advanced Tally: Accounting and Inventory
	Management. McGraw-Hill Education.
	2. Goyal, S. (2017). Tally ERP 9: Training Guide. Taxmann Publications
	Pvt. Ltd.
	3. Gupta, R. (2019). Tally ERP 9 (Vol. 1): Basic Accounting Features.
Reference/	Firewall Media.
Readings:	4. Mehta, P. (2018). Practical Approach to Tally ERP 9 with GST.
	Dreamtech Press.
	5. Nadhani, A. K., & Nadhani, K. K. (2021). Tally ERP 9: Comprehensive
0.0	Guide for Accounting. BPB Publications.
769 TO	6. Singh, A. (2016). Mastering Tally ERP 9: The Complete Guide to
Man of the	Financial Accounting. Vikas Publishing House.
6 (36)	After completion of this course, the learners will be able to:
O AS OF	1. Explain the basic concepts of accounting and inventory management
THE MANAGEMENT OF THE PARTY OF	in accounting software package.
Course	2. Record various kinds of business transactions, vouchers and generate
Outcomes:	financial statements reports in accounting software package
	3. Record Accounting transactions, vouchers with GST and generate
	reports in Accounting Software Package.
	4. Apply knowledge of accounting software packages in Real-world
	Scenarios.



Course Code: COM-242

Title of the Course: Business Data Analysis

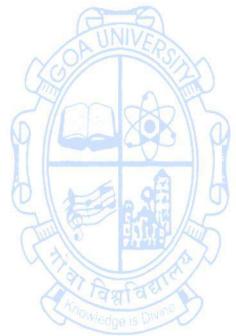
Pre-requisites	SUNVE STATE OF THE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an understanding of applications of Data Analytics Business problems To provide an understanding of basic concepts in Statistics. To provide an understanding of importance of Data Visualizate. To provide skills and knowledge in basic and advanced busing analytics. 	tion
	RINIVES	No. of Hours
	Unit 1: Data Analytics in Business Solving the business problem using Analytics - Data analysis process: data collection, data cleaning, data analysis, and data interpretation-Understand Business Analytics - Roles and Responsibilities, Business Analytics categories- Descriptive, Predictive, Prescriptive, Data Mining, Data Visualization	5
Tauri and	Unit 2: Basic Statistical concepts Population, sample, variable, data measurement levels- nominal, ordinal, interval, ratio, Measures of central tendency- mean, median, mode, percentiles, quartiles, skewness, Measures of variability-range, interquartile range, mean, absolute deviation, variance, standard deviation	8
	Unit 3: Visualizing data Data visualization, Importance and Types of Charts t	2
Content:	Practicals Lab 1: Introduction to Spreadsheets Working with worksheets -Entering data, Formatting, Editing, and Printing a worksheet - Formulas and Functions in Excel, operators in formula -Generally used Spreadsheet functions - Mathematical, Statistical, Financial, Logical, Date and Time, Database and Text functions - Introduction to functions such as the IF, nested IF, VLOOKUP and HLOOKUP - Data Sorting and Filtering - Result representation of data using spreadsheet - Filtering, advanced filters, sorting and conditional formatting data - Data validation techniques, Hyperlinks	16

	- Getting external data files into Excel	
	- Macros - creation, editing and deletion of macros	
	Lab 2: Searching and Combining Data with Power Query	8
	Getting started with Power Query	J
	Access new or existing reports - Importing and combining data	
	from databases, web, files - Splitting and aggregating data -	
	Query data from SQL	18
	Lab 3: Performing computations and aggregations using Excel	10
	Managing formulas in Excel- Create a Formula that Refers to	
	Another Worksheet - Understanding Relative and Absolute Cell	
	Addresses - Edit Formulas, Name Cells and Ranges - Define and	
	Display Constants - Create Formulas That Include Names - Check	
	Formulae for Errors, What-if analysis, Logical tests, Goal seek,	
	What-if, Loan and Lease statement; Ratio Analysis, Capital	
	Budgeting; Depreciation Accounting; Using Solver to maximize	
	profitability, Capital budgeting	
	Lab 4: Working with pivot tables and charts	12
	Creating and Formatting Charts-Working with types of Charts,	
	Trend line, Histograms, Line, Column, Bar and Pie Charts, Scatter,	
PINIO	Bubble, Stock, Surface, Radar, Combo, Treemap, 3D maps -	
1/200	frequency polygons, ogives, dot plots, stem and leaf plots,	
3900 A	pareto charts, charts and graphs for two variables, cross	DAN'S
6 (SS)	tabulation, Gantt chart, Milestone chart	380 14
A LE A	Formatting data in table- Using Pivot Tables - Using Slicer	. A / Be
A PHOLE	Designing Pivot Table reports - Filtering data - Creating Custom	100 AT
(3)	functions and formulas - Formatting Pivot Tables - Managing	
Tanta D	Power Pivot Data - Setting Connection properties - Managing	
- All	Data sources - Configuring Pivot Table Options	
	Creating Pivot chart, Database concepts - Loading Data into	
	Power Pivot - Using Power Query and Power map add-ins –	
	Interactive dashboard with Pivot tables	
	Lab 5: Using Analysis Toolpak	6
	Descriptive Statistics, Moving Average, Random Number	
	Generator, Rank and Percentile, Sampling, Correlation,	
	Regression	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Joseph Schmuller(2020), Statistical Analysis with Ex	cel for
	dummies(Fourth ed.), Wiley India Pvt. Ltd.	
	2. Ken Black (2012), <i>Applied Business Statistics</i> (Seventh ed.), Wiley India	
	Edition	
Poforonce /	3. Manisha Nigam (2023), Data Analysis with Excel, BPB Publications,	
Reference/	India	
Readings:	4. Michael Alexander (2023), Microsoft Excel Power Pivot and Power	
	Query for dummies, Wiley India Pvt. Ltd.	
	5. S.K. Shinde, U. Chandrashekar (2016), Data mining and	Business
	Intelligence, Dreamtech Press, India	
	6. Winston Wayne L. (2012), Microfoft Excel 2019 Data Anal	ysis and
	. ,	

	Business Modeling (Sixth ed.), PHI Learning Pvt. Ltd., India		
	After completion of this course, the learners will be able to:		
	1. Develop a foundational understanding of business data analysis and		
Course	its relevance in decision-making.		
Outcomes:	2. Develop skills of data analysis using relevant Application software.		
	3. Apply the Spreadsheet tools to solve business problems.		
	4. Interpret and communicate insights through data visualization.		











Course Code: COM-243

Title of the Course: Personal Financial Planning

Due ve eviete e			
Pre-requisites	O UNIVERSITY		
for the Course:	Nil		
Course Objectives:	 Objectives of the Course are: To provide learners with an understanding of Personal Financial Planning and Time Value Money Concepts. To equip learners with practical knowledge of Investment Risks, Returns, Vehicles and Strategies. To impart practical knowledge of various Insurance, Retirement, Taxation and Estate Planning Investments. To familiarize learners with practical knowledge of Personal Financial Planning 		
	(369)	No. of Hours	
Content:	Unit 1: Basics of Personal Financial Planning and Time Value of Money Personal Financial Planning: Meaning, Definition, Benefits, Importance, Process- old and new personal Financial Planning, Features and scope of Personal Financial Planning, Financial Planner- Reasons for hiring a financial planner and Functions of a Financial Planner. Time Value of Money: Meaning, Valuation Concepts or Techniques, Compound Value Concept, Discounting or Present Value Concept, Valuation of Bonds or Debentures, Practical Implications of Compounding and Discounting Value Concepts, Doubling Period, Effective Rate of Interest in Case of Doubling Period, Present Value, Sinking Fund Factor, Loan Amortisation.	15(5T+10P)	



	Unit 2: Investment Risks, Return, Vehicles and Strategies	30(5T+25P)
	(Practical)	
	Managing Investment Risks: Meaning and Definitions of	
	Risk, Types of Investment Risk, Pure Risk- Types of Pure	
	Risks, Measurement of Risk, Methods of Handling Risk,	
	Assessing Risk, investing to Minimize Risk, Modern Portfolio	
	Theory.	
	Measuring Investment Return: Risk and Return Trade-off,	
	Types of Investment, Expected Return of an Asset, Risk-Free	
	and Risky Assets, Long-term and Short-term Capital Gains, Sources of Credit and Credit Alternatives, Credit	
	Information Bureaus.	
	Investment Vehicles: Introduction, Investment Concerns,	
	Small Savings Scheme, Fixed Income Instruments, Mutual	
	Funds, Other Types of Investment Vehicles.	
	Investment Strategies: Introduction, Asset Allocation- Asset	
	Classes, Diversification: The Basis of Asset Allocation, Asset	
	Allocation Strategy, Evaluating Investment in various Stocks,	
	Steps of Investing in Stocks, Various Loans and their Usage-	
(3-6)	Meaning of Loan, Types of Loan.	0.0
A OB UNIVERSIA	Meaning of Investment Strategy, Types of Investment	SA THE SA
59/20/20/20	Strategies, Investment Strategy Considerations, Investment	TO CADE
9/LJ89X\	in Bonds, Investment in Stocks, Investment in Mutual	
6 LELOA	Funds, Investment in Commodities, Future and Options	
AP MA	Unit 3: Insurance, Retirement, Taxation and Estate	30 hours
The state of the s	Planning	(5T+25P)
Complete Day	Insurance Planning: Introduction, Characteristics of	West of the Control o
	Insurance, Risk and Insurance, Role of Insurance, Rights of	
	the Insurer, Rights of the Insured, Classification of	
	Insurance, Insurance Products- Life Insurance, General Insurance, Fire Insurance, Motor Insurance, Marine	
	Insurance, Medical and Health Insurance, Personal Risk	
	Management	
	Retirement Planning: Meaning, Retirement Planning	
	Money source- Employment Income, Social Security,	
	Employer-Sponsored Retirement Plan, Current Savings and	
	Investments, Other Sources of Funds. Types of retirement	
	products. Taxation	
	Planning: Introduction, Types of Taxes, Tax Planning and Tax	
	Evasion, Tax Avoidance, Objectives of Tax Planning, Income	
	and Various Heads of Income, Deductions, Tax Exemption	
	and Computation.	
	Estate Planning: Meaning, Need, Objectives, Steps, and	
	Tools of Estate Planning	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Fig.	
Reference/	1. Amar Pandit., (2012). The only Financial Planning Book	that You Will
Readings:	Ever Need. Mumbai: Network 18 Publications.	

- 2. Arthur J, Keown., (2018). *Personal Finance: Turning Money into Wealth.* New York: Pearson
- 3. Gitman Joehnk Billingsley. (2014). *Personal Financial Planning (13th Ed.)* Cengage
- 4. Indian Institute of Banking & Finance, (2007). *Home Loan Counselling*. Mumbai: Taxmann Publications (P.) Ltd.
- 5. Indian Institute of Banking & Finance, (2015). *Accounting & Finance for Banking*. (3rd Ed). Mumbai: Macmillan Publishers India Private Limited.
- 6. Indian Institute of Banking and Finance., (2017). *Introduction to Financial Planning*. Mumbai: Taxman
- 7. Jeff Madura, (2020). Personal Finance (7th Ed) Pearson
- 8. Jyotsna Sethi & Nishwan Bhatia, (2015). *Elements of Banking and Insurance*. 2nd Ed. Delhi: Phi Learning Private Limited.
- Madhu Sinha (2017)., Financial Planning a Ready Reckoner (2nd Ed.).
 New York: MC Graw Hill Education
- 10. Vanita Tripathi., (2023) *Fundamental of Investments*. (6th Ed.). Mumbai: Taxman Publications Pvt. Ltd.
- 11. Vivek, & Asthana, P. (2015). *Financial Risk Management*. Mumbai: (2nd Ed). Himalaya Publishing House.

Course Outcomes:

After completion of this course, the learners will be able to:

- Understand the concept of Personal Financial Planning and the Time Value of Money
- 2. Asses the Return and Risk Associated with various Investment Vehicles.
- 3. Comprehend with various Personal Financial Planning Options.
- 4. Formulate a Personal Financial Plan.



Course Code: COM-244

Title of the Course: Introduction to Auditing

Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

Pre-requisites	()	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with the basics of auditing 2. To impart knowledge of audit planning 3. To familiarize learners with the process of vouching & ve 4. To familiarize learners with the procedure for conduct of	an audit.
	Wallet Co.	No. of Hours
Content:	Unit 1: Introduction Evolution of audit, Meaning and Definition, Scope of Auditing, Auditing v/s Accounting, Objectives of Auditing – Primary & Secondary, Various classes of audit (Based on authority & time), Qualities of an Auditor, Basic Principles governing an audit, Benefits of Auditing, Internal Control System: Meaning & evaluation; Internal Check, Internal Audit Unit 2: Audit Process Audit Planning - Basics of Audit Planning, Steps involved in Audit Planning, Drafting Audit plan, Preparation of Audit Programme, Audit evidence, Working Papers, Audit Note Book. Vouching and Verification - Vouching – Meaning and objectives. General procedure for vouching, General Considerations in vouching, Verification – meaning and objectives, General Procedure for Verification, General Considerations in verification of Personal and Real Accounts Unit 3: Audit Report Meaning, Steps to be followed in preparation of Audit Report, Types of Audit Reports, Format of Audit Report, Case Studies of Listed Companies for preparing Audit Report	15(5T+10P) 30(5T+25P) 30(5T+25P)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Fig.	eld work
Reference/ Readings:	 Gupta, K. (2004). Contemporary Auditing. Tata McGraw- Jha, A. (2013). Students Guide to Auditing & Assurance Publications Pvt. Ltd. Kumar, R., & Sharma, V. (2015). Auditing Principles and Learning. Pagare (2004) D. Principles & Practice of Auditing. Sulta Sons. Saxena, R.G. (2022). Principles and Practice of Auditing. 	Practice. PHI n Chand and

	Publishers.
	6. Sharma, S.D. (2006). Auditing Principles and Practice. Taxmann's
	Publications Pvt. Ltd.
	7. Sharma, T.R. (2015). Auditing Principles & Problems. Sahitya Bhavan
	Publications.
	8. Shekhar, K.C., & Shekhar, L. (2012). <i>Auditing</i> . Vikas Publishing House
	Pvt. Ltd.
	9. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). <i>A Handbook</i>
	of Practical Auditing. S. Chand & Co.
	After completion of this course, the learners will be able to:
	1. Understand the basics of auditing and internal control systems of
Course	organisations
Outcomes:	2. Prepare audit programme, audit note book and collect audit evidence
	3. Practically vouch nominal accounts and verify real and personal
	accounts
	4. Evaluate performance of companies by analysing audit reports









Course Code: COM-245

Title of the Course: Business Database Management and Analysis

Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

Pre-requisites	And	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with principles of database management To impart knowledge of database planning and skills in design. To develop skills in learners in data retrieval and analysis usin To equip learners with knowledge and skills of administration and security. 	database
	PUNIVES	No. of Hours
Content:	Unit 1: Introduction to Database Management System Data as organizational asset, Data versus Information, Meaning of database and database management system, Purpose of database system, Benefits and challenges of database system, Elements of database system, Database users, Business applications of database system, Database administration system, Security threats to database. Unit 2: Database Planning and Design (Practical) Need for planning database, Database system master plan, Organizational goals, organizational structure, and entities and implications on database, Database development process, Database structure, Conceptual database design, ER diagrams, Types of databases, Logical database design with relationships,	15
	RDBMS, Normalization. Unit 3: Data Retrieval and Database Security (Practical) SQL basics, Inserting, deleting and updating data, Query with SQL, Using SQL aggregate functions, Grouping data and subqueries, Relational queries, Tables and views, Database backup and recovery, Evaluating database performance, Database optimization, Managing database security, Creating users and granting privileges, Avoiding data leaks	30
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Chopra, R. (2016), Database Management Systems, S Chand. Courtney, J., Paradice, D., Brewer, K. and Graham, J. (2010), D. Systems for Management., Global Text. Morris, S. and Coronel, C. (2016), Database Systems: Implementation and Management, (12e), Course Technology Ramez, E and Shamkant, N. (2017), Fundamentals of Database (7e), Pearson Education. 	<i>Design,</i> Inc.

	5. Reddy, P. and Reddy, A. (2020), Foundations of Database Management		
	System, Lambert Academic Publishing.		
	6. Zygiaris, S. (2020), Database Management Systems: A Business-		
	Oriented Approach Using Oracle, MySQL and MS Access, Emerald		
	Publishing.		
	After completion of this course, the learners will be able to:		
	1. Identify applications and elements of database management system.		
Course	2. Develop database design as per organizational requirements.		
Outcomes:	3. Implement SQL for data retrieval and analysis.		
	4. Evaluate database administration system and security in an		
	organization.		









Course Code: COM-202

Title of the Course: Fundamentals of Macroeconomics for Business

D	A-S	
Pre-requisites	NII O UNIV	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the students with various macroeconomic varia enable them to derive the macroeconomic equilibrium analy. To provide a broad understanding of the concepts of infla unemployment and the interlinkage between the two concepts. To analyze the theoretical approaches related to mor consumption and evaluate the implications of economic poinvestment. To analyze the working of a small open economy and unders impact of macroeconomic policies on an open economy. 	sis. tion and ots. ney and licies on
		No. of Hours
CHUNIVERS	Unit 1: Introduction, Concepts and National Income	15
Taylor Variation of the Control of t	Accounting Macroeconomics -Meaning and Scope, National Income – concepts (GNP, GDP, NNP, GVA at basic price and factor cost, Personal Income, Disposable Personal Income), Trends in GDP of India (2014 onwards), Trends in GSDP with reference to Goa (2014 onwards), Green Accounting-meaning and objectives. Components of Aggregate Expenditure, Circular Flow of National Income -Models of Circular Flow (Two, Three and Four Sector), Determinants of Aggregate Demand, Determinants of Aggregate Supply, AS-AD Equilibrium Analysis.	
Content:	Unit 2: Inflation and Unemployment Inflation: Concept and Causes, Consumer Price Index, Wholesale Price Index (Concepts), Inflation and Interest Rates, Sacrifice Ratio, Costs of Inflation (Social Costs, Costs of anticipated and unanticipated inflation); Rational and Adaptive Expectations. Unemployment: Types of Unemployment (Frictional, Cyclical, Seasonal, Disguised, Structural -meaning of each), Natural rate of unemployment, Costs of Cyclical Unemployment. Measurement of Unemployment -NSSO Classification Methods (Usual Principal Status, Weekly Status, Current Daily Status). Rural-Urban and Male-Female unemployment rate variations. Trends in unemployment rates in India (2014 onwards). Trade- off between Inflation and Unemployment-Phillips Curve analysis in the short run	15

	Unit 2: Manay Consumption and Investment	15
	Unit 3: Money, Consumption and Investment	15
	Monetary Policy - Meaning, RBI's Monetary Policy -Objectives and Tools of Monetary Policy (General and Selective), Impact of	
	Monetary Policy on Money Supply. RBI's Monetary Aggregates	
	(M0, M1, M2, M3, M4). The Consumption Function and its	
	determinants, Business Fixed Investment and Inventory	
	Investment (Concept and Determinants), Impact of Monetary	
	Policy on Consumption and Investment	45
	Unit 4: Open Economy and Macroeconomic Policies	15
	Open and Closed Economy -Meaning and features, flows of goods and capital, saving and investment in a small and a large	
	open economy, Exchange rates - Fixed, Flexible and Managed	
	Floating (Meaning), International Linkages and Mundel -Fleming	
Dadaaaa	model, Demonetization in India, 2016 - Meaning and objectives.	1
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Ahuja, H. L. (2016). <i>Macroeconomics: Theory and Practice</i> (2 S. Chand Publications.	oth ea.).
	2. Blanchard, O., & Johnson, D. R. (2018). <i>Macroeconomics</i> (6th ad 1
	Pearson.	otii eu.j.
~	3. Branson, W. H. (1997). <i>Macroeconomic Theory and Policy</i>	Harner
GRUNIVES	Collins India Pvt. Ltd.	Was per
	4. D'Souza, E. (2008). <i>Macroeconomics</i> . Pearson Education.	
6/LUXXX	5. Directorate of Planning, Statistics and Evaluation, Governmen	t of Goa
	(Latest). Economic Survey of Goa.	A I A
CAR STA	6. Dornbusch, R., & Fischer, S. (1994). <i>Macroeconomics</i> . McC	Graw-Hill
C. J. E. M. D.	Education.	
Reference/	7. Dwivedi, D. N. (2018). Macroeconomics: Theory and Policy (5th ed.).
Readings:	Mc Graw Hill Education.	
	8. Gordon, R. J. (2013). <i>Macroeconomics</i> . Pearson Education.	
	9. Government of India. (Latest). Economic Survey of India.	
	10. Gupta, G. S. (2017). Macroeconomics: Theory and Appl	lications.
	McGraw-Hill Education.	
	11. Mankiw, N. Gregory. (2015). Principles of Macroeconomics.	Cengage
	Learning India Pvt. Ltd.	
	12. Puri, V. K., Misra, S. K., & Garg, B. (2023). Indian Economy. H	Himalaya
	Publishing House.	
	13. Samuelson, P. A., Nordhaus, W. D., & Chaudhuri, S.	(2021).
	Macroeconomics. McGraw-Hill Education.	
	After completion of this course, the learners will be able to:	
	1. Gain knowledge of various macroeconomic principles	and the
	macroeconomic equilibrium analysis.	
Course	2. Understand the economic dimensions of inflation, unemployn	nent and
Outcomes:	the trade-off between the two macroeconomic variables.	
	3. Analyze the theoretical approaches to money, consumption	and the
	impact of economic policies on investment	
	4. Acquire a better understanding of the working of an open eco	onomy

Course Code: CBM-203

Title of the Course: Services Marketing

Pre-requisites	(2 = 2)	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of marketing. To provide learners with an understanding of the services maix. To create learner awareness on the practical aspects of marketing in multiple sectors. To enable learners with skills required for marketing of services. 	narketing
	OBUNIVERS	No. of Hours
Tayria di	Unit 1: Introduction to Services and Key Concepts The concept of Service; Role of the service sector in an economy; Factors responsible for growth of the service sector; Classification of services; Characteristics of services and their marketing implications (including Four I's of services - Intangibility, Inconsistency, Inseparability and Inventory). Customer Satisfaction and Service Delivery: Meaning and types of customer expectations- Zone of Tolerance; Customer satisfaction- concept, states of customer satisfaction. Service Quality: Concept, Service quality dimensions, Service quality gaps. Career opportunities in services marketing.	15
Content:	Unit 2: Traditional Marketing Mix in the context of Services Product Mix: The concept of the Service Product; Product Level Framework - core level, expected level, augmented level and potential level. Price Mix: The concept of service price; Challenges in pricing of services. Promotion Mix: The concept of service promotion, Guidelines for managing service promotion. Place Mix: The concept of place in the context of services, Challenges in distribution of services, Choice of channels of distribution.	15
	Unit 3: The Extended 3Ps in the Services Marketing Mix Process Mix: The service process; types of service processes; Service blueprint- developing a service blue print - application of service blue print. People Mix: People in services; Types of service personnel – Customer contact employees, Support personnel; The Service Triangle. Physical evidence: Physical evidence in services; Components of physical evidence - Physical	15

	facilities, Physical setting/ Servicescape, Social setting; Role of	
	physical evidence.	
	Unit 4: A Multi-sector Approach to Services Marketing	15
	Tourism and Hospitality services: Travel and tourism services;	
	Hotels. Financial services: Banking services, Insurance services,	
	Mutual funds. Health care services. Telecommunication	
	services.	
	(Learners to undertake field work in any services sector to learn	
	about the marketing aspects of that service).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	 Apte, G. (2016). Services Marketing (Second ed.). Oxford U Press. 	niversity
	2. Avadhani, V. A. (2008). <i>Marketing Of Financial Services</i> (Th Himalaya Publishing House.	ird ed.).
	3. Bapat, D. (2013). Marketing of Financial Services. Dreamtech	Press.
	4. Das, D. K., Ray, N., & Kumar, R. (2021). Tourism Marketing: A S	
	Approach (First ed.). Apple Academic Press Inc.	. u. u. u. u
	5. Hoffman, K. D., & Bateson, J. E. (2017). Services Marketing: C	oncents.
	Strategies & Cases (Fifth ed.). Cengage learning Ltd.	oncepts,
	6. Jauhari, V., & Dutta , K. (2017). Services Marketing: Text And	Cases 2F
Reference/	(Second ed.). Oxford University Press.	SUSCES ZE
Readings:	7. Khan, M. Y. (2019). <i>Financial Services</i> (Tenth ed.). McGraw Hil	
67000	8. Kotler, P. T., & Bowen, J. T., et. al. (2017). Marketing for Hospita	
	Tourism.	anty und
0 1 25 / 1		row Hill
		11 1
	10. Nargundkar, R. (2010). Services Marketing: Text & Cases (Th	iru ea.).
Commence De D	McGraw Hill.	
	11. Shankar, R. (2002). Services Marketing: The Indian Perspective	ve : Text
	and Readings. Excel Books,.	
	12. Srinivasan, y. R. (2014). Services Marketing: The Indian Context	(Fourth
	ed.). Prentice Hall India.	
	After completion of this course, the learners will be able to:	
Course	 Understand and explain the key concepts of service marketing 	
Outcomes:	2. Identify the different components of the service marketing m	ix.
Outcomes.	3. Identify and analyse service marketing challenges.	
	4. Develop skills required for marketing of services.	
	To any to	

Course Code: CBM-204

Title of the Course: Event Management

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of event management and planning. To provide learners with an understanding of event planning tools and event production process. To create learner awareness on key areas in marketing of events To enable learners with tools for effective event budgeting and event financing. 	
	OPUNVERS	No. of Hours
Content:	Unit 1: Event Management Event management: Concept, Industry, Careers. Principles of event management. Size of Events- Mega events, Regional events, Major events, Minor events. Types of Events- Sporting events, Entertainment, art and culture events, Commercial events, Marketing and promotion events, Meetings, Exhibitions, Festivals, Family/Special events and Fundraising events. Issues/challenges in event management. Event evaluation. Event risks and laws. Unit 2: Event Planning Event Planning: Concept and designing of events. Preparing event proposal. Critical path and function sheets. Event pricing and management fees. Client meetings and event contracts. Planning and management of event team and crew. Event protocol. Planning event resources. Event itinerary. Event planning tools and emerging technology.	15
	Unit 3: Event Production Event production concepts and requirements (technical and non-technical)-executing the event design and technical aspects. Identifying event vendors, Negotiations and contracts with vendors. Scheduling and Checklists. Venue management-Selection, Staging, Lights and sound, Audio-Visual. Event safety and security.	15
	Unit 4: Event Marketing and Financing 7 Ps of the service marketing mix applied to Event marketing. Event branding. Event publicity. Public relations and communication, Event sponsorship. Event budgets and cost sheet. Financial control in events. Profit analysis of events. Computer applications in event	15

	financing and control.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Allen, J. (2009). Event Planning (Second ed.). Ontario: John Wiley & Sons. Bowdin, G., Allen, J., O'Toole, W., & McDonnell, I. (2011). Events Management (Third ed.). New York: Routledge. Chaturvedi, A. (2009). Event Management: A Professional and Developmental Approach. New Delhi: Global India Publications. Gaur, S. S., & Saggere, S. V. (2003). Event Marketing and Management. Noida: Vikas Publishing House. Shone, A., & Perry, B. (2004). Successful Event Management: A Practical Handbook. London: Thomson Learning. Wagen, L. V., & Carlos, B. R. (2009). Event Management for Tourism, Cultural, Business, and Sporting Events. New Delhi: Pearson Education, Inc. 	
	After completion of this course, the learners will be able to: 1. Explain basic concepts of management, planning, production,	
Course	2. marketing and financing of events.	
Outcomes:	3. Make use of appropriate tools to design, plan and execute events.	
UNIVER	4. Identify key elements of event budget and event financing.	
	5. Develop entrepreneurial skills in organizing events.	







Course Code: CBM-205

Title of the Course: Brand Management

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide students with a comprehensive understanding of Brand management. To enable learners to understand the methods of managing brands and strategies for brand Management. To provide learners with an understanding of methods of brand promotion. To create awareness among learners about key areas of branding 	
	strategy.	No. of Hours
Content:	Unit 1: Introduction to Brand Meaning and Definitions of Brand – Branding- Concepts – Brand Evolution – Features of good brand name-Functions of Brand - Significance of Brands – Different Types of Brands – Co-Branding – Store brands- Digital branding, Corporate Branding, Service branding, B2B branding, Global Branding, Luxury Brand Management, Branding Challenges and Opportunities, Competing with foreign brands, -Brand Promotion Methods – Role of Advertising and Public relation in building brands, Celebrity Endorsements, On line Brand Promotions, Social Media strategies, Branding through Sponsorship and Event marketing	15
	Unit 2: Developing a Brand Strategy Strategic Brand Management process, brand positioning and differentiation, Brand Architecture, Brand extensions, types of Brand extensions, Pros and Cons of Brand extensions, Brand Portfolio management, Brand equity, sources of brand equity, measuring sources of Brand equity, Measuring Outcome of Brand equity, benefits of brand equity, choosing brand elements to build brand equity, Brand element choice criteria, Option and Tactics for Brand elements, Customer based brand equity. Ethical considerations in branding.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Aaker, D. A. (2012). Building Strong Brands. Free Press. Batey, L. (2002). Asian Branding – A Great way to fly. PHI. Kapferer, J. N. (2011). Strategic Brand Management. Kogan Parameter. Kapoor, J. (2005). Brandex. Biztranza. Keller, K. L. (2012). Strategic Brand Management: Building, M 	

and Managing. Prentice Hall.

6. Kumar, R. (2002). Managing Indian Brands. Vikas Publication.

7. Moorthi, Y. L. R. (2012). Brand Management. Vikas Publishing House.

8. Sagar, M., Singh, D., Agarwal, D. P., Gupta, A. (2009). Brand Management. Ane Books Pvt. Ltd.

9. Sharma, G., & Khundia, K. S. (2012). Brand Management. Himalaya Publishing House.

10. Temporal, P. (2000). Branding in Asia. John Willy.

After completion of this course, the learners will be able to:

1. Trace the historical development of branding, classify the types of brands, assess the challenges and opportunities.

Course

Outcomes:

2. Develop a comprehensive understanding about the different strategies in brand management.

3. Explain basic methods of promoting a brand









Course Code: CBM-221

Title of the Course: Digital Marketing (VET)

Dua vanviaitas		
Pre-requisites for the Course:	Nil	
Joi the Course.	Objectives of the Course are:	
	To familiarise students with the basic knowledge of Digital Management 1.	arketing
Course	2. To acquaint students with Website Design and Digital Campai	_
Objectives:	3. To acquaint students with Social Media Marketing.	66.
	4. To provide students the understanding of various aspects	of social
	media management.	
		No. of
	(C) = (C)	Hours
	Unit 1: Introduction to Digital Marketing	15
	Meaning, features and importance of Digital Marketing; Digital	
	Marketing vs Traditional Marketing; Channels of Digital	
PINVE	Marketing; Meaning of Influencer Marketing; Concept of	
(3)	Content Marketing; Concept of Search Engine Optimization	130
6 CLIVERY	(SEO).	
	Unit 2: Website Design and Digital Campaigning	15
Q\ 1	Basics of website design and development; Elements of a good	
Call TIBE	website; Digital Campaigning – Meaning, Types, Paid, Owned,	
र विकासिक	and Earned Media (POEM) Framework; Campaign planning and creative communications for social media platforms.	
Stronge of the Co	Unit 3: Social Media Marketing	15
	Fundamentals of Social Media Marketing and its significance;	13
	Platforms for Social Media Marketing:	
Content:	YouTube Marketing: Basics of creating a video on YouTube;	
	building a content strategy; gaining a subscriber and expanding	
	the reach.	
	Facebook Marketing: Introduction to Facebook; creating an	
	account in Facebook; creating a Facebook Business Page;	
	Facebook Page Optimization; How to develop business through	
	Facebook.	
	LinkedIn Marketing: Introduction to LinkedIn and its interface;	
	creating personal LinkedIn profile; creating a Business Page on	
	LinkedIn, Learn paid advertising with LinkedIn.	
	Instagram: How to create an account on Instagram; Instagram	
	marketing for Brands; Importance of Instagram marketing. X (Formerly Twitter): How to create an account on X; X	
	marketing for Brands; X marketing best practices.	
	marketing for brands, A marketing best practices.	

	Unit 4: Social Media Management	15
	Meaning, importance and challenges of Social Media	
	Management; The relationship between Social Media	
	Management and Organizational Performance; Essential	
	skills required for a Social Media Manager; Steps in social	
	media Management – understanding business brand,	
	knowing the target audience, setting organisational goals,	
	creating accounts on multiple platforms, creating quality	
	content, monitoring and reporting on social content	
	performance	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Ahuja, V. (2015). Digital Marketing (First ed.). Oxford Universi	ty Press.
	2. Cecilia, F. (2019). Introduction to Digital Marketing (First e	d.). BPB
	Publications.	
	3. Chaffey, D., & Ellis-Chadwick, F. (2022). Digital Marketing (Eig	hth ed.).
	Pearson Education Limited.	
	4. Deiss, R., & Henneberry, R. (2020). Digital Marketing for D	Dummies
	(Second ed.). Wiley India.	
	5. Dodson, I. (2019). Art of Digital Marketing (First ed.). Wiley In	ıdia.
@ 8	6. Gupta, S. (2022). Digital Marketing (Third ed.). McGraw Hill.	A
Reference/	7. Kamat, N., & Kamat, C. N. (2017). Digital Marketing (Fi	rst ed.).
Readings:	Himalaya Publishing House.	OBOPES.
0/Last 1/1	8. Krishna, V. V. (2023). Digital Marketing for Beginners: A Road	Map to
h s A	Successful Career in Digital Marketing (First ed.). Notion Press	5.9A / b
SAFIMAL	9. Kumar, S., & Kaur, S. (2023). Taxmann's Digital Marketing – Th	norough,
(3)	up-to-date book on digital marketing principles, analyti	cs, etc.,
Tanta De	including AI, AR, and VR presented via case studies	, visual
	presentations, etc. (First ed.). Taxmann Publications.	
	10. Quick Win Digital Marketing (First ed.). (2009). Oak Tree Press	
	11. Shields, B. (2016). Social Media Management: Persua	asion in
	Networked Culture (First ed.). Oxford University Press.	
	After completion of this course, the learners will be able to:	
	 Explain the basic concepts of Digital Marketing 	
Course	2. Identify various elements of Website Design and types of	of Digital
Outcomes:	Campaigning	
	3. Evaluate various platforms for social media marketing.	
	4. Interpret the process and tools used for Social Media Mana	agement
	0 1 1 1 1	

Course Code: COM-222

Title of the Course: Corporate Law (VET)

Pre-requisites	AND	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with regulatory framework under Co Act, 2013 To familiarise the learners with management of companie Companies Act, 2013 To impart knowledge regarding registration and prote Intellectual Property Rights To impart skills to the learners to draft legal documents pert Companies Act, 2013 and Intellectual Property Rights 	es under
	(36)	No. of Hours
Content:	Unit 1: Introduction to Regulatory Framework of Companies Characteristics of a company, Types of companies, Association not for Profit, Illegal Association, Registration of company, Promoters, legal position, Pre-incorporation contract, Memorandum of Association, Articles of Association, Constructive notice, Indoor management, Lifting Corporate Veil, Prospectus and different types of Prospectus, Misstatement in Prospectus, GDR, Transmission of shares, Buy-back and provisions regarding Buyback of shares, Administration of Company Law including National Company Law Tribunal (NCLT), National Company Law Appellate Tribunal Unit 2: Management of Companies Classification of Directors, Meetings of Shareholders and Board of Directors, Convening and conduct of meetings, Requisites of a valid meeting, Postal ballot, Meeting through video conferencing, e-voting, Committees of Board of Directors - Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Social Responsibility Committee, Provisions relating to Books of	15
	Accounts, Modes of Winding Up. Insider Trading and Whistle Blower mechanism Unit 3: Intellectual Property Rights Meaning of Intellectual Property, Meaning and registration of Patent, Patentable invention, Compulsory Licensing, Remedies in case of violation of Patent, Meaning of Design, Registration procedure of Design, Piracy of Registered Design, Remedies for violation of Design, Meaning of Copyright, Registration and infringement of Copyright, Broadcasting Right, Performers'	15

	Right, Meaning of Trademark, Deceptively Similar Mark,
	Collective Mark, Procedure for registration of Trademark,
	Remedies in case of violation of Trademark and Copyright
	Unit 4: Drafting of Corporate Legal Documents 15
	1. Demonstration of services provided on Ministry of Corporate
	Affairs portal regarding DIN service, DSC, Master Data, Company
	e- filing, fees and payments
	a. Drafting Memorandum of Association
	b. Drafting resolution of Alteration of Memorandum of
	Association
	c. Drafting resolution of Approval of Prospectus
	d. Drafting resolution of Issue of Sweat Equity/ Shares under
	Employee Stock Option Scheme.
	e. Drafting resolution of Purchase of Company's Own Securities
	(Buy- Back of Securities)
	f. Drafting minutes of CSR Committee
	g. Drafting notice of EGM for Winding up of Company
	h. Drafting E-voting notice of AGM
	i. Declaration by Director to Company under section 164(2)
G 0	2. Demonstration of e filing services regarding Patent, Copyright,
OAUNVERS	Trademarks and Design on http://ipindia.gov.in
59/	a. Drafting of Patent License Agreement
0/6/201	b. Drafting of notice of Patent Infringement
	c. Drafting of notice regarding Copyright Infringement
	d. Drafting of notices in case of infringement of Trade mark and
G. Hall	Design
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
711	1. Datta, R., & Das, M. N. (2018). De Souza's Conveyancing (13th Ed).
	Eastern Law House.
	2. Gower, L. C. B., & Davies, P. L. (2012). Principles of Modern Company
	<i>Law</i> (9 th Ed). Sweet and Maxwell.
	3. Jena, K. N. (2005). Intellectual Property Rights, Globalisation and
	Global Relations (1st Ed). Abhijeet Publications, Delhi.
	4. Kapoor, G., & Dhamija, S. (2018). Company Law (21st Ed). Taxmann's
	University Edition.
Reference/	5. Kuchhal, M.C. (2013). <i>Modern Indian Company Law</i> (28 th Ed). Shri
Readings:	Mahavir Book Depot.
neddings.	6. Kumar, A. (2022). <i>Corporate Laws</i> (11 th Ed.). Taxmann's.
	7. Narayanan, P. (2020). <i>Intellectual Property Law (</i> 3 rd Ed). Eastern Law
	House, Kolkata, New Delhi.
	8. NarsimhaRao, A. V. (2005). Law of Patents Concepts and Cases. ICFAI
	University Press.
	9. Ramaiy,A.(2020). A Guide to Companies Act (19 th Ed). LexisNexis,
	Wadhwa and Buttersworth.
	10. Shanbhogue, K. V. (2018). Company Resolutions, Notices, Meetings
	and Minutes (14 th Ed). Bharat Law House, New Delhi.

