



## GOA UNIVERSITY

### Public Administration Programme

### Manohar Parrikar School of Law, Governance and Public Policy

### Report on Invited Lecture

### Publico IV

### *Modern Trends in Public Administration in India*

<b>1. Title of the Event/Activity/program</b>	Invited Lecture Publico IV  <i>Modern Trends in Public Administration in India</i>
<b>2. Date and Time</b>	23 <sup>rd</sup> February 2026 11.00 am to 1.00 pm
<b>3. Mode of conduct (Physical/Online)</b>	Physical
<b>4. School/ Directorate/ Section</b>	Manohar Parrikar School of Law, Governance and Public Policy
<b>5. Collaborating Agency/School/Directorate</b>	-----
<b>6. Detail of the Resource Person (Brief biodata)</b>	<b>Shri Anil Bhattacharya</b> Shri Anil Bhattacharya is a distinguished public finance expert and former National Savings Commissioner, Ministry of Finance, Government of India. During his tenure, he led national-level resource mobilization

	<p>initiatives through the strategic marketing of Government savings instruments, working in close coordination with the Finance Secretary, the Department of Posts, nationalized banks, and an extensive agency network of nearly five lakh agents. His leadership significantly strengthened institutional mechanisms for public savings and financial outreach across India. He holds a Master's degree in Corporate Finance from Strathclyde Business School and a Post Graduate Diploma in Business Management from Jamnalal Bajaj Institute of Management Studies. He has further completed advanced executive training at Indian Institute of Management Indore and Lal Bahadur Shastri National Academy of Administration.</p> <p>An acknowledged specialist in microfinance and public resource mobilization, Mr. Bhattacharya has represented India at numerous international forums across Asia, Europe, Africa, and the Americas. He has also presented a scholarly paper at the Asian Development Bank. In addition, he has contributed to capacity-building initiatives as Visiting Faculty at the National Academy of Direct Taxes and the Administrative Training Institute.</p>
<b>7. Number of Faculty attended/participated</b>	08
<b>8. Number of Student attended / participated</b>	20

<b>9. No. of external students/faculty/other participants</b>	06
<b>10. The objectives of the Program/activity/event</b>	<ol style="list-style-type: none"> <li>1. To examine the evolving paradigms of public administration in India, with particular reference to governance reforms, digital transformation, and citizen-centric service delivery mechanisms.</li> <li>2. To analyse contemporary administrative innovations and policy shifts influencing transparency, accountability, and efficiency within India's public institutions.</li> <li>3. To critically evaluate the impact of emerging trends such as e-governance, collaborative governance, and performance-based management on administrative structures and public service outcomes.</li> <li>4. To enhance participants' conceptual and practical understanding of modern administrative challenges, thereby fostering informed academic discourse and capacity-building in the field of Public Administration.</li> </ol>
<b>11. Description of the Program/activity/event</b>	An invited lecture Publico IV titled " <i>Modern Trends in Public Administration in India</i> " was organized by Public Administration Programme, MPSLGPP, Goa University, on 23rd January 2026. The resource person for the forementioned lecture was Shri Anil

Bhattacharya National Savings Commissioner (Retd.), Ministry of Finance, Government of India.

Dr. Bhattacharya through his lecture provided key insights into the core responsibilities of a public administrator which include policy implementation, resource management and public service delivery. He emphasized that the essential qualities of a public administrator comprise ethical integrity, strategic problem-solving, diplomacy and communication and social equity. Dr. Bhattacharya elucidated the pivotal balance between the principles of good governance and rapid digital transformation in the evolutionary background of public administration from rule-based to role-based governance. The essence of public administration in present times is characterized by minimum government and maximum governance. Public Administration in India in particular has transitioned from a colonial bureaucracy legacy to a service oriented Viksit Bharat @ 2047 vision. Dr. Bhattacharya enunciated crucial trends in public administration which encompass digital governance and AI Integration, Mission Karmayogi, citizen-centric administration, lateral entry and administrative Reforms, environmental and sustainable Governance. He also identified novel challenges for public administration in the 21<sup>st</sup> century which include digital and AI revolution, “wicked”

