



## GOA UNIVERSITY

**Manohar Parrikar School of Law, Governance and Public Policy**

**In collaboration with**

**Centre for Public Policy and Governance (CPPG), GIM, Goa**

**Report on**

**Panel Discussion**

***The Role of Public-Private Partnership in State Policy Making***

<b>1. Title of the Event/Activity/program</b>	Panel Discussion on <i>The Role of Public-Private Partnership in State Policy Making</i>
<b>2. Date and Time</b>	24 <sup>th</sup> October 2025 11.00 am to 12 noon
<b>3. Mode of conduct (Physical/Online)</b>	Physical
<b>4. School/ Directorate/ Section</b>	Manohar Parrikar School of Law, Governance and Public Policy
<b>5. Collaborating Agency/School/Directorate</b>	Centre for Public Policy and Governance (CPPG), GIM, Goa
<b>6. Detail of the Resource Person (Brief biodata)</b>	Panelist I: Dr. Kingshuk Sarkar, Prof., Goa Institute of Management of Goa Panelist II: Dr. Reetika Syal, Asst. Prof, Department of International Studies, Political Science and History, Christ University, Bengaluru.

7. Number of Faculty attended/participated	10
8. Number of Student attended / participated	06
9. No. of external students/faculty/other participants	01
10. The objectives of the Program/activity/event	<ol style="list-style-type: none"> <li>1. To critically examine the conceptual foundations and evolving role of Public-Private Partnerships (PPP) in state policy making.</li> <li>2. To analyse the effectiveness of PPP models in improving efficiency, innovation, and resource mobilization in policy formulation and implementation.</li> <li>3. To evaluate the key challenges, risks, and governance concerns in PPP-driven policy processes.</li> <li>4. To generate actionable policy recommendations for strengthening institutional and regulatory frameworks for PPPs in state-level governance.</li> </ol>
11. Description of the Program/activity/event	<p>A Panel Discussion titled <i>The Role of Public-Private Partnership in State Policy Making</i> was organized by Manohar Parrikar School of Law, Governance and Public Policy (MPSLGPP), Goa University in collaboration with Centre for Public Policy and Governance (CPPG), GIM, Goa on 24<sup>th</sup> October 2025, from 11:00 a.m. to 12 noon, at SFC 17, Block</p>

G of Goa University. The panel discussion aimed to provide comprehensive insights into the pivotal contribution of public-private partnerships in state policy making. The programme commenced with the welcome address by Dr. Alaknanda Shringare, Vice Dean, Research, MPSLGPP who welcomed both the panelists with faculty members and students. Sr. Prof. Rajendra S. Gad, Dean, MPSLGPP delivered the opening remarks, emphasizing the academic significance of understanding public-private partnerships in contextualizing the role of state in policy making.

Panelist I Prof. Kingshuk Sarkar in his presentation traced the evolution of PPPs in India since the time of liberalization of the Indian economy. He stressed that PPPs have been a double edged sword for India, a catalyst for infrastructure leapfrogging and overcoming fiscal strains. Prof Sarkar outlined the success and failures of PPPs and emphasized that the future of PPPs in India holds promise as PPPs are key advances of development.

Panelist II, Dr. Reetika Syal drawing inferences from civil society collaboration with government highlighted the rational evidence, societal need and political will for the implementation of public policy. The purpose of collaboration by the government with civil society organizations and non

	<p>governmental organizations include problem solving, implementation and securing extra hands in policy implementation. Dr. Syal lucidly delved into case studies related to PPPs in state policy making.</p> <p>Dr. Alaknanda Shringare, Vice Dean, Research, MPSLGPP, moderated the panel discussion and summed up the major insights of the discussion.</p> <p>The panel discussion concluded with an interactive question-and-answer session involving the participants and panelists.</p>
<p><b>12. Benefit/Key outcomes of the Program/activity/event</b></p>	<ol style="list-style-type: none"> <li>1. The panel discussion enhanced conceptual and critical understanding of the theoretical foundations, evolution, and contemporary relevance of Public–Private Partnerships (PPP) in state policy making.</li> <li>2. The discussion yielded evidence-based insights into the manner in which PPP models contribute to efficiency, innovation, and resource optimization in policy formulation and implementation.</li> <li>3. The panel discussion provided a clear articulation of major challenges and risks—including issues of accountability, transparency, and safeguarding public interest—associated with PPPs along with strategies to address them.</li> </ol>

	<p>4. The panel discussion produced concrete, actionable recommendations aimed at strengthening institutional capacities, regulatory frameworks, and governance mechanisms for effective PPP integration in state policy making.</p>
<p><b>13. Enclosures with report</b></p>	<p>Flyer, Photos, Attendance</p>