	11. Sharma, J. P. (2020). <i>An Easy Approach to Corporate Law (</i> 4 th Ed). Ane Books Pvt. Ltd., New Delhi.
	 12. Singh, A. (2018). <i>Introduction to Company Law</i> (17th Ed). Eastern Book Company. 13. Wadhera, B. L. (2016). <i>Intellectual Property Law</i> (5th Ed). Universal
	Publishing Co. Pvt. Ltd, Delhi.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the regulatory framework of companies Describe the procedure of management of companies Analyse the procedure of registration, and remedies in case of infringement of Intellectual Property Rights Draft documents relating to management of companies and protection of Intellectual Property Rights









Course Code: COM-223

Title of the Course: Business Statistics II (VET)

Pre-requisites	Finva	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to provide students with the found probabilistic and statistical analysis. To enable learners to understand and demonstrate between various discrete and continuous probability district random variables. To enable learners to demonstrate understanding of parametric/ non-parametric statistical tools and its applic inferential statistics. To enable learners to apply correlation and regression are predictive modelling in business forecast and examining data. 	difference ibution of f various cations in
	6/12/8/10 9	No. of Hours
One of the state o	Unit 1: Elementary Probability Theory Permutations: Definition, Formula, Permutation with repetition Combinations: Definition, formula, Properties. Probability: Elements of Probability-Random Experiments, events, definition of probability, conditional probability, Baye's theorem.	15
Content:	Unit 2: Probability Distribution functions and Normality Random Variables- Definition, Probability distribution, Mathematical expectation. Theoretical Distribution - Binomial, Poisson and Normal Distribution, Determining sample size Parametric and non-parametric tests.	15
	Unit 3: Estimation and Testing of Hypothesis Estimation- Sampling distribution, Standard error, Sample mean and Sample proportion, confidence limits, population mean and population proportion. Test of Hypothesis: Procedure for testing of hypothesis, Null and Alternate hypothesis, Type I and Type II error, critical region, level of significance, One-tailed and two-tailed test, Determining sample size. Parametric tests- Test of significance for large samples (Population mean and proportion, difference of means and proportion).	15

	Unit 4: Inferential Statistics	15
	Test of significance for small samples (t-test for population	
	mean and difference of means). One-way Analysis of Variance	
	(ANOVA)	
	Non-parametric tests: Chi-square test, Mann-Whitney U-test,	
	Kruskal-Wallis test.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
	1. Anderson David R., Sweeney Dennis J., Williams Thomas	A., Camm
	Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann J	•
	(2021), Statistics for Business and Economics, Cengage Learn	_
	2. Cooper Donald R. and Schindler Pamela S. (2013), Business	s Research
	Methods (12 th Edition), McGraw Hill.	
	3. George Argyrous (2011), Statistics for Research: With a Guid	le to SPSS,
	SAGE Publications.	
Reference/	4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya	Publishing
Readings:	House.	
	5. Harris Jenine K. (2020), Statistics with R: Solving Problems U	ising keai-
	World Data, SAGE Publications Inc. 6. Holmes Lex. Illowsky Barbara and Dean Susan (2018). Int	roductory
	6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Int Business Statistics, OpenStax.	Toductory
FINVE	7. Levine David, Stephan David and Szabat Kathryn (2016), <i>Sto</i>	atistics for
	Managers using Microsoft Excel (8 th Edition), Pearson Educa	11/2/4
67 CONTROL	8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma P	[5]
A	After completion of this course, the learners will be able to:	S A A
SAMPLE	Demonstrate concepts of probability and its applications in a	a business
THE REAL PROPERTY.	context using both technical and non-technical language	
विवासिक ।	2. Understand discrete and continuous random variables and	be able to
Course	use their distributions to compute probabilities	
Outcomes:	3. Use hypothesis testing as a tool for statistical decision may	aking in a
	business context.	-
	4. Understand the difference between parametric and non-p	parametric
	tests and identify appropriate tool based on a statistical hyp	othesis.



Course Code: COM-300

Title of the Course: Indian Economy

Pre-requisites	Finiza	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce students to the fundamental characteristics of the Economy. To analyze different facets of the Indian Agricultural Sector. To identify issues of the Industrial Sector in India. To evaluate the contribution of the Service Sector and unders process of market integration with world markets. 	
		No. of
	AUNIVER	Hours
Tarria vir	Unit 1: Introduction to Indian Economy Meaning of economic growth and economic development. Indicators of economic development. Characteristics of the Indian Economy: India's Population demographics (Population size and growth rate, rural-urban distribution, gender composition, literacy rate, infant mortality rate, age structure, demographic dividend); General Issues — Inflation, Unemployment, Income Inequalities, Poverty, Regional disparities, Migration, Brain drain, Reverse brain drain, informal employment. Human Development Index (HDI) -Concept, Dimensions of HDI, Value and India's rank in the HDI. Sectoral Composition of GDP.	15
Content:	Unit 2: Agricultural Sector in India Significance of Agriculture to the Indian Economy; Agricultural Productivity (Meaning, causes of low agricultural productivity and measures); Agricultural Marketing (Meaning, Problems and corrective measures – e-NAM, regulated markets, co-operative marketing, MSP, PDS); Financial Support to Agriculture – Role of the Central Government, State Government and NABARD, Unorganized sources of agricultural credit; Farmers Suicidescauses; National Food Security Act 2013 (Rationale and features), Green Revolution and Gene Revolution (Concepts).	15
	Unit 3: Industrial Sector in India Significance of the Industrial Sector to the Indian Economy; Industrial Policies – Industrial Policy Resolution of 1956 (in brief) and the Industrial Policy Resolution-1991 (Features and appraisal; Competition Act of India (2002)-features; MSMEs - Definition, Role, Problems and recent corrective measures; Brief evaluation of the Industrial Sector (achievements and challenges); Concept of Industry 4.0 and Industry 5.0; Make in	15

	India, Skill India, Start-Ups (Policies), Index of Industrial Production (IIP).	
	Unit 4: Services and External Sector in India	15
	Service Sector: Significance of the Service Sector; Composition	13
	of the Service Sector – Health, Education, Financial Services, IT	
	enabled Services, Energy, Tourism, Transport (Role of each);	
	Achievements and challenges of the Services Sector in India.	
	External Sector: Importance of foreign trade to the Indian	
	economy; Composition, Direction and Trends in India's exports	
	and imports of goods and services.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
Reference/ Readings:	 Agrawal A N & Agarwal M K (2019) Indian Economy: Prob Development and Planning, New Age International Published Delhi. Datt Gaurav & Mahajan Ashwani (2022). Indian Economy. S. Company, New Delhi. Dhingra, Ishwar C (2019). Indian Economy. Sultan Chand, New Economic Survey of India (Latest) Puri, V.K., Misra, S.K. and Bharat Garg (2023). Indian Echimalaya Publishing House, Mumbai. Uma Kapila (2022) Indian Economy: Performance and Academic Foundation. 	chand & Delhi.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the fundamental features of the Indian Economy. Analyze and evaluate different facets of the Agricultural Sector in terms of productivity, marketing and finance. Identify the issues affecting the Industrial Sector and assimplications of Policy changes. Understand and examine the contribution of the Services Sector Indian Economy and India's integration with the world respectively. 	ess the



Course Code: CBM-301

Title of the Course: Human Resource Management

Pre-requisites	AND	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To understand the importance of Human Resource at the wo To familiarize the students to the prevailing environment context of human resource management To provide an exposure to the different aspects of managing puthe organisations from the stage of acquisition to development retention. To create an awareness about modern HRM practices to me of changing business environment. 	t in the people in nent and
	1/09/11/09/1	No. of
		Hours
D STANTANT OF THE PARTY OF THE	Unit 1: Introduction To Human Resource Management Meaning, scope of HRM, Challenges before the HR Manager in the changing environment. HRP – Meaning, Importance and Process Job Analysis and Design – Concept of job analysis, methods of data collection, concept of job design, factors affecting job design, methods/techniques of job design. Career Planning-concept and process. Recruitment - Meaning, sources, Selection - Meaning, procedure. Placement - An Overview. Unit 2: Employee-Up Gradation, Appraisal & Compensation. Training & Development	15
Content:	Concept, Advantages, Disadvantages-Methods- Apprenticeship, Understudy, Job rotation, vestibule training, Case study, Role Play, E learning, Sensitivity training, In basket Exercise, Management Games, Performance Appraisal-Concept, process, Methods of P.A Confidential report, Rating scale method, Critical Incident method, Modern Methods-Management by Objectives (MBO), 360 degree feedback, Assessment Centre method. Employee counselling, Job transfers & Promotion. Compensation- Concept, Fringe benefits, Performance linked compensation, Employee Stock Option	
	Unit 3: Industrial Relations, Labour Welfare & Trade Unionism Labour Welfare: Concept and objectives. Labour welfare agencies- Government & Employers. Labour Welfare Programmes in Industries (Statutory and Non-Statutory measures). Trade Union: Definition and functions of Trade Union, Challenges faced by Trade Unions — Suggestions for healthy growth of Trade Unionism in India. Labour Absenteeism Meaning, Causes, Effects, Measures to reduce labour	15

	absenteeism. Employee retention meaning, reasons for
	employee attrition, methods to retain employees.
	Unit 4: Contemporary Issues in HRM 15
	Business Process Outsourcing - Meaning, Need for outsourcing,
	Employee Engagement - Meaning, Green HRM - Meaning,
	Quality of Work Life - Meaning, Benefit, Work from Home, Work-
	life Balance Talent Management - Meaning, Benefits.
	Moonlighting – Meaning, Advantages & Disadvantages
	Voluntary Retirement Scheme - Reasons, Advantages,
	Disadvantages. AI – meaning, Barriers in adopting AI in Human
	Resources.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Badi R. (2022), Human Resource Management (Text and Cases),
	Himalaya Publishing House Pvt. Ltd., Mumbai.
	2. Chitra A. Naik (2018), Human Resource Management - Managing
	people at Work (with cases), Ane Books Pvt Ltd New Delhi.
	3. Khanka S.S., (2019), Human Resource Management Text and Cases, S.
	Chand and Company Limited, New Delhi.
Reference/	4. Lad Chetankumar J., Banerjee 3. 3.R., Shilu V., (2022), Human Resource
Readings:	Management (Text & Cases), Himalaya Publishing House Pvt. Ltd.,
(6)	Mumbai.
2 model	5. R. Wayne Mondy, Joseph J. Martocchio (2022), Human Resource
A CONTRACTOR	Management, Pearsons New Delhi
0 1	6. Shrivastava A., Micheal V.P., (2022), Human Resource Management
7/9	and Human Relations, Himalaya Publishing House Pvt. Ltd., Mumbai.
13	7. Verma J., Chand S., (2022), Human Resource Management and
Comments of the State of the St	Industrial Relations, Himalaya Publishing House, Pvt. Ltd., Mumbai.
	After completion of this course, the learners will be able to:
	1. Describe the concept of Human Resource Management and it's
Course	relevance.
Outcomes:	2. Develop an understanding about basics of compensation
	management and Performance appraisal
	3. Examine the welfare facilities offered to employees.
	4. Comprehend the prevailing HR scenario



Course Code: CBM-302 Title of the Course: Retail Management

Pre-requisites	Canal	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of retailing. To create learner awareness on the various formats through retail business is carried out. To provide learners with an understanding on the key elear retailing. To help learners understand the importance of store design as for effective and efficient store management. 	ments in
	OPUNVERSON	No. of Hours
O SUNVENIENCE CONTRACTOR OF THE PARTY OF THE	Unit 1: Introduction to Retailing Concept of Retailing. Factors responsible for growth of retail business. Functions/Role of a retailer. Retail Life Cycle- Meaning and stages. Retail scenario in global and Indian context. FDI in retail. Multi-channel retailing.	15
Content:	Unit 2: Retail Formats Retail Formats- Concept. Types of Retail Stores on the basis of: (a) Form of Ownership- Independent retailer, Chain retailer, Franchising, Lease departments, Consumer co-operatives. (b) Merchandise Offered- Convenience stores, Supermarkets, Hypermarkets and Malls, Specialty stores, Department Stores, Off-Price Retailers, Factory Outlets, Catalogue Showrooms. (c) Non-Store Retailing- Direct selling, Mail order, Telemarketing, Automated vending.	15
	Unit 3: Key Elements in Retailing Product: Types of retail merchandise. Retail decisions on the basis of- 1. Life cycle of merchandise 2. Quality of merchandise and services. Pricing: Factors affecting retail pricing Promotion: Need for promotion. Forms of promotion. Place: Importance of store location. Types of location – a) Free Standing (b) Part of Business District (c) Part of the shopping centre (d) Other Retail locations Steps involved in choosing a retail location: 1. Market identification 2. Determining the market potential – Elements to be considered 3. Identification of alternate sites 4. Selection of site	15

	He'l A Chan Barbara H	4-
	Unit 4: Store Design and Layout	15
	Importance and Objectives of a Good Store Design. Exterior	
	Store Design- Meaning and components. Interior Store Design-	
	Meaning and components.	
	Store layout- Meaning and types of layouts – a) Grid Layout (b)	
	Racetrack layout (c) Freeform layout.	
	Layout Selection- Factors to be considered.	
	Space Planning- Meaning and concept of Planogram. Visual	
	Merchandising- Meaning and methods of display. Shoplifting-	
	Meaning, measures for detection and prevention of shoplifting.	
	Employee Theft- Meaning and measures to reduce employee	
Dodawa	theft.	1
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Bajaj, C. (2016). Retail Management. New Delhi, India: Ox	iora
	University Press.	dia.
	 Vedamani, G. G. (2017). Retail Management (Fifth ed.). In Pearson Education. 	uld:
		od \
	Gilbert, D. (2006). Retail Marketing Management (Second Pearson India.	eu.).
	3. Gopal, V. V. (2005). Retail Management: An Introduction	15)
FUNIVE		
	(Management Series). India: ICFAI University Press. 4. Levy, M., Weitz, B., & Pandit, A. (2017). Retailing Management	
Reference/	(Eighth ed.). India: McGraw Hill Education.	See la
Readings:	5. Madan, K. (2009). Fundamentals of Retailing (First ed.). Ir	dia: Tata
Keddings.	McGraw Hill Education Private Limited.	iuia. Tata
Call Bury	6. Nair, S. (2012). Retail Management (First ed.). India: Hima	lava
Taut at the	Publishing House.	laya
Strengt a Do	7. Pradhan, S. (2020). Retailing Management: Text and Case	s (Sixth
	ed.). India: McGraw Hill Education.	o (Sixtii
	8. Singh, H. (2010). Retail Management: A Global Perspectiv	e (Text
	and Cases). India: S Chand.	C (10/10
	9. Vedamani, G. G. (2003). Retail Management: Functional P	rinciples
	& Practices (Fourth ed.). India: Jaico Publishing House.	
	After completion of this course, the learners will be able to:	
	1. Explain basic concepts of retail life cycle, retail formats, store	re design
	and layout and the role of retailers.	
	2. Relate to the key elements in retailing and design strategies	for retail
Course	stores.	"-
Outcomes:	3. Compare different types of retail store formats, store locati	on, store
	design and layout as well as question the reasoning behind th	
	4. Assess and compare different retail stores based on concept	
	experiential learning.	- *

Course Code: COM-303

Title of the Course: Research Process

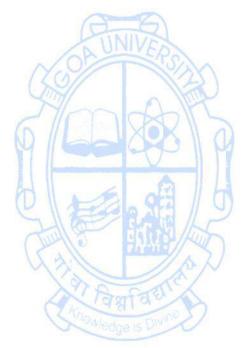
Dro roquisitos		
Pre-requisites for the Course:	Nil	
joi the course.		
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of responsiving business problems. To acquaint learners with methods of data collection. To familiarize learners with the process of research. To enable learners to understand ethical issues in research. 	earch in
		No. of
	(0-6)	Hours
AUNIVER	Unit 1: Introduction to Research Research: Meaning, Objectives, Types, Approaches, Research Methods Vs. Methodology, Criteria of Good Research, Problems encountered by researchers in India	15
Content:	Unit 2: Research Process Research Problem Identification; Literature Review: Introduction, Steps; Research Gaps; Research Questions; Research Objectives; Research Design: Need, Types; Sampling Design; Data: Meaning, Types, Methods of Data Collection; Introduction to Data Analysis; Introduction to Questionnaire Designing; Introduction to Sampling and Sampling Techniques; Report Writing; Ethical Issues: Plagiarism, Falsification, Fabrication	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods (11th Ed). Tata McGraw Hill. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Himalaya Publishing House. Jackson, S. L. (2020). Research Methods and Statistics: A Critical Thinking Approach (5th Ed). Cengage. Kothari, C. R., & Garg, G. (2019). Research Methodology: Methods and Techniques (4th Ed). New Age International Publishers. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N. (2020). Research Methodology. Himalaya Publishing House. 	

After completion of this course, the learners will be able to:

- 1. Comprehend the significance of research in solving business Course problems. Outcomes:
 - 2. Elaborate the methods of data collection
 - 3. Apply the research process in examining research problems.
 - 4. Discuss the ethical issues in research.











Course Code: CBM-321

Title of the Course: Supply Chain and Logistic Management (VET)

Pre-requisites	Anva	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand fundamental support management concepts and supply chain processes. To enable learners to understand the foundational role of lit relates to inventory management, transportation, warehouse packaging. To enable learners to understand how to align the manage supply chain with corporate goals and strategies. To enable learners to apply knowledge to evaluate and meffective supply chain. 	ogistics as ousing and ment of a
<u> </u>		No. of Hours
Taylor University	Unit 1: Introduction Concept of Logistics management - Concept, Nature-Importance of Logistics Management, Functions of Logistics Management. Supply Chain Management- Concept and Importance and functions- Process of Supply chain management, Factors influencing Supply chain management, Value Chain- concept. Key Drivers in Supply Chain Management, Logistics Management v/s Supply Chain Management	15
Content:	Unit 2: Inventory Management & Transportation Inventory management — Concept- Inbound logistics, Outbound logistics, Reverse Logistics- meaning. Inventory classification models: Pareto Law, FSN, ABC, EOQ, Stock out cost, Lead time, Reorder level, Inventory Turnover Ratio, JIT, Bills of Material (Concepts). Purchasing- Centralized and Decentralized Purchasing cycle- Requisition, Specification, Supplier Selection. Inventory Management and material handling process- Mechanised Systems, Semi-automated Systems, Automated Systems. Demand Management and Demand Forecasting — Concept and Importance, types of forecasting, Forecasting techniques- Qualitative and quantitative techniques.	15
	Unit 3: Transportation, Warehousing and packaging Warehousing Management system, Types of warehouses- primary handling activities- receiving, in storage handling and shipping. Safety and Security measures in Warehouse. Transportation- Position of Transportation in Supply Chain,	15

	Modes of Transport, Multi-Mode Transport, Factors affecting	
	choice of Transportation	
	Packaging – Concept- Importance of Packaging in Logistics and	
	Supply Chain Management, Types of packaging- Consumer and	
	Industrial Packaging, Factors affecting packaging. Alternative	
	Packaging- Meaning and reasons for choosing alternative	
	packaging.	
	Unit 4: Supply Chain Integration and Customer Service	15
	Supply Chain Integration- Seamless Supply Chain	
	Management, Supply Chain Uncertainty. Customer- Concept	
	and Nature. Customer Service and Customer Retention.	
	Customer Service elements/components. Value Added	
	Services and customer satisfaction and Success. Recent Trends	
	in Supply Chain Management- Risk and Insurance in Supply	
	Chain, Green Logistics, Cold Chain, Block Chain, Logistics and	
	supply chain management in India.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
	1. Agarwal, D. K. (2003). Textbook of Logistics and Sup-	ply Chain
	Management. Macmillan, India.	
(C-5)	2. Ballou, R. H. (2003). Business Logistics/Supply Chain Manage	ment (5th
ONINVERS	ed.). Pearson Prentice Hall.	
Reference/	3. Bhat, K. S. (2017). Logistics and Supply Chain Management.	Himalaya
Readings:	Publishing House.	1000 / 6
	4. Bowersox, D. J., Closs, D. M., Cooper, B., & Bixby, M. (201	2). Supply
	Chain Logistics Management. McGraw Hill Education.	MAS
Table 1	5. Lu, D. (2011). Fundamentals of Supply Chain Management.	Retrieved
विवा विव	from bookboon.com.	THE DE
	After completion of this course, the learners will be able to:	
	1. Gain a sound understanding of the important role of sup	oply chain
	management in today's business environment	
Course	2. Explain the meaning and importance of all the concepts	related to
Course	supply chain management	
Outcomes:	3. Describe the usage of information technologies in sup	ply chain
	management and recognizes its importance	
	4. Students will be familiar with the current supply chain ma	nagement
	trends	
	To any to	

Course Code: COM-361

Title of the Course: Internship

Pre-requisites	AINVA	
for the Course:	Nil	
	Objectives of the Course are:	
Course	1. To provide basic work experience in the industry.	
Objectives:	2. To enable learners to identify their areas of interest.	
	3. To improve self-confidence and develop basic skills required fo	r a job.
	Faul at	No. of
	Committee In St.	Hours
Overview:	An internship is a valuable opportunity and a professional learning experience for college students to gain practical, real-world experience in their field of study while still pursuing their education. It serves as a bridge between academic learning and professional practice, offering students a glimpse into their future careers and helping them develop essential skills and competencies. In this 2-Credits Internship of 60 hours, students will be introduced to practical work environment and basic work assignments in related areas of commerce. It will enable the students to contrast theoretical knowledge in practical situations. The internship will also help develop basic skills required for a job, improve self-confidence and interpersonal skills.	60
Pedagogy:	Industrial Internship, Work Assignments, Experiential Learnin Study Report	ıg, Self-
	After completion of this internship, the learners will be able to:	
	1. Understand the practical work environment of a firm.	
Course	2. Contrast theoretical learning in practical situations by accomp	lishing
Outcomes:	the tasks assigned.	
	3. Assess interest and abilities in their field of study.	
	4. Develop self-understanding, self-confidence, and interpersona	l skills.

Course Code: COM-304

Title of the Course: International Economics

Pre-requisites	Enve	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To highlight the subject matter of International Economics at the students to identify the factors influencing international to the students to identify the factors influencing international to the students to identify the factors influencing international to the students of BOPs and transactions in the exchange market. To know the various trade barriers, forms of economic integration with the students of /li>	trade. e foreign ation and
	(36)	No. of Hours
(A)	Unit 1: International Economics	15
Tauri a strict	Meaning and Scope of International Economics, Economic Classification of Countries-Low income, High income and Middle income (World Bank Atlas Method). International trade: meaning and features. Factors influencing international trade-Absolute Cost Advantage, Comparative Cost Advantage, Factor Endowment, Intra-industry, Technological gaps and Product Cycle. Terms of Trade and Gains from international trade.	
	Unit 2: Balance of Payments and Foreign Exchange	15
Content:	Balance of Payments: meaning, structure, disequilibrium in the balance of payments-meaning and causes, measures for correcting disequilibrium -Exchange depreciation, Devaluation, Exchange Control and Trade Measures (Export promotion and Import substitution), India's Balance of Payments-Present Position, Concept of Capital Account Convertibility. Foreign Exchange: Meaning, Meaning and functions of foreign exchange market-Transfer, credit and hedging, foreign exchange ratemeaning, types of transactions in the foreign exchange market-Spot, Forward, Futures, Options, Swap and Arbitrage.	13
	Unit 3: International Trade Policy, Economic Integration and	15
	Protectionism and Free trade-meaning, Trade barriers: Tariffs meaning and types (Specific, Ad valorem and Combined) Non-tariff barriers - Voluntary Export Restraints, International Cartels, Anti-dumping duty, Export subsidies, Administered Protection. Economic Integration: meaning, Objectives, Forms of economic integration (Preferential Trade Arrangements, Free Trade Area, Customs Union, Common Market, Economic Union).	

and For Internat Receipts Deposite meaning Licensin Wholly disadvar Pedagogy: 1. Bhar India 2. Bhar Educ 3. Carb	Investment: meaning, types (Foreign Direct Investment breign Portfolio Investment) and determinants. ional Financial Instruments: American Depository (ADRs), Global Depository Receipts (GDRs) and Indian bry Receipts (IDRs), Multinational Corporationses, Entry modes adopted by Multinational Corporationses, Franchising, Joint Ventures, Mergers and Acquisitions, Owned Subsidiaries (meaning, advantages and	
Pedagogy: 1. Bhar India 2. Bhar Educ 3. Carb		
1. Bhar India 2. Bhar Educ 3. Carb		
2. Bhar Educ 3. Carb	s, Group discussions, Seminars, Case studies, Field v ati V. Pathak (2014), <i>Indian Financial System</i> , Pearson Ed	
4. Cher Hill E 5. Dom Wile 6. Gaur Char 7. Gove 8. K. As & Exe 9. Krug and 10. P. St. Revis 11. Pete Doct 12. RBI E 13. Rese 14. Sum India	Education India. 3. Carbaugh, R (2018), International Economics, (17 th ed), Cengage Learning 4. Cherunilam, Francis (2020), International Economics, (6 th ed), McGraw Hill Education (India) Private Ltd., Chennai 5. Dominick Salvatore (2020), International Economics, (13 th ed), John Wiley & Sons, Inc. 6. Gaurav Datt & Ashwani Mahajan (2016), Indian Economy, (72 nd ed), S. Chand & Company Pvt. Ltd. New Delhi. 7. Government of India. (Latest). Economic Survey of India. 8. K. Aswathappa (2019), Essentials of Business environment (Text, Cases & Exercises), (15th Revised ed), Himalaya Publishing House, Mumbai	

After completion of this course, the learners will be able to:

- 1. Define the subject matter of international economics and spell out the emerging economic and business scenario.
- 2. Classify various trade restrictions and summarize the integration efforts at the international level.
- 3. Identify the present position of India's BOPs and develop an understanding of the transactions in foreign exchange market.
- 4. Analyze the determinants of foreign investment and various entry modes adopted by MNCs.











Course Code: CBM-305

Title of the Course: Entrepreneurship Development

Pre-requisites	A DAMES	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To motivate the students to be self-employed. To provide through the syllabus theoretical knowledge on how to start an enterprise of their own. To provide practical knowledge through assignments like writing a project report to obtain finance from banks/ financial institutions, case studies or interviewing existing entrepreneurs. 	
	PUNIVER	No. of Hours
Content:	Unit 1: Fundamentals of Entrepreneurship Entrepreneurship: Meaning and Concept, Entrepreneurial values and attitude- Innovativeness, Independence, Outstanding performance, Respect for work, Willingness to assume risk, leadership, Creative thinking, technical knowledge, flexibility, determination courage and perseverance, honesty, drive to achieve and grow, Role of entrepreneur in the economic development of a country-Generation of employment opportunities, Complementing and supplementing economic growth, bringing about social stability, balanced regional development of industries, encouraging capital formation, increasing GNP and per capita income, community development, induces backward and forward linkages, revenue to government and Export promotion, Types of entrepreneurs-Corporate entrepreneur, Family business, sociopreneur, edupreneur, ecopreneur, agropreneur and Tourism entrepreneurship, women Entrepreneurs and Self-help groups. (meaning and features of each type)) Concept of Intrapreneur-Meaning, features and barriers to Intrapreneurship.	15

15

Unit 2: Creativity and Innovation

Need for creative and innovative thinking for quality, The Creative Process-Task Presentation, Preparation, Incubation, Idea Generation, Idea validation, Outcome Assessment. Innovation in entrepreneurship - Types and barriers to innovation. Principles of Purposeful innovation (Do's, Don'ts and three conditions), SWOT analysis- concept and need, scanning-meaning and Environment benefits. **Factors** considered for environment scanning-socio-cultural, economic, technical, demographic, legal and political, geographical and international factors, Sources of business idea: From consumer to target market, from existing products and services, from marketing distribution channels, from research development, Demand and supply condition, project profile, Exports and imports, Technological advancements, Social and economic trends, Success stories, Steps involved identification of business opportunities-Preliminary evaluation, Conduct detailed investigation, Participate in contractual programmes for more information and Idea selection



Project formulation: Meaning and concept of project formulation, Stages in project formulation, Elements of project formulation-feasibility analysis, techno-economic analysis, project design and network analysis, input analysis, financial analysis, Project Appraisal-concept and features, methods of appraisal-break even analysis, cost benefit analysis, social cost benefit analysis and profitability analysis, Project Selection-meaning and factors to be considered for project selection (Raw materials, credit facilities, market forces, competition, government policy, incentives and subsidies, labour force, capital requirements, infrastructure, profitability), Project report-meaning importance and contents of project report.





Unit 4: Institutional support to Entrepreneurship and **Managing Growth**

Institutional support to Entrepreneurship Role of Directorate of District Industries Centres (DIC), Industrial development Corporation (IDC), State financial Corporation Commercial banks and Small-Scale Development Corporations (SSIDC), Khadi and Village Industries Commission (KVIC), National Small industries Corporation (NSIC), Small Industries Development Bank of India (SIDBI), Economic Development Corporation (EDC) objectives and functions), Government policy packages- PMRY, CMRY, Govt Schemes to support Indian Startups (Atal innovation Mission, Dairy entrepreneurship development scheme (DEDS), Startup India initiative and Startup India seed fund scheme. Make in India scheme) concepts in brief, Business Incubators and felicitators: Objectives and functions, Angel Investors: Meaning and Sources

Managing Growth: Growth sources- Expanding the growth of products and services, expanding customer profile, snatching competitors customers to increase market share, expanding business to cater to more customers, entering into new markets, mergers and acquisitions with interrelated business or non-Key factors for growth - Control, related business, Responsibility, Tolerence to failure, Change Management, Stumbling Blocks to Growth- lack of education, lack of experience, lack of moral and financial support, lack of managerial competence, Core competencies for managing growth- Leadership, Time management, effective delegation, Scale up, Key steps for growth of a venture – open to continuous learning, focus your energies, establish credit lines that grow, systems and procedures in place, return on investment criteria, Growth strategies for ventures- Franchising, Licensing, Export strategy for growth, Joint ventures, Growth through mergers and acquisitions, Leveraged buyouts, International Opportunities for Entrepreneurship.

Lectures, Group discussions, Seminars, Case studies, Field work

1. Arya Kumar, (2012). Entrepreneurship- Creating and Leading an Entrepreneurial Organisation, Pearson

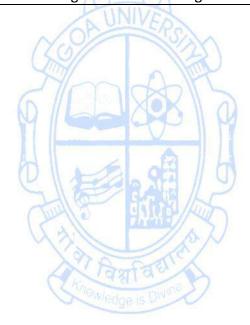
- 2. Desai, V. (2011). Dynamics of Entrepreneurship Development (Sixth revised ed.). Himalaya Publishing House, Mumbai.
- 3. Drucker, P. (1985) Innovation and Entrepreneurship-Practice and Principles, (First ed.) HarperCollins Publishers Inc., NewYork.
- 4. Gordon, K., Natarajan, K. (2015). Entrepreneurship Development. (Fifth ed.) Himalaya Publishing House, Mumbai.
- 5. Gupta, C.B., Srinivasan N.P. (2013). Entrepreneurial Development. Sultan Chand Publication, New Delhi.
- 6. Khanka, S.S. (1999). Entrepreneurial Development. (First ed.). Sultan

Pedagogy:

Reference/ Readings:

	Chand Publication, New Delhi
	7. Mascarenhas, R. (2023) Entrepreneurship Management. (Fourth ed.).
	Vipul Prakashan, Mumbai.
	8. Paul, J.; Kumar, A. (1998). Entrepreneurship Development and
	Management. Himalaya Publishing House, Mumbai.
	9. Robert D Hierich, Micheal, Micheal P Peter, Dean A Shepherd. (2012).
	Entrepreneurship, Tata McGraw hill Education Pvt Ltd
	10. Satish Taneja, (2014). Entrepreneurial Development, Himalaya
	Publishing house.
	After completion of this course, the learners will be able to:
	Perceive distinct entrepreneurial traits
Course	2. Create SWOT analysis for new business ideas.
Outcomes:	3. Explain the systematic process to select and screen a business idea.
	4. Conduct a basic initial feasibility study of the project idea for
	investment and understand the assistance from Government and Non
	Government organisations assisting the entrepreneurs.









Course Code: CBM-306

Title of the Course: International Marketing

Pre-requisites	A TANKA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to develop an understanding of the basic of international marketing. To provide basic knowledge to the changing international menvironment. To enable learners to identify international product, pricing proportion policies. To provide basic knowledge about international intermediaries. 	narketing olicy, and
	UNIVER	No. of
		Hours
Content:	Unit 1: Introduction to International Marketing Management Meaning, Features of International Marketing, Distinction between International and Domestic Marketing, Objectives and Importance of International Marketing, Challenges in International Marketing, Importance of International Marketing Research. International Marketing Environment: Economic, Socio- Cultural, Demographic, Political and Technological. Unit 2: Developing International Marketing. International market entry strategies - Licensing, Joint Ventures, Direct Investment, Greenfield investments, Turnkey Projects, Franchising, Piggybacking, Exporting, Outsourcing. Export Promotion Organizations- Trade Blocks, Free Trade Zones,	15
	Special Economic Zones, Export Processing Zones.	
	Unit 3: International Product and Pricing Policy Global Branding: Meaning and Benefits, Trademarks, Packaging & Labelling: Meaning, Functions and special considerations in international marketing, International Pricing Strategies: Economy, Penetration, Skimming, Premium, Discount, Competitive, Cost- Based, Dynamic. Factors affecting International Product Pricing, International Product Marketing, Factors influencing product adaption in international markets, International Product life Cycle, Dumping and types of Dumping, Price Quotations.	15

Unit 4: International Distribution and Promotion Policy International market Intermediaries: Meaning, Importance. Types of International Market Intermediaries: Direct and Indirect. Direct Intermediaries: Importers, Distributors, Wholesalers, Retailers, Government Departments, State Buying Organisations. Indirect Intermediaries: Export Merchants, Agents/ Brokers. Export Marketing Communication Mix.
Types of International Market Intermediaries: Direct and Indirect. Direct Intermediaries: Importers, Distributors, Wholesalers, Retailers, Government Departments, State Buying Organisations. Indirect Intermediaries: Export Merchants,
Indirect. Direct Intermediaries: Importers, Distributors, Wholesalers, Retailers, Government Departments, State Buying Organisations. Indirect Intermediaries: Export Merchants,
Wholesalers, Retailers, Government Departments, State Buying Organisations. Indirect Intermediaries: Export Merchants,
Organisations. Indirect Intermediaries: Export Merchants,
Agents/ Brokers Export Marketing Communication Mix
Agents/ blokers. Export warketing communication with.
Importance of Export Marketing Communication, International
Advertising, Trade Fairs and Exhibitions.
Pedagogy: Lectures, Group discussions, Seminars, Case studies, Field work
1. Cherunilam, F. (2013). International Trade and Export Management.
Himalaya Publishing House.
2. Kotler, P., Keller, K. L., et al. (2017). Marketing Management- A South
Asian Perspective. Pearson Education.
3. Madan, P., et al. (2015). Marketing Management. Global Academic
Publishers & Distributors.
Reference/ 4. R, P., & Graham, C. J. (2008). International Marketing. McGraw-Hill
Readings: Companies.
5. Ramaswamy, V. S., & Namakumari, S. (2018). Marketing Management.
MacMillan.
6. Rao, P. S. (2019). International Business - Text and Cases. Himalaya
Publishing House.
7. Sherlekar, S. A., & Sherlekar, V. S. (2014). Global Marketing
Management. Himalaya Publishing House.
After completion of this course, the learners will be able to:
1. Evaluate the strategies to enter the international m market.
2. Elaborate on the concepts of global branding, packaging and labeling
3. Explain the different intermediaries in international marketing.
4. Estimate the challenges in international marketing.