	<p>environmental Issues, crisis management in a “turbulent” world, rebuilding public trust, the workforce “silver tsunami” and talent recruitment. He stressed that modern public administration is no longer just about “administering”, it is about innovating. Success will be determined by the government’s ability to reap the optimum benefits of technology while maintaining a human-centred heart.</p> <p>The lecture concluded with interactive discussions, reinforcing the significance of theoretical, academic and administrative discourse on emerging trends in public administration in India.</p>
<p><b>12. Benefit/Key outcomes of the Program/activity/event</b></p>	<ol style="list-style-type: none"> <li>1. The lecture enhanced conceptual clarity among participants regarding contemporary paradigms and reforms shaping Public Administration in India.</li> <li>2. It Improved analytical understanding of emerging governance trends such as digital administration, e-governance, performance management, and citizen-centric service delivery.</li> <li>3. It provided an intellectual and deliberative platform for critical engagement with issues related to transparency, accountability, and institutional efficiency in the Indian administrative framework.</li> </ol>

	4. It provided practical and professional insights and policy-oriented perspectives on modern administrative challenges.
13. Enclosures with report	Flyer, Photos, Registration Sheet

Name and Signature of Coordinator:

*R Athani*

Ms. Tazmeen Ramzan Athani

Asst Prof, MPSTGPP

Name and Signature of Dean:

*Rajendra S. Gad*  
26/02/2026

Sr. Professor Rajendra S. Gad

Dean, MPSTGPP

Name and Signature of Co-coordinator

Dr. Sara Mahima George

*Msy*

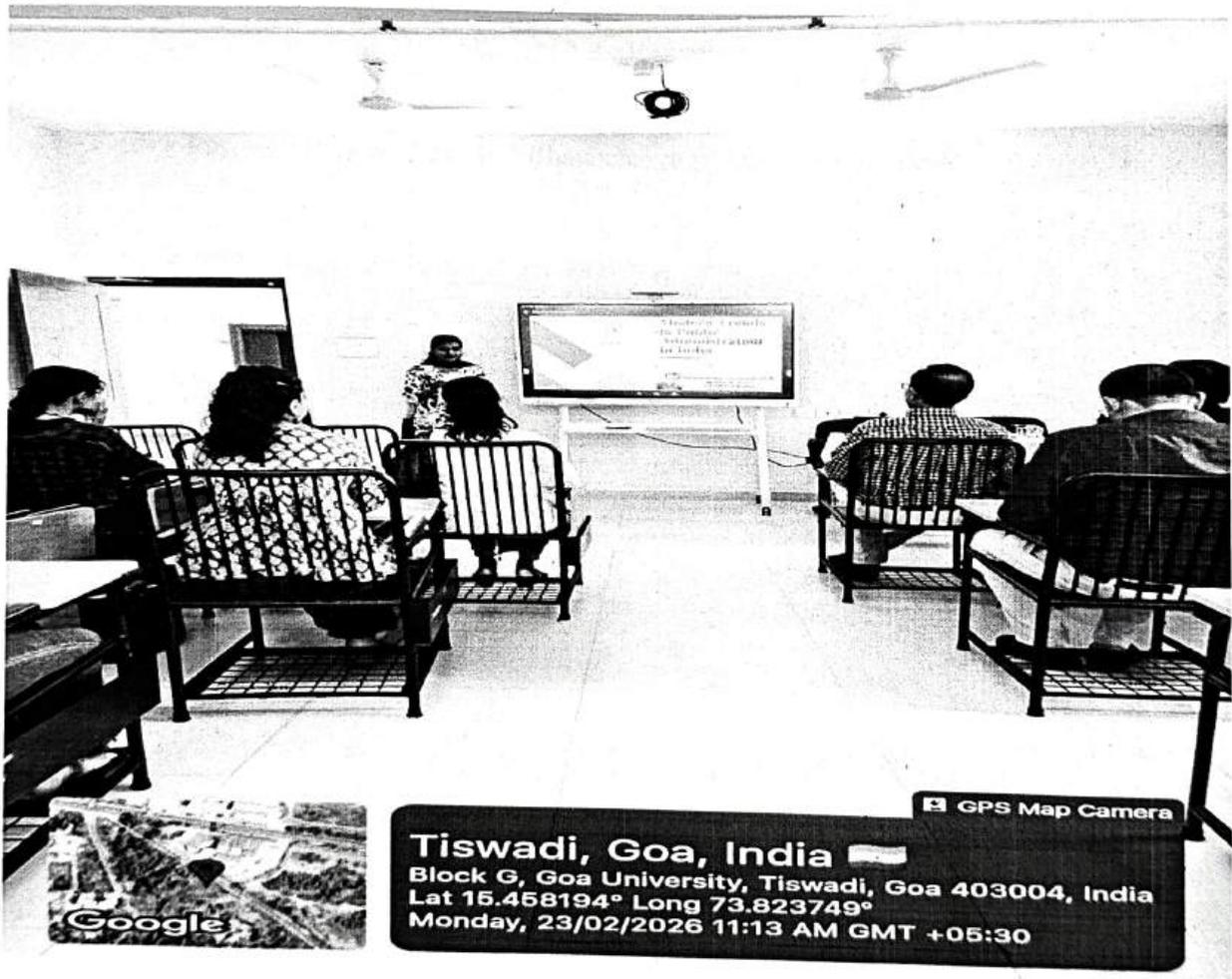
Asst. Prof., MPSTGPP



Seal of the School/Directorate/University



Resource Person, Shri. Anil Bhattacharya is delivering a lecture.



Asst. Prof. Ms. Tazmeen Ramzan Athani, Introducing the Resource Person, Shri. Anil Bhattacharya