Name and Signature of Moderator

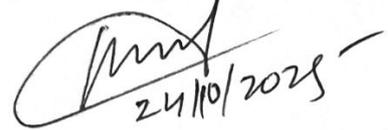


Dr. Alaknanda Shringare

Vice Dean, Research,

MPSLGPP

Name and Signature of Dean



Sr. Professor Rajendra S. Gad

Dean, MPSLGPP

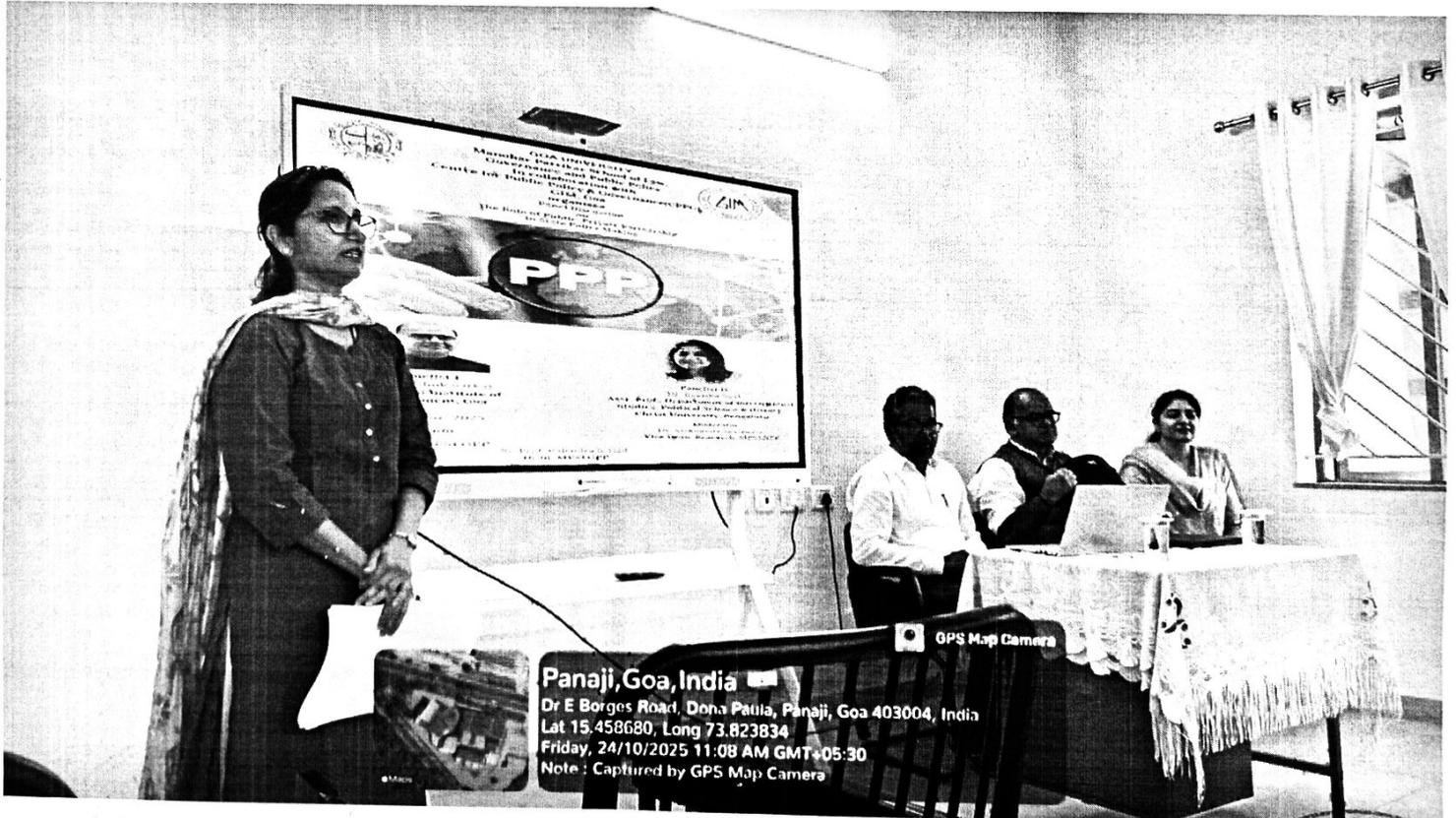


Seal of the School

# PHOTOS OF PANEL DISCUSSION

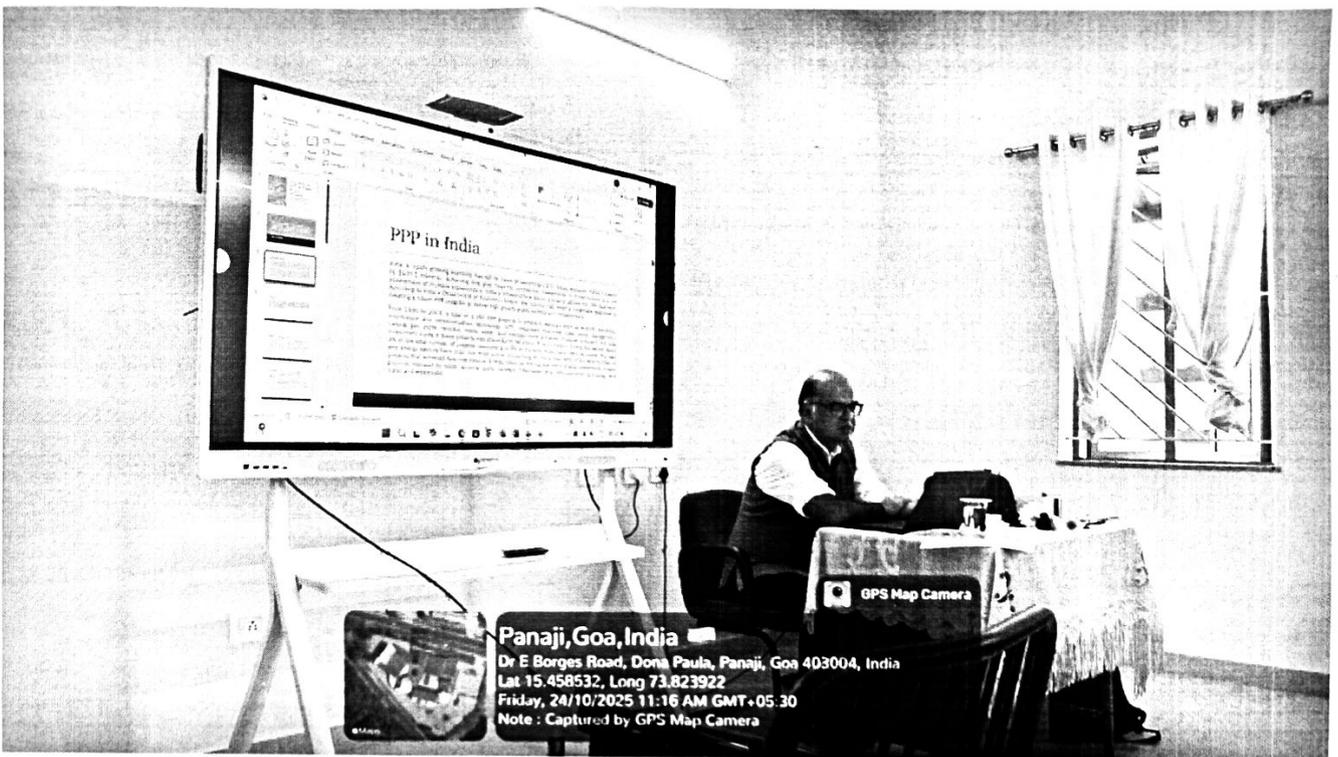


**Dr. Alaknanda Shringare welcoming the audience**



**Dr. Alaknanda Shringare introducing the Panelists**





**Prof. Kingshuk Sarkar delivering his lecture**



**Dr. Reetika Syal presenting her lecture**





**GOA UNIVERSITY**  
**Manohar Parrikar School of Law,  
Governance and Public Policy**  
In collaboration with  
**Centre for Public Policy & Governance(CPPG),  
GIM, Goa**  
organises  
**Panel Discussion**  
on  
**The Role of Public-Private Partnership  
in State Policy Making**



**Panelist I**  
**Dr. Kingshuk Sarkar**  
Prof., Goa Institute of  
Management, Goa



**Panelist II**  
**Dr. Reetika Syal**  
Asst. Prof., Department of International  
Studies, Political Science & History.  
Christ University, Bengaluru



**24 October 2025**



**11 am- 12 pm**



**SFC 17, MPSLGPP**

**Sr. Prof. Rajendra S. Gad**  
Dean, MPSLGPP