Course Code: COM-307 Title of the Course: Project Number of Credits: 04 Effective from AY: 2023-24

Pre-requisites	AUNIVE	
for the Course:	Nil	
	Objectives of the Course are: 1. To enable learners to analyse business and its environment.	
Course	2. To provide opportunity to learners to enhance communication analytical skills impart knowledge of	ion skills,
Objectives:	3. To ensure learners get first hand exposure to societal and i issue. Output Description:	ndustrial
	 To enable individual/team to develop a practical and concre plan designed to meet desired outcome. 	te action
	OR UNIVERS	No. of Hours
Content:	As per Project guidelines issued by Goa University from time to time	15
Pedagogy:	Group discussions, Field work	Carlot Carlot
Course Outcomes:	 After completion of this course, the learners will be able to: Understand about the Business and Business Environment in Discourse real time issues/problems relating to their specialisation and related areas To enhances and helps improve a person's cognitive abil making them sharper and more profound over time Review and reconstruct the contemporary issues in business. 	domain ities and



Course Code: CBM-322

Title of the Course: Tourism and Travel Management (VET)

Pre-requisites	AUNVE CONTRACTOR OF THE PARTY O	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce students to the fundamentals of Tourism and management To develop an understanding of the principles and strate marketing and management of Tourism and Travel To analyse emerging industry trends and technologies that are the present and future of the Tourism & Travel Industry 	egies in
	ANN S	No. of Hours
	Unit 1: Introduction to Tourism and Travel Management Concept of Tourism, nature, importance & characteristics of Tourism. Structure and Components of Tourism and Travel Industry, Tourism industry, Types/Forms of Tourism, Tourism Product: Definition, Elements and components of Tourism product; Travel Motivators and Deterrents for tourism & travel. Sustainable Tourism.	15
fauriast Commission Co	Unit 2: Tourism Marketing & Destination Management Concept, nature and principles of Tourism Marketing, Marketing Mix for tourism, Responsible and Sustainable Tourism Marketing, Destination Planning and Development, Destination Branding and Promotion, Developing Destination Competitiveness, Crisis management in destinations, Sustainable Destination Management.	15
Content:	Unit 3: Components of Tourism and Travel Management Hospitality – concept, importance of hospitality in Tourism, customer service excellence, Managing Guest experiences, Transportation modes & infrastructure, Role of transportation in destination accessibility, Travel Agency-Concept, Role and Functions of a travel agent, Tour Operator – Concept, Role and Functions of Tour Operators, Difference between a travel agent and a tour operator.	15
	Unit 4: Trends in Tourism and Travel Role of Government organizations in promoting & regulating tourism, Role of technology in marketing and distribution of tourism, Innovation in tourism technology and its impact on travel & tourism, Globalization and its impact on tourism, future challenges and opportunities in tourism management, Emerging areas in Tourism — Experiential tourism, Space Tourism, Virtual	15

	Tourism, Digital Nomadism, Strategies for competitiveness in	
	the evolving tourism landscape.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Bhatia, K. (2010). An Introduction to Travel and Tourism, Sterling Publishers Private Limited. Cooper, C., Fletcher, J., Gilbert, D., & Wanhill, S. (2008). Tourism: Principles and Practice, Pitman Publishing. Davison, R. (2008). Tourism. Pitman Publishing. Goeldner, C. R. &Brent Ritchie, J. R. (2011). Tourism: Principles, Practices, Philosophies, Wiley India, Seth, P. N., & Bhat, S. S. (2010). An Introduction to Travel and Tourism, Sterling Publishers Private Limited. Singh, T.V., (2012), Tourism Management Dynamics: Trends, Management, and Tool, Sage Publications Pvt. Ltd 	
	After completion of this course, the learners will be able to: 1. Be familiarized with the contemporary aspects of Tourism and Travel Management.	
Course Outcomes:	2. Demonstrate an understand of the concepts and components of Tourism and Travel Management	
CONTINU	 3. Analyze the trends and developments in Travel and Tourism Industry. 4. Gain a level of proficiency in understanding and implementing Travel and Tourism Operations & sustainable tourism practices. 	





Course Code: COM-400

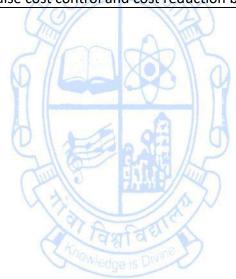
Title of the Course: Management Accounting

Pre-requisites	A TIME A	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint Learners with various fundamental concepts and of Management accounting. To impart knowledge of the various techniques of Mana Accounting. To Familiarize learners with various applications of techniques of management Accounting. To enable learners to apply, tools and techniques of MA to managerial decision making. 	agement lues and
		No. of Hours
Content:	Unit 1: Introduction to Management Accounting Introduction – Meaning and emergence of Management Accounting – Characteristics – Scope – Objectives – Need- Importance-Functions of Management Accounting – Relationship between Management and Financial Accounting Management Accounting conventions- Tools and Techniques of Management Accounting – Limitations of Management Accounting- Management information system – Role of Management Accountant, Installation of Management Accounting System- Emerging issues in Management Accounting - Relationship of Management Accounting with Branches of Accounting.	15
	Unit 2: Marginal Costing and its Application in Managerial Decision Making Definition, Assumptions and Uses, Marginal Costing Vs. Absorption Costing, CVP /BEP Analysis, Margin of Safety, Angle of Incidence. Managerial Decision-Making Areas —Profit Planning, Product Decision, Pricing Decisions, Market Decisions. Application of Marginal Costing in Decision Making — Make or Buy — Shut down or Continue — Exploring New Markets, Dropping of product line, Product mix decision- key factors and Export proposal	15

<u></u>		1
	Unit 3: Budget and Budgetary Control	15
	Meaning of Budget, Budgeting, Budgetary Control and its use as	
	a management tool, Functions of Budgeting, Difference	
	between Budgets and Forecasts, Stages in Budget Process,	
	Classification of Budget, Various Types of Budgets- Zero Based	
	Budgeting, Activity Based Budgeting, Performance Budgeting,	
	Master Budget.	
	Preparation of Functional Budgets - Sales Budget, Production	
	Budget, Cost of Production Budget, Flexible Budget, Cash	
	Budget.	
	Capital Budgeting - Meaning of Capital Budget, Nature of Capital	
	Expenditure, Objectives of Capital Budgeting, Factors Affecting	
	Capital Budget, Classification of Capital Budgeting projects -	
	Capital budgeting process, Capital budgeting techniques - Non-	
	Discounting Techniques - Payback Period, Accounting Rate of	
	Return, Discounted Method - Net Present Value, Profitability	
	Index, Discounted Payback Period.	
	Unit 4: Standard Costing and Variance Analysis	15
	Standard Costing; Introduction to Standard Costing, Cost	
CAR	Standards and their types, Standard Costing and Budgetary	
1/69AT	Control, Operation of Standard Costing System, Merits and	A STATE OF THE PARTY OF THE PAR
Symposite 1	Limitations of Standard Costing, Establishing Standard Costs,	ANS
6 (CO)	Standard costs v/s Estimated Cost, variance Analysis, Different	99
O LE GA	types of Variances - Cost Variance - Material cost variances,	9A / b
34 1004	Labour cost variances and Overheads variances Sales Variances,	
13	Interpretation, Presentation and Treatment of variances	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	
	1. B.M. Lall Nigam and I.C. Jain, (2000) Cost Accounting, P.	rincipies,
	Methods and Techniques, PHI Pvt. Ltd, New Delhi	at'aa Dill
	2. Bhabator Banerjee, (2021) Cost Accounting –Theory and Prac	спсе, РНІ
	Pvt. Ltd, New Delhi.	
	3. Colin Dury (2018) Cost and Management Accounting, Thoms	SON
	4. Gupta S P (2022) <i>Management Accounting</i> , Sahitya Bhavan 5. H. V. Jhamb. H. V. Jhamb. (2011) <i>Fundamentals of Cost Acc</i>	counting
	5. H. V. Jhamb, H. V. Jhamb, (2011) Fundamentals of Cost Acc Ane Books Pvt Ltd, New Delhi	.ounting,
	6. Horngren, Sundem, Stratton (2005) <i>Introduction to Man</i>	aaement
Reference/	Accounting, Prentice Hall	ugement
Readings:	7. Jain S.P & Narang K.L. (2012) Accounting theory and Man	aaement
	Accounting, Kalyani Publishers	agement
	8. Jawahar Lal (2021) Accounting Theory and Practice, Himala	ava Book
	Publisher	iya book
	9. Jawahar Lal, (2009) <i>Cost Accounting</i> , Tata McGraw Hill New D)elhi
	10. M. N. Arora, (2021) Cost Accounting – Principles and Practi	
	Publishing House, New Delhi.	,
	11. M.C. Shukla, T.S. Grewal and M P. Gupta, (2007) Cost Account	tina. Text
	and Problems, S. Chand & Co. Ltd., New Delhi	
	and troblems, or chara a coretar, rect being	

_	12. Michael. L. Werner (2004) <i>Introduction to Management Accounting</i> , Prentice Hall
	13. Reddy, T.S. & Hariprasad Reddy, Y. (2000) <i>Management Accounting</i> , Margham Publications, Chennai
	14. S. N. Maheshwari & S.N. Mittal, (2020) <i>Cost Accounting, Theory and Problems</i> , Shri Mahabir Book Depot, New Delhi
	15. S.P. Jain and K. L. Narang, (2012) Cost Accounting, Principles and Methods, Kalyani Publishers, Jalandhar
	16. Sharma and Shashi K. Gupta, (2017) <i>Management Accounting</i> , Kalyani Publishers
	17. Shashi K. Gupta & R.K. Sharma (2017) Management Accounting Principles and Practice, Kalyani Publishers.
	After completion of this course, the learners will be able to:
	1. Explain the basic concepts and functions of management accounting.
Course	2. Apply the technique of Marginal Costing for managerial decision-
Outcomes:	making.
	3. Prepare various budgets for cost control.
	4. Appraise cost control and cost reduction by using standard costing.







Course Code: COM-401

Title of the Course: Organisational Behaviour

Pre-requisites	A.V.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the concept of organisational behad analyze complexities of human behavior in an organistic individual, interpersonal, group and organisational level. To impart knowledge for dealing with different levels of conhow to manage it effectively. To understand how people behave under different conditions people behave as they do To critically evaluate leadership styles and strategies 	ation at
	(36)	No. of Hours
Content:	Unit 1: Organizational Behaviour Introduction to organisational behaviour - Definition, Importance, Scope, Fundamental Concepts of OB, Different models of OB, Personality & Attitudes: Meaning of personality, attitude -Development of personality - Attributes of personality- to Organizational Behaviour Transactional Analysis - Ego states -Johari window Unit 2: Conflict Management and Stress Management a Conflict Management Concept, Definition. Traditional Vs Modern view of conflict - Types of conflict - Intrapersonal, Interpersonal, Organizational, Constructive and Destructive conflict, Levels of Conflict - Sources of Conflict - Functional and Dysfunctional Conflict - Effects of Conflict -A Model of Conflict -Assertive Behaviour - Interpersonal Orientation - Facilitating Smooth Relations. Stress Management-Concept of stress, Definition, Causes, Managing stress, Stress as a motivator, Extreme Products of Stress Causes and Symptoms of Stress - Job-Related Causes of Stress - Frustration - Stress and Job Performance - Stress and Employee Health -Stress Vulnerability - Approaches to Stress Management.	15

Gro	hit 3: Group Behaviour, Power and Organisational Politics oup Behaviour – Group Dynamics, Definition. Properties of	15
Cor and For Info Org Pov Coe	oup, Types of Groups, Formal and Informal Groups, mparison between Formal and Informal Organisation, Nature d Effect of Informal Group, Benefits of Informal Groups — rmation of Informal Leader, Identifying and Rewarding formal Leaders, Key Roles of Informal Leader. Power and ganisational Politics — Meaning of Power, Dependency in wer Relationship Sources of Power, Legitimate, Reward, ercive, Expert, Referent — Organisational Politics — Influence d Political Power.	
Un Cou Ma Cou Cou Cha Cos Effe Bei Lea	unselling — Meaning, Characteristics of Counselling, anagers Counselling role, Need for Counselling, Types of unselling, Directive, Non-Directive, Participative, A ntingent view. ange Management —Nature of Change, Responses to Change, st and Benefits of Change, Resistance to Change, Nature and ect, Reasons for Resistance, Types of Resistance, Possible nefits of Resistance, Implementing Change, Transformational adership and Change, Elements of Transformational adership, Three-stage Model of change Process-Building	15
	pport for Change.	
	ctures, Group discussions, Seminars, Case studies, Field v	
2. 3. 4. 5. Reference/Readings: 6. 7. 8. 9.	Aswathappa K. (2016) Organisational Behaviour, Himalaya Pi House, New Delhi, Barbara Senior & Stephen Swailes, Organisational chang Pearson India Education Services Pvt. Ltd New Delhi Brett F, Luthans and yle W. Luthans (2020); Organizational Edition) Burton G & Thakur M (2002), 'Management Today Principles F Tata McGraw Hill Public Company Ltd., New Delhi, Chandan J (2005) 'Organisational Behaviour,' Vikas Publishin, NewDelhi, (3 rd Edition) James A.F. Stoner, R. Edward Freedom, and Daniel R. Gilber 'Management,' Prentice Hill Inc., NewJersey, (6th Edition) Luthans F (2017) Organizational Behavior: An Evidence Approach', McGraw Hill Education, India, Newstrom J (2017) Organisational Behaviour, Tata McPublishing Company Limited, (12th Edition). PS James, Organisational Behaviour(2015), Pearson India Eservices Pvt. Ltd New Delhi . Singh, A. K., & Singh, B. P. Organisational Behavior:: Excel Boundary Limited: Pearson.	e, 2010, Behavior: dia (14th Practice,' g House, t (2018)- ce-Based GrawHill ducation books Pvt.

	12. Weihrich H and Koontz H (1992), Management - A Global Perspective, Tata McGraw- Hill Publishing Company Limited, (10th Edition.)
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the different models of organisations and individual behaviours Understand how to overcome conflict and overcome stress. Understand group dynamics at work place and to manage Power & Organisational Politics. Develop skills of Counselling and acceptance of change at workplace









Course Code: COM-402

Title of the Course: Financial Management

Pre-requisites	ANVA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide fundamental knowledge about the company's final management. To enable the students to understand the financial decision process to enhance shareholders' wealth. To understand the financial management techniques and a methods in financial decision-making. 	n-making
	RINIVES	No. of Hours
	Unit 1: Introduction to Financial Management Introduction – Meaning and Definition - Goals of Financial Management - Finance Functions - Interface between Finance and Other Business Functions – Time Value for Money- Discounted Time value- Compounded Time value- Effective rate of interest (Including Problems) Unit 2: Financing and Investment Decisions	10
Content:	Cost Of Capital - Meaning of Cost of Capital - Cost of Different Sources of Finance - Weighted Average Cost of Capital (Including Problems). Leverages - Operating Leverage - Application of Operating Leverage - Financial Leverage - Combined Leverage (theory). Capital Structure - Introduction - Factors affecting Capital Structure - Theories of Capital Structure (including problems). Capital Budgeting - Introduction - Capital Budgeting Process - Investment Evaluation - Appraisal Criteria - Capital Budgeting Techniques. (Including problems). Risk Analysis in Capital Budgeting - Risk-adjusted Discount Rate - Certainty Equivalent Approach - Probability Distribution Approach - Sensitivity Analysis - Scenario Analysis - Simulation Analysis - Decision Tree Approach (Including problems).	

	Unit 3: Working Capital Management	20
	Working Capital-Meaning- Operating Cycle - Determinants of	
	Working Capital - Approaches for Working Capital Management	
	- Estimation of Working Capital - Working Capital and Bank	
	Finance. [Includes practical problems]. Cash Management -	
	Motives for Holding Cash - Objectives of Cash Management -	
	Models for determining Optimal Cash Needs - Cash Planning -	
	MINIVER	
	Cash Forecasting and Budgeting. [Includes practical problems].	
	Receivables Management: Introduction - Costs associated with	
	maintaining Receivables - Credit Policy Variables - Evaluation of	
	Credit Policy [Includes practical problems]. Inventory	
	Management: Purpose of Inventory - Costs Associated with	
	Inventories - Inventory Management Techniques - Importance	
	of Inventory Management Systems [Includes practical	
	problems].	
	Unit 4: Dividend Decisions	10
	Dividend Decisions –Factors influencing Dividend Decision-	
	Types of Dividend-Stock Split-Reverse Split- Theories of	
	Dividends – Relevance Models – Gordon's Model – Walter's	
0.0	Model – Irrelevance Model - Miller and Modigliani Model -	A
NO UNIVERSA	[Includes practical problems].	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	X - X - 7 1
0 (350) (1. Brealey and Meyers (2018). Principles of Corporate Finan	ce; Tata
O LE SA	McGraw Hill, New Delhi, 12 th Edition.	
	2. Chandra, Prasanna (2019) Financial Management; Tata McG	GrawHill,
(3)	New Delh <mark>i, 10th Edition.</mark>	
Tanta Tu	3. Gitman, L.J (2017). Principles of Managerial Finance; Addisor	ıWasley,
10	13 th Edition.	
	4. Keown, Martin, Petty and Scott (Jr) 2009 Financial Mana	
Reference/	Principles and Applications; Prentice Hallof India, New De	elhi, 10 th
Readings:	Edition.	
	5. Khan, M.Y & Jain, P.K. (2018) Financial Management; Tata	McGraw
	Hill, New Delhi. 8 th Edition.	
	6. Kishore Ravi, M (2020) Financial Management; Taxman, 8th	Edition.
	7. Pandey, I. M. (2021) Financial Management; Vikas Publishin	gHouse,
	New Delhi, 12 th Edition.	
	8. Vanhorne, James C (2015) Financial Management and Poli	cy;
	Prentice Hall of India, New Delhi, 13 th Edition.	
	After completion of this course, the learners will be able to:	
	1. Gain expert knowledge of principles and concepts used infina	nce;
Course	2. Understand the financing and investment decisions	
Outcomes:	3. Apply the concept of working capital management, cash	
outcomes:	management, receivable management in business	
	4. Learn to manage the short-term resources of a business f	irm. And
	4. Learn to manage the short term resources of a basiness i	

Course Code: COM-403

Title of the Course: Research Methodology

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of methodology in examining business research problems. To acquaint learners with skills to apply measures of organi describing the data. To acquaint learners with skills to apply measures of a relations, prediction and hypothesis testing To enable learners to prepare research report. 	sing and
	4. To chaste learners to prepare research report.	No. of Hours
Content:	Research Methodology: Meaning, Overview of Research Process, Content Analysis, Meta Analysis, Bibliometric Analysis, Overview of types of data and methods of data collection; Questionnaire Designing, Sampling: Meaning, Techniques, Pilot Study Unit 2: Measures of Organising and Describing the Data, and Applications of Probability Measures used for organising the data: Tabulation, Graphical Analysis. Measures used for Describing the data: Measures of Central Tendency (Mathematical and Positional Averages), Measures of Dispersion (Absolute Measures and Relative Measures), Measures of Skewness, Measures of Kurtosis (Includes numerical problems). Application of Probability, Mathematical Expectation, and Probability distribution (Includes numerical problems).	10
	Unit 3: Measures of Analysing Relations, Prediction, and Hypothesis Testing Parametric versus Non-Parametric Tests, Measures of Analysing Relationships and Prediction - Correlation Analysis, Regression Analysis: Meaning, Application, Interpretation; T-test, F-test, Z-test, Chi-Square test: Meaning, Application, Interpretation (Includes numerical problems). Exploratory Factor Analysis, Confirmatory Factor Analysis: Meaning, Purpose, Output Interpretation; Introduction to Structural Equation Modelling, (Applications to Primary and Secondary Data)	20

Pedagogy:	Report Writing: Significance, Steps, Types, Layout, Precautions in writing Research Reports, Report Formatting Guidelines, Referencing Styles, Use of softwares for Citation and Referencing. Research Misconducts: Plagiarism, Falsification, Fabrication, Consequences of Research Misconducts, Ways to avoid Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methodology (11 th Ed). Tata McGraw Hill.
Pedagogy:	Referencing Styles, Use of softwares for Citation and Referencing. Research Misconducts: Plagiarism, Falsification, Fabrication, Consequences of Research Misconducts, Ways to avoid Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
Pedagogy:	Referencing. Research Misconducts: Plagiarism, Falsification, Fabrication, Consequences of Research Misconducts, Ways to avoid Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
Pedagogy:	Research Misconducts: Plagiarism, Falsification, Fabrication, Consequences of Research Misconducts, Ways to avoid Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
Pedagogy:	Consequences of Research Misconducts, Ways to avoid Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
Pedagogy:	Research Misconducts. Lectures, Group discussions, Seminars, Case studies, Field work 1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
Pedagogy:	 Lectures, Group discussions, Seminars, Case studies, Field work Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Concepts and Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
	Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd. 2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
	2. Cooper, D. R., & Schindler, P. S. (2020). Business Research Methods
	(11 th Ed), Tata McGraw Hill.
	3. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Himalaya
Reference/	Publishing House.
Readings:	4. Jackson, S. L. (2020). Research Methods and Statistics: A Critical
	Thinking Approach (5 th Ed). Cengage.
	5. Kothari, C. R., & Garg, G. (2019). Research Methodology: Methods and
	Techniques (4th Ed). New Age International Publishers.
RINVER	6. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N. (2020). <i>Research Methodology</i> . Himalaya Publishing House.
	After completion of this course, the learners will be able to:
	1. Comprehend the significance of research methodology in examining
A A	business research problems.
Course	 Apply measures of organising and describing the data.
I JIJTCOMPS'	 Apply measures of analysing relations, prediction and hypothesis
विया विया	testing.
Servicine - Un	4. Prepare Research Report
	4. Fiepaie nesearch nepoit



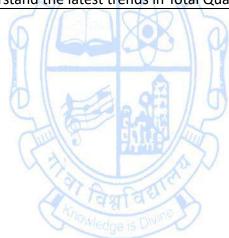
Course Code: CBM-411

Title of the Course: Total Quality Management

Pre-requisites	NEL OF UNIVERSITY	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide students with a comprehensive understanding Quality Management 2. To enable students to understand different methods of TQM 3. To acquaint the learners with the ISO 9000 and ISO 14000. 4. Create awareness about latest trends in TQM.	
	(a=6)	No. of Hours
CON UNIVERSITY OF THE PARTY OF	Unit 1: Introduction to Total Quality Management Quality: Concept and importance of Quality, Dimensions of Product Quality, Dimensions of Service quality. Total Quality Management: Concept of TQM, Scope of TQM, Principles of TQM, Benefits of TQM, Elements of TQM, Stages in TQM implementation, Barriers to TQM implementation	10
taurant	Unit 2: Methods of Total Quality Management i)Benchmarking: Meaning, Types and procedure. ii) Deming wheel: Concept and Steps. iii) Quality Circles: Meaning, Features and Process. iv) Six Sigma: Concept, Steps and core elements. v) Kaizen: Meaning and Process. vi) 5s: Meaning, Principles and Benefits.	20
Content:	Unit 3: Building and Sustaining Total Quality Organization Self-Assessment: Process and Benefits, Self-Assessment and TQM, Self-Assessment for Total Quality. Quality Management System: Meaning and purpose. ISO 9000 – 2000: elements, Principles and Benefits of ISO 9000, Steps in implementation of ISO 9000, ISO 9000 Registration process, Environmental Management System (ISO 14000 series): Meaning, elements and Requirements.	15
	Unit 4: Latest Trends in Total Quality Management Employee Empowerment: Meaning and Role of empowerment in quality improvement. 360-degree performance appraisal, meaning, importance, components – self-evaluation, Managers evaluation, evaluation by subordinates and peer evaluation Reengineering: Meaning and Process. Five Dimensions of service quality. Quality Audit: Purpose & types of Quality Audit. New challenges faced by Quality Management.	15
Pedagogy:	Lectures, Demonstration, Lab Practicals, Case studies.	

	1. Arasu S.B. & Paul P.J. (2007). <i>Total Quality Management</i> (second ed) Scitech Publications Pvt. Ltd. Hyderabad.	
	2. Bhat, S.K (2018). <i>Total Quality Management</i> (second edition) Himalaya Publishing House, Mumbai	
	3. Bhatt, K.D & Raj A. (2013) <i>Quality Management Systems, Concepts, Strategies and Requirements</i> (second edition). Kanishka Publishers, Distributors, New Delhi.	
Reference/ Readings:	4. Charantimath, P.M. (2003). <i>Total Quality Management</i> (first edition) Pearson Education, New Delhi.	
	5. Evans, R.J. (2009). <i>Total Quality Management, Organization and strategy</i> (fourth edition). cengage Learning India Pvt. Ltd. New Delhi	
	6. Suganthi, L. & Samuel, A. A. (2004). <i>Total Quality Management</i> . Prentice Hall of India Pvt. Ltd. New Delhi.	
	7. Tripathi, D. (2010). <i>Quality Management</i> (first edition). Jaico Publishing House, Mumbai.	
	After completion of this course, the learners will be able to:	
Course	1. Understand the concept of Total Quality Management.	
Outcomes:	2. Elucidate different techniques of Total Quality Management.	
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	3. Get familiarized with the ISO 9000 and ISO 14000 standards	
(A-6)	4. Understand the latest trends in Total Quality Management	









Course Code: CBM-404

Title of the Course: Business Ethics and Corporate Social Responsibility

Pre-requisites		1
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To understand the principles of business ethics and their ap in various functional areas of management, such as HRM, mand accounting. To understand corporate governance and its significance in accountability and transparency within organizations. To gain knowledge about various aspects of CSR. Analyse the recent trends in CSR and their implications for busyith a focus on sustainable development goals and variouglobal initiative. 	ensuring sinesses,
		No. of Hours
Content:	Unit 1: Introduction to Business Ethics Meaning of Ethics, Scope of business ethics, Principles of business ethics, Need, Importance and Benefits for business Ethics. Moral vs Ethics. Issues in ethics, Dilemmas in business ethics. Code of Ethics, Ways of managing ethics. Management Ethics: Ethics in HRM, Marketing and Accounting. Ethics in relationship with suppliers and Competitors. Unit 2: Corporate Governance Meaning and Definition of Corporate Governance, Features of good Corporate Governance, Significance and Principles of Corporate Governance, Issues in Corporate Governance, Factors influencing Corporate Governance. Role, Responsibilities and Functions of Directors, Chairman, CEO towards Corporate Governance. Theories of Corporate Governance. Overview of Corporate Governance in India.	15
	Unit 3: Corporate Social Responsibility Introduction, Meaning of CSR, Definition, Significance of CSR, Factors influencing CSR (Organizational Factors, Environmental Factors), Argument for CSR, Argument against CSR, Models of CSR, CSR towards stakeholders (Owners, Employees, Shareholder, Customer, Consumer, Government, Supplier, Competitors, Environment, Society) Difficulties in enforcing CSR.	15

	Unit 4: Corporate Social Responsibility and Companies Act, 15
	2013
	CSR and Sustainable development, Recent Trends in CSR, Global
	Sullivan Principles, Caux Round Table, United Nations Global
	Compact, Global Corporate Network in India, Global Reporting
	Initiative, Social Accountability 8000, ISO 26000, Organisation
	for economic cooperation and development, Guidelines for
	multinational Enterprises, AA1000, Sustainable Development Goals.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Business Ethics and Corporate Governance, ICF.
	2. H.R. Machiraju (2010). Corporate Governance, Himalaya Publishing
	House, Fifth Edition.
	3. J.P. Sharma (2011). Corporate Governance, Business Ethics and CSR,
Reference/	Ane Books Pvt. Ltd, New Delhi.
Readings:	4. Jyotsna GB, RC Joshi (2020). Business Ethics and Corporate
newanigo.	Governance, MC Graw Hill.
	5. K. Aswathappa (2016). <i>Organisational Behaviour</i> , Himalaya Publishing
	House, Twelfth Revised Edition.
OF THE SAME	6. P. Subba Rao (2010). <i>Management Theory and Practice (Text and Cases)</i> , Himalaya Publishing House, First Edition.
SYNDAM	After completion of this course, the learners will be able to:
9 6 32	1. Understand the concepts of business ethics and the significance of
h Le a	ethical behaviour in various aspects of business operations.
	2. Understand the principles of good corporate governance and its
Course	importance in fostering trust and accountability within organizations.
Outcomes:	3. Understand CSR, its importance and challenges in implementing CSR effectively.
	4. Understand importance of corporate social responsibility (CSR) in promoting sustainable development and its alignment with various global initiatives.



Course Code: CBM-405

Title of the Course: Consumer Behaviour and Marketing Research

Pre-requisites	Canal	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To develop an understanding of factors influencing Cobehaviour. To develop an understanding of consumer decision making and models of consumer behaviour. To develop knowledge about conduct of market research. To provide an understanding of the importance of marketing as a management decision-making tool. 	process
	OR UNIVERS	No. of Hours
Content:	Unit 1: Consumer Behaviour Meaning, definition and features of consumer behaviour; Importance of consumer behaviour study; Factors influencing consumer behaviour — situational, economic, sociological and psychological factors; Applications of consumer behaviour — analysing market opportunities, selecting target market, marketing mix decision, use in social and non-profits marketing; Digital revolution and consumer behaviour. Unit 2: Consumer Decision Making Process Consumer decision making process; Models of consumer behaviour — Traditional behaviour models (Learning Model, Psychoanalytical Model, Sociological Model, Economic Model); Contemporary Models (Engel-Kollat-Blackwell Model, Black Box Model, Hawkins Stern Model, Howard Sheth Model, Nicosia Model).	15
	Unit 3: Marketing Research Meaning, definition, features and importance of marketing research; Process of marketing research – Opportunity/Problem identification, Approach to opportunity/problem, Research design, Fieldwork, Analysis of data, Preparation of report; Marketing Research Ethics - Marketing espionage and the art of competitive intelligence. Areas of consumer research.	15

	Unit 4: Areas of Marketing Research	15
	Areas of Marketing research - Consumer Research, Product	
	Research, Market Research, Sales Research, Advertising	
	Research, Distribution Research, Corporate Social Responsibility	
	Research. Problem or Opportunity Identification, Research	
	Questions, Objectives, Hypothesis development, Qualitative	
	and Quantitative Research Techniques to be used in each of the	
	above cases to be covered. Influence of Technology on	
	consumer behaviour -various theories with special emphasis on	
	UTAUT Model.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Kumar, S. R. (2017). Consumer Behaviour: The Indian (Concepts and Cases). Pearson India. Malhotra, N. K., & Das, S. (2019). Marketing Research. Education. Mothersbaugh, D. L., Hawkins, D. I., Kleiser, S. B., & Moo (2022). Consumer Behavior Building Marketing Strate ed.).McGraw Hill. Nair, S. R. (2015). Consumer Behaviour & Marketing (2 ed.). Publishing House Pvt. Ltd. 	Pearson kerji, A.
Course Outcomes:	 After completion of this course, the learners will be able to: Evaluate the factors affecting consumer behaviour in detail. Analyze the consumer decision-making process and use the models for analysis of consumer behaviour. Develop skills in defining and analysing marketing problems. Translate a marketing problem into sequence of steps in the process. Develop marketing strategies based upon analysis of cobehaviour. 	research



Triowledge is Disti

Course Code: CBM-406

Title of the Course: Strategic Management

Pre-requisites	Anna	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To expose students to various perspectives and concepts in the of Strategic Management. To enable the students to understand the principles of strategic formulation, implementation and control in organizations. To help develop strategic thinking and decision-making abstudents, in relation to understanding the employability of strategies in organizational situations. To make the learners understand the application process of strategies. 	ilities of various
0.0		No. of Hours
Tayra Tr	Unit 1: Introduction Strategic Management: Meaning, Scope, Significance, Advantages, Limitations. Strategic Management Process: Fred R. David's Model - Stages (i) Formulation (ii) Implementation (iii) Evaluation Strategic Decision Making: Concept, Approaches (Optimising, Satisficing). Strategy: Concept, Elements, Levels of Strategy: Corporate, SBU, Functional. Distinction between Strategic Management & Operational Management.	15
Content:	Unit 2: Strategy Formulation Strategic Intent: Concept, Nature, Purpose. Vision: Meaning, Characteristics; Vision statement- Meaning. Mission: Meaning, Elements, Mission Statement: Meaning, Characteristics, Objectives: Meaning, Significance, Characteristics. Environmental Analysis: Relevance, Techniques. Internal Environment: Meaning- Factors. External Environment: Meaning- Factors.	15
	Unit 3: Models of Strategy Formulation & Analysis Michael E. Porter's Five Force Analysis, Mintzberg Theory, Kenichi Ohmae's Four Routes to Strategic Advantage, SWOC Analysis, Value Chain Analysis, Portfolio Analysis - BCG Analysis GE Nine Cell Matrix (Multi factor Portfolio Matrix).	15

	Unit 4: Strategy Implementation, Evaluation and Control 15
	Strategy Implementation- Meaning, Steps, Approaches,
	Matching Strategy with Structure (7-S Approach), Strategic
	Evaluation – Meaning, Nature, Criteria for evaluation (Rumelt's
	Criteria), Steps in Strategy Evaluation Process, Strategic Control
	 Meaning, Types of Control, Balanced Scorecard - Meaning,
	Perspectives (with diagram).
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Cherunilam, Francis (2014). Strategic Management. Himalaya
	Publishing House Pvt. Ltd.
	2. David, Fred, R. (2011). Strategic Management- Concept & Cases: A
	Competitive Advantage Approach. PHI Learning Pvt. Ltd.
	3. Hoti, B.S. (2017). Strategic Management: Text & Cases. Wisdom
	Publications
	4. Jauch, Lawrence R. & Glucose, William. (2009). Business Policy &
Reference/	Strategic Management. McGraw-Hill.
Readings:	5. Pearce, John, A., Robinson, Richard, B. Mital Amita (2019) <i>Strategic</i>
	Management: Planning for Domestic & Global Competition; McGraw-
	Hill Education.
GINVA	6. Pitt, Martyn. & Koufopoulos, Dimitrios (2012). Essentials of Strategic
169	Management. Sage South Asia Edition.
2 molosoft	7. Porter, Michael. (1995). Competitive Advantage, MacMillian.
A COOL	8. Sudarsana Reddy, G. (2017). Strategic Management. Himalaya
6/25/9/	Publishing House Pvt. Ltd.
3/5 10	After completion of this course, the learners will be able to:
	Be familiarized with the contemporary business environment
Company to	2. Understand the concepts, components and levels of strategic
Course	management.
Outcomes:	3. Grasp the competitive strategies employed in different types of
	Organizations.
	4. Gain a level of proficiency in understanding and application of the
	process of strategic analysis.