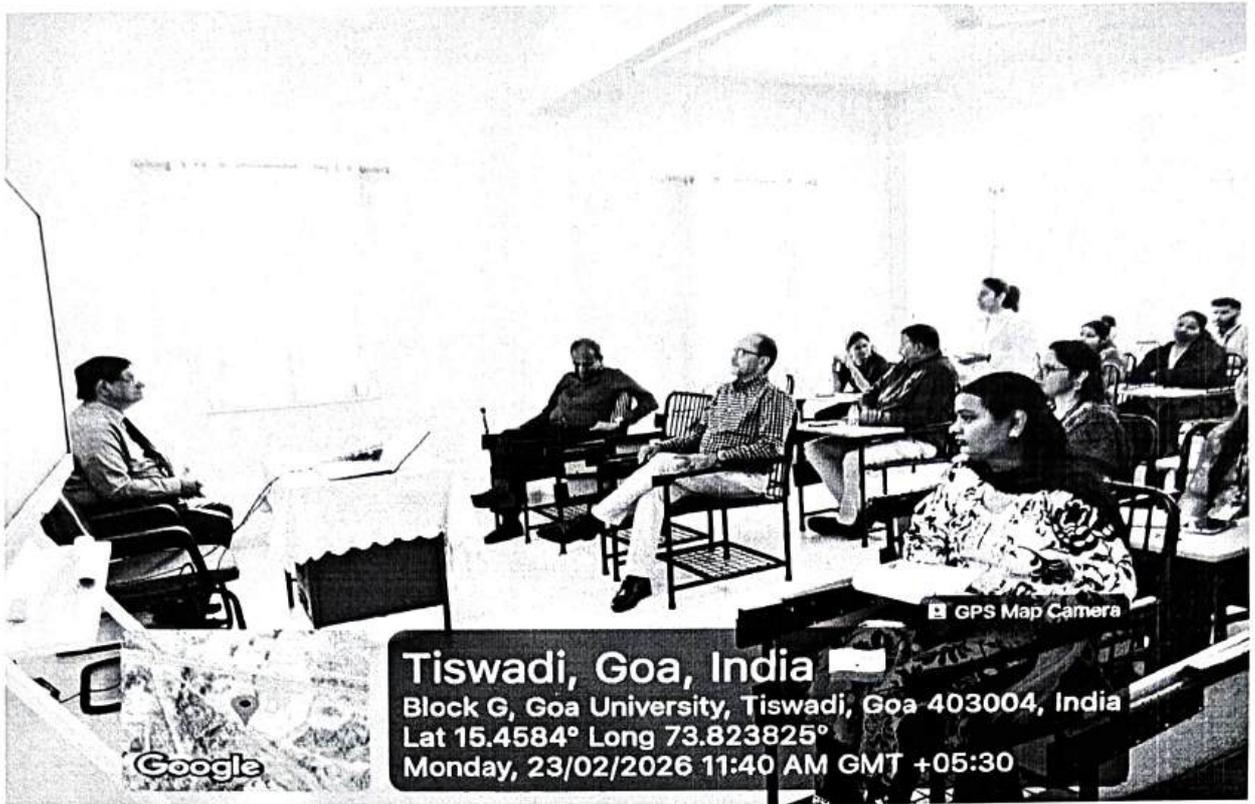




Resource Person, Shri. Anil Bhattacharya is delivering a lecture.



Dr. Alanknada Shringare, Vice Dean of Research, welcomed the Resource Person, Shri. Anil Bhattacharya.



Interaction of the Resource Person, Shri. Anil Bhattacharya with participants.



Group photo of Shri. Anil Bhattacharya with Dean, MPSLGPP, Sr. Prof. Rajendra S. Gad, Vice Dean, Research, Dr. Alaknanda Shringare, Faculty, and participants of the lecture.