**Moderator**

**Dr. Alaknanda Shringare,**  
Vice Dean, Research, MPSLGPP



## ATTENDANCE SHEET OF PARTICIPANTS

24/10/25

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The Role of Public-Private Partnership in

State Policy Making

Jointly Organised by

Goa University & Goa Institute of Management

Sr. No.	Name	Designation	Signature
1	Prieta H. Nair	Asst. Prof. of Law (Contract)	<i>[Signature]</i>
2	Rishik Nair	Asst. Prof. of Law	<i>[Signature]</i>
3	Vaibhavi Rane	Asst. Prof. of Law	<i>[Signature]</i>
4	Manasi Bhandarkar	Student	<i>[Signature]</i>
5	Vibha Shetye	Research Assistant	<i>[Signature]</i>
6	Riddhi Dichekhar	Asst. Prof. of Law	<i>[Signature]</i>
7	Mr. Nijay Wason	Faculty	<i>[Signature]</i>
8	Ms. Rucha E. Kojli	Faculty (Pub. Ad.)	<i>[Signature]</i>
9	Bernice de Souza	Manager, CPPG, GIM	<i>[Signature]</i>
10	Dr. Steffi Quintal	Asst. Prof. (Pub. Ad.)	<i>[Signature]</i>
11	Gaurangji Naik	Faculty (LL.M)	<i>[Signature]</i>
12	Dr. Sara Mahina George	Faculty (Public Ad.)	<i>[Signature]</i>
13	Ria Vaz	Student (Public Ad.)	<i>[Signature]</i>
14	Saloni V. Rair	Student (Public Ad.)	<i>[Signature]</i>
15	Swoya A. Dhorwadkar	Student (Public Ad.)	<i>[Signature]</i>
16	Shreyas Kalangutkar	Student (Public Ad.)	<i>[Signature]</i>