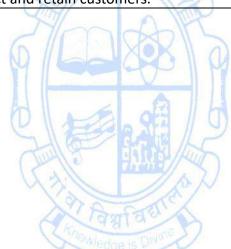
Course Code: CBM-407

Title of the Course: Customer Relationship Management

Dra raguisitas	(A=5)	
Pre-requisites for the Course:	Nil	
joi the course.	Objectives of the Course are:	
Course Objectives:	 To acquaint students to the analytical and strategic aspects of the course are. To acquaint the students with consumer behaviour and its sign 3. To enable students to understand E-CRM and its types and red. To help students to develop CRM Programs for organizations 	nificance
	Charles II	No. of
		Hours
GO TUNIVIRO	Unit 1: CRM and Traditional Marketing CRM – Concept, Meaning, overview of CRM process, benefits to customer and organization. CRM and traditional marketing, strategies of traditional marketing, Relationship Marketing - Relationship Value of customers- factors influencing relationship value., CRM - typical business touch points, CRM capabilities and customer life cycle.	15
Content:	Unit 2: Consumer behaviour, creating Value and Loyalty Consumer behaviour- concept and meaning Customer Lifetime Value - Meaning and measurement concepts, Customer Equity - concepts. Customer Loyalty, Customer Profitability, Customer Pyramid-Concepts. The 4 A's framework and Customer Focus. Customer Complaints-nature of consumer action, types of complainers. Customer Service/Sales Profile-Customer Pyramid, Hourglass, Hexagon drawbacks of Customer Service/ Sales Profile.	15
	Unit 3: E-Customer Relationship Management E-CRM — concept, meaning and, scope, operational CRM (a) Sales Force Automation (SFA), (b) Customer Service and Support (CSS), (c) Enterprise Marketing Automation (EMA), (d) Integrated CRM. E-CRM Technology Dimensions-Utility. CRM software tools. Features and functionality of CRM software, selecting the right CRM software for business.	15
Pedagogy:	Unit 4: Developing CRM Programmes Increasing the value of customer base - Strategies. Steps in attracting and retaining customers. Customer Retention - strategies and levels -financial, social, customization and structural bonds. Internal Marketing- concept, Future of CRM using Al. Lectures, Group discussions, Seminars, Case studies, Field values.	15

	1. Judith W. K. (2005). <i>Customer Relationship Management Getting it Right</i> . Pearson education
	2. Karunakaran. (1999). <i>Marketing Management-Text and Cases in Indian Context</i> . Himalaya Publishing House.
	3. Peeru, H. M., & Sagadevan, A. (2000). Customer Relationship
Reference/	Management, A Step by Step Approach. Vikas Publishing House.
Readings:	4. Peter F. (2012). Customer Centricity –Focus on right customer for strategic advantage. Wharton Digital Press.
	5. Philip, K., Keller; K., & Jha. (1995). <i>Marketing Management-A South Asian Perspective</i> . Pearson Education Delhi.
	6. Zeithaml, V., & Bitner, M. Jo. (2005). Services Marketing - Integrating Customer Focus Across the Firm. McGraw Hill. Delhi.
	After completion of this course, the learners will be able to:
	1. Explain the fundamentals of CRM.
Course	2. Discover how to create customer value and build customer loyalty.
Course Outcomes:	3. Identify the importance of E- CRM and technology to support CRM strategies.
	4. Describe the development of CRM programmes and strategies to attract and retain customers.









Programme: Bachelor of Commerce (Business Management)

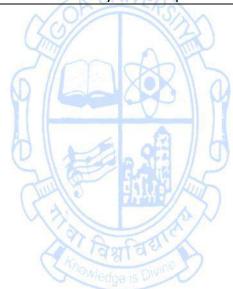
Course Code: COM-412

Title of the Course: Basic Econometrics

Pre-requisites	Finiza.	
for the Course:	COM-403 Research Methodology	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of econom business research. To enable learners to identify violations of Classical Linear Remodels and suggest remedial measures To acquaint the learners with skills to apply Times Series are the problems in business and economy. To acquaint the learners with skills to apply Panel Data analyst problems in business and economy. 	egression nalysis to
	(36)	No. of Hours
	Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares	10
Commence During	Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection, Remedial Measures; Autocorrelation: Meaning, Practical Consequences, Detection, Remedial Measures	15
Content:	Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression – Estimation and Diagnostic Checking; Co-integation Tests, Vector Autoregression, ARCH and GARCH models: Introduction, Estimation and Diagnostic Checking	20
	Unit 4: Panel Data Analysis Panel Data: Meaning, Pooled OLS Regression, Fixed Effect Least- Squares Dummy Variable (LSDV) Model, Fixed Effect Within- Group Estimator, Random Effects Model, Properties of various estimators, Fixed Effect Versus Random Effects Models: Selection	15

•									
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work								
Reference/ Readings:	 Greene, W. (2004). Econometric Analysis. Prentice Hall, New York. Gujarati, D, N., Porter, D. C., & Gunasekar, S. (2017). Basic Econometrics (5th Ed). Mc Graw Hill Education, New Delhi. Kerry, P. (2000). An Introduction to Applied Econometric: Time Series Approach. Palgrave Macmillan, New York. Ramu, R. (2002). Introductory Econometrics with Applications. Thomson South Western, Singapore. Wooldridge, J. (2012). Introductory Econometrics: A Modern Approach (5th Ed). Thomson South Western, Singapore. 								
Course Outcomes:	 After completion of this course, the learners will be able to: Comprehend the significance of econometrics in solving business research problems. Detect violations of Classical Linear Regression Models and suggest remedial measures. Apply Time Series analysis to the problems in business and economy. Apply Panel Data analysis to the problems in business and economy. 								









Course Code: CBM-413

Title of the Course: AI and ML for Business Management

Pre-requisites	Garage Control of the	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with AI and ML applications for organization. To provide knowledge of processing data for implementing AI in business organizations. To equip learners with knowledge of supervised learning algorithms. To equip learners with knowledge of unsupervised learning algorithms. To equip learners with knowledge of unsupervised learning algorithms. 	strategy orithms. gorithms
	NIVER	No. of
	V.0/1	Hours
Content:	Unit 1: Introduction to Artificial Intelligence (AI) and Machine Learning (ML) Introduction to AI and ML, Role of AI in business, AI and ML technologies, Concepts and business applications of Supervised learning, Unsupervised learning, Ensemble techniques, Reinforcement learning, Deep learning, Recommendation system, AI as service, AI platforms, Cost benefit analysis of AI, Ethics of AI deployment, AI infrastructure for business. Unit 2: Preparing Organizational Data for AI Strategy Significance of data for business organizations, Types of data — Structured, Unstructured, Big Data and its characteristics, Data collection, Data pre-processing, Data cleansing, Data classification, Data transformation and feature engineering, Missing data, Data validation.	15
	Unit 3: Supervised Learning Algorithms Decision trees – CHAID, CART, Random Forest, Regression models – Multiple regression, Logistic regression, Support vector machines, Model evaluations. Applications of supervised learning algorithms in marketing, HR and financial analytics.	15
	Unit 4: Unsupervised Learning Algorithms and Natural Language Processing (NLP) Clustering algorithms – K- Means clustering, Hierarchical clustering, Artificial Neural Networks, NLP – Text mining and Sentiment analysis. Applications of unsupervised learning and NLP in marketing, HR and financial analytics.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Abbott, D. (2014). Applied Predictive Analytics, Wiley. Akerkar, R. (2018). Artificial Intelligence for Business. Springe 	r.

- 3. Borwnlee, J. (2020). *Data Preparation for Machine Learning*. Machine Learning Mastery.
- 4. Kang, M. and Choi, E. (2021). *Machine Learning: Concepts, Tools and Data Visualization*, World Scientific.
- 5. Kumar, U. (2017). Business Analytics: The Science of data-Driven Decision Making. Wiley.
- 6. Laursen, G. and Thorlund, J. (2010). *Business Analytics for Managers.* Wiley.
- 7. Mitchelle, T. (2017). Machine Learning, McGraw Hill.
- 8. Rao, P. (2013). Business Analytics: An Application Focus. PHI Learing, Delhi.
- 9. Unhelkar, B. and Gonsalves, T. (2021). *Artificial Intelligence for Business Optimization: Research and Applications*. CRC Press (Taylor and Francis).
- 10. Vajjala, S., Majumder, B., Gupta, A. and Surana, H. (2020). *Practical Natural Language Processing: A Comprehensive Guide to Building Real World NLP Systems*. O'Reilly.

Course

Outcomes:

After completion of this course, the learners will be able to:

- 1. Explain the concepts, significance and applications of AI for business organizations.
- 2. Demonstrate ability to pre-process organizational data for implementing AI strategy.
- 3. Apply supervised and unsupervised learning algorithms in solving problems in functional areas of management.
- 4. Perform text mining and sentiment analysis using NLP algorithms.

ने अपनि विद्यार के विश्व विद्यार के विद्यार के विश्व विद्यार के विद्यार के विश्व विद्यार के विद्यार के विश्व विद्यार के विष्य
(Back to Index)



Four Year Bachelor of Commerce (Banking and Financial Services) Program Structure and Syllabus

		Semester III	
Course Type	Course Code	Course Title	Credits
Major	COM-200	Public Economics	4
Major	CBF-201	Principles and Practice of Banking	4
	CBF-211	Introduction to Capital Market	4
Minor (Any 1)	COM-212	Business Law	4
	COM-213	Business Statistics I	4
	COM-231	Fundamentals of Event Management	3
8 a 1	COM-232	Fundamentals of Digital Marketing	3
Multidisciplinary	COM-233	Business Ethics and Governance	3
(Any 1)	COM-234	Personal Investment and Tax Planning	3
	COM-235	Intellectual Property Rights	3
Ability Enhancement		from the available ability enhancement roved by the respective Board of Studies.	2
CONTROL OF	COM-241	Accounting Software Application	3 (1T+2P)
CL:III	COM-242	Business Data Analysis	3 (1T+2P)
Skill Enhancement	COM-243	Personal Financial Planning	3 (1T+2P)
(Any 1)	COM-244	Introduction to Auditing	3 (1T+2P)
	COM-245	Business Database Management and Analysis	3 (1T+2P)
Commence De D	(,	Total Credits	20
		Semester IV	
Course Type	Course Code	Course Title	Credits
	COM-202	Fundamentals of Macroeconomics for Business	4
Major	CBF-203	Law and Practice of Banking	4
	CBF-204	Principles and Practice of Insurance	4
	CBF-205	Financial Statement Analysis of Banks	2
	COM-221	Accounting for Service Organisations (VET)	4
Minor (Any 1)	COM-222	Corporate Law (VET)	4
	COM-223	Business Statistics II (VET)	4
Ability	To be opted	2	
Enhancement	courses appr		
		Total Credits	20
	1	Semester V	ı
Course Type	Course Code	Course Title	Credits
Major	COM-300	Indian Economy	4

	CBF-301	Bank Management	4
	CBF-302	Financial Services	4
	COM-303	Research Process	2
Minor	CBF-321	Marketing of Financial Services (VET)	4
Internship	COM-361	Internship	2
		Total Credits	20
		Semester VI	
Course Type	Course Code	Course Title	Credits
	COM-304	International Economics	4
N.A.siaw	CBF-305	Modern Banking Operations and Services	4
Major	CBF-306	Financial Risk Management	4
	CBF-307	Project	4
Minor	CBF-322	Digital Banking (VET)	4
		Total Credits	20
		Semester VII	
Course Type	Course Code	Course Title	Credits
AND.	COM-400	Management Accounting	INV 4
CONTRACTOR OF THE CONTRACTOR O	COM-401	Stock Market Operations	4
Major	COM-402	Financial Management	4
	COM-403	Research Methodology	4
Minor	CBF-411	Fintech	4
(The state of the	(P	Total Credits	20
A Tauri and		Semester VIII	GALLA DE
Course Type	Course Code	Course Title	Credits
	CBF-404	Credit Management in Banking	4
Major	CBF-405	Treasury and Forex Management	4
Major	COM-406	Financial Derivatives	4
	COM-407	Security Analysis and Portfolio Management	4
Minor (Apy 1)	COM-412	Basic Econometrics	4
Minor (Any 1)	CBF-413	Co-operative Management and Accounting	4
		Total Credits	20
		Grand Total	160

Bachelor of Commerce Programme with Double Major

In case of Bachelor of Commerce with Double Major, the students need to opt for 60% of courses from one discipline (36 Credits) and 40% courses from another discipline (24 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Double Major, the students need to opt for 60% of courses from one discipline (52 Credits) and 40% courses from another discipline (40 Credits) from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Double Major programmes.

The 60% and 40% courses to be offered from Banking and Financial Services in respective semesters are as follows:

A. Banking & Financial Services (60%)

	A. Banking & Financial Services (60%)	
	Semester I	
Course Code	Course Title	Credits
~	NIL	(A-A)
OAUNIVERS	Semester II	ON THE STATE OF TH
Course Code	Course Title	Credits
COM-112	Fundamentals of Banking	4
0 1 1 1 1 1 1 1	Semester III	(12.24 / 9
Course Code	Course Title	Credits
CBF-201	Principles and Practice of Banking	4
Statement Buck	Semester IV	noge a vi
Course Code	Course Title	Credits
COM-202	Fundamentals of Macroeconomics for Business	4
CBF-203	Law and Practice of Banking	4
CBF-205	Financial Statement Analysis of Banks	2
	Semester V	
Course Code	Course Title	Credits
COM-300	Indian Economy	4
CBF-301	Bank Management	4
COM-303	Research Process	2
	Semester VI	
Course Code	Course Title	Credits
CBF-305	Modern Banking Operations and Services	4
CBF-307	Project	4
	Semester VII	
Course Code	Course Title	Credits
COM-401	Stock Market Operations	4
COM-403	Research Methodology	4

Semester VIII						
Course Code	Course Title	Credits				
CBF-404	Credit Management in Banking	4				
CBF-405	Treasury and Forex Management	4				

B. Banking & Financial Services (40%)

	Semester I	/ 0 J
Course Code	Course Title	Credits
	Q (ENILS)	
	Semester II	
Course Code	Course Title	Credits
COM-112	Fundamentals of Banking	4
	Semester III	<u> </u>
Course Code	Course Title	Credits
COM-200	Public Economics	4
	Semester IV	
Course Code	Course Title	Credits
CBF-203	Law and Practice of Banking	4
ONUNVERS	Semester V	A ON THE STATE OF
Course Code	Course Title	Credits
CBF-301	Bank Management	4
h Le A H	Semester VI	0 45 96 /6
Course Code	Course Title	Credits
COM-304	International Economics	4
CBF-307	Financial Risk Management	- 14 Marion - 14 M
	Semester VII	
Course Code	Course Title	Credits
COM-401	Stock Market Operations	4
COM-402	Financial Management	4
	Semester VIII	
Course Code	Course Title	Credits
CBF-404	Credit Management in Banking	4
COM-406	Financial Derivatives	4

Following Double Major combinations are permitted:

Bachelor of Commerce with Double Major (Three Years)									
Disciplines	С	FA	CC	Α	CE	3F	CE	3M	Double Major
Combination	Α	В	Α	В	Α	В	Α	В	Combinations
Credits	36	24	36	24	36	24	36	24	36/24
1 Option	Α			B	NIVE				CFA/CCA
2 Option	Α			0697		B			CFA/CBF
3 Option	Α		-	2//	100	5		В	CFA/CBM
4 Option			Α	9		В			CCA/CBF
5 Option			Α	1/43	STATE OF THE PARTY	9		В	CCA/CBM
6 Option		В	Α	7		5			CCA/CFA
7 Option				1 20 F	A			В	CBF/CBM
8 Option		В		Charles of the Contract of the	A				CBF/CFA
9 Option				В	Α				CBF/CCA
10 Option		В		(D	-6		Α		CBM/CFA
11 Option	-			BU	MIVE		Α		CBM/CCA
12 Option			No			В	A		CBM/CBF

Bache	eior of	Comm	erce (H	onour	s) with	Doub	ie iviaj	or (Fou	ır Years)
Disciplines	С	FA 🦙	//CC	A	CE	3F	CE	3M	Double Major
Combination	Α	В	Α	В	Α	В	Α	В	Combinations
Credits	52	40	52	40	52	40	52	40	52/40
1 Option	Α	A	111	В		3 /	4		CFA/CCA
2 Option	Α	(L	11/3		OX	B	9		CFA/CBF
3 Option	Α	/	7-116		1	1 /5	5	В	CFA/CBM
4 Option		1	A		74	В	5)		CCA/CBF
5 Option			A			(A)		В	CCA/CBM
6 Option		В	Α	2		M	,		CCA/CFA
7 Option			(ZA		Α	ne J)	В	CBF/CBM
8 Option		В	8	Wied	A	1			CBF/CFA
9 Option				В	Α				CBF/CCA
10 Option	•	В		A			Α		CBM/CFA
11 Option				B		Δ.	Α		CBM/CCA
12 Option				34/	I CAS	В	Α		CBM/CBF

Bachelor of Commerce Program with Interdisciplinary Subjects

In case of Bachelor of Commerce with Interdisciplinary Subjects, the students need to opt for Total 60 Credits of Major Courses which include 20 Credits from Subject A, 20 Credits from Subject B, and 20 Credits from Subject C from the available disciplines under Commerce (Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

In case of Bachelor of Commerce (Honours) with Interdisciplinary Subjects, the students need to opt for Total 92 Credits of Major Courses which include 32 Credits from Subject A, 28 Credits from Subject B, and 32 Credits from Subject C from the available disciplines under Commerce

(Financial Accounting, Cost Accounting, Banking and Financial Services, and Business Management).

The Minor courses in Semester I and Semester II to be considered as Major courses for the purpose of computation of Total Major Courses in the case of Bachelor of Commerce/Bachelor of Commerce (Honours) with Interdisciplinary Subjects.

The list of the courses are as follows:

A. Banking and Financial Services (32 Credits)

	Course Code	Course Title	Credits
A1	COM-100	Financial Accounting	4
A2	CBF-201	Principles and Practice of Banking	4
А3	COM-202	Fundamentals of Macroeconomics for Business	4
A4	COM-300	Indian Economy	4
A5	CBF-307	Project	4
A6	COM-400	Management Accounting	4
A7	CBF-404	Credit Management in Banking	4
A8	CBF-405	Treasury and Forex Management	4

B. Banking and Financial Services (28 Credits)

~/	Course Code	Course Title	Credits
B1	COM-101	Elements of Cost	4
B2	CBF-203	Law and Practice of Banking	4
В3	CBF-205	Financial Statement Analysis of Banks	2 2
В4	COM-303	Research Process	2
B5	COM-304	International Economics	4
В6	CBF-305	Modern Banking Operations and Services	4
В7	COM-401	Stock Market Operations	4
В8	COM-406	Financial Derivatives	4

C. Banking and Financial Services (32 Credits)

	Course Code	Course Title	Credits
C1	COM-200	Public Economics	4
C2	CBF-204	Principles and Practice of Insurance	4
C3	CBF-301	Bank Management	4
C4	CBF-302	Financial Services	4
C5	CBF-306	Financial Risk Management	4
C6	COM-402	Financial Management	4
C7	COM-403	Research Methodology	4
C8	COM-407	Security Analysis and Portfolio Management	4

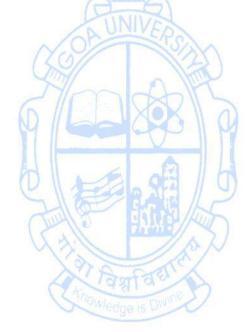
Following Interdisciplinary combinations are permitted:

Bachelor of Commerce with Interdisciplinary (Three Years)								
Disciplines	CFA	CCA	CBF	CBM	Interdisciplinary			

Combination	Α	В	С	Α	В	С	Α	В	С	Α	В	С	Combinations
Credits	20	20	20	20	20	20	20	20	20	20	20	20	20/20/20
1 Option	Α				В				С				CFA/CCA/CBF
2 Option				Α				В				С	CCA/CBF/CBM
3 Option			С				Α				В		CBF/CBM/CFA
4 Option		В				С				Α			CBM/CFA/CCA
AND THE RESERVE OF THE PARTY OF													

Bachelor of Commerce (Honours) with Interdisciplinary (Four Years)													
Disciplines		CFA	CFA		CCA			CBF			CBM		Interdisciplinary
Combination	Α	В	С	Α	В	С	Α	В	C	Α	В	С	Combinations
Credits	32	28	32	32	28	32	32	28	32	32	28	32	32/28/32
1 Option	Α				В		E		C				CFA/CCA/CBF
2 Option				Α			Faufa	В				С	CCA/CBF/CBM
3 Option			С			3	Α	V			В		CBF/CBM/CFA
4 Option		В				С				Α			CBM/CFA/CCA









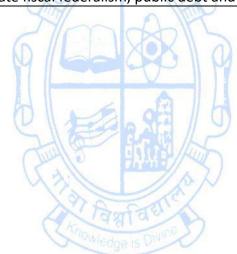
Course Code: COM-200

Title of the Course: Public Economics

Pre-requisites					
for the Course:	Nil				
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with fundamental concepts in Public Ecor 2. To impart knowledge of public expenditure and public revenue 3. To familiarize learners with taxation and fiscal policy. 4. To introduce learners to the issues in public debt and fiscal federal				
	Charles - 12 - 2	No. of hours			
GEOR UNIVERSITY	Unit 1: Introduction to Public Economics Nature and Scope of Public Economics, Meaning and Scope of Public Finance, Need for Public Sector, Public Goods - Meaning and Characteristics. Social Goods and Market Failure- free rider problem. Mixed Goods and Merit Want, Efficient Provisions of Public Goods. Budget: Meaning, Types of Budgets-Balanced, Surplus and Deficit. Preparation of Union Budget in India.	15			
faura en	Unit 2: Public expenditure and Public Revenue Public Expenditure: Meaning and Nature, Determinants of Public Expenditure, Cannons of Public Expenditure, Composition of Public Expenditure with Special Reference to India. Effects of Public Expenditure. Broad trends in Public Expenditure in India (Union and State of Goa), Reforms in Public Expenditure with Reference to India (Post 1991). Sources of Public Revenue (India and State of Goa).	15			
Content:	Unit 3: Taxation and Fiscal policy Nature of Taxation and Type of Taxes, Basic Principles of Taxation Equality and Efficiency Issues in Taxation, Issues of Tax Burden, Shifting of Tax Burden, Tax Policy and Tax Administration in India, Tax Reforms in India since 1991. Fiscal Policy: meaning and objectives, Role of Fiscal Policy in Economic Development.	15			
	Unit 4: Public Debt and Fiscal Federalism Public Debt: Meaning of Public Debt, Classification of Public Debt (with reference to India). Broad trends in Public Debt in India (Union and State of Goa). Causes of Increase in Public Debt, Burden of Public Debt, Redemption of Public Debt, Contribution of Public Debt in the Development Finance of India. Indian Federal Finance: Principle of Federalism. Finance Commission of India and its Functioning.	15			
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work			

	1. Bhatia, H. L. (2017). <i>Public finance</i> (28th ed.). Vikas Publishing House Pvt. Ltd.
	2. Datt, R., & Sundaram, K. P. M. (2024). <i>Indian economy</i> . (73rd ed) S. Chand and Co. New Delhi.
	3. Directorate of Planning, Statistics and Evaluation, Government of Goa. (Latest). <i>Economic Survey of Goa</i> .
Reference/	4. Finance Commission, India (Latest) Report of the Finance Commission
Readings:	5. Government of India. (Latest). Economic Survey of India.
	6. Gupta, J. R. (2014). <i>Public economics in India: Theory and Practice</i> . (2nd revised ed.) Atlantic Publishers.
	7. Musgrave, R. A., & Musgrave, P. B. (2015). <i>Public finance in theory and practice</i> (16th Reprint ed.). Tata Mc-Graw Hill.
	8. Tyagi, B. P. (2015). <i>Public Finance</i> , (56th ed.) Jai Prakash Nath & Co. Meerut, India
	After completion of this course, the learners will be able to:
Course	1. Develop understanding of core concepts of public Economics.
Course	2. Describe development in public revenue and expenditure policy.
Outcomes:	3. Analyse tax structure, taxation policy and fiscal policy.
	4. Evaluate fiscal federalism, public debt and its management.









Course Code: CBF-201

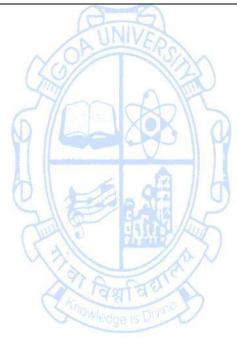
Title of the Course: Principles and Practice of Banking

Pre-requisites	DINVE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To impart knowledge to the learners about Banker-Customer and special relationships. To equip learners with knowledge of opening accounts of types of customers. To familiarize learners with Cash management and reservices. To acquaint learners with Customer Services and their Gredressal mechanisms. 	f various mittance
		No. of hours
District to	Unit 1: Banker-Customer Relationship and Banker's Special Relationship Banker-Customer Relationship: Creditor-Debtor, Creditor-Debtor, Agent-Principal, Trustee-Beneficiary, Bailee-Bailor, Lessor- Lessee, Hypothecatee-Hypothecator, Mortgagee - Mortgager, Assignor-Assignee, Pledgee - Pledger, Indemnifier - Indemnified. Banker's Special Relationship: Mandate - Definition, Power of Attorney (POA) - Definition, Banker's Lien, Right of Set-off, Right of Appropriation	15
Content:	Unit 2: Opening Accounts of Various Types of Customers and Foreign Exchange Remittance Facilities Types of Customers: Individuals – Minors, Blind Person, Non-Resident Indians, Insolvents, Drunkards, Lunatics, Pardanasheen Lady. – Procedure and Documentations for Opening an Account, Mode of Operation. Non-Individuals – Hindu Undivided Family, Trusts, Joint Stock Companies, Co-operative Societies and Co-operative Banks, Partnership Firms, Registered Societies, Clubs, Associations, Unincorporated Associations, Sole Proprietorship Firms. – Procedure and Documentation for Opening an Account, Mode of Operation. Foreign Exchange Remittance Facilities for Individuals: Evolution of FEMA, Definitions, Bringing in and Taking out Foreign Exchange, Inward Remittances, Outward Remittances, Indo-Nepal Remittance Scheme. Different types of NRI accounts Operational Aspects of NRI Business Permitted Accounts in India	15

	India, Special Non-Resident Rupee Account – SNRR Account,	
	Remittance of Assets Held by NRIs/ PIOs.	
	Unit 3: Cash Management Services and Ancillary Services	
	Cash Management Services: Developments in CMS, Importance of Cash Management System, Types of Cash Management Services, Challenges and Issues Payment and Collection of Cheques and Other Negotiable Instruments Negotiable Instruments Act. Remittances: Introduction, Demand Drafts, Banker's Cheques, Mail Transfer, Telegraphic Transfer, National Electronic Funds Transfer System, Real Time Gross Settlement System, Electronic Benefit Transfer Scheme, Services and Ancillary Services: Mobile Banking, Electronic/Digital Payments, Safe Deposit Lockers, Portfolio Management Services, Merchant Banking, Government Business, Levying of Service Charges. Financial Inclusion & Financial Literacy Financial Inclusion by Extension of Banking Services, Use of Mobiles/Tablets in Financial Inclusion Drive, Financial Literacy, Rural Self Employment Training Institutes	15
	(RSETI)	A
	Unit 4: Customer Services and Grievance Redressal	
	Customer Service in Banks: Policy for General Management of the Branches, ATM Operations, Security Issues and Risk Mitigation Measures, Service at the Counters, Information to the Customers, Special Arrangements at Branches, and Other	
Fauri not	Provisions. Duties & Rights of a Banker and Customer Rights: Duty of	15
Summing to 1	Secrecy & Confidentiality, Duty of Reasonable Care, Garnishee	- ON -
	or Attachment Order, Bank's Rights, Customer Awareness,	
	Banking Codes and Standards Board of India, Obligations on the	
	Customer	
	Grievance Redressal: Ombudsman Scheme 2021.The Consumer	
	Protection Act, 2019 and The Right to Information Act, 2005.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Adda247 Publications, (2021). <i>Principles and Practice of Bank</i>	
	Delhi: Adda247 Publications	y.
	2. Devendra Kumar Singh, (2021). Right to Information Act,	2005 in
	Simple Words New Delhi: Notion Press.	
	3. Gopinath, M.N, (2016). Banking Principles and Ope	erations.
	Snowwhite.	
Reference/	4. Indian Institute of Banking & Finance, (2015). <i>Know Your B</i>	ankina-1
Readings:	Basics of Banking. Mumbai: Taxmann Publications (P.) Ltd.	- · · · · · · · · · · · · · · · · · · ·
	5. Indian Institute of Banking & Finance, 2010. Customer Ser	vice and
	Banking Codes and Standards. Mumbai: Taxmann publications	
	6. Indian Institute of Banking & Finance, 2015. Know your B	
	Basics of Banking. Mumbai: Taxmann Publications (p.) Ltd.	
	7. Indian Institute of Banking & Finance. (2010). Customer S	ervice &

	Banking Codes and Standards. Mumbai, Taxman Publication.
	8. Indian Institute of Banking and Finance, (2019). Prevention of Cyber
	Crimes and Fraud Management. Mumbai, Macmillan Education.
	9. Indian Institute of Banking and Finance, (2023). <i>Principles and</i>
	Practices of Banking, (5 th Ed.) Mumbai Macmillan Education.
	10. Taxman's Editorial Board., (2024). Consumer Protection Law and
	Practice. Mumbai: Taxman
	After completion of this course, the learners will be able to:
	1. Understand the general and special relationships between bankers
	and customers.
Course	2. Summarize the procedure for opening accounts of different types of
Outcomes:	customers.
	3. Understand cash management and remittance services.
	4. Elaborate on customer services and their grievance redressal
	mechanisms.









Course Code: CBF-211

Title of the Course: Introduction to Capital Market

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide learners with an overview of the Indian Securities 2. To acquaint the learners on the primary market structure. 3. To familiarize learners on the trading and settlement me followed in the secondary market. 4. To provide learners with an understanding of the global smarket.	echanism
	RUNIVES	No. of hours
Content:	Unit 1: Introduction to Indian Securities Markets Meaning of securities, role of securities markets, structure of securities markets and market segments, Capital market instruments, Capital market participants and intermediaries, Role of SEBI in Indian capital markets, Reforms/Recent developments in Indian Capital Markets, Investor protection in the securities market Unit 2: Primary Markets Functions of primary market, Categories of issuers in primary markets, Types of investors in the primary markets, Types of public issues — IPO, FPO, private placement and offer for sale, Red Herring Prospectus, Public issue process and Book-Building, Allotment of shares. Merchant bankers- functions of Merchant Bankers, Recent trends in primary market, SEBI measures in the primary market	15
	Unit 3: Secondary Markets Functions of secondary markets, Market structure, participants in secondary markets, Listing — Process and advantages, requirements for listing, delisting, Stock market indices (BSE Sensex, NSE Nifty, sectoral indices) — Composition and Computation, Trading and settlement mechanism in Indian stock exchanges — BSE, NSE; role of Clearing House, internet trading, online trading platforms, Risk management systems for secondary markets and grievance redressal mechanism for investors in secondary markets.	15

	Unit 4: Global Securities Market					
	Foreign Stock Exchanges: NYSE – Players on NYSE trading floor,					
	NASDAQ - Structure, World's major stock markets: Euronext –					
	Players on Euronext trading floor, European Stock Markets -					
	London Stock Exchange, Paris Stock Exchange, Frankfurt stock					
	exchange, Asian Stock Markets- Hong Kong Stock exchange,					
	Taiwan stock exchange, Japanese capital markets, Shanghai					
	stock exchange, Singapore stock.					
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work					
	1. Agarwal, S. (2000). A Guide to Indian Capital Market (1st ed.). Bhar	at				
	Publishers.					
	2. Avadhani, V. A. (2017). Investment and Securities Market in India (10th					
	ed.). Himalaya Publishing House.					
	3. Chandra, P. (2017). Investment Analysis and Portfolio Management					
Deference	(5th ed.). McGraw Hill India.					
Reference/	4. Chandra, P. (2021). <i>Investment Analysis</i> (6th ed.). Tata McGraw Hill.					
Readings:	5. Fischer, D. E., & Jordan, R. J. (2018). Security Analysis and Portfolio					
	Management (7th ed.). Pearson Education India.					
	6. NSE (2022) Capital Market (Dealers) Module, Workbook from NSE					
(C) (C)	Financial Markets: A Beginners' Module.					
ONUNIVERS	7. Pandian, P. (2012). Security Analysis and Portfolio Management (2r	nd				
59/	ed.). Vikas Publishing House Pvt. Ltd.	2				
0/6/201	After completion of this course, the learners will be able to:	4				
A LE DA	1. Understand the overview of the Indian capital market.	5				
Course	2. Discuss the structure of the primary market.	5				
Outcomes:	3. Describe the trading and settlement mechanism in the seconda	ry				
विमानिक	market.	•				
Coulis Anna	4. Explore the global securities markets.					