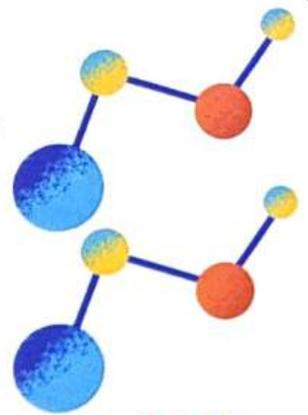
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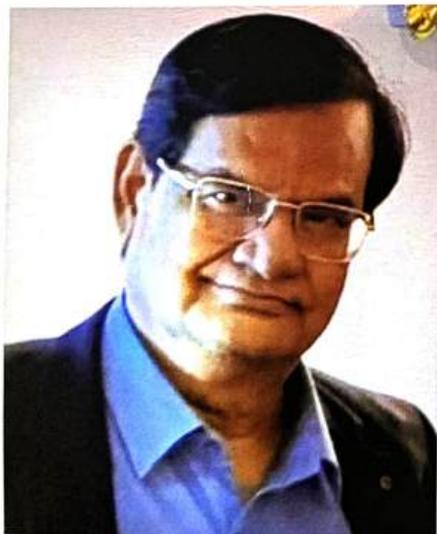
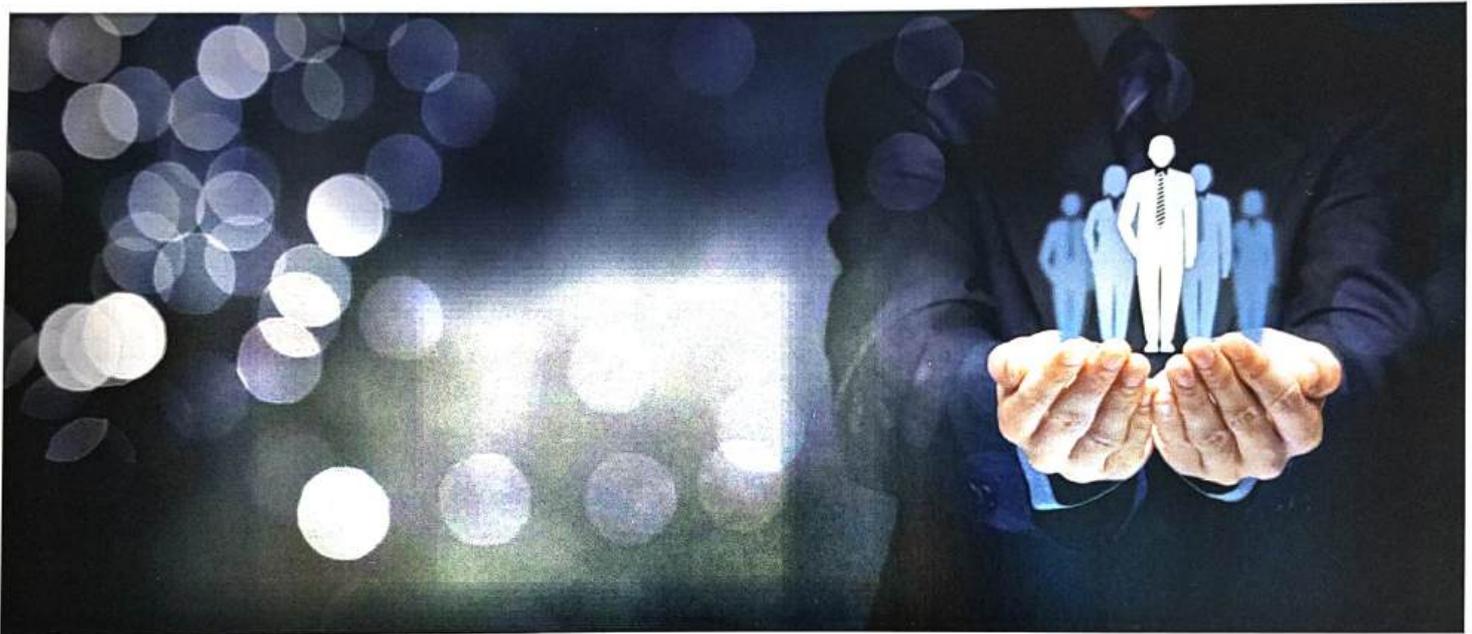
# GOA UNIVERSITY

MANOHAR PARRIKAR SCHOOL OF LAW,  
GOVERNANCE AND PUBLIC POLICY  
PUBLIC ADMINISTRATION PROGRAMME

organises  
Invited Lecture  
**PUBLICO IV**  
on



## **Modern Trends in Public Administration in India**



**Shri Anil Bhattacharya**  
National Savings Commissioner (Retd.)  
Ministry of Finance,  
Government of India.



Convenor

**Sr. Prof. Rajendra S. Gad**  
Dean, MPSLGPP

Coordinator

**Ms. Tazmeen Ramzan Athani**  
Asst. Professor, MPSLGPP

Moderator

**Dr. Alaknanda Shringare,**  
Vice Dean, Research, MPSLGPP

Co- Coordinator

**Dr. Sara Mahima George**  
Asst. Professor, MPSLGPP



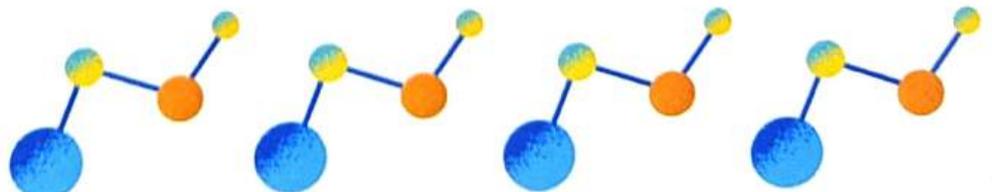
**23rd February 2026**



**11.00. a.m - 1.00 pm**



**SFC 17, MPSLGPP**



**GOA UNIVERSITY**  
**Manohar Parrikar School of Law, Governance and Public Policy**  
**Invited Lecture Series**  
**Publico IV**