Anowledge is Divine

Course Code: COM-212

Title of the Course: Business Law

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with general legal principles to en agreements 2. To familiarise learners with the legalities involved in sale of go 3. To impart knowledge regarding resolution of disputes approaching court 4. To impart knowledge regarding validity and enforced Negotiable Instruments	oods without
	OR UNIVERS	No. of hours
fauri as the	Unit 1: Indian Contract Act,1872 Offer and acceptance, Consideration, Contractual Capacity, Free Consent, Legality of Objects, Void agreements, Discharge of a contract, Contingent contracts, Quasi – contracts, Contract of Indemnity, Guarantee, Contract of Bailment and Pledge – meaning, rights and duties of Bailor, Bailee, Contract of Agency, Modes of creation of Agency, Drafting of Agreement of Leave and Licence of a flat, Drafting of Notice of Breach of Contract, Drafting of Indemnity Bond, Drafting of Agreement of Bailment	15
Content:	Unit 2: The Sale of Goods Act, 1930 Contract of Sale, Agreement to sell, Difference between Contract of Sale and Agreement to Sell, Conditions and warranties, Transfer of ownership in goods including Sale by a Non-owner, Performance of Contract of Sale, Unpaid Seller – meaning, rights of an unpaid seller, Drafting of Sale of Goods Agreement, Drafting of Notice of Delivery of Defective Goods	15
	Unit 3: Arbitration and Conciliation Act, 1996 Meaning of Arbitration, Arbitration agreement, Conduct of Arbitral Proceedings, Making of arbitral award, Termination of Arbitral Proceedings, Meaning of Conciliation, Procedure for Commencement of Conciliation Proceedings, Appointment of Conciliator, Conciliation Procedure, Termination of conciliation proceedings, Drafting of Arbitration Agreement, Drafting of Conciliation Agreement	15

	Ţ.,							
	Unit 4: Negotiable Instruments Act 1881							
	Characteristics and different types of Negotiable Instruments							
	including Promissory Note, Bill of Exchange, Cheque, Cheque in							
	the electronic form, Holder and Holder in Due Course, Privileges	15						
	of Holder in Due Course, Negotiation and different types of							
	Endorsements, Crossing of a Cheque, Bouncing of a Cheque,							
	Drafting of notice in case of Bouncing of a Cheque							
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork						
	1. Aggarwal, Rohini, (2022) Taxmann's Mercantile & Commerci	ial Laws,						
	Taxmann Publications Private Limited							
	2. Bulchandani, K.R. (2017) Business Law for Management (8th ed),						
	Himalaya Publishing House	•						
	3. Kapoor N.D, Abbi Rajni, Bhushan Bharat, (2019) Elem	nents of						
	Mercantile Law, Sultan Chand & Sons (P) Ltd.	•						
	4. Kucchal, M. C., &Kucchal, V. (2012). Business Law (6th ed							
	Publishing House.	•						
	5. Pillai R.S.N.V. Bagavathi (2007) Business Law (4th ed). S Chand &							
	Company							
	6. Rab Ajar, (2022). Drafting Contracts: Basic Principles (1st ed),							
Reference/	Book Company							
Readings:	7. Raychaudhari Priyanka, (2021) Business Law: Complete Understanding							
49	of Commercial Law, Corporate law, Industrial Law, (1st ed). Notion							
6/LUSEN	Press	X98 / A						
	8. Saharay Madhusudan, (2017) Textbook on Arbitration & Cor	nciliation						
SAMPAIL	with Alternative Dispute Resolution (4th ed), Universal Law Publishing							
THE REAL PROPERTY.	9. Sheth Tejpal (2017) Business Law (3rd ed). Pearson Education	M.B.Milly						
विकास कि	10. Singh Avtar, (2017). Law of Arbitration & Conciliation, Easte							
String a three	Company							
	11. Singh Avtar. (2023). Business Law (12th ed). Eastern Book Cor	mpany						
	12. Singhania Ravi (2020), Drafting of Contracts-Templates with	Drafting						
	Notes, (2nd ed) Bloomsbury Publisher.	, ,						
	13. Tulsian, P.C, (2017) Business Law (3rd ed). McGraw Hill Educa	tion						
	After completion of this course, the learners will be able to:							
	Understand the terminology and validity of agreements							
Course	Describe the rights and duties of buyers and sellers							
Outcomes:	3. Analyse the process of Arbitration and Conciliation							
	4. Apply the rights and liabilities of holders of negotiable instrur	ments						
	117 0 1 1 1 1 1 1 1							

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Course Code: COM-213

Title of the Course: Business Statistics I

Pre-requisites	Finiza	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: Provide common statistical literacy and demonstrate the releastatistical findings for business problem solving and decision Develop statistical thinking and practical computational sk systematic problem-solving capability to analyse and interpre various business problems and managerial decisions. Apply technology to statistical analysis and problem solving Provide business analysts a toolkit of descriptive and in analysis. 	making. ills for a t data for
	NOTE SAN	No of.
	(39/	hours
Taylar Dr.	Unit 1: Introduction and Data Organization Introduction: Definition and meaning, Basic statistical concepts: Population, sample, variate, attribute, parameter and statistic. Types of data-Primary and Secondary data, Sources and methods of collecting data. Data Measurement Scales: Nominal, Ordinal, Interval/Ratio. Data Organization: Frequency distribution table, Cumulative frequency, Percentage frequency. Representation: Graphs and diagrams- Histogram, frequency curve, Frequency polygon and Ogives, Simple, multiple, subdivided bar diagram, pie chart.	15
Content:	Unit 2: Sampling Theory and Questionnaire Design Sampling Theory: Methods of sampling- Census and Sample enumeration, Methods of Sampling: Simple Random, Sampling, Systematic Sampling, Stratified Sampling, Cluster Sampling, Purposive Sampling, Quota and multi stage sampling. Questionnaire Design: Basic principles of questionnaire design, Role of questionnaire, Types of questions, Framing the questions, layout.	10
	Unit 3: Descriptive Data Analysis Measures of Central Tendency: Arithmetic Mean, Median, Mode (ungrouped and grouped), Harmonic Mean and Geometric Mean (ungrouped data), Quartiles, Deciles and percentiles. Measures of Dispersion: Range, Quartile deviation, Mean deviation, Standard deviation, Variance. Absolute and Relative measures, Coefficient of range, Coefficient of quartile deviation, Coefficient of mean deviation, Coefficient of variation, Skewness- Karl Pearson's and Bowley's coefficient of Skewness. Kurtosis (definition, meaning and interpretation).	15

	Linit A. Correlation and Degreesion Analysis	
	Unit 4: Correlation and Regression Analysis	
	Coefficient of Correlation, Spearman's Rank Coefficient of	
	Correlation, Properties of Coefficient of correlation. Regression:	
	Lines of regression and regression coefficients. Relation	20
	between Correlation and regression coefficient, Multiple	
	Regression. Analysis of Time Series: Time series, Models of time	
	series, Measurement of trend- Moving averages, Least Square	
	Method (linear and non-linear)	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Anderson David R., Sweeney Dennis J., Williams Thomas A	-
	Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Je	•
	(2021), Statistics for Business and Economics, Cengage Learni	_
	2. Cooper Donald R. and Schindler Pamela S. (2013), Business H	Research
	<i>Methods</i> (12 th Edition), McGraw Hill.	
	3. George Argyrous (2011), Statistics for Research: With a Guide	to SPSS,
	SAGE Publications.	
Reference/	4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Pu	ublishing
Readings:	House.	
	5. Harris Jenine K. (2020), Statistics with R: Solving Problems Us	ing Real-
@ 0	World Data, SAGE Publications Inc.	魚
ON WAVE COM	6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Intro	ductory
SY -0-194	Business Statistics, OpenStax.	OBOPS.
0 / Land 292 \ \	7. Levine David, Stephan David and Szabat Kathryn (2016), Stat	istics for
A LE A	Managers using Microsoft Excel (8 th Edition), Pearson Educati	on.
	8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Pre	ess. 5
(3)	After completion of this course, the learners will be able to:	
Taura V	1. Carry out a basic data analysis using descriptive statis	ics and
	appropriate statistical graphics.	
	2. Understand the concept of sampling distributions and	identify
Course	appropriate way of collecting samples based on population	
Outcomes:	3. Construct a reliable questionnaire based on objectives of a	research
	study	
	4. Measure and establish association between business variabl	es using
	correlation analysis and regression analysis for business	decision
	making and forecasting.	
	The state of the s	

Course Code: COM-231

Title of the Course: Fundamentals of Event Management

Pre-requisites	SINV ?	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with the fundamental concepts of management and planning. To provide learners with an understanding of event planning to event production process. To create learner awareness on key areas in marketing of event. To enable learners with tools for effective event budgeting a financing. 	ools and
	UNIVED	No. of
		Hours
Content:	Event management: Concept, Industry, Careers. Principles of event management. Size of Events- Mega events, Regional events, Major events, Minor events. Types of Events- Sporting events, Entertainment, art and culture events, Commercial events, Marketing and promotion events, Meetings, Exhibitions, Festivals, Family/Special events and Fundraising events. Issues/challenges in event management. Event evaluation. Event risks and laws. Event Planning: Concept and designing of events. Preparing event proposal. Critical path and function sheets. Event pricing and management fees. Client meetings and event contracts. Planning and management of event team and crew. Event protocol.	15
	Unit 2: Event Production Planning event resources. Event itinerary. Event planning tools and emerging technology. Event production concepts and requirements (technical and non-technical). Identifying event vendors, Negotiations and contracts with vendors. Scheduling and Checklists. Venue management- Selection, Staging, Lights and sound, Audio-Visual. Event safety and security.	15
Pedagogy:	Unit 3: Event Marketing and Financing Event marketing mix-7 P's. Event branding. Event publicity. Public relations and communication, Event sponsorship. Event budgets and cost sheet. Financial control in events. Profit analysis of events. Computer applications in event financing and control. Lectures, Group discussions, Seminars, Case studies, Field of the control of the cont	15

	1. Allen, J. (2009). <i>Event Planning</i> (Second ed.). Ontario: John Wiley & Sons.
	2. Bowdin, G., Allen, J., O'Toole, W., & McDonnell, I. (2011). <i>Events Management</i> (Third ed.). New York: Routledge.
Deference /	3. Chaturvedi, A. (2009). Event Management: A Professional and Developmental Approach. New Delhi: Global India Publications.
Reference/ Readings:	4. Gaur, S. S., & Saggere, S. V. (2003). Event Marketing and Management. Noida: Vikas Publishing House.
	5. Shone, A., & Perry, B. (2004). Successful Event Management: A Practical Handbook. London: Thomson Learning.
	6. Wagen, L. V., & Carlos, B. R. (2009). Event Management for Tourism, Cultural, Business, and Sporting Events. New Delhi: Pearson Education,
	Inc.
	After completion of this course, the learners will be able to:
	1. Explain basic concepts of management, planning, production,
Course	2. marketing and financing of events.
	3. Make use of appropriate tools to design, plan and execute events.
Outcomes:	4. Identify key elements of event budget and event financing for varied types of events
	5. Develop skills for planning and managing entrepreneurial ventures









Course Code: COM-232

Title of the Course: Fundamentals of Digital Marketing

Pre-requisites	A NATA	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To familiarise students with the basic knowledge of Digital M 2. To acquaint students with Website Design and Digital Campa 3. To acquaint students with Social Media Marketing.	_
	Unit 1: Introduction to Digital Marketing Meaning, features and importance of Digital Marketing; Digital Marketing vs Traditional Marketing; Channels of Digital Marketing; Meaning of Influencer Marketing; Concept of Content Marketing; Concept of Search Engine Optimization (SEO).	15
	Unit 2: Website Design and Digital Campaigning Basics of website design and development; Elements of a good website; Digital Campaigning – Meaning, Types, Paid, Owned, and Earned Media (POEM) Framework; Campaign planning and creative communications for social media platforms.	15
Content:	Unit 3: Social Media Marketing Fundamentals of Social Media Marketing and its significance; Platforms for Social Media Marketing: YouTube Marketing: Basics of creating a video on YouTube; building a content strategy; gaining a subscriber and expanding the reach.	700
	Facebook Marketing: Introduction to Facebook; creating an account in Facebook; creating a Facebook Business Page; Facebook Page Optimization; How to develop business through Facebook. LinkedIn Marketing: Introduction to LinkedIn and its interface; creating personal LinkedIn profile; creating a Business Page on LinkedIn, Learn paid advertising with LinkedIn.	15
	Instagram: How to create an account on Instagram; Instagram marketing for Brands; Importance of Instagram marketing. X (Formerly Twitter): How to create an account on X; X marketing for Brands; X marketing best practices.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Ahuja, V. (2015). Digital Marketing (First ed.). Oxford Univers Cecilia, F. (2019). Introduction to Digital Marketing (First ed.) Publications. 	•
_	3. Chaffey, D., & Ellis-Chadwick, F. (2022). Digital Marketing (Eig	hth ed.).

Pearson Education Limited.
 Deiss, R., & Henneberry, R. (2020). Digital Marketing for Dummies (Second ed.). Wiley India.
 Dodson, I. (2019). Art of Digital Marketing (First ed.). Wiley India.
 Gupta, S. (2022). Digital Marketing (Third ed.). McGraw Hill.
 Kamat, N., & Kamat, C. N. (2017). Digital Marketing (First ed.). Himalaya Publishing House.
 Krishna, V. V. (2023). Digital Marketing for Beginners: A Road Map to Successful Career in Digital Marketing (First ed.). Notion Press.
 Kumar, S., & Kaur, S. (2023). Taxmann's Digital Marketing – Thorough, up-to-date book on digital marketing principles, analytics, etc., including Al, AR, and VR presented via case studies, visual presentations, etc. (First ed.). Taxmann Publications.
 Quick Win Digital Marketing (First ed.). (2009). Oak Tree Press.

Course Outcomes:

- 1. Explain the basic concepts of Digital Marketing
- 2. Identify various elements of Website Design
- 3. Identify various elements of Digital Campaigning
- 4. Evaluate various platforms for social media marketing.









Course Code: COM-233

Title of the Course: Business Ethics and Governance

Pre-requisites	Anna	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with concepts of business ethics and gov 2. To impart knowledge of ethical issues in different areas of bus 3. To familiarize learners with Corporate Governance 4. To familiarize learners about ethics involved in global scenario	siness
	Change to	No. of hours
Content:	Unit 1: Introduction to Business Ethics Definition, Meaning, Nature of Ethics, Meaning of Moral & Ethics. Types of Ethics, Importance of Ethics, Business Ethics -Meaning and Nature. Importance of Ethics in Business, Areas of Business Ethics, Meaning of Functional Ethics, Types of Ethics According to Functions of Business- Marketing Ethics, Foreign Trade Ethics and Ethics Relating to Copyright. Ethics relating to Free and Perfect Competitive Market. Unit 2: Ethical Issues in functional areas of Business Ethical issues in Marketing- understanding positive and negative roles in marketing, Exploring exploitative role of advertising. Ethical issues in human resources-examining HR related ethical issues, discrimination in workplace: its causes and Remedies, Ensuring safety and health in the workplace, ethical considerations in performance appraisal. Ethical issues in finance-Maintenance of proper books of accounts-promoting transparency and accountability-understanding ethical responsibility in financial decision making	15
Pedagogy:	Unit 3: Business Ethics in Global Economy Ethics in the Context of Global Economy, Relationship Between Business Ethics & Business Development, Role of Business Ethics in Building a Civilized Society. Corporate Governance and Issues Related to Scams: Corruption- Meaning, Causes, Effects. Frauds and Scams in Banks, Insurance Companies, Financial Institutions, Measures to Overcome Fraud and Corruption, Zero Tolerance of Corruption. Lectures, Group discussions, Seminars, Case studies, Field of	
Reference/ Readings:	 Achrekar, D. (2009). Corporate Governance (with Case Surendra Publications, New Delhi. Bhatia, S. K. (2002). Business Ethics and Managerial Values. Deep Publications Pvt. Ltd. 	ŕ

- 3. Darryl, R. (2006). *Corporate Governance, Economic Reforms & Development*. Oxford.
- 4. Fernando, A. C. (2021). *Business Ethics and Corporate Governance* (3rd edition) Pearson Publication.
- 5. Machiraju, H. R. (2004). *Corporate Governance*. Himalaya Publication House.
- 6. Mathur, U. C. (2005). *Corporate Governance & Business Ethics*. McMillan.
- 7. Murthy, C. S. V. (2010). *Business Ethics: Text & Cases*. Himalaya Publication.
- 8. Murthy, C. S. V. (Reprint 2013). *Business Ethics and Corporate Governance*. Himalaya Publication.
- 9. Pogge, T., & Horton, K. (2008). *Global Ethics: Seminal Essays*. St. Paul, MN: Paragon House Publishers.
- 10. Tripathi, A. N. (2019). *Human Values*. (3rd edition) New Age International.
- 11. Velasquez, M. (2006). *Business Ethics: Concepts and Cases* (6th ed.). Prentice Hall.

After completion of this course, the learners will be able to:

- 1. Define and differentiate between different aspects related to business ethics & governance
- 2. Discuss the ethics involved in the global economy.
- 3. Analyse the ethical issues involved in different functional areas of business.
- 4. Apply the learnt knowledge when-ever required

Course Outcomes:

Course Code: COM-234

Title of the Course: Personal Investment and Tax Planning

Dro roquicitos	(2-5)	
Pre-requisites for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with basic aspects of personal investme planning. 2. To familiarize learners with basics of taxation. 3. To impart knowledge and develop skills for effective personal investments planning.	
	(2-6)	No. of hours
Content:	Unit 1: Introduction to Personal Investment Planning Introduction to investment, importance of investment planning, risk and return on investment, savings v/s investments, power of compounding, inflation effect on investment. setting financial goals, steps to achieve financial goals, investment process, investment vehicles, investment strategies. Unit 2: Basics of Taxation Meaning of tax, types of taxes, concepts of Person, Previous Year, Assessment Year, Assessee, Assessment, Income, Gross Total Income, Permanent Account Number (PAN), Residential status, scope of income, heads of income, effect of taxes on investment. Deductions under Chapter VI-A - 80C, 80CCC, 80CCD, 80D, 80TTA, 80TTB, Computation of total income of individuals, tax rates, old & new tax regime, tax liability, tax calculation, types of Income Tax Returns for Individuals.	15
	Unit 3: Personal Tax Planning Introduction and meaning of tax planning, objectives of tax planning, factors on which tax planning is done, tax saving schemes, tax evasion, tax avoidance, difference between tax planning, tax evasion and tax avoidance, apportionment of income between spouses governed by Portuguese Civil Code u/s 5A.	10
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	
Reference/ Readings:	 Agarwal O.P. (2014), Security Analysis & Investment Manage Himalaya Publishing House, Delhi. Ahuja, Girish and Ravi Gupta, Systematic Approach to Incombinate Law House, Delhi. Bhalla V.K., (2018), Fundamentals of Investment Management Chand, New Delhi. Devi. K., Tax Planning Management, Bookscape Dubey B.S., Tax Planning, Bookscape 	ome Tax,

	6. Gaur V.P., & D.B., Income Tax Law Practice, Kalyani
	Publications.
	7. Hariharan. N., <i>Income Tax Law & Practice</i> Vijay Nicole Imprints Pvt.Ltd.
	8. Lakhotia R.N. & Lakhotia S, A Guide to Tax Planning, Diamond Pocket
	Books Pvt Ltd, New Delhi.
	9. Malik S., <i>Plan your investments</i> , Taxmann Publications, New Delhi.
	10. Manoharan T.N., Direct Tax Laws, Snow White Publications,
	11. Mehrotra H.C., Income Tax Law & Practice, Sahitya Bhavan, Agra
	12. Pagare D., Income Tax Law & Practice, Sultan Chand Sons, New Delhi
	13. Palat R, Tax Planning for Salaried Employees, Jaico Publishing House,
	Mumbai.
	14. Prasad B., Income Tax Law & Practice, Wishwa Prakashan
	15. Rajaratnam S, <i>Tax Planning</i> , Bharat Law Publication
	16. Singhania V.K. Students' guide to Income Tax, Taxmann Publications
	17. Singhania V.K., & Singahania K., Direct Taxes Law & Practice, Taxmann
	Publications.
	18. Singhania, Vinod K., Monica Singhania, Student's Guide to Income Tax,
	University edition, Taxmann Publications Pvt. Ltd, New Delhi.
	Note: Latest Editions relevant to the Assessment year.
(C) (C)	After completion of this course, the learners will be able to:
ON THE STATE OF TH	1. Understand personal investment planning.
Course	2. Acquire knowledge and understanding the concepts of taxation.
Outcomes:	3. Develop skills for effective personal tax planning.
A LE A	4. Understand apportionment of income between spouses governed by
	5. Portuguese Civil Code u/s 5A.





Course Code: COM-235

Title of the Course: Intellectual Property Rights

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint the learners with the basic concepts of Inte Property Rights. 2. To acquaint the learners with innovative Intellectual Property Rights.	Rights llectual
	ORUNIVERS	No. of hours
O UNIVERSITY OF A STATE OF A STAT	Unit 1: Overview of Intellectual Property Rights Introduction, Nature and the need for Intellectual Property Rights, Different types of Intellectual Property Rights including meaning of Patent, Copyright, Trade Mark, Design, Geographical Indication, Plant Varieties and Layout Design, Genetic Resources, Traditional Knowledge and Trade Secret	15
Content:	Unit 2: Law of Patents and Industrial Designs (The Patent Act,1970 and The Designs Act, 2000) Patentable Invention, Non- Patentable Inventions, Registration of Patent, Product Patents for Medicine and Drug, Rights and obligations of Patentee, Compulsory Licensing, Infringement of Patent and reliefs, Registration of Design, Rights of Design Holder, Piracy of registered Design and reliefs, Different kinds of innovative Patents and Designs that are in vogue	15
	Unit 3: Law of Copyright and Trade Marks (The Copyright Act, 1957 and The Trade Marks Act, 1999) Deceptively Similar Mark, Collective Mark, False Trade Description, Passing Off, Registration of Trademark, Infringement of Trademark and reliefs, Subject matter and Term of Copyright, Author and ownership of Copyright, Rights of Broadcasting Organizations and Performers Rights, Infringement of Copyright and reliefs, Different kinds of Innovative Trademarks and Copyright that are in vogue	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	
Reference/ Readings:	 Ahuja, V.K. (2017). Law relating to Intellectual Property Right Nexis. Narayanan, P. (2015). Intellectual Property Law, 11th ed. An Printing House Private Ltd. Puri Singh, Rachna. (2013). Practical Approach to Intellectual Printing Printing Private Ltd. 	iderson

	Rights. International Publishing House Pvt Ltd.4. Wadhera, B.L. (2017). Law relating to Intellectual Property, 5th ed. Universal Law Publishing.
	After completion of this course, the learners will be able to: 1. Understand the origin and meaning of different Intellectual Property Rights
Course	2. Explain different kinds of innovative Intellectual Property Rights.
Outcomes:	3. Apply the procedure to register Patents and Designs, and remedies available in case of its violation
	4. Apply the procedure to register Copyrights and Trade Marks, and remedies available in case of its violation
	Tawia Ta









Course Code: COM-241

Title of the Course: Accounting Software Application

Pre-requisites	A NO.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand Financial Accounting funds through accounting software packages. To familiarize learners with accounting software packages. To enable learners to know the purpose and scope of Accounting Packages in business. To enable learners to apply knowledge of accounting packages in Real-world Scenarios. 	counting
	ORUNIVERS	No. of Hours
Content:	Unit 1: Introduction to Accounting Software Application Understanding Financial Accounting fundamentals and Principles, Introduction to Accounting Software Package, Company Creation and Company Configuration in Accounting Software Package - Short Cut keys for Software Packages. Unit 2: Preparations of Financial Statements Reports (Lab Practicals) A. Ledger and Voucher Entry: Create, modify, and delete ledgers in Accounting Software Package, Record various transactions using vouchers. Understand the impact of transactions on ledgers. B. Inventory Management: Define and manage stock groups and categories. Create and manage stock items and units of measure. Implement basic inventory transactions in Accounting Software Package. C. Financial Statements Reports -Cash / Bank Books-Journal Book -Ledger Books i) Trial Balance: -Generate and interpret a trial balanceIdentify errors in the trial balance. ii) Profit and Loss Account: -Understand the structure of the profit and loss account.	30
	-Generate and analyze profit and loss reports. iii) Balance Sheet: -Learn to create a balance sheetInterpret and analyze balance sheet components -Data Maintenance- backup and restore data of company.	

	Unit 3: Goods and Services Tax (GST) in Tally Prime (Lab
	Practical)
	Understanding GST, Configuring GST in Accounting Software
	Package Configure GST details in Accounting Software
	Package, Set up GST rates and tax slabs, Understand GST 30
	compliance requirements. GST Transactions in Accounting
	Software Package: Record GST transactions in sales and
	purchases, Generate GST reports and returns in Accounting
	Software Package
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Goel, D. (2020). Advanced Tally: Accounting and Inventory
	Management. McGraw-Hill Education.
	2. Goyal, S. (2017). Tally ERP 9: Training Guide. Taxmann Publications
	Pvt. Ltd.
	3. Gupta, R. (2019). Tally ERP 9 (Vol. 1): Basic Accounting Features.
Reference/	Firewall Media.
Readings:	4. Mehta, P. (2018). Practical Approach to Tally ERP 9 with GST.
_	Dreamtech Press.
	5. Nadhani, A. K., & Nadhani, K. K. (2021). Tally ERP 9: Comprehensive
0.0	Guide for Accounting. BPB Publications.
ONTRE	6. Singh, A. (2016). Mastering Tally ERP 9: The Complete Guide to
59-0-19	Financial Accounting. Vikas Publishing House.
6/6/5/	After completion of this course, the learners will be able to:
6 LE A	1. Explain the basic concepts of accounting and inventory management
	in accounting software package.
Course	2. Record various kinds of business transactions, vouchers and generate
Course	financial statements reports in accounting software package
Outcomes:	3. Record Accounting transactions, vouchers with GST and generate
	reports in Accounting Software Package.
	4. Apply knowledge of accounting software packages in Real-world
	Scenarios.



Course Code: COM-242

Title of the Course: Business Data Analysis

Number of Credits: 03(1T + 2P) Effective from AY: 2023-24

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an understanding of applications of Data Analytics Business problems To provide an understanding of Basic concepts in Statistics. To provide an understanding of importance of Data mining a Visualization in Business To provide skills and knowledge in Basic and Advanced Busin Analytics. 	and Data
		hours
Tauri area	Unit 1: Data Analytics in Business Solving the business problem using Analytics - Data analysis process: data collection, data cleaning, data analysis, and data interpretation-Understand Business Analytics - Roles and Responsibilities, Business Analytics categories- Descriptive, Predictive, Prescriptive, Data Mining, Data Visualization Unit 2: Basic Statistical concepts Population, sample, variable, data measurement levels-nominal, ordinal, interval, ratio, Measures of central tendencymean, median, mode, percentiles, quartiles, skewness, Measures of variability-range, interquartile range, mean, absolute deviation, variance, standard deviation	8
	Unit 3: Visualizing data Data visualization, Importance and Types of Charts.	2
Content:	Practicals Lab 1: Introduction to Spreadsheets Working with worksheets -Entering data, Formatting, Editing, and Printing a worksheet - Formulas and Functions in Excel, operators in formula -Generally used Spreadsheet functions - Mathematical, Statistical, Financial, Logical, Date and Time, Database and Text functions - Introduction to functions such as the IF, nested IF, VLOOKUP and HLOOKUP - Data Sorting and Filtering - Result representation of data using spreadsheet - Filtering, advanced filters, sorting and conditional formatting data - Data validation techniques, Hyperlinks	16

	- Summing through the sheets	
	- Getting external data files into Excel	
	- Macros - creation, editing and deletion of macros	
	Lab 2: Searching and Combining Data with Power Query	
	Getting started with Power Query	•
	Access new or existing reports - Importing and combining data	8
	from databases, web, files - Splitting and aggregating data -	
	Query data from SQL	
	Lab 3: Performing computations and aggregations using Excel	
	Managing formulas in Excel- Create a Formula that Refers to	
	Another Worksheet - Understanding Relative and Absolute Cell	
	Addresses - Edit Formulas, Name Cells and Ranges - Define and	
	Display Constants - Create Formulas That Include Names - Check	18
	Formulae for Errors, What-if analysis, Logical tests, Goal seek,	10
	What-if, Loan and Lease statement; Ratio Analysis, Capital	
	Budgeting; Depreciation Accounting; Using Solver to maximize	
	profitability, Capital budgeting	
	Lab 4: Working with pivot tables and charts	
	Creating and Formatting Charts-Working with types of Charts,	A
FINVE	Trend line, Histograms, Line, Column, Bar and Pie Charts, Scatter,	VER
(30)	Bubble, Stock, Surface, Radar, Combo, Treemap, 3D maps -	
Z MARK	frequency polygons, ogives, dot plots, stem and leaf plots,	RING.
	pareto charts, charts and graphs for two variables, cross	
0 4 1	tabulation, Gantt chart, Milestone chart	
	Formatting data in table- Using Pivot Tables - Using Slicer	12
No.	Designing Pivot Table reports - Filtering data - Creating Custom	FIRE
Commongo Ton	functions and formulas - Formatting Pivot Tables - Managing	
	Power Pivot Data - Setting Connection properties - Managing	
	Data sources - Configuring Pivot Table Options	
	Creating Pivot chart, Database concepts - Loading Data into	
	Power Pivot - Using Power Query and Power map add-ins –	
	Interactive dashboard with Pivot tables	
	Lab 5: Using Analysis Toolpak	
	Descriptive Statistics, Moving Average, Random Number	•
	Generator, Rank and Percentile, Sampling, Correlation,	6
	Regression	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
		cel for
	dummies(Fourth ed.), Wiley India Pvt. Ltd.	,
	2. Ken Black (2012), Applied Business Statistics (Seventh ed.), Wi	ley India
	Edition	,
Reference/	3. Manisha Nigam (2023), Data Analysis with Excel, BPB Publ	lications
Readings:	India	, a. a. a ,
	4. Michael Alexander (2023), Microsoft Excel Power Pivot an	d Power
	Query for dummies, Wiley India Pvt. Ltd.	
	5. S.K. Shinde, U. Chandrashekar (2016), <i>Data mining and</i>	Rusiness
	Intelligence, Dreamtech Press, India	<i>-</i> 43111€33
1	micingence, Dicamicent ress, maia	

	6. Winston Wayne L. (2012), Microfoft Excel 2019 Data Analysis of	
	Business Modeling (Sixth ed.), PHI Learning Pvt. Ltd., India	
	After completion of this course, the learners will be able to:	
	 Explain the concepts of data analytics and its applications in business. 	
Course	2. Understand the significance of Data Analytics, Data mining and	
Outcomes:	Data Visualization in Business.	
	3. Solve problems on Basic concepts in Statistics	
	4. Apply the Basic and Advanced Data Analytics tools using relevant	
	Application Software to analyse and solve business problems.	









Course Code: COM-243

Title of the Course: Personal Financial Planning

Dun vice 11	pol for	
Pre-requisites	NEL OR UNIVERSA	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide learners with an understanding of Persona Planning and Time Value Money Concepts. To equip learners with practical knowledge of Investra Returns, Vehicles and Strategies. To impart practical knowledge of various Insurance, I Taxation and Estate Planning Investments. To familiarize learners with practical knowledge of Person Planning. 	ment Risks, Retirement,
	(ZG) TOPPEZ	No. of hours
Content:	Unit 1: Basics of Personal Financial Planning and Time Value of Money Personal Financial Planning: Meaning, Definition, Benefits, Importance, Process- old and new personal Financial Planning, Features and scope of Personal Financial Planning, Financial Planner- Reasons for hiring a financial planner and Functions of a Financial Planner. Time Value of Money: Meaning, Valuation Concepts or Techniques, Compound Value Concept, Discounting or Present Value Concept, Valuation of Bonds or Debentures, Practical Implications of Compounding and Discounting Value Concepts, Doubling Period, Effective Rate of Interest in Case of Doubling Period, Present Value, Sinking Fund Factor, Loan Amortisation.	15 (5T+10P)
	Unit 2: Investment Risks, Return, Vehicles and Strategies Managing Investment Risks: Meaning and Definitions of Risk, Types of Investment Risk, Pure Risk- Types of Pure Risks, Measurement of Risk, Methods of Handling Risk, Assessing Risk, investing to Minimize Risk, Modern Portfolio Theory. Measuring Investment Return: Risk and Return Trade-off, Types of Investment, Expected Return of an Asset, Risk-Free and Risky Assets, Long-term and Short-term Capital Gains, Sources of Credit and Credit Alternatives, Credit Information Bureaus. Investment Vehicles: Introduction, Investment Concerns, Small Savings Scheme, Fixed Income Instruments, Mutual Funds, Other Types of Investment Vehicles.	30 (5T+25P)

Investment Strategies: Introduction, Asset Allocation- Asset Classes, Diversification: The Basis of Asset Allocation, Asset Allocation Strategy, Evaluating Investment in various Stocks, Steps of Investing in Stocks, Various Loans and their Usage-Meaning of Loan, Types of Loan.

Meaning of Investment Strategy, Types of Investment

Meaning of Investment Strategy, Types of Investment Strategies, Investment Strategy Considerations, Investment in Bonds, Investment in Stocks, Investment in Mutual Funds, Investment in Commodities, Future and Options

Unit 3: Insurance, Retirement, Taxation and Estate Planning Insurance Planning: Introduction, Characteristics of Insurance, Risk and Insurance, Role of Insurance, Rights of the Insurer, Rights of the Insured, Classification of Insurance, Insurance Products- Life Insurance, General Insurance, Fire Insurance, Motor Insurance, Marine Insurance, Medical and Health Insurance, Personal Risk Management

Retirement Planning: Meaning, Retirement Planning Money source- Employment Income, Social Security, Employer-Sponsored Retirement Plan, Current Savings and Investments, Other Sources of Funds. Types of retirement products.

Taxation

Planning: Introduction, Types of Taxes, Tax Planning and Tax Evasion, Tax Avoidance, Objectives of Tax Planning, Income and Various Heads of Income, Deductions, Tax Exemption and Computation.

Estate Planning: Meaning, Need, Objectives, Steps, and Tools of Estate Planning

30 (5T+25P)



Lectures, Group discussions, Seminars, Case studies, Field work

- 1. Amar Pandit., (2012). *The only Financial Planning Book that You Will Ever Need.* Mumbai: Network 18 Publications.
- 2. Arthur J, Keown., (2018). *Personal Finance: Turning Money into Wealth.* New York: Pearson
- 3. Gitman Joehnk Billingsley. (2014). *Personal Financial Planning (13th Ed.)* Cengage
- 4. Indian Institute of Banking & Finance, (2007). *Home Loan Counselling*. Mumbai: Taxmann Publications (P.) Ltd.

Reference/ Readings:

- Indian Institute of Banking & Finance, (2015). Accounting & Finance for Banking. (3rd Ed). Mumbai: Macmillan Publishers India Private Limited.
- 6. Indian Institute of Banking and Finance., (2017). *Introduction to Financial Planning*. Mumbai: Taxman
- 7. Jeff Madura, (2020). Personal Finance (7th Ed) Pearson
- 8. Jyotsna Sethi & Nishwan Bhatia, (2015). *Elements of Banking and Insurance*. 2nd Ed. Delhi: Phi Learning Private Limited.
- 9. Madhu Sinha (2017)., *Financial Planning a Ready Reckoner* (2nd Ed.). New York: MC Graw Hill Education



	10. Vanita Tripathi., (2023) Fundamental of Investments. (6 th Ed.).
	Mumbai: Taxman Publications Pvt. Ltd.
	11. Vivek, & Asthana, P. (2015). Financial Risk Management. Mumbai:
	(2nd Ed). Himalaya Publishing House.
Course Outcomes:	After completion of this course, the learners will be able to:
	 Understand the concept of Personal Financial Planning and the Time Value of Money Asses the Return and Risk Associated with various Investment
	Vehicles. 3. Comprehend with various Personal Financial Planning Options.
	4. Formulate a Personal Financial Plan.
	Tour San









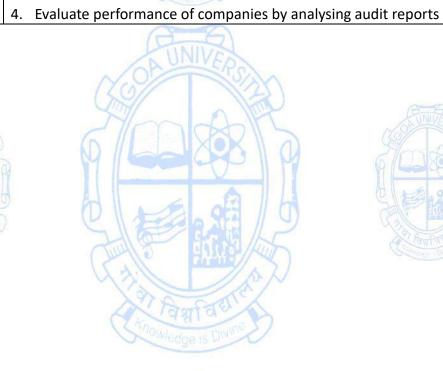
Course Code: COM-244

Title of the Course: Introduction to Auditing

Pre-requisites	Envis L	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with the basics of auditing 2. To impart knowledge of audit planning 3. To familiarize learners with the process of vouching & veri 4. To familiarize learners with the procedure for conduct of a	
	Continue D. D.	No. of hours
	Unit 1: Introduction Evolution of audit, Meaning and Definition, Scope of Auditing, Auditing v/s Accounting, Objectives of Auditing – Primary & Secondary, Various classes of audit (Based on authority & time), Qualities of an Auditor, Basic Principles governing an audit, Benefits of Auditing, Internal Control System: Meaning & evaluation; Internal Check, Internal Audit Unit 2: Audit Process	15 (5T+10P)
Content:	Audit Planning - Basics of Audit Planning, Steps involved in Audit Planning, Drafting Audit plan, Preparation of Audit Programme, Audit evidence, Working Papers, Audit Note Book. Vouching and Verification - Vouching – Meaning and objectives. General procedure for vouching, General Considerations in vouching of Nominal Accounts, Verification v/s Vouching, Verification – meaning and objectives, General Procedure for Verification, General Considerations in verification of Personal and Real Accounts	30 (5T+25P)
	Unit 3: Audit Report Meaning, Steps to be followed in preparation of Audit Report, Types of Audit Reports, Format of Audit Report, Case Studies of Listed Companies for preparing Audit Report	30 (5T+25P)
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
Reference/ Readings:	 Gupta, K. (2004). Contemporary Auditing. Tata McGraw-Hill. Jha, A. (2013). Students Guide to Auditing & Assurance. Taxmann's Publications Pvt. Ltd. Kumar, R., & Sharma, V. (2015). Auditing Principles and Practice. PHI Learning. Pagare (2004) D. Principles & Practice of Auditing. Sultan Chand and Sons. Saxena, R.G. (2022). Principles and Practice of Auditing. Himalaya Publishers. 	

6. Sharma, S.D. (2006). <i>Auditing Principles and Practice</i> . Taxmann's Publications Pvt. Ltd.		
7. Sharma, T.R. (2015). <i>Auditing Principles & Problems</i> . Sahitya Bhavan Publications.		
8. Shekhar, K.C., & Shekhar, L. (2012). <i>Auditing</i> . Vikas Publishing House Pvt. Ltd.		
9. Tandon, B. N., Sudharsanam, & Sundharabahu, S. (2007). <i>A Handbook of Practical Auditing</i> . S. Chand & Co.		
After completion of this course, the learners will be able to:		
Understand the basics of auditing and internal control systems of organisations		
2. Prepare audit programme, audit note book and collect audit evidence		
3. Practically vouch nominal accounts and verify real and personal accounts		









Course Code: COM-245

Title of the Course: Business Database Management and Analysis

Pre-requisites	Panish and the second s	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with principles of database managements. To impart knowledge of database planning and skills in design. To develop skills in learners in data retrieval and analysis using To equip learners with knowledge and skills of administration and security. 	database g SQL
	RUNIVES	No. of hours
Content:	Unit 1: Introduction to Database Management System Data as organizational asset, Data versus Information, Meaning of database and database management system, Purpose of database system, Benefits and challenges of database system, Elements of database system, Database users, Business applications of database system, Database administration system, Security threats to database. Unit 2: Database Planning and Design (Practical) Need for planning database, Database system master plan, Organizational goals, organizational structure, and entities and implications on database, Database development process, Database structure, Conceptual database design, ER diagrams, Types of databases, Logical database design with relationships, RDBMS, Normalization.	30
	Unit 3: Data Retrieval and Database Security (Practical) SQL basics, Inserting, deleting and updating data, Query with SQL, Using SQL aggregate functions, Grouping data and subqueries, Relational queries, Tables and views, Database backup and recovery, Evaluating database performance, Database optimization, Managing database security, Creating users and granting privileges, Avoiding data leaks	30
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	
Reference/ Readings:	 Chopra, R. (2016), Database Management Systems, S Chand. Courtney, J., Paradice, D., Brewer, K. and Graham, J. (2010), D. Systems for Management., Global Text. Morris, S. and Coronel, C. (2016), Database Systems: Implementation and Management, (12e), Course Technology Ramez, E and Shamkant, N. (2017), Fundamentals of Database (7e), Pearson Education. Reddy, P. and Reddy, A. (2020), Foundations of Database Management 	Database Design, Inc. System,

	System, Lambert Academic Publishing. 6. Zygiaris, S. (2020), Database Management Systems: A Business-Oriented Approach Using Oracle, MySQL and MS Access, Emerald Publishing.
Course Outcomes:	 After completion of this course, the learners will be able to: Identify applications and elements of database management system. Develop database design as per organizational requirements. Implement SQL for data retrieval and analysis. Evaluate database administration system and security in an organization.









Course Code: COM-202

Title of the Course: Fundamentals of Macroeconomics for Business

Pre-requisites	Finiva	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the students with various macroeconomic varenable them to derive the macroeconomic equilibrium ana To provide a broad understanding of the concepts of infunemployment and the interlinkage between the two concepts. To analyze the theoretical approaches related to macroeconomic painvestment. To analyze the working of a small open economy and under impact of macroeconomic policies on an open economy. 	lysis. lation and epts. oney and policies on
G 6		No. of Hours
Tama Vicinia	Unit 1: Introduction, Concepts and National Income Accounting Macroeconomics -Meaning and Scope, National Income — concepts (GNP, GDP, NNP, GVA at basic price and factor cost, Personal Income, Disposable Personal Income), Trends in GDP of India (2014 onwards), Trends in GSDP with reference to Goa (2014 onwards), Green Accounting-meaning and objectives. Components of Aggregate Expenditure, Circular Flow of National Income -Models of Circular Flow (Two, Three and Four Sector), Determinants of Aggregate Demand, Determinants of Aggregate Supply, AS-AD Equilibrium Analysis.	15
Content:	Unit 2: Inflation and Unemployment Inflation: Concept and Causes, Consumer Price Index, Wholesale Price Index (Concepts), Inflation and Interest Rates, Sacrifice Ratio, Costs of Inflation (Social Costs, Costs of anticipated and unanticipated inflation); Rational and Adaptive Expectations. Unemployment: Types of Unemployment (Frictional, Cyclical, Seasonal, Disguised, Structural -meaning of each), Natural rate of unemployment, Costs of Cyclical Unemployment. Measurement of Unemployment -NSSO Classification Methods (Usual Principal Status, Weekly Status, Current Daily Status). Rural-Urban and Male-Female unemployment rate variations. Trends in unemployment rates in India (2014 onwards). Trade-off between Inflation and Unemployment- Phillips Curve analysis in the short run	15

	Unit 3: Money, Consumption and Investment Monetary Policy - Meaning, RBI's Monetary Policy -Objectives and Tools of Monetary Policy (General and Selective), Impact of Monetary Policy on Money Supply. RBI's Monetary Aggregates (M0, M1, M2, M3, M4). The Consumption Function and its determinants, Business Fixed Investment and Inventory Investment (Concept and Determinants), Impact of Monetary Policy on Consumption and Investment	15
	Unit 4: Open Economy and Macroeconomic Policies Open and Closed Economy -Meaning and features, flows of goods and capital, saving and investment in a small and a large open economy, Exchange rates - Fixed, Flexible and Managed Floating (Meaning), International Linkages and Mundel - Fleming model, Demonetization in India, 2016 - Meaning and objectives.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Lectures, Group discussions, Seminars, Case studies, Field work Ahuja, H. L. (2016). Macroeconomics: Theory and Practice (20th ed.). S. Chand Publications. Blanchard, O., & Johnson, D. R. (2018). Macroeconomics (6th ed.). Pearson. Branson, W. H. (1997). Macroeconomic Theory and Policy. Harper Collins India Pvt. Ltd. D'Souza, E. (2008). Macroeconomics. Pearson Education. Directorate of Planning, Statistics and Evaluation, Government of Goa. (Latest). Economic Survey of Goa. Dornbusch, R., & Fischer, S. (1994). Macroeconomics. McGraw-Hill Education. Dwivedi, D. N. (2018). Macroeconomics: Theory and Policy (5th ed.). Mc Graw Hill Education. Gordon, R. J. (2013). Macroeconomics. Pearson Education. Government of India. (Latest). Economic Survey of India. Gupta, G. S. (2017). Macroeconomics: Theory and Applications. McGraw-Hill Education. Mankiw, N. Gregory. (2015). Principles of Macroeconomics. Cengage Learning India Pvt. Ltd. Puri, V. K., Misra, S. K., & Garg, B. (2023). Indian Economy. Himalaya Publishing House. Samuelson, P. A., Nordhaus, W. D., & Chaudhuri, S. (2021). 	
Course Outcomes:	 Macroeconomics. McGraw-Hill Education. After completion of this course, the learners will be able to: Gain knowledge of various macroeconomic principles macroeconomic equilibrium analysis. Understand the economic dimensions of inflation, unemploy the trade-off between the two macroeconomic variables. Analyze the theoretical approaches to money, consumption impact of economic policies on investment Acquire a better understanding of the working of an open of 	ment and n and the

Course Code: CBF-203

Title of the Course: Law and Practice of Banking

Pre-requisites	100 TO 200	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce learners to the concept of Negotiable Instrumentated issues. To provide learners with knowledge about the role of Collegaying Bankers. To familiarize learners with the different types of Loans and and the various modes of creating charges. To equip learners with knowledge of Banking Laws. 	ecting and
		No. of hours
Taur and the state of the state	Unit 1: Negotiable Instruments. Negotiable Instrument – Meaning, Essentials, Presumptions. Types of Negotiable Instruments – Promissory Note, Bill of Exchange, Cheque. Holder – Holder in due course. Rights and Privileges of a holder in due course. Cheque – Drafting of Cheque, Types of Cheque Crossing of Cheque, Types of Crossing, Marking of Cheque, material alteration, Discharge of Liability. Endorsement – Meaning, Essentials and Kinds of Endorsement, Rules of Endorsement.	15
Content:	Unit 2: Collecting and Paying Banker Collecting Banker –Introduction, Meaning, Role of the collecting Banker-Holder for Value, Holder in Due Course, Agent for collection. Duties and responsibility, precautions and statutory protection to collecting Banker, Negligence, conversion of the cheque. Payment Banker- Introduction, Meaning, Role, Functions, Duties, Precautions and statutory protection and rights, Dishonour of cheque, grounds for Dishonour, Consequences of wrongful honour of cheque.	15
	Unit 3: Loans and Advances and Mode of Creating Charge Principles of sound lending, the basis of credit Classification of Loans and Advances Fund based and Non-Fund based. Types of Securities – Tangible and intangible, primary and collateral, attributes of Good Tangible Security. Advances against various securities –Goods and commodities, Plant and Machinery, Land and Buildings, Document of title to goods, Government supply bills, Securities, Gold, Bank Fixed Deposit, and Life Insurance policy. Mode of Creating charge - Lien, Pledge,	15

	Hypothecation, Mortgage, Assignment. Guarantee and
	Indemnity,
	Unit 4: Banking Laws Reserve Bank of India Act,1934, Banking Regulation Act,1949, Limitation Act, 1963, Bankers' Book Evidence Act, 1891, Tax laws applicable in banking operations, Recovery of Debts Due to Banks and Financial Institutions Act, 1993 (DRT Act), Legal Services Authorities Act, 1987– (Lok Adalats), SARFAESI Act, 2002, Lenders Liability Act. Payment and Settlement Act 2007 –Objectives, Functions and Major Provisions.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 B.S. Khubchandani, 2007. Practice and Law of Banking. New Delhi: Macmillan India Limited. Bareja, K., (2015). MBD Legal and Regulatory Aspects `of Banking. Jalandhar: Malhotra Book Depot. Dr. Mukund Mahajan, 2010. Banking Law and Practice in India Banking and Finance. Pune: Nirali Prakashan. E. Gordon & K. Natarajan, 2013. Banking Theory, Law and Practice. Mumbai: Himalaya Publishing House. Gomez, C., 2011. Banking and Finance Theory, Law and Practice. New Delhi: Phi Learning Private Limited. Gurusamy, D. S., 2010. Banking Theory Law and Practice. New Delhi: Tata Mc graw Hill Publishing Company Limited. Indian Institute of Banking & Finance, (2015). Legal & Regulatory Aspects of Banking. (3rd Ed). Mumbai: Macmillan Publishers India Private Limited. K. P. Kandasami, S. Natarajan & R. Parameswaran, 2009. Banking Law and Practice. New Delhi: S. Chand & Company Ltd. Mishra, S., 2012. Banking Law and Practice. New Delhi: S. Chand & Company Ltd. N. Kumar & R. Mittal, 2002. Banking Law and Practice. New Delhi: Anmol Publications Pvt. Ltd. R. Rajesh & T. Sivagnanasithi, 2009. Banking Theory Law & Practice. New Delhi: Tata Mc graw Hill Publishing Company Limited. Srivastava, D. P., 2013. Banking Theory and Practice. Mumbai: Himalaya Publishing House. Sukhvinder Mishra, (2012). Banking Law and Practice. New Delhi: S. Chand and Company Ltd.
Course Outcomes:	 After completion of this course, the learners will be able to: Understand the concept of Negotiable Instruments and related issues. Elaborate on the role of Collecting and Paying Bankers. Explain various types of Loans and Advances, as well as the different modes of creating charges. Comprehend with various Banking Laws.

Course Code: CBF-204

Title of the Course: Principles and Practice of Insurance

Pre-requisites	A LINE AND	
for the Course:	Nil (6977)	
Course Objectives:	 Objectives of the Course are: To introduce learners to the concept of risk, insurance and to of Insurance in India. To educate learners about the various Life Insurance products. To make learners familiar with General Insurance products. To provide knowledge on Marketing of Insurance products. 	
Commonga Drove	Risk- Meaning, Types, Causes, Methods of Handling Risks. Insurance: Meaning, Origin and Development, Functions, Classification, Principles, Advantages, disadvantages, Procedure for taking a policy, Reinsurance, Double- Insurance. History of the Insurance Industry in India, structure of Insurance Companies, Role of IRDAI Unit 2: Life Insurance Meaning, features, benefits and importance of Life Insurance, Contents of life insurance policy, Documentation in life insurance contracts, the procedure for issuing a life insurance policy, Types of Life Insurance policies - Term, whole life, endowment, money back, child, retirement, pension, unit linked, group insurance, An overview of Lump Sum Policies, Instalment/Annuity policies, Rider benefits, Public and private sector companies in Life Insurance business in India,	10
Content:	Unit 3: General Insurance Meaning, features, benefits and importance of General Insurance, Fire Insurance - Meaning, features and types of policies. Marine Insurance - Meaning, features and types of policies. Motor Vehicle Insurance - Meaning, features and types of policies. Engineering Insurance - meaning, features and types of policies. Health Insurance - Meaning, features and types of policies. Pradhan Mantri Jan Arogya Yojana (PMJAY). Deen Dayal Swasthya Seva Yojana (DDSSY). Personal Accident Insurance - Meaning, features and types of policies. Pradhan Mantri Suraksha Bima Yojana (PMSBY). Liability Insurance - Meaning, features and types of policies. Crime Insurance - Meaning, features and types of policies (Burglary Insurance, Fidelity Guarantee Insurance and Money Insurance). Travel Insurance - Meaning, features and types of policies.	20

1		
	insurance. Public and private sector companies in General Insurance business in India.	
	Unit 4: Insurance Marketing	
	Understanding Insurance Customers, Customer needs in insurance, Factors influencing customer buying behaviour in Insurance, Importance of ethical behaviour in Insurance Sector, Code of conduct in insurance business, Insurance Intermediaries -Agents, Brokers, Surveyors and Third-Party Administrators (TPA), Functions of Agents, Procedure for becoming an Agent, Functions of Brokers, Procedure for becoming a Broker, Functions of Surveyor, Procedure for becoming a Surveyor, Functions of TPA, Procedure for becoming TPA. Recent trends in Distribution Channels – Direct Selling, Bancassurance, Online marketing, Web Aggregators, Insurance Institute of India.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Agarwal, O.P., 2010. Banking and Insurance. Mumbai: Publishing House. Bhargava, R. (2023). Insurance Laws Manual (24 ed.). Ta Editorial Board -Taxmann Publications. Chaudhary, R. N. (2022). General Principles of Law of Insurance ed.). Central Law Publication. Das, S. C., & Sahoo, S. C. (2018). Insurance Management (Fimalaya Publishing House. Dayal, H. (2017). The Fundamentals of Insurance: Theories, Fimal Practices (First ed.). Notion Press. George E. R. (2011). Principles of Risk Management and Interpretation. Gupta, P. K. (2016). Essential of Insurance and Risk Managemed.). Himalaya Publishing House. Gupta, P. K. (2017). Fundamentals of Insurance. Himalaya Phouse Karthikeyan, M. E. (2019). Fundamental Principles of Insuranced.). Sahitya Bhawan Publications. Mishra, M.N., Mishra S.B. (2009). Insurance Principles and Principles and Principles and Principles and Practice of Insurance. Himalaya Publishing House. Periasamy, P. (2019). Principles and Practice of Insurance (Secthimalaya Publishing House. Tyagi, C., & Tyagi, M. (2022). Insurance Law and Practice (The Publishers and Distributors (P) Ltd. 	Himalaya axmann's nce (First First ed.). Principles asurance. ent (First ublishing nce (First actice Mumbai: ond ed.).
Course Outcomes:	After completion of this course, the learners will be able to: 1. Summarize the Concepts of risk, Insurance and the his Insurance in India. 2. Explain the Various Life Insurance Policies 3. Elaborate on different types of General Insurance products 4. Understand the marketing of Insurance products.	istory of

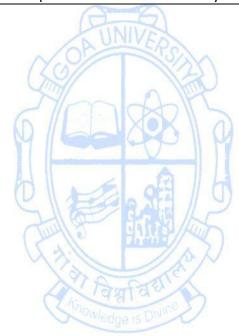
Course Code: CBF-205

Title of the Course: Financial Statement Analysis of Banks

Pre-requisites	Anna	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide learners with a thorough understanding of the financial statements of banks. 2. To equip them with the knowledge and techniques of analysing bank financial statements, including the CAMEL model.	
	Charles B. B. Carles B. Ca	No. of hours
A LINE OF THE PARTY OF THE PART	Unit 1: Annual Report and Financial Statements of Banks Annual Report-Content and Importance. Bank Financial Statements- Meaning, Significances, Balance sheet, Profit and Loss Account, and Cash Flow Statement (Schedule-1 to Schedule- 18) Different between Standalone and Consolidated Financial Statements. Practical problems on Bank Financial statements.	15
Content:	Unit 2: Analysis of Financial Statements of Banks Techniques of Bank Financial Statements Analysis- Common Size Statement, Comparative Statement, Trend Analysis, Cash Flow Analysis, and Ratio Analysis. Concepts and Problems. CAMEL Model-Concept and Components-Capital Adequacy Ratio, Asset Quality Ratio, Management Efficiency Ratio Earning Quality Ratio, and Liquidity Ratio. Practical Problems on the CAMEL Model.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ork
Reference/ Readings:	 Bhattacharya (2015). Financial Accounting for Business Manage Perspective, Prentice Hall of India. Bhattacharya, D. (2012). Management Accounting. Pearson Edutd. CFA Program (2021), Financial Reporting and analysis. CFA, Lev Volume Wiley. Fridson, M.S & Alvarez, F (2022). Financial statement analysis: practitioner's guide, (5th Ed.). Wiley. Hariharan Chandrasekar, (2021). Indian Banking Performance: CAMEL Approach., Lambert Academic Publishing ICFAI University (2003). Indian Banking System the Changing Hyderabad: The ICFAI University. Indian Institute of Banking & Finance, (2015). Accounting & Finance Banking. (3rd Ed). Mumbai: Macmillan Publishers India Limited. Indian Institute of Banking & Finance, (2018). Banker's Handboth Accounting. Mumbai: Macmillan Publishers India Limited. 	ers ucation vel1, A A Scene. ance for Private

- K.R Subramanyam., (2020). Financial Statement Analysis. Noida: Mc Graw Hill
 Latest Annual Report of the HDFC Bank
 Latest Annual Report of the State Bank of India
 Padmalatha Suresh & Justin Paul, (2010). Management of Banking And Financial Services. New Delhi: Dorling Kindersley (India) Pvt. Ltd.
 Subramanyam, K.R. (2021). Financial Statement Analysis, McGrawHill, New Delhi.
 Zebralearn., (2023). Financial Statement Analysis Handbook. Surat: Zebra Learn Pvt Ltd.
 After completion of this course, the learners will be able to:
 Comprehend the Bank's Annual Report and Financial Statements.
 Analyse the financial statements of banks.
- Course
 Outcomes:
- 3. Evaluate bank financial statements by using various techniques.
- 4. Assess the performance of the Bank by using CAMEL Model.









Course Code: COM-221

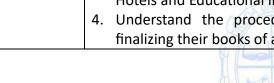
Title of the Course: Accounting for Service Organisations (VET)

Pre-requisites	Ginno.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with basic knowledge of various prov preparing and finalising the accounts of Banking Companies. To impart knowledge of preparation of final accounts of Insurance Companies. To familiarize learners with finalising of accounts of Ho Educational Institutions. To impart knowledge of preparing and finalising the account professionals. 	General tels and
	(CO) 100 (CO)	No. of hours
Taura and American State of the Control of the Cont	Unit 1: Accounting for Banking Companies Meaning of Banking and Banking Company, Brief idea about- Important Legal Provisions affecting the accounts, Different types of Deposits, Different types of Advances, Other Facilities extended to Customers. Practical problems to cover preparation of Balance Sheet (Form A) and Profit and Loss Account (Form B) in Vertical Form with Separate Schedules. Unit 2: Accounting for General Insurance Companies Types of Insurance, Accounts of General Insurance Company. Final accounts to be prepared as per IRDA and shall comply with the requirement of Schedule B. Revenue account to be prepared under FORM B-RA. Profit & Loss A/C to be prepared under FORM B-PL. Balance Sheet to be prepared under FORM B-BS	15
Content:	Unit 3: Accounting for Hotels and Educational Institutions Hotels: Concepts, Visitors Ledger (theory only) and final Accounts of Hotels under sole proprietorship, partnership and joint stock company (in case of company-as per Schedule III, Companies Act 2013). Educational Institutions: Introduction-Books of accounts- Annual statement of Accounts Receipts and Payments account, Income and Expenditure account and balance sheet.	15
	Unit 4: Accounting for Professional Organisations Accounting books and documents to be maintained by professional like Doctor, Lawyers, Engineers, and Accountants as per the provisions of Income Tax Act. Precautions to be taken in maintaining accounts- Relation between accounts of professional persons and their household accounts- preparation	15

	of final accounts: Income and Expenditure Account and Balance
	sheet.
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
Reference/ Readings:	 Anthony, R. N, Hawkins, D., Merchant, K. A., (2017). Accounting: Text and Cases (13th Ed). Mc Graw Hill Education. Ashok, S. (2012). Financial Accounting for Managers. Nagpur: Lexix Nexix Butterworths. David, H. and Robert, A. (2018). Accounting Text and Cases. New Delhi: Tata McGraw Hill Education Pvt Ltd. Hanif, M. and Mukherjee, A. (2019). Modern Accountancy. New Delhi: Tata McGraw Hill Pvt Itd (Vol I and II). Jain, & Narang (2013). Advanced Accountancy. New Delhi: Kalyani Publishers. Jain, & Narang (2021). Corporate Accounting. New Delhi: Kalyani Publishers. Karthikayan, M., Karunakaran, M. (2013). Corporate Accounting. New Delhi: Discovery Publishing House Pvt Ltd. Khan and Jain (2013). Advanced Accountancy Vol I. New Delhi: Kalyani Publisher. Khan and Jain (2022). Management Accounting. New Delhi: Tata McGraw Hill Education Pvt Itd Latitha, R., and Rajsekaran, V. (2018). Financial Accounting. Noida, UP: Pearson India Binding House. Maheshwari S.N, Maheshwari, S.K and Maheshwari S.K (2018). Advanced Accountancy Vol I. New Delhi: Vikas Publishing House Pvt Ltd. Maheshwari, S.N, Maheshwari, S.K, and Maheshwari, S (2019). Financial Accounting New Delhi: Vikas Publishing House Pvt Ltd. Monga, J. R., & Ahuja, G. Advanced Accounting (Vols. I, II). Noida: Mayoor Paperback. Mukherjee, A., & Hanif, M. (2002). Modern Accountancy (Vol. II). New Delhi: Tata McGraw Hill. Paul, S.K (2012). Accountancy. New Delhi: New Central Book Agency. Pillai, R.S. and Bhagavati, U.S. (2011). Fundamentals of Advanced Accounting Vol I. New Delhi: Tata McGraw Hill Education Pvt Ltd Shukla, M. C., & Grewal, T. S. Advanced Accounts. New Delhi: S. Chand & Co. Shukla, M. C. and Grewal, T.S. (2015). Advanced Accounting. New Delhi: S. Chand Belhi: S. Chand and Co. Shukla, M. C. and Grewal, T. S. Adva

After completion of this course, the learners will be able to:

- 1. Understand the provisions as laid down by the Banking Regulation Act 1949 to maintain and finalize their books of accounts
- 2. Understand the accounting procedures followed by the General Insurance Companies to finalize their books of accounts
- 3. Understand the relevant accounting procedures followed by the Hotels and Educational institutions to finalize their books of accounts
- 4. Understand the procedure followed by the Professionals while finalizing their books of accounts.





Course

Outcomes:







Course Code: COM-222

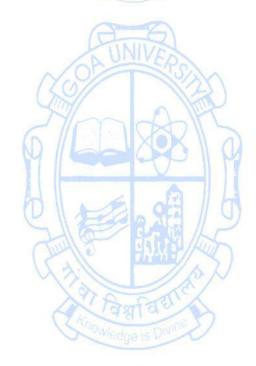
Title of the Course: Corporate Law (VET)

Pre-requisites	Finiza	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint the learners with regulatory framework under Co Act, 2013 To familiarise the learners with management of companie Companies Act, 2013 To impart knowledge regarding registration and prote Intellectual Property Rights To impart skills to the learners to draft legal documents pert Companies Act, 2013 and Intellectual Property Rights 	es under
	NOTES AND THE PROPERTY OF THE	No. of
	(59/	hours
UNIVERSE TO STATE OF THE PARTY	Unit 1: Introduction to Regulatory Framework of Companies Characteristics of a company, Types of companies, Association not for Profit, Illegal Association, Registration of company, Promoters, legal position, Pre-incorporation contract, Memorandum of Association, Articles of Association, Constructive notice, Indoor management, Lifting Corporate Veil, Prospectus and different types of Prospectus, Mis- statement in Prospectus, GDR, Transmission of shares, Buy-back and provisions regarding Buyback of shares, Administration of Company Law including National Company Law Tribunal (NCLT), National Company Law Appellate Tribunal	15
Content:	Unit 2: Management of Companies Classification of Directors, Meetings of Shareholders and Board of Directors, Convening and conduct of meetings, Requisites of a valid meeting, Postal ballot, Meeting through video conferencing, e-voting, Committees of Board of Directors - Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Social Responsibility Committee, Provisions relating to Books of Accounts, Modes of Winding Up. Insider Trading and Whistle Blower mechanism	15
	Unit 3: Intellectual Property Rights Meaning of Intellectual Property, Meaning and registration of Patent, Patentable invention, Compulsory Licensing, Remedies in case of violation of Patent, Meaning of Design, Registration procedure of Design, Piracy of Registered Design, Remedies for violation of Design, Meaning of Copyright, Registration and infringement of Copyright, Broadcasting Right, Performers'	15

	T	
	Right, Meaning of Trademark , Deceptively Similar Mark,	
	Collective Mark, Procedure for registration of Trademark,	
	Remedies in case of violation of Trademark and Copyright	
	Unit 4: Drafting of Corporate Legal Documents	
	1. Demonstration of services provided on Ministry of Corporate	
	Affairs portal regarding DIN service, DSC, Master Data, Company	
	e- filing, fees and payments	
	a. Drafting Memorandum of Association	
	705//	
	b. Drafting resolution of Alteration of Memorandum of	
	Association	
	c. Drafting resolution of Approval of Prospectus	
	d. Drafting resolution of Issue of Sweat Equity/ Shares under	
	Employee Stock Option Scheme.	
	e. Drafting resolution of Purchase of Company's Own Securities	
	(Buy- Back of Securities)	15
	f. Drafting minutes of CSR Committee	
	g. Drafting notice of EGM for Winding up of Company	
	h. Drafting E-voting notice of AGM	
	i. Declaration by Director to Company under section 164(2)	
	2. Demonstration of e filing services regarding Patent, Copyright,	A
FINVE	Trademarks and Design on http://ipindia.gov.in	VER
(6)		1830
2/10/00/17	a. Drafting of Patent License Agreement	100 M
W (1990)	b. Drafting of notice of Patent Infringement	
d La of	c. Drafting of notice regarding Copyright Infringement	9月/5
347	d. Drafting of notices in case of infringement of Trade mark and	
	Design	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Datta, R., & Das, M. N. (2018). De Souza's Conveyancing (2	L3" Ea).
	Eastern Law House.	
	2. Gower, L. C. B., & Davies, P. L. (2012). Principles of Modern C	ompany
	Law (9 th Ed). Sweet and Maxwell.	
	3. Jena, K. N. (2005). Intellectual Property Rights, Globalisat	ion and
	Global Relations (1st Ed). Abhijeet Publications, Delhi.	
	4. Kapoor, G., & Dhamija, S. (2018). Company Law (21st Ed). Ta	xmann's
	University Edition.	
Deference /	5. Kuchhal, M.C. (2013). Modern Indian Company Law(28th E	Ed). Shri
Reference/	Mahavir Book Depot.	
Readings:	6. Kumar, A. (2022). Corporate Laws (11th Ed.). Taxmann's.	
	7. Narayanan, P. (2020). Intellectual Property Law (3rd Ed). East	ern Law
	House, Kolkata, New Delhi.	
	8. NarsimhaRao, A. V. (2005). <i>Law of Patents Concepts and Case</i>	es. ICFAI
	University Press.	
	9. Ramaiy,A.(2020). A Guide to Companies Act (19 th Ed). Lex	kisNexis
	Wadhwa and Buttersworth.	
	10. Shanbhogue, K. V. (2018). <i>Company Resolutions, Notices, N</i>	1eetinas
	and Minutes (14 th Ed). Bharat Law House, New Delhi.	recurrys
	und Millutes (14° Eu). Dilatat Law House, New Deith.	

	11. Sharma, J. P. (2020). <i>An Easy Approach to Corporate Law (</i> 4 th Ed). Ane
	Books Pvt. Ltd., New Delhi.
	12. Singh, A. (2018). <i>Introduction to Company Law</i> (17 th Ed). Eastern Book
	Company.
	13. Wadhera, B. L. (2016). <i>Intellectual Property Law</i> (5 th Ed). Universal
	Publishing Co. Pvt. Ltd, Delhi.
	After completion of this course, the learners will be able to:
	Understand the regulatory framework of companies
Course	2. Describe the procedure of management of companies
Outcomes:	3. Analyse the procedure of registration, and remedies in case of
outcomes.	infringement of Intellectual Property Rights
	4. Draft documents relating to management of companies and
	protection of Intellectual Property Rights









Course Code: COM-223

Title of the Course: Business Statistics II (VET)

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to provide students with the foundary probabilistic and statistical analysis. To enable learners to understand and demonstrate destween various discrete and continuous probability distribution random variables. To enable learners to demonstrate understanding of parametric/ non-parametric statistical tools and its application inferential statistics. To enable learners to apply correlation and regression and predictive modelling in business forecast and examining leata. 	ifference oution of various ations in
CONTRACTOR OF THE PARTY OF THE	670000000000000000000000000000000000000	No. of hours
Taylar II	Unit 1: Elementary Probability Theory Permutations: Definition, Formula, Permutation with repetition Combinations: Definition, formula, Properties. Probability: Elements of Probability-Random Experiments, events, definition of probability, conditional probability, Baye's theorem.	15
Joseph Dr. Co.	Unit 2: Probability Distribution functions and Normality Random Variables- Definition, Probability distribution, Mathematical expectation. Theoretical Distribution - Binomial, Poisson and Normal Distribution, Determining sample size Parametric and non-parametric tests.	15
Content:	Unit 3: Estimation and Testing of Hypothesis Estimation- Sampling distribution, Standard error, Sample mean and Sample proportion, confidence limits, population mean and population proportion. Test of Hypothesis: Procedure for testing of hypothesis, Null and Alternate hypothesis, Type I and Type II error, critical region, level of significance, One-tailed and two-tailed test, Determining sample size. Parametric tests- Test of significance for large samples (Population mean and proportion, difference of means and proportion).	15
	Unit 4: Inferential Statistics Test of significance for small samples (t-test for population mean and difference of means). One-way Analysis of Variance (ANOVA) Non-parametric tests: Chi-square test, Mann-Whitney U-test, Kruskal-Wallis test.	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
. caugegy.	Anderson David R., Sweeney Dennis J., Williams Thomas A., Camm
	Jeffrey D., Cochran James J., Fry Michael J. and Ohlmann Jeffrrey W.
	(2021), Statistics for Business and Economics, Cengage Learning.
	2. Cooper Donald R. and Schindler Pamela S. (2013), Business Research
	Methods (12 th Edition), McGraw Hill.
	3. George Argyrous (2011), Statistics for Research: With a Guide to SPSS,
	SAGE Publications.
Reference/	4. Gupta S. C. (2018), Fundamentals of Statistics, Himalaya Publishing
Readings:	House.
	5. Harris Jenine K. (2020), Statistics with R: Solving Problems Using Real-
l	World Data, SAGE Publications Inc.
	6. Holmes Lex, Illowsky Barbara and Dean Susan (2018), Introductory
	Business Statistics, OpenStax.
	7. Levine David, Stephan David and Szabat Kathryn (2016), Statistics for
	Managers using Microsoft Excel (8th Edition), Pearson Education.
	8. Thulin, M. (2021), Modern Statistics with R. Eos Chasma Press.
	After completion of this course, the learners will be able to:
	1. Demonstrate concepts of probability and its applications in a business
@ 0	context using both technical and non-technical language
Cache Daniver	2. Understand discrete and continuous random variables and be able to
Course Outcomes:	use their distributions to compute probabilities
	3. Use hypothesis testing as a tool for statistical decision making in a
A S A	business context.
SAFERIL	4. Understand the difference between parametric and non-parametric
ENER A	tests and identify appropriate tool based on a statistical hypothesis.
No.	tests and recently appropriate tool based on a statistical hypothesis.



र विश्वविद्या

विशासक प्र

Course Code: COM-300

Title of the Course: Indian Economy

	A DESCRIPTION OF THE PROPERTY	
Pre-requisites	CONTROL OF THE PROPERTY OF THE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce students to the fundamental characteristics of the Economy. To analyze different facets of the Indian Agricultural Sector. To identify issues of the Industrial Sector in India. To evaluate the contribution of the Service Sector and undersprocess of market integration with world markets. 	
	OR UNIVERS	No. of hours
taurant and the same of the sa	Unit 1: Introduction to Indian Economy Meaning of economic growth and economic development. Indicators of economic development. Characteristics of the Indian Economy: India's Population demographics (Population size and growth rate, rural-urban distribution, gender composition, literacy rate, infant mortality rate, age structure, demographic dividend); General Issues — Inflation, Unemployment, Income Inequalities, Poverty, Regional disparities, Migration, Brain drain, Reverse brain drain, informal employment. Human Development Index (HDI) -Concept, Dimensions of HDI, Value and India's rank in the HDI. Sectoral Composition of GDP.	15
Content:	Unit 2: Agricultural Sector in India Significance of Agriculture to the Indian Economy; Agricultural Productivity (Meaning, causes of low agricultural productivity and measures); Agricultural Marketing (Meaning, Problems and corrective measures — e-NAM, regulated markets, co-operative marketing, MSP, PDS); Financial Support to Agriculture — Role of the Central Government, State Government and NABARD, Unorganized sources of agricultural credit; Farmers Suicides- causes; National Food Security Act 2013 (Rationale and features), Green Revolution and Gene Revolution (Concepts).	15
	Unit 3: Industrial Sector in India Significance of the Industrial Sector to the Indian Economy; Industrial Policies – Industrial Policy Resolution of 1956 (in brief) and the Industrial Policy Resolution-1991 (Features and appraisal; Competition Act of India (2002)-features; MSMEs - Definition, Role, Problems and recent corrective measures; Brief evaluation of the Industrial Sector (achievements and	15

	challenges); Concept of Industry 4.0 and Industry 5.0; Make in India, Skill India, Start-Ups (Policies), Index of Industrial	
	Production (IIP).	
	Unit 4: Services and External Sector in India	
	Service Sector: Significance of the Service Sector; Composition	
	of the Service Sector – Health, Education, Financial Services, IT	
	enabled Services, Energy, Tourism, Transport (Role of each);	15
	Achievements and challenges of the Services Sector in India.	13
	External Sector: Importance of foreign trade to the Indian	
	economy; Composition, Direction and Trends in India's exports	
	and imports of goods and services.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	
	1. Agrawal A N & Agarwal M K (2019) Indian Economy: Prob	-
	Development and Planning, New Age International Publishe	ers, New
	Delhi.	
	2. Datt Gaurav & Mahajan Ashwani (2022). Indian Economy. S. (Chand &
Reference/	Company, New Delhi.	
Readings:	3. Dhingra, Ishwar C (2019). <i>Indian Economy</i> . Sultan Chand, New	<i>i</i> Delhi.
	4. Economic Survey of India (Latest)	
RINVE	5. Puri, V.K., Misra, S.K. and Bharat Garg (2023). <i>Indian El</i> Himalaya Publishing House, Mumbai.	conomy.
	6. Uma Kapila (2022) <i>Indian Economy: Performance and</i>	Policies
670088	Academic Foundation.	Folicies,
	After completion of this course, the learners will be able to:	A / A
SIENIL	Understand the fundamental features of the Indian Economy.	
THE PARTY OF	Analyze and evaluate different facets of the Agricultural Sector	11 5 61
विकास विकास	in terms of productivity, marketing and finance.	
Course	3. Identify the issues affecting the Industrial Sector and ass	sess the
Outcomes:	implications of Policy changes.	
	4. Understand and examine the contribution of the Services Sect	or to the
	Indian Economy and India's integration with the world	
	respectively.	



Course Code: CBF-301

Title of the Course: Bank Management

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To introduce learners to the various components of a bar sheet. 2. To provide knowledge about the different resources that bar 3. To make learners familiar with the various assets that banks 4. To expose learners to different types of risks in banking.	ınks use.
	(2)	No. of hours
Content:	Unit 1: Asset-Liability Management Components of a Bank's Balance Sheet- Liability and Asset side of Balance Sheet. Asset Liability Management- Meaning, Definition, Significance, Purpose and Objectives and ALM as Co-ordinated Balance Sheet Management. ALM framework in banks in India — ALM Committee, ALM Information system, ALM Process, ALM Techniques and Tools. Scope of ALM Function-Liquidity risk management, Interest rate risk. (NII, NIM, EER. ROA, ROE, EPS) Unit 2: Resources Management Capital: components of capital- Authorised, Issued, Subscribed and paid-up capital. Deposits: Types of Deposits/Retail Assets Products and Services, CASA Deposits, Pricing of deposits, Importance and Deposit Insurance. Non-Deposits: Components — Reserve and surplus, Borrowing and Other Liabilities with their relative significance	15
Content.	Unit 3: Liquidity, Investment and Credit Management Treasury operations: meaning, importance, trends in India. Management of Investments: Objectives of Investment- Components of bank investments – SLR and Non-SLR investments -Valuation and classification of Investment. Credit Management: loan policy, principles of bank lending, Retail Assets products and services, Credit Monitoring, Prudential Norms, Non-performing Assets Management, and Credit Recovery. Cost-Benefit Analysis: Cost of Funds. Return on Funds. Cost of Funds- Cost of Deposits, and Cost of Borrowings Return on Funds- Return on Advances and Return on Investments.	15
	Unit 4: Risk Management Risk – Meaning, Risk process. Types of Risks: Liquidity Risk, Credit Risk, Market Risk, Interest Rate Risk, Operational Risk –	15

After completion of this course, the learners will be able to:

- 1. Explain the components of the bank balance sheet and ALM framework.
- 2. Identify the different resources that banks use.
- 3. Understand the different types of assets that banks have and how to manage them.
- 4. Classify different types of risk that banks face and their implications on Bank Operations.