Title of Lecture: *Modern Trends in Public Administration in India*

Resource Person: Shri Anil Bhattacharya, National Savings Commissioner (Retd), Government of India

Venue: SFC 17, MPLGPP, Block G, Goa University

Date: - 23/2/2026

Time: - 11.00am to 1.00pm

**REGISTRATION SHEET**

Sr. No	Name of the Participants [IN BLOCK LETTERS]	Designation	Gender	Contact No.	Email id	Name of the Affiliated Institution/ School/ Organization	Signature
1	NEHA SHET	STUDENT	F	7088675544	shetnela2404@gmail.com	MPS	Neshet
2	MAYURI MAINEKAR	STUDENT	F	9370938164	mayurimainekar4466@gmail.com	MPS	Mayuri
3	Ritu Naik	STUDENT	F	9552961204	ritunaik434@gmail.com	MPS	Ritu
4	PRANALI HAIK	STUDENT	F	930778730	naikp3421@gmail.com	MPS	Pranali
5	MARIA D'SILVA	STUDENT	F	9373576563	marvadsilva2905@gmail.com	MPS	Maria
6	SWATI DHATKAR	STUDENT	F	9022850447	dhatkarswati@gmail.com	MPS	Swati
7	RIA YAZ	STUDENT	F	9405468690	vazria03@gmail.com	MPSLGPP	Ria
8	SANTOJLI S. Naik	STUDENT	F	7350576639	naiksanatoshi1@gmail.com	MPSLGPP	Santojli
9	Mitali Gad	STUDENT	F	9168254341	mitaligad@gmail.com	MPS	Mitali

10	DR. SARA MAHIMA GEORGE	FACULTY	F	8007418901	Sara.george@unigpa.ac.in	MPSLGPP	Mxy
11	Mr. Siddharth Kalekar	Faculty	M	9370706480	siddharth.kalekar@unigpa.ac.in		7.
12	SANISIDDHI NAIK	Student	F	8411888712	naiksanisiddhi11@gmail.com	MPS	Saib
13	HANASI BANDOJKAR.	Student	F	9709724375	hanasi.bandojkar18@gmail.com	MPS	Amul
14	ANUSHKA SAWANT	Student	F	7972668163	anushka09sawant3@gmail.com	MPS	Amul
15	VIBHA SHETYE	Research AAsT	F			MPS	
16	SWARATHARWADKAR	Student	F	7058422409	swaratharw@paili.com	MPS	Amul
17	SALONI NAIK	Student	F	8551946017	saloninaik72599@gmail.com	MPS	Shakti
18	Ballika Geankar	Faculty	F	7972894175	ballika@unigpa.ac.in	DDKSSSBS	Shakti
19	Rahul Timpatti	"	M	9822126981	rant@unigpa.ac.in	"	Shakti
20	Eklavya Borkar	Student	M	9307981809	ekavya.borkar10@gmail.com	MPS	Ekavya
21	Sairaj Naik Gurav	Student	M	9322738287	sairajnaikgurav@gmail.com	MPS	Sing
22	Jay Naik	Student	M	9022985240	naikjay2700@merit.com	MPS	Shakti
23	Prachi Halkarni	Student	F	9823322606	prachi.halkarni245@gmail.com	MB	Prachi
24	RIDDHI DICHOLKAR	Faculty	F	9527958748	riddhi@unigpa.ac.in	MPS	Riddhi
25	ANITA DEE	STUDENT	f	7850600513	anita07shamsa@gmail.com	MPS	KG
26	Dr. Steffi Quintal	Faculty	F	7768984728	steffi@unigpa.ac.in	MPSLGPP	Shakti
27	AKASH M. NAIK	Researcher	M	750780826	akashnaik750@gmail.com	DDKSSSBS	Shakti