Course

Outcomes:







Course Code: CBF-302

Title of the Course: Financial Services

Pre-requisites	ANVE	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint students with basic concepts of financial services 2. To impart knowledge of depository and mutual fund services 3. To develop an understanding of leasing, factoring, and ventur 4. To familiarize students with the credit rating and secu services.	i. e capital.
		No. of Hours
Content:	Unit 1: Introduction to Financial Services Financial Services — Overview, Meaning of Financial Services, Classification. Types of financial services - asset/fund-based services and fee-based/advisory services. Importance of financial services. Growth and development of financial services in India. Problems of the financial services sector in India. Non- Banking Companies - Classification and NBFC's Activities. Unit 2: Depository and Mutual Fund Services. Depository - Meaning, Need, and Functions. Depositories in India - CDSL, NSDL. Depository participants (DPs) — Meaning and Functions. Dematerialization and Re-materialization - Account Opening, Transmission and nomination, Trading and settlement, Pledge and hypothecation, Corporate actions. Mutual Fund - Meaning, Structure, Classification, Advantages and Disadvantages. Mutual fund terminologies — Scheme, Portfolio, Net Asset Value (NAV), Load, Management fees. SEBI regulations on mutual funds and the Association of Mutual Funds in India (AMFI).	15
	Unit 3: Leasing, Factoring and Venture Capital Leasing- Meaning, Definition, Advantages and Limitations. Modus-Operandi of Lease – Procedure, Types of Leasing (Finance and Operating lease structure) and Legal aspects of Leasing. Factoring – Meaning, Definition, features and Types. Mechanism of Factoring. Factoring agreement- Advantages & Disadvantages. Functioning of Factoring, Cost of Factoring, impact of Factoring. Factoring v/s Forfaiting. Venture Capital – Meaning, Definition, Characteristic and Need. Modes of Venture Capital Financing- Company, Trust, Limited Partnership. Stages in Venture Capital Financing. Venture Capital Assistances and Schemes in India and Abroad.	15

	Unit 4: Credit Rating & Securitization Services. Credit Rating – Meaning and Importance. Rating methodology. credit rating agencies in India - CRISIL, CARE, ICRA, Small and Medium Enterprises Rating Agency (SMERA). Securitization - Meaning, Features, Mechanism, Types, Benefits. Process of Securitization, Issues in Securitization	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Gordon, E., & Natarajan, K. (2015). Financial Markets and Ser (Ninth ed.). New Delhi: Himalaya Publishing House. Gurusamy, S. (2009). Financial Services (Second ed.). New Del McGraw Hill. Indian Institute of Banking & Finance. (2010). Mutual Fund Prand Services. Mumbai: Taxman Publication. Khan, M. Y. (2010). Financial Services (Fifth ed.). New Delhi: Tamber McGraw Hill. P. K. Gupta (2017), Fundamentals of Insurance, Mumbai:Hima Publishing house P. Periaswami, (2018). Principles and Practice of Insurance, Membai Himalaya Publishing House. Padmalatha S., Justin P., (2010) "Management of Banking and financial services", (2 nd Ed.), Peaeson. Pathak, B. (2009). The Indian Financial System: Markets, Institute and Services (Second ed.). New Delhi: Pearson Education. Ramesh Babu, G. (2005). Financial Services in India. New Delhi Concept Publishing Company. Vasant Desai (2009). Financial Markets and financial Services 	Ihi: Tata roducts ata alaya Mumbsi: tutions
Comment of S	edition, Himalaya Publishing house. After completion of this course, the learners will be able to:	
Course Outcomes:	 Recognize the different types of financial services. Explain concepts related to depository and mutual fund servi Differentiate types of leasing and factoring and illustrate the venture capital. Examine the credit rating methodology and the securitization 	need for



Course Code: COM-303

Title of the Course: Research Process

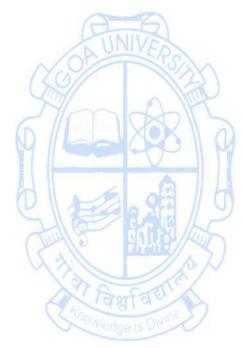
Γ_		
Pre-requisites	LINVE LINVE	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of research in solving business problems. To acquaint learners with methods of data collection. To familiarize learners with the process of research. To enable learners to understand ethical issues in research. 	
		No. of hours
Content:	Unit 1: Introduction to Research Research: Meaning, Objectives, Types, Approaches, Research Methods Vs. Methodology, Criteria of Good Research, Problems encountered by researchers in India Unit 2: Research Process Research Problem Identification; Literature Review: Introduction, Steps; Research Gaps; Research Questions; Research Objectives; Research Design: Need, Types; Sampling Design; Data: Meaning, Types, Methods of Data Collection; Introduction to Data Analysis; Introduction to Questionnaire Designing; Introduction to Sampling and Sampling Techniques; Report Writing; Ethical Issues: Plagiarism, Falsification, Fabrication	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	work
Reference/ Readings:	 Chawla, D., & Sondhi, N. (2020). Research Methodology: Cond Cases (2nd Ed). Vikas Publishing House Pvt. Ltd. Cooper, D. R., & Schindler, P. S. (2020). Business Research (11th Ed). Tata McGraw Hill. Gupta, S. C. (2020). Fundamentals of Statistics (7th Ed). Publishing House. Jackson, S. L. (2020). Research Methods and Statistics: A Thinking Approach (5th Ed). Cengage. Kothari, C. R., & Garg, G. (2019). Research Methodology: Methodology: Methodology (4th Ed). New Age International Publishers. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. N Research Methodology. Himalaya Publishing House. 	Methods Himalaya A Critical hods and

After completion of this course, the learners will be able to:

- 1. Comprehend the significance of research in solving business Course problems. Outcomes:
 - 2. Elaborate the methods of data collection
 - 3. Apply the research process in examining research problems.
 - 4. Discuss the ethical issues in research.











Course Code: CBF-321

Title of the Course: Marketing of Financial Services (VET)

D		
Pre-requisites for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with Marketing of Financial Services 2. To impart knowledge of Service Marketing Mix. 3. To familiarize learners with Marketing strategies of Banking S 4. To Equip the learner with skills for Marketing Financial Service	
	A Faurant A	No. of
	Charles II I	hours
O CONTROL OF THE PARTY OF THE P	Unit 1: Introduction to Marketing of Financial Services Marketing of Financial Services- A Conceptual Framework, Types of Financial Markets in India and their Role. Marketing Environment, Market Analysis -Market Segmentation, Targeting and Positioning. Marketing Strategies: Product strategies, Pricing Strategies, Distribution Strategies, and Promotion strategies. Market Research, New Product Development, Product Life Cycle. B2B Marketing - Marketing Planning and Control. Unit 2: Service Marketing	15
Content:	Difference between goods and services- scope and nature of services - service marketing mix- Product Elements in Services - Distribution in Services -Pricing and Revenue Management of services- Promotion and Communication in services- Designing and Managing Service Processes -Managing People for Service Advantage - Constructing the Physical Service Environment. Importance of Customer Relationship Management - Service Quality and Productivity - Customer Loyalty.	15
	Unit 3: Marketing of Banking Services Marketing strategies of Banking Services – Banking Products and Services, Distribution, Pricing, Promotion Strategy for Banking Services, Managing people, Process and Physical Environment. Attracting and Retaining bank customers; Marketing Strategy of Credit Cards, Debit Cards, Saving Accounts and Different Types of Loans, Concept of Distribution, Multiple Delivery Channels/ATM, EFT, CMS, POS and Bancassurance.	15
Pedagogy:	Unit 4: Marketing of Financial Services Mutual Funds and Insurance Markets in India and the Marketing strategies involved. Marketing of insurance products- Life and Non-Life Products. Marketing of Pension Funds. Marketing of Securities and Commodities etc. Case Studies on promotion tools used to market Banking and financial services. Lectures, Group discussions, Seminars, Case studies, Field of the Product of Financial Services.	15

1.	B.B.Misra & P.C.Misra, (2008). Bank Marketing. New Delhi: Discovery
	Publishing House Pvt. Ltd.
2.	Indian Institute of Banking & Finance, (2005). General Bank
	Management. Mumbai: Macmillan India Ltd.
3.	Indian Institute of Banking and Finance., (2023). Principles and
	Practice of Banking. New Delhi: Macmillan Education
4.	Kotler, P., Keller, K.L., Koshy, A., & Jha, M. (2018). Marketing
	Management: A South Asian Perspective. (14th ed)., Pearson
	Education.
5.	Kotler, P., Keller, Kevin.L., (2017). Marketing Management. 15th ed.,
	Pearson Education.
6.	Ravishankar. (1999). Services Marketing-The Indian Experiences. New
	Delhi: South Asia Publications.
7.	S.M.Jha, (2011). Bank Marketing. 2nd Ed. Mumbai: Himalaya
	Publishing House.
0	Chaireach C Matter D Mallon M I Champar A 9 Chath I N (2022)

Reference/ Readings:

- 8. Shainesh, G., Kotler, P., Keller, K. L., Chernev, A., & Sheth, J. N. (2022). Marketing Management (16th ed.). Pearson Education.
- 9. Sinha, & Sahoo. (1994). *Services Marketing Text and Readings*. Mumbai: Himalaya Publishing House.
- 10. Zeithaml, V.A., & Bitner, M.J. (2016). Services Marketing: Integrating Customer Focus across the Firm. 6th ed., McGraw-Hill Education India Pvt. Ltd.

Course Outcomes:

After completion of this course, the learners will be able to:

- 1. Gain an understanding of the various concepts related to marketing financial services.
- 2. Acquire knowledge of the different elements that constitute the service marketing mix.
- 3. Identify the various marketing strategies that banks use to promote their services.
- 4. Apply the skills required for marketing financial services effectively.



Course Code: COM-361

Title of the Course: Internship

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To provide basic work experience in the industry. 2. To enable learners to identify their areas of interest. 3. To improve self-confidence and develop basic skills required.	for a job.
	Faura To	No. of hours
Overview:	An internship is a valuable opportunity and a professional learning experience for college students to gain practical, real-world experience in their field of study while still pursuing their education. It serves as a bridge between academic learning and professional practice, offering students a glimpse into their future careers and helping them develop essential skills and competencies. In this 2-Credits Internship of 60 hours, students will be introduced to practical work environment and basic work assignments in related areas of commerce. It will enable the students to contrast theoretical knowledge in practical situations. The internship will also help develop basic skills required for a job, improve self-confidence and interpersonal skills.	60
Pedagogy:	Industrial Internship, Work Assignments, Experiential Learn Study Report	ing, Self-
Course Outcomes:	 After completion of this internship, the learners will be able to: Understand the practical work environment of a firm. Contrast theoretical learning in practical situations by accommodate tasks assigned. Assess interest and abilities in their field of study. Develop self-understanding, self-confidence, and interpersor 	

Course Code: COM-304

Title of the Course: International Economics

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To highlight the subject matter of International Economics of the students to identify the factors influencing international to the students to identify the factors influencing international to the students to identify the factors influencing international to the students of appreciate the components of BOPs and transactions in the exchange market. To know the various trade barriers, forms of economic integral WTO agreements. To focus on the determinants of foreign investment and various modes adopted by the MNCs. 	rade. e foreign ation and
	(269) TEE	No. of Hours
TANT OF THE PARTY	Unit 1: International Economics Meaning and Scope of International Economics, Economic Classification of Countries-Low income, High income and Middle income (World Bank Atlas Method). International trade: meaning and features. Factors influencing international trade-Absolute Cost Advantage, Comparative Cost Advantage, Factor Endowment, Intra-industry, Technological gaps and Product Cycle. Terms of Trade and Gains from international trade.	15
Content:	Unit 2: Balance of Payments and Foreign Exchange Balance of Payments: meaning, structure, disequilibrium in the balance of payments-meaning and causes, measures for correcting disequilibrium -Exchange depreciation, Devaluation, Exchange Control and Trade Measures (Export promotion and Import substitution), India's Balance of Payments-Present Position, Concept of Capital Account Convertibility. Foreign Exchange: Meaning, Meaning and functions of foreign exchange market-Transfer, credit and hedging, foreign exchange rate- meaning, types of transactions in the foreign exchange market- Spot, Forward, Futures, Options, Swap and Arbitrage.	15

	Unit 3: International Trade Policy, Economic Integration and	
	Protectionism and Free trade-meaning, Trade barriers: Tariffs meaning and types (Specific, Ad valorem and Combined) Non-tariff barriers - Voluntary Export Restraints, International Cartels, Anti-dumping duty, Export subsidies, Administered Protection. Economic Integration: meaning, Objectives, Forms of economic integration (Preferential Trade Arrangements, Free Trade Area, Customs Union, Common Market, Economic Union). European Union (EU), G20. World Trade Organization (WTO)-Objectives, Agreement on Agriculture (AoA), Trade Related Investment Measures (TRIMs), General Agreement on Trade in Services (GATS) and Trade Related Intellectual Property Rights (TRIPs)	15
	Unit 4: International Investment and Multinational	
	Corporations Foreign Investment: meaning, types (Foreign Direct Investment and Foreign Portfolio Investment) and determinants. International Financial Instruments: American Depository Receipts (ADRs), Global Depository Receipts (GDRs) and Indian Depository Receipts (IDRs), Multinational Corporationsmeaning, Entry modes adopted by Multinational Corporations-Licensing, Franchising, Joint Ventures, Mergers and Acquisitions, Wholly Owned Subsidiaries (meaning, advantages and disadvantages).	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Bharati V. Pathak (2014), Indian Financial System, Pearson Ed India. Bharati V. Pathak (2018), Indian Financial System, 5/e Pearso Education India. Carbaugh, R (2018), International Economics, (17th ed), Cengal Learning Cherunilam, Francis (2020), International Economics, (6th ed), Hill Education (India) Private Ltd., Chennai Dominick Salvatore (2020), International Economics, (13th ed), Wiley & Sons, Inc. Gaurav Datt & Ashwani Mahajan (2016), Indian Economy, (72 Chand & Company Pvt. Ltd. New Delhi. Government of India. (Latest). Economic Survey of India. K. Aswathappa (2019), Essentials of Business environment (Tele & Exercises), (15th Revised ed), Himalaya Publishing House, M. Krugman, Obstfeld, Melitz (2018), International Economics: Tand Policy, (11th ed), Pearson P. Subba Rao (2017), International Business (Text and Cast Revised ed), Himalaya Publishing House, Mumbai Peter I. Hajnal (2019), The G20: Evolution, Interrelationships, Documentation, (2nd Revised ed), Routledge. 	n age McGraw ad), John and ed), S. ext, Cases aumbai heory

	12. RBI Bulletins
	13. Reserve Bank of India, Balance of Payments Manual for India
	14. Sumati Varma (2021), <i>International Business</i> , 2 nd Edition, Pearson
	India Education Services Pvt. Ltd.
	15. V.K. Puri and S.K. Misra (2019), Indian Economy, (37th Revised
	&Updated ed), Himalaya Publishing House, New Delhi
	After completion of this course, the learners will be able to:
Course Outcomes:	1. Define the subject matter of international economics and spell out
	the emerging economic and business scenario.
	2. Classify various trade restrictions and summarize the integration
	efforts at the international level.
Outcomes.	3. Identify the present position of India's BOPs and develop an
	understanding of the transactions in foreign exchange market.
	4. Analyze the determinants of foreign investment and various entry
	modes adopted by MNCs









Course Code: CBF-305

Title of the Course: Modern Banking Operations and Services

Pre-requisites	AND A	
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To Provide an overview of Modern banking services to learned. 2. To Impart knowledge of Micro, Small and Medium Enterprises. 3. To Familiarize learners with Ethics in Banks and Financial Inst. 4. To Equip learners with an understanding of the Current Isseemerging Trends in banking.	s Finance itutions. sues and
	(a=6)	No. of hours
Content:	Unit 1: Modern Banking Services Merchant/Investment banking, Forfaiting, Portfolio Management, Wealth Management, Bancassurance, Loan Syndication, Consumer Finance/Retail Banking, Stockbroking. Wholesale Banking, International Banking, Universal Banking, Pension Funds and Real Estate Investment Funds - concept, meaning, functions and importance. Demat account and remittance service- meaning, type and importance. Unit 2: Micro, Small and Medium Enterprises Finance Definition of MSME. Importance of the sector to the Indian Economy. Arrangements for provision of credit to the MSME sector, Appraisal of MSME loan proposals – techniques and Requirement assessment of Projects for term loans; SIDBI's assistance to the MSME Sector and its development role, Policy prescriptions of RBI for the growth of MSME Sector, Initiatives taken by GOI for the development of MSME Sector, Problems faced by MSMEs, Delayed Payments to Micro and Small Enterprises under the Micro Small and Medium Enterprises Development (MSMED) Act, 2006, Performance and Credit Rating Scheme (PCRS,; Framework for Revival and Rehabilitation of MSMEs.	15
	Unit 3: Ethics in Banks and Financial Institutions Values and Ethics, Ethics and Business Values, Business Ethics — Definition, Principles and Practice, An Ethical Crisis: Is Business Ethics an Oxymoron, Ethical Foundation of Banking: Finance Depends on Trust, Ethical Foundation of Being a Professional, Banking Ethics in Global Context: Enron and Its Lesson, Global Financial Crisis, Ethics in Indian Context: Satyam and Its Lessons, An Indian Bank Case Study. Ethics at the Individual Level Values, Work Ethics and the Workplace, Banking Ethics- Changing Dynamics	15

Unit 4: Current Issues and Emerging Trends

Financial Inclusion: RBI definition, meaning, recommendations of Rangarajan Committee. Pradhan Mantri Jan-Dhan Yojana. Corporate Governance in banks: Meaning and importance;

issues, principles and practices of corporate governance in Indian banks.

Consolidation in banks: Mergers and Acquisitions – Rationale for M&A in Indian banking, a study of post-reform mergers and acquisitions in the Indian banking sector – their objectives, benefits and problems. Green Banking- Meaning, concept and channels, Shadow Banking.

Pedagogy:

Lectures, Group discussions, Seminars, Case studies, Field work

- 1. Bhole L. M. & Mahakud J. (2017). *Financial Institutions and Markets: Structure, Growth & Innovations*, Tata-McGraw Hill.
- 2. Gordon & Natarajan. (2016). *Financial Markets and Services*. Himalaya Publishing House.
- 3. Gurusamy, S. (2009). *Financial Services* (Second ed.). New Delhi: Tata McGraw Hill.
- 4. H R Machiraju, (2019) *Indian Financial System* (5th ed.) New Delhi Vikas Publishing House Pvt. Ltd.
- 5. Indian Institute of Banking and Finance, (2023). *Indian Economy and Indian Financial System*, (5th Ed.) Mumbai Macmillan Education
- 6. Indian Institute of Banking and Finance, (2023). *Principles and Practices of Banking*, (5th Ed.) Mumbai Macmillan Education.
- 7. J.C. Verma. (2000). *Credit Rating (Practice and Procedure)*. Bharat Publication House.
- 8. Khan M.Y. (2004). *Financial Services*. Tata MC Graw Hill Co. Ltd., New Delhi.
- 9. O. P. Agarwal, 2012. *Management of Financial Services, Markets and Institutions*. Mumbai: Himalaya Publishing House.
- 10. Padmalatha Suresh & Justin Paul, 2010. *Management of Banking and Financial Services*. New Delhi: Dorling Kindersley (India) Pvt. Ltd.
- 11. Pathak, B. (2009). *The Indian Financial System: Markets, Institutions and Services* (Second ed.). New Delhi: Pearson Education.
- 12. Ramesh Babu, G. (2005). *Financial Services in India*. New Delhi: Concept Publishing Company.
- 13. Sanjiv A., Pavan K. V. and Manisha B. (2000). *Investors Guide to Depositories*. Bharat Publications.
- 14. Sankaran, S. (2018). *Indian Mutual Funds Handbook: A Guide for Industry Professionals and Intelligent Investors.* Vision Books.
- 15. V.A. Avadhani (2009). *Financial Services in India,* Himalaya Publishing House.



Reference/ Readings:

After completion of this course, the learners will be able to:

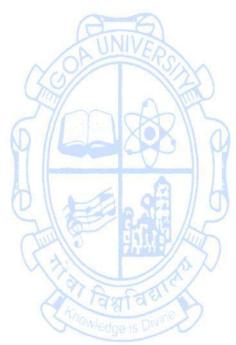
- 1. Understand the different components that constitute financial markets
- 2. Differentiate between merchant and universal banking, and learn about factoring, forfeiting, and trade receivables
- 3. Familiarize yourself with venture capital, leasing, hire purchase, and the role of credit rating agencies.
- 4. Recognize the significance of mutual funds, insurance, pension funds, and real estate investment funds





Course

Outcomes:







Course Code: CBF-306

Title of the Course: Financial Risk Management

Pre-requisites	Aunva	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To introduce learners to the concept of financial risk manage To provide them with knowledge of various finant measurement techniques. To familiarize learners with risk management practices. To equip them with regulatory and other issues relevant management. 	cial risk
	RINIVER	No. of Hours
Content:	Unit 1: Introduction to Financial Risk Management Introduction — Functions of FIs in the Economy, Need for Regulation of FIs. Meaning and Sources of Risk, Need for Risk Management. Identification of Risk — Interest Rate Risk, Market Risk, Credit Risk, Foreign Exchange Risk, Sovereign Risk, Liquidity Risk, Insolvency Risk, Operational Risk, Technology Risk, and Off-Balance Sheet Risk. Unit 2: Measurement of Various Risks Measurement of Interest Rate Risk — Repricing Gap Model, Rate Sensitive Assets and Liabilities, Limitations of the Repricing Gap Model, Maturity Model, Duration Model, characteristics of Duration, Value at Risk, Shortcomings of Value at Risk, Stress Testing, Scenario Analysis, Sensitivity Analysis. Measurement of Credit Risk — Characteristics of Loans, the Default Risk Models, Credit Scoring Model, RAROC Model, KMV Portfolio Manager Model, the Modern Portfolio Theory. Currency / Exchange Rate Risk — Sources, Hedging, Interest Rate Parity Theorem. Liquidity Risk in — Banks, Insurance Company, Mutual Fund, NBFCs. Measurement of Liquidity Risk — Liquidity Gap Model, Liquidity Classification of Assets and Liabilities, Limitations. Measurement of OBS Risk, Types of OBS Activities. Problems.	15
	Unit 3: Management of Risks Interest Rate Risk Management, Market Risk Management. Credit Risk Management – Approaches, Structure of Credit Risk Rating System, Credit Derivative, Credit Ratings. Management of Operational Risk Management – Moody's Analytical Framework, Moody's Methodology. Foreign Exchange Rate Risk Management – Nature and Magnitude of Risk, Tools and Techniques, Currency Derivatives, Basic Options Strategies, Low- cost Option Strategies. Liquidity Risk Management. Problems.	15

	Unit 4: Regulatory and Other Issues in Risk Management Regulatory Framework, the Basel Committee, Best Practice Report Group of Thirty – Recommendations, Enterprise-wide Risk Management, Risk Reporting and Communication. Bank for International Settlement (BIS) – Basel Committee on Banking Supervision. Basel I, Basel III – Introduction, Scope of Application Case Studies on Failure of Risk Management.	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
Reference/ Readings:	 Deventer, D. R. Van, Imai, K., and Mesler, M. (2013). A Financial Risk Management (Second Ed). Wiley Finance Series. Dowd, K. (1999). Financial Risk Management. Financial Journal, 55(4), 65–71. Philippe Jorion (2011)., Financial Risk Manager Handbook. Wiley Publication. R.K Arora (2021)., Financial Risk Management. Noida Publication. Roncalli, T. (2020). Handbook of Financial Risk Management (Issue June). Skoglund, J., and Chen, W. (2015). Financial Risk Management Firmwide Risk. Wiley Vivek, & Asthana, P. (2015). Financial Risk Management. Mum Ed). Himalaya Publishing House. 	s. Analysts (6 th Ed.). Wiley gement. agement nent and
Course Outcomes:	After completion of this course, the learners will be able to: 1. Understand about financial risk management 2. Examine the various financial risk measurement techniques. 3. Illustrate risk management practices. 4. Comprehend regulatory and other issues.	A L
	Anowledge is Divine	



Course Code: COM-307 Title of the Course: Project Number of Credits: 04 Effective from AY: 2023-24

Pre-requisites	Q=5)
for the Course:	Nil
Course Objectives:	 Objectives of the Course are: To enable learners to analyse business and its environment. To provide opportunity to learners to enhance communication skills, analytical skills impart knowledge of To ensure learners get first hand exposure to societal and industrial issue. To enable individual/team to develop a practical and concrete action plan designed to meet desired outcome.
Content:	As per Project guidelines issued by Goa University from time to time
Pedagogy:	Group discussions, Field work
Course Outcomes:	 After completion of this course, the learners will be able to: Understand about the Business and Business Environment in practice. Discourse real time issues/problems relating to their domain specialisation and related areas To enhances and helps improve a person's cognitive abilities and making them sharper and more profound over time Review and reconstruct the contemporary issues in business.



Course Code: CBF-322

Title of the Course: Digital Banking (VET)

Dro roquisitos		
Pre-requisites for the Course:	Nil	
joi the course.		
Course Objectives:	 Objectives of the Course are: To introduce learners to knowledge related to Digital Products. To impart knowledge of Mobile Banking, Internet Bank Branchless Banking. To familiarize learners with the overview of payment Systems To equip the learners with information on new developments Banking. 	king and
	ORUNIVERS	No. of Hours
Content:	Unit 1: Digital Banking Products Introduction, need for Digital Banking Products, Customer Education for Digital Banking Products. Cards - Overview and brief history, Various types of cards, and Product features. EMV Technologies- Tap and Go, NFC, etc. Approval Processes for Cards, Profitability of Cards, Back-end Operations, Recovery and Follow-up. ATMs- Overview and Brief History, Product Features, Instant Money Transfer Systems, Various Value-Added Services (e.g., bill payments, donations, etc.), Proprietary, Brown Label and White Label ATMs, ATM Network Planning — Onsite/ Offsite, Security and Surveillance of ATM Sites, Profitability of ATMs, Risk Management and Frauds, Back End Operations and Technology. Cash Deposit Machines- Overview and Brief History, Product Features, CDM Network Planning — Onsite/ Offsite, Profitability of CDMs, Risk Management and Frauds, Back End Operations and Technology. Cash re-cyclers — Overview, Product Features, Risk Management and Frauds, Back End Operations and Technology. POS Terminals- Overview and Brief History, Product Features, Approval processes for POS Terminals, Profitability of POS business Risk Management and Frauds, Back End Operations and Technology	15

	Hate 2. Makila Bankina Internal Bankina and B. 11	
	Unit 2: Mobile Banking, Internet Banking and Branchless	
	Mobile Banking- Overview and Brief History, Product Features and Diversity, IMPS, Profitability of Mobile Banking, Risk Management and Frauds, Back End Operations and Technology. Internet Banking- Overview and Brief History, Product Features. Corporate and Individual Internet Banking Integration with Ecommerce Merchant Sites, Profitability of Internet Banking, Risk Management and Frauds, Back End Operations and Technology. Branchless Banking- Objectives, Introduction, Financial Inclusion – Logic and logistics, Vehicles for Financial Inclusion, Business Correspondents/ Business facilitators, Digital Banking Products for Financial Inclusion, Core Banking: Meaning, Importance and Merits	15
	Unit 3: Payment System	
TO THE PARTY OF TH	Overview of global payment systems, Overview of domestic payment systems, Role of RBI and NPCI in Payment system, RuPay and RuPay Secure, Immediate Payment Service (IMPS), National Unified USSD Platform (NUUP), National Automated Clearing House (NACH), Aadhaar Enabled Payment System (AEPS) e-KYC, Cheque truncation System (CTS), National Financial Switch (NFS), Unified Payments Interface (UPI), Bharat Bill Payment System (BBPS), Bharat Interface for Money (BHIM), Digital Rupee, (e-RUPI), National Common Mobility Card, (NCMC), National Electronic Toll Collection (NETC), BharatQR. RTGS, NEFT, Forex settlements, Securities Settlement. Innovative Banking & Payment Systems. Unit 4: New Developments in Digital Banking Fintechs, Business ecosystems, Block chain, Crypto Currencies, Peer Financing, Cloud, Virtualisation, Analytics, Artificial	15
	Intelligence, Machine Learning, Internet of Things (IoT).	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 Indian Institute of Banking & Finance, (2016). Digital Mumbai: Taxmann Publicatons (P.) Ltd Indian Institute of Banking & Finance, (2017). Security in E Banking (3rd Ed.): Macmillan Education Indian Institute of Banking & Finance, (2023). Information Te & Digital Banking. New Delhi: Macmillan Publication Indian Institute of Banking & Finance, (2024). Digital Mumbai: Taxmann Publicatons (P.) Ltd. Indian Institute of Banking and Finance., (2023). Princip Practice of Banking. New Delhi: Macmillan Education S.Natarajan , R.Parameshwaran, (2015). Indian Banking. New Chand And Company Limited. Sarika R. Lohana., (2020). Digital Banking and Cyber Securi New Century Publications. 	Banking. Electronic chnology Banking. ples and Delhi: S

After completion of this course, the learners will be able to:

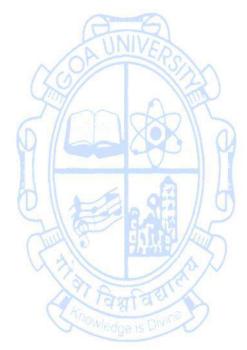
- 1. Gain knowledge of various types of digital banking products.
- 2. Demonstrate the application of mobile banking, internet banking, and branchless banking.
- 3. Perform different types of payment systems.
- 4. Comprehend new developments in digital banking.





Course

Outcomes:







Course Code: COM-400

Title of the Course: Management Accounting

Pre-requisites	Q _M	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint Learners with various fundamental concepts are of Management accounting. To impart knowledge of the various techniques of Manaccounting. To Familiarize learners with various applications of techniques of management Accounting. To enable learners to apply, tools and techniques of MA to managerial decision making. 	nagement iques and
Content:	Unit 1: Introduction to Management Accounting Introduction – Meaning and emergence of Management Accounting – Characteristics – Scope – Objectives – Need- Importance-Functions of Management Accounting – Relationship between Management and Financial Accounting Management Accounting conventions- Tools and Techniques of Management Accounting – Limitations of Management Accounting- Management information system – Role of Management Accountant, Installation of Management Accounting System- Emerging issues in Management Accounting - Relationship of Management Accounting with Branches of Accounting.	15
	Unit 2: Marginal Costing and its Application in Managerial Decision Making Definition, Assumptions and Uses, Marginal Costing Vs. Absorption Costing, CVP /BEP Analysis, Margin of Safety, Angle of Incidence. Managerial Decision-Making Areas —Profit Planning, Product Decision, Pricing Decisions, Market Decisions. Application of Marginal Costing in Decision Making — Make or Buy — Shut down or Continue — Exploring New Markets, Dropping of product line, Product mix decision-key factors and Export proposal	15

	Unit 3: Budget and Budgetary Control Meaning of Budget, Budgeting, Budgetary Control and its use as a management tool, Functions of Budgeting, Difference	
	between Budgets and Forecasts, Stages in Budget Process, Classification of Budget, Various Types of Budgets- Zero Based Budgeting, Activity Based Budgeting, Performance Budgeting, Master Budget. Preparation of Functional Budgets - Sales Budget, Production Budget, Cost of Production Budget, Flexible Budget, Cash Budget. Capital Budgeting - Meaning of Capital Budget, Nature of Capital Expenditure, Objectives of Capital Budgeting, Factors Affecting Capital Budget, Classification of Capital Budgeting projects -Capital budgeting process, Capital budgeting techniques - Non-Discounting Techniques - Payback Period, Accounting Rate of Return, Discounted Method - Net Present	15
Tauri a vi	Value, Profitability Index, Discounted Payback Period. Unit 4: Standard Costing and Variance Analysis Standard Costing; Introduction to Standard Costing, Cost Standards and their types, Standard Costing and Budgetary Control, Operation of Standard Costing System, Merits and Limitations of Standard Costing, Establishing Standard Costs, Standard costs v/s Estimated Cost, variance Analysis, Different types of Variances - Cost Variance - Material cost variances, Labour cost variances and Overheads variances Sales Variances, Interpretation, Presentation and Treatment of variances	015
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	 B.M. Lall Nigam and I.C. Jain, (2000) Cost Accounting, Methods and Techniques, PHI Pvt. Ltd, New Delhi Bhabator Banerjee, (2021) Cost Accounting –Theory and Property. Ltd, New Delhi. Colin Dury (2018) Cost and Management Accounting, Thom Gupta S P (2022) Management Accounting, Sahitya Bhavan H. V. Jhamb, H. V. Jhamb, (2011) Fundamentals of Cost Accounting, Sundem, Stratton (2005) Introduction to Management, Stratto	nson ccounting, nagement laya Book Delhi tice, Vikas

_	12. Michael. L.Werner (2004) <i>Introduction to Management Accounting</i> , Prentice Hall
	13. Reddy, T.S. & Hariprasad Reddy, Y. (2000) <i>Management Accounting</i> , Margham Publications, Chennai
	14. S. N. Maheshwari & S.N. Mittal, (2020) <i>Cost Accounting, Theory and Problems</i> , Shri Mahabir Book Depot, New Delhi
	15. S.P. Jain and K. L. Narang, (2012) Cost Accounting, Principles and Methods, Kalyani Publishers, Jalandhar
	16. Sharma and Shashi K. Gupta, (2017) <i>Management Accounting</i> , Kalyani Publishers
	17. Shashi K. Gupta & R.K. Sharma (2017) Management Accounting Principles and Practice, Kalyani Publishers.
	After completion of this course, the learners will be able to:
	1. Explain the basic concepts and functions of management accounting.
Course	2. Apply the technique of Marginal Costing for managerial decision-
Outcomes:	making.
	3. Prepare various budgets for cost control.
	4. Appraise cost control and cost reduction by using standard costing.









Course Code: COM-401

Title of the Course: Stock Market Operations

Pre-requisites	G. G.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an overview on the Indian Securities market. To familiarize learners with the trading and settlement m followed by the Indian Stock exchanges. To acquaint the learners to the stock market Indices computation. To enable learners to explore the risk management and su systems employed by the Indian stock exchanges. 	and their
	OR UNIVERS	No. of hours
Commence to	Unit 1: Introduction to Capital Markets An overview of Indian Securities Market, Primary Market - Meaning — Functions, Players and Investors — Methods of raising capital in the primary market — IPO issue process- Book building process- Fixed Price Issue- IPO analysis and selection-Detailed study of prospectus -recent trends in the primary market — SEBI measures for the primary market. Secondary Market: Meaning, Functions of Secondary Market, Listing of Securities: Meaning — Merits and Demerits — Listing requirements of NSE, procedure, Delisting, SEBI measures for the secondary market	015
Content:	Unit 2: Trading and Settlement in Indian Stock Exchanges Trading Systems in Indian Stock Exchanges: Indian Stock Exchanges: BSE and NSE – Trading systems– Share groups – Market segments - Market types- order types, and order books – order matching rules and conditions - Bulk deals – Block deals – Short Selling – Margin Trading. Clearing and Settlement Systems in Indian Stock Exchanges - Introduction – Settlement Cycle – Rolling Settlement- Clearing & Settlement Process - Pay in and pay out - Settlement Agencies - Shortages handling – Auctions – Penalties.	15
	Unit 3: Stock Market Indices Stock Market Index – Meaning, Purpose, Consideration in Developing Index, Methodology - Free Float method –Scrip selection criteria – Construction – Broad-based indices, sectoral indices, thematic indices, sustainable indices, Gift Nifty, International financial markets- Global indices.	15

	Unit 4: Risk Management and Surveillance System in Indian	
	Stock Exchanges	
	Risk Management system in BSE &NSE, Margins, Exposure	
	limits, Circuit breakers, online surveillance, off-line	
	surveillance, rumor verification, risk containment measures,	
	settlement guarantee Mechanism, Asset/capital adequacy	
	norms, Inspection of books and investigation, Penal Charges,	
	Investor protection, Grievance redressal mechanism.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work	
	1. Agarwal, S. (2000). A Guide to Indian Capital Market (1st ed.). Bhara	t
	Publishers.	
	2. Avadhani, V. A. (2017). Investment and Securities Market in India	
	(10th ed.). Himalaya Publishing House.	
	3. Chandra, P. (2017). Investment Analysis and Portfolio Management	t
Deference	(5th ed.). McGraw Hill India.	
Reference/	4. Chandra, P. (2021). <i>Investment Analysis</i> (6th ed.). Tata McGraw Hill.	
Readings:	5. Fischer, D. E., & Jordan, R. J. (2018). Security Analysis and Portfolio	2
	Management (7th ed.). Pearson Education India.	
	6. NSE. (2022). Capital Market (Dealers) Module, Workbook from NSE	Ε
(3-6)	Financial Markets: A Beginners' Module.	
OBUNIVERS	7. Pandian, P. (2012). Security Analysis and Portfolio Management (2nd	
	ed.). Vikas Publishing House Pvt. Ltd.	
0/6/2011	After completion of this course, the learners will be able to:	
A STATE OF	1. Understand the overview of the Indian capital market.	
	2. Describe the trading, Clearing and settlement systems practiced by	У
Course	Indian stock exchanges.	
Outcomes:	3. Discuss the stock market indices and their computation	n
writtle and	methodology.	
	4. Explore the risk management and surveillance system employed	d
	Indian stock exchanges	



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Course Code: COM-402

Title of the Course: Financial Management

Pre-requisites	G. S.	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide fundamental knowledge about the company's fin management. To enable the students to understand the financial decision process to enhance shareholders' wealth. To understand the financial management techniques and methods in financial decision-making. 	on-making
	PINVE	No. of hours
Content:	Unit 1: Introduction to Financial Management Introduction — Meaning and Definition - Goals of Financial Management - Finance Functions - Interface between Finance and Other Business Functions — Time Value for Money- Discounted Time value- Compounded Time value- Effective rate of interest (Including Problems)	10 hours
	Unit 2: Financing and Investment Decisions Cost Of Capital - Meaning of Cost of Capital - Cost of Different Sources of Finance - Weighted Average Cost of Capital (Including Problems). Leverages - Operating Leverage - Application of Operating Leverage - Financial Leverage - Combined Leverage (theory). Capital Structure - Introduction - Factors affecting Capital Structure - Theories of Capital Structure (including problems). Capital Budgeting - Introduction - Capital Budgeting Process - Investment Evaluation - Appraisal Criteria - Capital Budgeting Techniques. (Including problems). Risk Analysis in Capital Budgeting - Risk- adjusted Discount Rate - Certainty Equivalent Approach - Probability Distribution Approach -Sensitivity Analysis - Scenario Analysis- Simulation Analysis - Decision Tree Approach (Including problems).	20 hours

	Unit 3: Working Capital Management	20 hours
	Working Capital Management Working Capital-Meaning- Operating Cycle - Determinants of	20 Hours
	Working Capital - Approaches for Working Capital	
	Management - Estimation of Working Capital - Working	
	Capital and Bank Finance. [Includes practical problems]. Cash	
	Management - Motives for Holding Cash - Objectives of Cash	
	Management - Models for determining Optimal Cash Needs -	
	Cash Planning - Cash Forecasting and Budgeting. [Includes	
	practical problems]. Receivables Management: Introduction	
	- Costs associated with maintaining Receivables - Credit Policy	
	Variables – Evaluation of Credit Policy [Includes practical	
	problems]. Inventory Management: Purpose of Inventory -	
	Costs Associated with Inventories - Inventory Management	
	Techniques - Importance of Inventory Management Systems	
	[Includespractical problems].	
	Unit 4: Dividend Decisions	10 hours
	Dividend Decisions –Factors influencing Dividend Decision-	10 110013
	Types of Dividend-Stock Split-Reverse Split- Theories of	
	Dividends – Relevance Models – Gordon's Model – Walter's	married Co.
CINVA	Model – Irrelevance Model - Miller and Modigliani Model -	NIVES
	[Includes practical problems].	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	1121012 11 71
4 6950	1. Brealey and Meyers (2018). Principles of Corporate Find	ince; Tata
(d) (see 1)	McGraw Hill, New Delhi, 12 th Edition.	20 10
345 100/4	2. Chandra, Prasanna (2019) Financial Management; Tata M	cGrawHill,
Was a series	New Delhi, 10 th Edition.	Top of the state o
विवास	3. Gitman, L.J (2017). Principles of Managerial Finance; Addis	on Wasley,
10	13 th Edition.	
	4. Keown, Martin, Petty and Scott (Jr) 2009 Financial Mar	
Reference/	Principles and Applications; Prentice Hallof India, New I	Delhi, 10 th
Readings:	Edition.	
	5. Khan, M.Y & Jain, P.K. (2018) Financial Management; Tat	aMcGraw
	Hill, New Delhi. 8 th Edition.	
	6. Kishore Ravi, M (2020) Financial Management; Taxman, 8	th Edition.
	7. Pandey, I. M. (2021) Financial Management; Vikas Publish	ingHouse,
	New Delhi, 12 th Edition.	- '
	8. Vanhorne, James C (2015) Financial Management and Po	olicv:
	Prentice Hall of India, New Delhi, 13th Edition.	,,
	After completion of this course, the learners will be able to:	
	1. Gain expert knowledge of principles and concepts used infi	nance
	 Understand the financing and investment decisions. 	
Course	3. Apply the concept of working capital management, cash	
Outcomes:	management, receivable management in business.	
	4. Learn to manage the short-term resources of a business	firm
	And understand the dividend decisions.	111111.
1	And understand the dividend decisions.	

Course Code: COM-403

Title of the Course: Research Methodology

	<u> </u>	
Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of methodology in examining business research problems. To acquaint learners with skills to apply measures of organ describing the data. To acquaint learners with skills to apply measures of relations, prediction and hypothesis testing To enable learners to prepare research report. 	nising and
	NOP TESSAN	
Content:	Unit 1: Introduction to Research Methodology Research Methodology: Meaning, Overview of Research Process, Content Analysis, Meta Analysis, Bibliometric Analysis, Overview of types of data and methods of data collection; Questionnaire Designing, Sampling: Meaning, Techniques, Pilot Study Unit 2: Measures of Organising and Describing the Data, and Applications of Probability Measures used for organising the data: Tabulation, Graphical Analysis. Measures used for Describing the data: Measures of Central Tendency (Mathematical and Positional Averages), Measures of Dispersion (Absolute Measures and Relative Measures), Measures of Skewness, Measures of Kurtosis (Includes numerical problems). Application of Probability, Mathematical Expectation, and Probability distribution (Includes numerical problems).	10 hours 20 hours
	Unit 3: Measures of Analysing Relations, Prediction, and Hypothesis Testing Parametric versus Non-Parametric Tests, Measures of Analysing Relationships and Prediction - Correlation Analysis, Regression Analysis: Meaning, Application, Interpretation; Ttest, F-test, Z-test, Chi-Square test: Meaning, Application, Interpretation (Includes numerical problems). Exploratory Factor Analysis, Confirmatory Factor Analysis: Meaning, Purpose, Output Interpretation; Introduction to Structural Equation Modelling, (Applications to Primary and Secondary Data)	20 hours

	Unit 4: Research Report Writing and Ethics	10 hours
	Report Writing: Significance, Steps, Types, Layout, Precautions	
	in writing Research Reports, Report Formatting Guidelines,	
	Referencing Styles, Use of softwares for Citation and	
	Referencing.	
	Research Misconducts: Plagiarism, Falsification, Fabrication,	
	Consequences of Research Misconducts, Ways to avoid	
	Research Misconducts.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
	1. Chawla, D., & Sondhi, N. (2020). Research Methodology: Con	ncepts and
	Cases (2 nd Ed). Vikas Publishing House Pvt. Ltd.	
	2. Cooper, D. R., & Schindler, P. S. (2020). Business Research	Methods
	(11 th Ed). Tata McGraw Hill.	
	3. Gupta, S. C. (2020). Fundamentals of Statistics (7 th Ed).	Himalaya
Reference/	Publishing House.	
Readings:	4. Jackson, S. L. (2020). Research Methods and Statistics:	A Critical
	Thinking Approach (5 th Ed). Cengage.	
	5. Kothari, C. R., & Garg, G. (2019). Research Methodology: Me	thods and
	Techniques (4th Ed). New Age International Publishers.	
@ 6	6. Krishnaswami, O. R., Ranganathan, M., & Harikumar, P. I	N. (2020).
ON THE STATE OF TH	Research Methodology. Himalaya Publishing House.	TON
59/10-01/2	After completion of this course, the learners will be able to:	102015
0/Lakex \ (1. Comprehend the significance of research methodology in e	examining
Course Outcomes:	business research problems.	6 A A
	2. Apply measures of organising and describing the data.	100
	3. Apply measures of analysing relations, prediction and h	ypothesis
	testing.	Dire Dir
Coult and	4. Prepare Research Report	



Anowledge is Divine

Course Code: CBF-411 Title of the Course: Fintech Number of Credits: 04 Effective from AY: 2023-24

Pre-requisites	G _{IMI}	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To help learners understand the importance of Fintech in (Banking, Financial Services and Insurance) sector. To educate learners about the significance of Blockchain tech the Fintech industry. To familiarize learners with the practical application of Finte domain of Banking, Insurance, and Payments systems. To educate learners about the implementation of Fintech i Markets and its regulatory framework. 	nology in
	(36)	No. of hours
Content:	Unit 1: Introduction to Fintech Changing ecosystem of the BFSI industry, Evolution of Fintech, Introduction to the Fintech landscape, FinTech Architecture, FinTech Technologies, Latest Trends and Future of FinTech, Applications of FinTech, Use cases of FinTech in banks, Fintech startups, Fintech unicorns and business models Unit 2: Blockchain for Fintech Blockchain Technology and Infrastructure: Blockchain Foundations - Blocks and Blockchain, the Chain, Nodes and Network - Blockchain in Use - Trust Framework and Consensus Mechanisms, Public, Consortium, Private Blockchains - Blockchain Interoperability. Blockchain And Cryptography: Cryptography - Application to Blockchain - Hash Functions - Public Key Cryptography and Signing - Use cases and applications. Smart Contracts and Hyper ledgers: Understand smart contracts - Computational model of Smart contracts - Ethereum and Working with Smart Contracts - Hyperledger Architecture -Hyperledger Blockchain Technology - Use cases of Smart contracts Applications Of Blockchain Architecture: Setting up a Private Blockchain Environment -Blockchain and Bitcoin - Blockchain Networks and Use Cases. Crypto-Currencies and ICOs: Cryptocurrencies Primer- Bitcoin and Applications - Cryptocurrencies - Cryptocurrencies and Applications - Cryptocurrencies - Cryptocurrencies and Applications - ICO- Importance of ICO in Alternative Finance - Regulations for	20

Unit 3: Applications of Fintech in Banking, Insurance and Payment Systems Digital Transformation of Indian Banks, Card based narments

Digital Transformation of Indian Banks, Card-based payments, use of RTGS/NEFT, E-banking (Mobile banking, Internet banking), neobanks. Smart bank strategies: Electronic Fund Management, ATMs, Internet Banking, UPI payment, SWIFT and Bank Identification Code. FinTech in the Payments Industry: Multichannel Digital Wallets and POS systems, digital payments, recent developments in Payment and settlement system in India. BANKTECH: Regulatory Framework for Product Pricing, loan origination and servicing - Social Media based profiling, comparison tools and aggregators - Dynamic credit rating, Risk management & underwriting -Using Credit Counsellor Robo/Bot for faster approvals & funding -Utilizing data science tools and machine learning for data mining/ cross-sale - Hybrid Lending Products. INSURTECH: How does InsurTechwork - Business model disruption - Aggregators - AI/ML in InsurTech -IoT and InsurTech - Risk Modeling - Fraud Detection - Processing claims and Underwriting - Innovations in Insurance Services - Unicorns and business models

15



Unit 4: Applications of Fintech in Capital Market and its Regulation

FINTECH FOR STOCK MARKET: Discount Broking -Disruption to Broking model - Core Services and Business model - Technology setup - Unicorns of Discount Broking and business models - Technology stacks for Discount Brokers - How can they improve - Other differentiated offerings and services. REGTECH: Evolution of RegTech - RegTechEcosystem: Financial Institutions - RegTechEcosystem: Startups - Ensuring Compliance from the Start: Suitability and Funds - RegTechStartups: Challenges - RegTechEcosystem: Regulators - Use Case of AI in Smart Regulation and Fraud Detection - Regulatory Sandboxes - Smart Regulation

15

Pedagogy:

Lectures, Demonstration, Lab Practicals, Case studies.

Reference/

Readings:

- 1. Arjunwadkar P. (2018). Fintech, the Technology Driving Disruptions in the Financial Services Industry, CRC Press, Taylor and Francis Group.
- 2. Arner D., Barbers J., Buckley R (2015) *The evolution of Fin Tech: a new post-crisis paradigm*, University of New South Wales Research Series.
- 3. Arslanian H. and Fischer F. (2019). The Future of Finance, the impact of Fintech, AI and Crypto on Financial Services, Palgrave Macmillan.
- 4. Gupta P. and Tham T. M. (2018). Fintech the new DNA of Financial Services. Walter de Gruyter Press.
- 5. Mukund, S. (2015). *Banking and Financial Services*. Himalaya Publications.
- 6. Pranay Gupta, T. Mandy Tham (2018). Fintech: The New DNA of Financial Services (1st Ed.). Paperback, Boston: De Gruyter publisher
- 7. RBI (2017). Report of working group on FinTech and Digital Banking

	8. Richard Hayen (2016). FinTech: The Impact and Influence of Financial
	Technology on Banking and the Finance Industry.
	9. Sanjay Phadke (2020), Fintech Future: The Digital DNA of Finance (1st
	Ed.) Paperback.New Delhi Sage Publications.
	10. Susanne Chishti, Janos Barberis (2016). The FINTECH Book: The
	Financial Technology Handbook for Investors, Entrepreneurs and
	Visionaries (Wile01) Paperback, Wiley Publications.
	11. Vinay Divra (2019). Fintech: Redefining Finance with Technology.
	Notion Press
	After completion of this course, the learners will be able to:
	1. Elaborate the significance of Fintech in the BFSI sector.
Course Outcomes:	2. Discuss the significance of Blockchain technology for Fintech.
	3. Comprehend the application of Fintech in Banking, Insurance and
	Payment systems
	4. Comprehend the application of Fintech in Capital Market and its
	regulation









Course Code: CBF-404

Title of the Course: Credit Management in Banking

Pre-requisites	Pana Pana Pana Pana Pana Pana Pana Pana	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide learners with an overview of Credit. To impart knowledge of Financial Appraisal of Term Loans. To familiarize learners with the assessments of Working Management. To equip learners with the skills of Monitoring, Supervision/up, and Management of Impaired Assets. 	
	(26)	No. of
	UNIVER	hours
Content:	Unit 1: Introduction and Overview of Credit Principles of Lending - Credit Policy - Types of Borrowers and types of credit facilities - Credit Delivery: Types of Credit facilities, Mode of Delivery, Credit Trust, Credit Acquisition - Credit Appraisal: Meaning, Components Credit Rating: Meaning, Objectives, Internal and External Rating - Capital Adequacy - Importance & Application of RAROC (Risk Adjusted Return on Capital) Unit 2: Analysis of Financial Statements and Term Loan Appraisal Analysis of Financial Statements: Balance sheet, Trading Account and Profit & Loss Account. Ratio Analysis, Cash Flow and Fund Flow Analysis, Cash Flow Statement - Non-Financial Risk Analysis & Macroeconomic Factors - Project Appraisal/Term Loan Appraisal: Financial, Technical, Market, Managerial and Environmental AppraisalCredit Risk Analytics & Credit Scoring Models	15
	Unit 3: Working Capital Management and Other Credits Working Capital Assessment: Meaning, Gross and Net working capital, Components of Working capital, operating cycle, Methods of working capital assessment- Turnover method, MPBF Method and Cash budget method. Non-Fund-based Credit Facilities: Letter of credit, Bank Guarantees, Supplier credits Buyer credits and Bills discounted under LC - Export Finance: Pre-shipment and post-shipment Finance Priority Sector Lending/Government Sponsored Schemes/- NABARD Schemes - Retail Loans -Forward Exposure Limit & Presettlement risk - Structured Finance Options - Alternative source of funding -Digital Finance - P2P lending via FinTech - Green Finance.	15

	Unit 4: Monitoring, Supervision/Follow-up, and Management	
	of Impaired Assets	
	Documentation - Types of Charges - Follow-up supervision: Periodic Scrutiny of Exception Reports, AI/ML Based Analytics Tools to Analyze the Transaction to Predict 'Likely to Default' and credit monitoring - Resolution of Stressed Assets - Fair Practices Code on Lender's Liability - Insolvency & Bankruptcy Code (IBC), 2016 - Fraud Risk Management in Credit: Early Warning Signals, Red Flagging of Accounts, Identification & Reporting of Fraud, Forensic Audit, Wilful Defaulters, Non-cooperative Borrowers, Fugitive Economic Offender, Look Out Circular, Criminal Offenses and Investigative Agencies	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field w	ıork
. caagogy.	1. G.Vijayaragavan, P., (2013). Bank Credit Management Text &	
	Mumbai: Himalaya Publishing House.	cuses.
	2. G.Vijayaragavan, P., (2017). Bank Credit Management Text &	& Cases.
	(2 nd Ed.) Mumbai: Himalaya Publishing House.	
		w Delhi.
	Routledge,	
0.0	4. Indian Institute of Banking & Finance, (2018). Banker's Handb	book On
7/09 TO	Credit Management. (2 nd Ed.) Mumbai: Taxmann Publications	(P.) Ltd.
3/cm/c20/9	5. Indian Institute of Banking & Finance, (2023). Banker's Handb	
P (Ladout)	Credit Management (3 rd Ed.). Mumbai: Taxmann Publications	
Reference/	6. Indian Institute of Banking and Finance., (2023). <i>Princip</i>	les and
Readings:	Practice of Banking. New Delhi: Macmillan Education	Delle:
a faul au	7. N. S Toor (2017)., <i>Bank Credit Management. (3rd Ed,)</i> . New Skylark Publications.	w Deini:
Manga - Direct	8. O.P.Agarwal, 2008. Modern Banking of India. (2012) N	/lumbai:
	Himalaya Publishing House.	
	9. S. Murali, K.R Subbakrishna (2019)., Bank Credit Management	t (3 rd
	Ed.) Mumbai. Himalaya Publishing House.	
	10. Shekhar, K. & Lekshmy Shekhar, (2005). Banking Theory and F	Practice.
	New Delhi: Vikas Publishing House Pvt Ltd.	
	11. Srivastava, D. P., (2013). Banking Theory and Practice. N	/lumbai:
	Himalaya Publishing House.	
	After completion of this course, the learners will be able to:	
	Understand the basics of bank credit. Analysis the process for evaluating term leans.	
Course	2. Analyse the process for evaluating term loans.	omont
Outcomes:	3. Demonstrate an understanding of the Working Capital Manag assessment.	ement
	4. Apply the skills related to Monitoring, Supervision/Follow-	un and
	Management of Impaired Assets.	up, anu
	Management of impaned Assets.	

Course Code: CBF-405 Title of the Course: Treasury and Forex Management

Pre-requisites		
for the Course:	Nil	
Course Objectives:	Objectives of the Course are: 1. To acquaint learners with skills for treasury Management. 2. To impart knowledge of the Asset and Liability Management of the Asset and Liability Man	
	Taw are	No. of hours
Content:	Unit 1: Introduction to Treasury Management Overview of Financial Markets. Scope and Functions of Treasury Management: Treasury Management - Structure and Organization of Treasury Management - Role of CFO -Functions of a Controller - Functions of a Treasurer Responsibilities of a Treasure. Treasury Operations: Integrated Treasury - Structure of Treasury - Operations of Treasury - Dealing and Settlement Procedures. Unit 2: Unit 2: Treasury Management Liquidity Management - Meaning, Objectives, Sources and Deployment. Funding the Balance sheet. Cash Reserve Ratio - Cost of CRR Maintenance, Penalties for CRR Shortfall. Statutory Liquidity Ratio (SLR)- Cost of Maintenance, Monetary control by RBI. Clearing Corporation of India-Products handled. Integrated Treasury - Functions. Nature of Integration, Benefits of Integration, Structure. Initiatives of Integrated Treasury. Money Market instruments- Call Money, Term Money, Bank Fixed Deposit, Certificate of Deposits (CDs), Commercial Paper, Bill Rediscounting Scheme (BRDS), Inter-Bank Participation Certificates (IBPCs), Collateralised Borrowing and Lending Obligation (CBLO), Treasury Bills (T-Bills), Repurchase Agreements.	15
	Unit 3: Introduction to Forex Management Forex Management – Meaning, Nature, Scope and Significance of Forex Management. Foreign Exchange Market and its Structure. Role of Banks in Forex Market. Participants in Forex Market. Exchange Rate and its types - Fixed Exchange Rate, Flexible Exchange Rate, and Managed Floating Rate. Role of Foreign Exchange Dealers Association of India (FEDAI).	15

	Unit 4: Foreign Exchange Exposure Management
	Foreign Exchange Rates and its Determination. Exchange Rate
	Quotes. Exchange Rate Mechanism. Types of Exchange Rates -
	Spot, Cross, and Forward Rates. Forex Trading - Hedging and
	Arbitrage, Currency Futures, Options, and Swaps - Covered 15
	Interest Rate Arbitrage. Borrowings and Investing Markets.
	Foreign Exchange Risk Exposures, Types of Risk Exposure –
	Transaction, Translation and Economic Exposure and their
	Management. (Theory and Problems).
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Desai, V. (2010). Banks and Institutional Management. Himalaya
	Publishing House.
	2. Desai, V. (2010). Banks and Institutional Management. Himalaya
	Publishing House.
	3. Hatler, G. (1999). Bank Investments and Funds Management.
	Macmillan.
	4. Indian Institute of Banking and Finance. (2011). Treasury
	Management. Mcmillan.
_	5. Indian Institute of Banking and Finance. (2018). <i>Treasury</i>
Reference/	Management. (2nd ed.). Macmillan.
Readings:	6. Joshi, V., & Joshi, V. (2009) . <i>Managing Indian Banks</i> (3rd ed.)
	Challenges Ahead Response Books.
67 DORY	7. Justin, P., & Padmalatha, S. (2007). <i>Management of Banking &</i>
	Financial Services. New Delhi: Pearson.
(C) + (S) 2 / (I	
	8. M. Y. Khan, (2009). <i>Indian Financial System,</i> (6th Ed.) Tata McGraw Hill.
	9. Srivastava, D. N. (2015). Management of Indian Financial Institutions.
Commonce of the	Himalaya Publishing House.
	10. Srivastava, P.K. (2013). Banking Theory and Practice. Himalaya
	Publishing House.
	After completion of this course, the learners will be able to:
Course	 Explain various concepts in Treasury Management.
Outcomes:	2. Understand the Asset Liability Management of the Bank.
outtoines.	3. Describe the basic Concepts of Forex Management.
	5. Describe the basic concepts of Forex Management.



Course Code: COM-406

Title of the Course: Financial Derivatives

Pre-requisites		
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To acquaint learners with understanding of the derivatives relation. To impart knowledge of Forward, Futures and Options Derivations. To familiarize learners with risk management and hedging so in derivatives market. To provide understanding of Interest Rate Derivatives and derivatives market. 	itives. trategies Swaps in
	OR UNIVERS	No. of hours
Content:	Unit 1: Introduction of Derivatives Markets Derivatives: Meaning, Need for Derivatives, Features of a Financial Derivative, Types of Financial Derivatives, Difference between Cash Market and Derivative Market, Evolution of Financial Derivatives Market in India, Major Recommendations of Dr. L.C. Gupta Committee, Regulation of Financial Derivatives in India. Unit 2: Forward, Futures and Options Derivatives Forward contracts: Definition, features, Trading Mechanism and pricing, Futures contracts: Characteristics, Uses, Trading Mechanism and pricing, Payoffs (Including Problems), Options contracts: Call and put options, Payoff and Moneyness of Options, and pricing models (Binomial Option Pricing Model, Black-Scholes Option Pricing Model) (Including Problems), Derivatives trading through online platforms.	15
	Unit 3: Risk Management and Hedging Strategies Basic understanding of risk in financial markets, Hedging using forward contracts, Hedging using futures contracts, Option strategies for risk management.	15
	Unit 4: Interest Rate Derivatives and Swaps Interest Rate Derivatives: Overview of interest rate derivatives, Types of interest rate derivatives: forwards, futures, options, and swaps, Uses of interest rate derivatives in risk management. Swaps: Meaning, Motives of Swaps, Interest rate swaps (Plain Vanilla interest rate swaps), Currency swaps, Equity swaps, Commodity swaps, Valuation and applications of swaps	15
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field	work
Reference/ Readings:	1. Chance, D. M., Brooks, R., & Dhamija, S. (2019). An Introde Derivatives and Risk management. Cengage India Private Lim	uction to

2. D C Patwari, D. C. (2000). Options and Futures in an Indian Perspective. Delhi. Edition. 3. Hull, J. C. (2018). Fundamentals of Futures and Options market. Jaico Publishers. 4. Kolb, R. W. (2006). Understanding Futures Markets. PHI, 6th 5. Mahajan, R. (2007). Futures, and Options. Vision Books Pvt Ltd, New McGraw Hill, New Delhi. 6. Pandey, I. M. (2016). Advanced Financial Management. Vikas Pearson Education, New Delhi, 9th Edition. Publishing House, New Delhi. 7. Sharpe, W. F., Alexander, G. F., & Bailey, J. V. (2000). Investments. Prentice Hall New Delhi. 8. Swain, P. K. (2007). Fundamentals of Derivatives. HPH. 9. Vohra, N. D., & Bagri, B. R. (2017). Futures and Options. Tata After completion of this course, the learners will be able to: 1. Comprehend the various aspects of derivatives market in India. 2. Apply the concepts of Forward, Futures and Options in derivatives Course trading. **Outcomes:** 3. Apply risk management and hedging strategies in derivatives trading. 4. Discuss the opportunities in Interest Rate Derivatives and Swaps in Indian derivatives market.







Course Code: COM-407

Title of the Course: Security Analysis and Portfolio Management

Pre-requisites for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To enable students to understand the analysis of Return and Resecurities. To enable students to analyze the Equity and Debt of companies To enable students to study and select a Portfolio. To enable students to evaluate Portfolio performance and revision portfolios. 	
	RINIVE	No. of hours
Tayrasing Vin	Unit 1: Introduction to Security Analysis Introduction to Investments - Objectives- Avenues, Approaches to Investment Decision. Risk and Return Analysis— Systematic and Unsystematic Risk, Measurement of Risk and Return (Including problems). Fundamental Analysis: Meaning— Objectives— Economy Analysis, Industry Analysis— Industry Life Cycle— Company Analysis— Operating Analysis— Management Analysis— Financial Analysis. Technical Analysis: Meaning, Dow Theory— Trends and Trend Reversals, Indicators— Types of Price Charts— Price Patterns. Unit 2: Equity and Debt Valuation and Analysis Valuation of Equity: Share valuation Model— Dividend Discount Model—One Year Holding Period— Multiple Year Holding Period	15
Content:	 Constant Growth Model – Multiple Growth Model (Including problems), Valuation of Debt: Issuers of debt securities-Features of debt securities-Types of bonds - Current Yield-Discounted cash flow approach-Yield to maturity-Relationship between bond price and its yield to maturity-Yield Curve (Including problems) 	15
	Unit 3: Portfolio Analysis and Selection Meaning of Portfolio Management, Objectives of Portfolio Management, Portfolio Management Process - Traditional and Modern Portfolio Theories- Markowitz Theory - Feasible Set of Portfolios – Efficient Frontier – Return and Risk Calculation of Portfolio - Sharpe's single index model – Capital Asset Pricing Model - Arbitrage Pricing Theory, Fama-French Three Factor Model, (Including problems).	20
	Unit 4: Portfolio Performance Evaluation and Revision Portfolio Performance Evaluation – Need – Performance Evaluation Ratios – Sharpe's Ratio – Treynor's Ratio – Jenson's	10

	Alfa Ratio-M2Ratio - Fama's Net Selectivity-Information Ratio-
	Sortino's Ratio. Portfolio Revision -Need for Revision-
	Constraints –Portfolio Revision strategies – Formula Plans –
	Constant Rupee Value Plan – Constant Ratio Plan – Rupee Cost
	Averaging. (Including problems).
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work
	1. Chandra, P. Investment Analysis and Portfolio Management. McGraw-
	Hill Education, 6 th Edition, 2021
	2. Fischer, D. E. & Jordan, R. J. Security Analysis and Portfolio
	Management, Pearson Education India, 7 th Edition, 2018
	3. Graham, N., & Dodd, D. L. Security Analysis. McGraw-Hill Education,
	6 th Edition, 2017
Reference/	4. Punithavathy, P. Security Analysis and Portfolio Management (Second
Readings:	Edition). Vikas Publishing House, 2 nd Edition, 2012
	5. Ranganatham and Madhumathi, M. Investment Analysis and Portfolio
	Management. Pearson Education India, 2 nd Edition, 2012
	6. Reilly, F. K., & Brown, K. C. Analysis of Investment and Management of
	Portfolios. Cengage Learning, 9th Edition, 2012
	7. Shalini Talwar, Security Analysis and Portfolio Management, Cengage
0.0	Learning, 1 st Edition, 2016
(200 T CO)	After completion of this course, the learners will be able to:
Course	Perform Return and Risk analysis of Companies.
Outcomes:	2. Analyse the Equity and Debt of companies.
Outcomes.	3. Analyse and Select a Portfolio.
3/5 148/4	4. Evaluate Portfolio Performance and Revise the Portfolios.
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Course Code: COM-412

Title of the Course: Basic Econometrics

Pre-requisites	Finiza	
for the Course:	COM-403 Research Methodology	
Course Objectives:	 Objectives of the Course are: To enable learners to understand the significance of economous business research. To enable learners to identify violations of Classical Linear Remodels and suggest remedial measures To acquaint the learners with skills to apply Times Series are the problems in business and economy. To acquaint the learners with skills to apply Panel Data analyst problems in business and economy. 	egression nalysis to
	1269/11/201	No. of hours
Tauri a di santa di s	Unit 1: Introduction to Econometrics Econometrics: Meaning, Methodology, Types, Mathematical and Statistical Prerequisites; Statistical Versus Deterministic Relationships; Regression Versus Correlation Versus Causation; Nature and Sources of Data for Economic Analysis, Classical Linear Regression Model: Meaning, Assumptions underlying the method of Least Squares Unit 2: Violation of Classical Linear Regression Model Multicollinearity: Meaning, Practical Consequences, Detection, Remedial Measures; Heteroscedasticity: Meaning, Practical Consequences, Detection; Meaning, Practical Consequences, Detection, Remedial	10
Content:	Unit 3: Times Series Analysis Times Series Data: Meaning, Stochastic Processes, Tests of Stationarity, Transforming Non-Stationary Time Series, Univariate Time Series Analysis: Introduction, Estimation of AR, MA, ARMA, ARIMA processes, Forecasting, Diagnostic Checking; Bivariate and Multivariate Times Series Analysis: Regression – Estimation and Diagnostic Checking; Co-integation Tests, Vector Autoregression, ARCH and GARCH models: Introduction, Estimation and Diagnostic Checking	20
	Unit 4: Panel Data Analysis Panel Data: Meaning, Pooled OLS Regression, Fixed Effect Least-Squares Dummy Variable (LSDV) Model, Fixed Effect Within-Group Estimator, Random Effects Model, Properties of various estimators, Fixed Effect Versus Random Effects Models: Selection	15

Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field work		
Reference/ Readings:	 Greene, W. (2004). Econometric Analysis. Prentice Hall, New York. Gujarati, D, N., Porter, D. C., & Gunasekar, S. (2017). Basic Econometrics (5th Ed). Mc Graw Hill Education, New Delhi. Kerry, P. (2000). An Introduction to Applied Econometric: Time Series Approach. Palgrave Macmillan, New York. Ramu, R. (2002). Introductory Econometrics with Applications. Thomson South Western, Singapore. Wooldridge, J. (2012). Introductory Econometrics: A Modern Approach (5th Ed). Thomson South Western, Singapore. 		
Course Outcomes:	 After completion of this course, the learners will be able to: Comprehend the significance of econometrics in solving business research problems. Detect violations of Classical Linear Regression Models and suggest remedial measures. Apply Time Series analysis to the problems in business and economy. Apply Panel Data analysis to the problems in business and economy. 		









Course Code: CBF-413

Title of the Course: Co-operative Management and Accounting

Pre-requisites	Anna A	
for the Course:	Nil	
Course Objectives:	 Objectives of the Course are: To provide an in-depth understanding of the cooperative his its structure in India. To provide an overview of the Goa State Cooperative Adprovisions and draft bye-laws for different categories of societies. To provide a comprehensive overview of management within cooperative societies. To enable learners to explore the accounting and audit prospecific to cooperative entities, focusing on financial stappreparation, budgeting, and compliance requirements 	ct, rules, eties. practices
		No. of hours
Tauran Land	Unit 1: Introduction to Cooperatives Meaning, Definition, History of Cooperative Movement, Cooperative Principles, Classification of Cooperative societies - Agriculture, Credit, Fishery, Marketing, Consumer, Dairy, Housing and labour and Women. Ministry of Cooperation, Central Registrar, National Co-operative Development Corporation (NCDC), National Cooperative Union of India (NCUI), Vaikunth Mehta National Institute of Cooperative Management (VAMNICOM), National Cooperatives and State Registrar and role of Co-operative department, Goa State Cooperative Union, Goa Co-operative Housing Finance and Federation Limited.	15
Content:	Unit 2: Goa State Co-operative Act 2001 and Rules 2003 Introduction to the Goa State Co-operative Act, Registration of Cooperative Society, Bye Laws/Constitution, Memorandum of Association and Article of Association, Bye Laws, Clause of Bye Laws (16 Clauses), Drafting of Memorandum of Association, Article of Association and bye-laws for various types of societies in Goa.	15
	Unit 3: Management of Co-operative Societies Membership, Promoters, Board of Directors- Elections of Board Members, Term, Qualification, Powers, Meetings, Notice, Agenda and Board Resolution. Annual General Meeting - Notice, Agenda, Minutes, Resolutions, Amendment to Bye Laws, Special Annual General Meeting, Drafting of notice, agenda, minutes and resolution.	15

	T	
	Unit 4: Accounts, Audit and Inspection of Cooperative Societies	
	Books of Accounts- Ledgers, Members Register, Asset Register,	
	Cash Book, Stock Register, Preparation of Financial Statements	
	for various types of societies. Receipts & Payment Account,	
	Income Statement, Distribution of Profit, Balance Sheet,	45
	Preparation of Annual Budget, Filing of Return- Procedure and	15
	Documents Required for Filing of Return of Cooperative	
	Societies, Audit and Inspection-Appointment of Auditor, Powers	
	and Duties of Auditor, Audit Rectification Report, Special Audit	
	and Inspection of Cooperative Societies.	
Pedagogy:	Lectures, Group discussions, Seminars, Case studies, Field v	vork
	1. Ajith Kumar, N. (2002). Co-operation. Mumbai: Himalaya Pu	
	House.	0
	2. Jha, Aruna. (2021). <i>Auditing</i> . 4 th Edition. New Delhi: 1	Taxmann
	Publication.	
	3. Kamat, G. S. (1978). New Dimensions of Cooperative Mana	aement.
	New Delhi: Himalaya Publishing House.	9
	4. Mukherjee, A., & Hanif, M. (2018). Modern Accountancy (Vol.	II) New
Reference/	Delhi: Tata McGraw Hill.	ny. Hew
Readings:	5. Nakkirans. (2006). Cooperative Management: Principl	es and
OR UNIVERSAL	Techniques. New Delhi: Deep and Deep Publications.	CS
69/	6. Rajmanohar, T. P., & Balaji, V. (2008). <i>Indian Cooperatives: Iss</i>	sues and
6/11/08/	Experiences. Hyderabad: ICFAI University Press.	395 \ Q
	7. Ramakrishna, Y. (2009). Management of Cooperatives. New	w Delhi:
Q\ 100 A	Jaico Publishing House.	
	8. Sah, A. K. (1984). <i>Professional Management for Cooperatives.</i>	
Faurino	9. Taimani, K. K. (1976). <i>Cooperative Organisation and Manager</i>	
Street Street	After completion of this course, the learners will be able to:	i.c.i.c.
		a and
	ATTAL	n, and
	institutional roles.	ما ماسم 4
Course	2. Understand Goa State Cooperative Act, rules, provisions an	ia aratt
Outcomes:	bye-laws for different categories of societies.	منا امسا
	3. Apply the knowledge of the various procedures invo	ivea in
	managing various types of cooperative societies.	
	4. Apply accounting, auditing practices for cooperative management.	gement
	and financial control.	

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